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Tab A – STATEMENT OF INTEREST AND INTRODUCTION

Letter of Interest



106 Stone Blvd. Cantonment, FL 32533

July 3, 2024

Franklin County
Clerk of Courts
33 Market Street, Suite 203
Apalachicola, FL 32320

RE: Proposal for Disaster Debris Management Services
RFP No.: RFP-EM2024-002

Roads Inc of NWF is a local Florida business that was incorporated in 1999 by Mr. Cody Rawson, a local Pensacola resident. Our corporate headquarters is located in Cantonment FL, just 3.5 hours' drive from Franklin County. Our team includes a large number of Roads Inc employees that live in the Panhandle area and have called Florida home for over 40 years.

The entire Roads Inc of NWF team is comprised of approximately 250 local Florida citizens. Roads Inc. is a licensed General Contractor in Florida, Alabama, and Mississippi. Roads Inc is also a prequalified Emergency Debris Removal contractor for both the FDOT (Florida Department of Transportation) and ALDOT (Alabama Department of Transportation). Though Roads Inc is primarily known in the local community as a Highway contractor, we also provide a wide range of emergency disaster debris management services. Some of our emergency services include disaster planning, Emergency cut and toss roadway clearing, FDEP emergency permitting, debris loading, hauling, grinding, burning, debris management sites, hazardous tree and stump removal, and final disposal of debris.

For 25 years, Roads Inc of NWF has worked as the Disaster Debris Management Contractor for a number of cities, counties, and state DOT agencies on several large-scale disaster projects across the State of Florida and Gulf Coast area. **Since 1999, Roads Inc has removed over 16,000,000 cubic yards of debris and performed approximately \$159,000,000.00 of emergency work in Florida.** A small sample of some of the recent storms we have performed emergency services for are Hurricane Michael (2018), Hurricane Sally (2020),



Hurricane Ian (2022), and Hurricane Idalia (2023). Additional detailed information of our past performance can be found under Tab B of this proposal.

Roads Inc of NWF has maintained an outstanding record of completing all debris contracts ever awarded, never defaulting on any emergency contract, and continue to maintain a 100% reimbursement rate for all our work. This record is a direct reflection of the abilities, knowledge, and experience of Roads Inc's personnel. As shown in the resumes included in Tab B of this proposal, our key personnel bring over 100 years of combined experience in performing disaster debris management and extensive knowledge of the requirements of the FEMA Public Assistance Grant Program. Members of our team are certified by the FEMA Emergency Management Institute (EMI) in both Debris Operations and National Incident Management Systems (NIMS).

Roads Inc is your gulf coast Disaster Debris Management Contractor that has the financial strength, past work experience, and local assets to quickly, safely, and efficiently handle any disaster debris related clean-up that might be required for Franklin County. Our benefit and commitment to the residents of Franklin County goes beyond just the disaster recovery. Roads Inc is committing to donate to local tree planting programs to help replace the local trees lost as well as local charities that help residents recover after a storm.

The authorized representatives for Roads Inc of NWF regarding communications related to this proposal are as follows:

Primary	Alternate	Alternate
Robert "Robby" Williams Emergency Team Director & VP Phone: 850-554-0525 Email: robby@roadsinc.com	Chase Rawson Vice-President Phone: 850-554-0508 Email: chase@roadsinc.com	Cody Rawson President Phone: 850-968-0991 crawson@roadsinc.com

Roads Inc of NWF would greatly appreciate the opportunity to becoming part of Franklin County's disaster response and recovery team.

Sincerely,

Robby Williams
Vice-President, COO



Tab B - EXPERIENCE**Company History**

Roads Inc. of NWF

Est. 1999



106 Stone Blvd
Cantonment, FL
32533



850-968-0991



Info@roadsinc.com



roadsinc.com



F.E.I.D. #59-3598732

Storms worked since 1999

- Hurricane Frances
- Hurricane Jeanne
- Hurricane Ivan
- Hurricane Dennis
- Hurricane Dorian
- Hurricane Ian
- Hurricane Sally
- Hurricane Idalia
- Hurricane Irma
- Hurricane Nate
- Hurricane Isaac
- Hurricane Michael

Roads Inc. was Established in Pensacola as a Corporation on September 23, 1999, but our history of disaster and debris management began a decade earlier. In 1989, the President of Roads Inc, Cody Rawson, went to North Carolina to assist the debris removal from the widespread destruction left by Hurricane Hugo. Then in 1995, Mr. Rawson assisted with the sand and debris removal in Pensacola after Hurricanes Erin and Opal.

In 1999, Roads Inc started as a small local business with around 25 local employees. Over the past 25 years, our company has continued to grow and gain quality experience in managing emergency disaster debris removal projects. Today, we have a work force of over 250 local employees, we own over 500 pieces of equipment, and we have completed over 65 emergency projects to date. Many of these completed projects are similar to this RFP in terms of magnitude, scope, and complexity.

Roads Inc. is passionate about helping local communities recover from any disaster. Our qualified team of professionals are fully committed to bring decades of experience and resources to perform any disaster recovery for the Franklin County community.

The following pages provided in this proposal will provide details of our proven experience and ability to perform the requirements in the RFP.



Statements of Compliance

In accordance with the requirements of this RFP, Roads Inc will comply with all program standards as provided for in the guides, including subsequent and related versions of such guides, as amended:

FEMA "Public Assistance Debris Management Guide" FEMA-325 / July 2007

<http://www.fema.gov/pdf/government/grant/pa/demagde.pdf>

FEMA "Public Assistance Debris Monitoring Guide" March 2021

https://www.google.com/url?sa=t&source=web&rct=j&opi=89978449&url=https://www.fema.gov/sites/default/files/documents/fema_debris-monitoring-guide_sop_3-01-2021.pdf&ved=2ahUKEwjdebPgYSHAxVhSTABHeFjB68QFnoECAkQAQ&usg=AOvVaw1azgzawz6mbnG4TzWxtiue

FEMA "Public Assistance Program and Policy Guide" (PAPPG) v.4, Effective June 1, 2010 FP 104-009-2

https://www.google.com/url?sa=t&source=web&rct=j&opi=89978449&url=https://www.fema.gov/sites/default/files/documents/fema_pappg-v4-updated-links_policy_6-1-2020.pdf&ved=2ahUKEwi327ulgoSHAxX_SjABHZWTBCYQFnoECAgQAQ&usg=AOvVaw3js52CABzEwvf8zOPi-t0

As well as any Policy and procedure changes as described in FEMA Interim Policies, FEMA Administrator Memos, and any such nationally published guidance, directives, etc. as required by FEMA.

In addition, Roads Inc will comply with all federal codes, regulations, and requirements as provided for the following documents, including subsequent and related versions of such documents:

Stafford Act, as amended

<https://www.govinfo.gov/content/pkg/COMPS-2977/pdf/COMPS-2977.pdf>

Code of Federal Regulations, 44 CFR, as amended

<https://www.ecfr.gov/>

Code of Federal Regulations, 2 CFR CHAPTER II, PART 200 et.al., as amended

<https://www.govinfo.gov/app/details/CFR-2023-title2-vol1/CFR-2023-title2-vol1-part200>



Recent Projects



Roads Inc. of NWF – Past Experience

9/2023-4/2024 **Hurricane Idalia - Madison County, FL**

FDOT (District 2) Emergency Debris Removal for All State Roadways in Madison County

Contract Amount: **\$18,927,356.60**

998,567 Cubic Yards of Storm Debris from all State roadways Including I-10.

Cut hazardous limbs from 11,043 Trees, and cut 11,373 Hazardous Trees (>6" to 36'+). Permitted and operated 2 DMS locations as well assisted with permitting two beneficial re-use final disposal sites that kept over 160,000 CY of reduced debris out of the local county landfill.

10/2022-11/2022 **Hurricane Ian: FDOT (District 5) Emergency Debris Removal for All State Roadways in the following counties: Brevard, Flagler, Lake, Marion, Orange, Osceola, Seminole, Sumter, and Volusia.**

Contract Amount: **\$143,009.84**

The impacts from Hurricane Ian to the state roads in district 5 was minimal and very sporadic. Given the minimal debris, Roads Inc hauled all debris directly to local landfills. During this contract we removed **3,518 CY** of Storm Debris, cut hazardous limbs from 512 Trees, and cut 104 Hazardous Trees (>6" to 36'+).





Roads Inc. of NWF – Past Experience

9/2020-12/2020

Hurricane Sally: Emergency Debris Hauling Services for Escambia County, FL

Contract Amount: **\$21,810,130.57**

Roads Inc hauled and processed over **1,800,000 CY of Storm Debris** from County roadways, waterways, parks, and neighborhoods.

Cut **hazardous limbs from 34,323 Trees**, and cut **2,523 Hazardous Trees (>6" to 36'+)**.

Permitted, operated, and restored 5 DMS locations as well as permitted a final disposal that alleviated the county landfill from having to accept 725,000 CY of reduced debris

10/2018-5/2019

Hurricane Michael: FDOT (District 3) Emergency Debris Removal Operations for Region 1: All State Roadways in Washington, Holmes, Walton, & Jackson Counties FL

Contract Amount: **\$26,448,507.34**

Roads Inc hauled and processed over **2,417,160 CY of Storm Debris** from all State roadways in Washington, Holmes, Walton, & Jackson Counties in FL.

Also removed **1,201 Hazardous Stumps**, cut **hazardous limbs from 6,764 Trees**, and cut **6,089 Hazardous Trees (>6" to 36'+)**.

Permitted, operated, and restored 10 DMS locations.





Roads Inc. of NWF – Past Experience

10/2018-5/2019

Hurricane Michael: FDOT Emergency Debris Removal Operations for All County roadways, waterways, parks, and neighborhoods in Calhoun County, FL

Contract Amount: **\$28,196,982.20**

Roads Inc hauled and processed over 2,480,854 CY of Storm Debris from All County roadways, waterways, parks, and neighborhoods in Calhoun County, FL.

Also removed 272 Hazardous Stumps, cut hazardous limbs from 6,933 Trees, and cut 17,354 Hazardous Trees (>6" to 36'+).

Permitted, operated, and restored 5 DMS locations.

SEPT 2020

Hurricane Sally: FDOT Emergency Debris Removal on State Roads in Escambia County

Contract Amount: **\$982,000**

Roads Inc removed and hauled all vegetative debris hazards off approximately 855 lane miles on the state road system in Escambia County.

This work was completed in an astonishing total of only 6 days.





Roads Inc. of NWF – Past Experience

SEPT 2004

Hurricane Francis and Jeane: Hernando County Emergency Hurricane Debris Removal

Contract Amount: \$16,000,000

Roads Inc responded and removed 79,613 Cubic Yards of debris from Hurricane Francis from County right of ways and transported the material to county landfill, where it was reduced burning via air curtain.

Later that month, Roads Inc removed and burned, via air curtain, an additional 218,815 cubic yards of debris for Hurricane Jeanne.

SEPT 2004

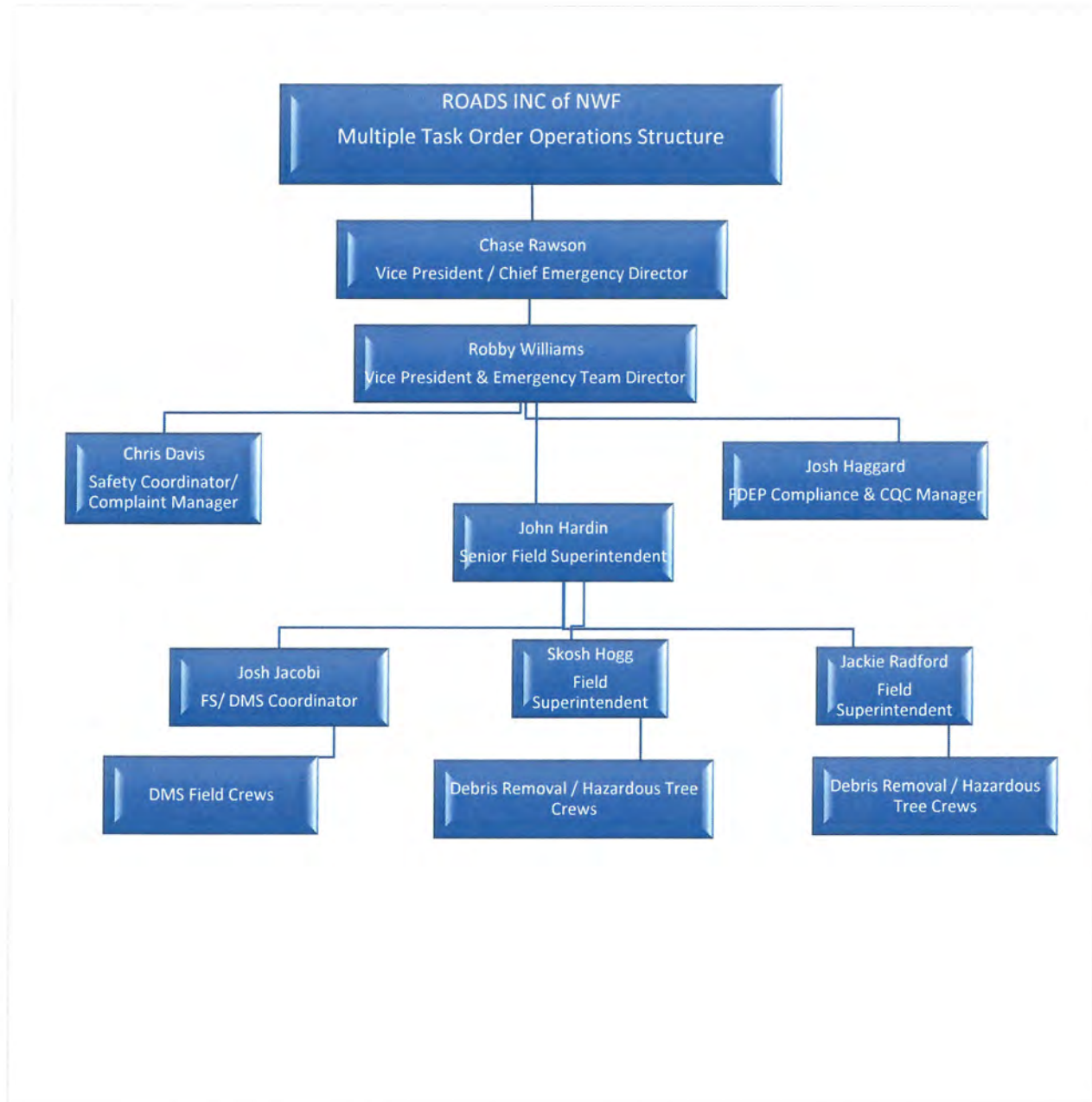
Hurricane Ivan and Dennis: Pensacola Beach Hurricane Debris Removal and Repairs

Contract Amount: \$22,000,000

Roads Inc of NWF assisted with collecting, screening, and replacing over 500,000 CY of Beach sand. In addition, over 400,000 CY of C&D debris was removed and hauled to the County Landfill.



Organizational Chart



Key Personnel

The following team of personnel will be dedicated to Franklin County for the planning and project administration for any disaster related Debris removal services. This team of managers and on-site superintendents are all located in the Pensacola area and will be available to the City 24 hours a day before, during, and after any disaster. The proven success and knowledge of this team is shown in further detail in their Resumes and FEMA Certifications.

Name	Title	Email	Phone Number	After Hours Number
Robby Williams	VP / Emergency Team Director	robby@roadsinc.com	850-968-0991	850-554-0525
Chase Rawson	Vice President	Chase@roadsinc.com	850-968-0991	850-554-0508
Chris Davis	Safety & Complaint Coordinator	chris@roadsinc.com	850-968-0991	850-698-3046
Josh Haggard	FDEP Compliance Manager	josh@roadsinc.com	850-968-0991	850-377-2649
John Hardin	Senior Superintendent	john@roadsinc.com	850-968-0991	850-619-5221
Skosh Hogg	Field Superintendent	Skosh@roadsinc.com	850-968-0991	850-554-0518
Jackie Radford	Field Superintendent	Jackie.radford@roadsinc.com	850-968-0991	850-393-0339



Resumes of Our Team

**Robby Williams****Emergency Management Team Director****AVAILABILITY**

100% As Required

EDUCATIONUniversity of West FL
BS Business AdminUniversity of West FL
BS Finance**LOCATION**

Pensacola, FL

**CERTIFICATIONS/
YEARS EXPERIENCE**Over 20 Years in
Disaster Recovery

OSHA 10 Hour Course

NPDES Certified
Inspector**FEMA TRAINING:**FEMA IS-632.A
FEMA IS-700.B

Mr. Williams' 23 year career has afforded him a strong experience base and knowledge of emergency debris removal operations; including pre-event strategic planning and staging, recovery operation logistics and implementation, proper FDEP procedures for opening, operating, and closing Disaster Debris Management Sites (DDMS), documenting disaster costs properly for FEMA reimbursement procedures, coordination and communication with Army Corps of Engineers, and emergency infrastructure structural repair projects. He has directed the Roads Inc Emergency Management Team for all Roads Inc. emergency disaster projects and continues to maintain a perfect record of ensuring full FEMA reimbursement for all his clients. Mr. Williams is hands on during all recovery operations and all phases of a disaster recovery, from pre-event planning to final completion; including planning, directing and coordinating critical activities to ensure a rapid recovery and reimbursement.

Recent Disaster Experience:**2023 Hurricane Idalia Debris Hauling**

FDOT – Madison, FL

This was a **\$19M** operation that hauled and processed **998,567 CY** of Debris, DMS site procurement and operation, communication with government entities both local and FEMA.

2020 Hurricane Sally Debris Hauling

Escambia County – Pensacola FL

Hauled and processed **1,814,000 CY** of Debris, DMS site procurement and operation, communication with government entities both local and FEMA.

2019 Hurricane Michael Cut and Toss

FDOT – Chipley, FL

This project pre-staged and deployed over 100 cut and toss crews. These crews were pre-positioned prior to landfall in less than 24 hrs notice.

2019 Hurricane Michael Debris Hauling Contracts

FDOT – Chipley, FL

This was a **\$56M** operation consisting of two contracts that hauled and processed **5,500,000 CY**, DMS site procurement and operation, communication with government entities both local and FEMA. The project 90% complete in less than 3 months.



2017 Hurricane Irma Cut and Toss

FDOT – Sneads, FL

This project pre-staged and deployed over 80 cut and toss crews. These crews were pre-positioned prior to landfall in less than 24 hrs notice.

Other Disaster Projects:

- Hurricane Ivan - Escambia County & City of Gulf Breeze
- Hurricane Jean Hernando County (Debris Removal)
- Hurricane Francis Hernando County (Debris Removal)
- Hurricane Nate - FDOT (Cut & Toss)
- Hurricane Dorian - FDOT D5 District Wide (Cut & Toss)
- Hurricane Dorian - FDOT Brevard County (Debris Removal)
- Hurricane Ian – FDOT District 1 (Cut & Toss & Debris Removal)
- Hurricane Ian – FDOT District 5 (Cut & Toss & Debris Removal)
- Hurricane Ian – FDOT District 7 (Cut & Toss & Debris Removal)
- Hurricane Elsa – FDOT District 7 (Cut & Toss)
- BP Oil Spill – Ft. Morgan, AL
- Hurricane Dennis – Escambia County





Chase Rawson
Vice President

AVAILABILITY

100% As Required

LOCATION

Pensacola, FL

REGISTRATIONS/

YEARS EXPERIENCE

Over 20 Years in
Disaster Recovery

OSHA 10 Hour Course

ATSSA Florida
Advanced Work Zone
Traffic Control Course

CPR/First Aid

FEMA TRAINING:

FEMA IS-632.A
FEMA IS-700.B

A seasoned Vice President specializing in disaster debris removal, with a distinguished career spanning over 20 years leading the disaster team at Roads Inc. of NWF. He is a strategic leader with expertise in overseeing corporate direction, strategy, and establishing key business partnerships. His proven track record in program management, logistics, estimating, and damage assessment, ensuring seamless execution of projects. Mr. Rawson is known for fostering collaborative environments and driving innovative solutions to complex challenges. He also possesses a comprehensive understanding of industry regulations and standards, with a commitment to delivering superior results while prioritizing safety and efficiency with all disaster projects.

Recent Disaster Experience:

2023 Hurricane Idalia Debris Hauling

FDOT – Madison, FL

This was a \$19.24M operation that hauled and processed **825,000 CY**, DMS site procurement and operation, communication with government entities both local and FEMA.

2020 Hurricane Sally Debris Hauling

Escambia County – Pensacola FL

Hauled and processed **1,500,000 CY** of Debris, DMS site procurement and operation, communication with government entities both local and FEMA.

2019 Hurricane Michael Cut and Toss

FDOT – Chipley, FL

This project pre-staged and deployed over 100 cut and toss crews. These crews were pre-positioned in less than 24 hrs. notice.

2019 Hurricane Michael Debris Hauling Contracts

FDOT – Chipley, FL

This was a \$56M operation consisting of two contracts that hauled and processed **5,500,000 CY**, DMS site procurement and operation, communication with government entities both local and FEMA. The project 90% complete in less than 3 months.

CONT.



2017 Hurricane Irma Cut and Toss

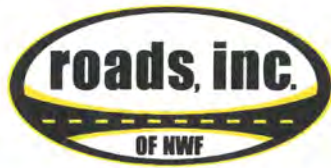
FDOT – Sneads, FL

This project pre-staged and deployed over 80 cut and toss crews. These crews were pre-positioned in less than 24 hrs. notice.

Other Disaster Projects:

- Hurricane Ivan - Escambia County & City of Gulf Breeze
- Hurricane Jean & Francis Hernando County (Debris Removal)
- Hurricane Nate - FDOT (Cut & Toss)
- Hurricane Dorian - FDOT Brevard County (Cut & Toss & Debris Removal)
- Hurricane Ian – FDOT District 1 (Cut & Toss & Debris Removal)
- Hurricane Ian – FDOT District 7 (Cut & Toss & Debris Removal)
- Hurricane Elsa – FDOT District 7 (Cut & Toss)





Josh Haggard

DEP Permitting and Compliance Manager

AVAILABILITY

100% As Required

LOCATION

Pensacola, FL

REGISTRATIONS/

YEARS EXPERIENCE

Over 15 Years in Disaster Recovery

Over 21 Years in the Construction Industry

OSHA 10 Hour Course

NPDES Certified Inspector

ATSSA Florida Advanced Work Zone Traffic Control Course

CPR/First Aid

As our DEP Permitting and Compliance Manager at Roads Inc, of NWF has developed an extensive amount of experience in debris removal contracting. He is recognized for expertise in identifying suitable sites for debris management permitting and ensuring environmental safety in collaboration with local DEP offices. He is not only adept at permitting the sites, but also skilled in overseeing site closures and restorations, maintaining a steadfast commitment to environmental preservation and regulatory compliance. Mr. Haggard has proven ability to manage projects efficiently while upholding the highest standards of environmental stewardship.

Recent Disaster Experience:

2019 Hurricane Michael Debris Hauling Contracts

FDOT – Chipley, FL

This project required us to quickly permit 7 DMS sites that were used to process approximately **5,500,000 CY of debris**. All 7 sites were operated and restored without any violations.

2020 Hurricane Sally Debris Hauling

Escambia County – Pensacola FL

This project required us to quickly permit 5 DMS sites that were used to process approximately **1,500,000 CY of debris**. All 5 sites were operated and restored without any violations. We also permitted and operated a final disposal location that kept over 750,000 CY of debris out of the local landfill.

2023 Hurricane Idalia Debris Hauling Contracts

FDOT – Madison, FL

This project required us to quickly permit 2 DMS sites that were used to process approximately **825,000 CY of debris**. Both sites were operated and restored without any violations.

Other Disaster Projects:

- Hurricane Ivan - Escambia County & City of Gulf Breeze
- Hurricane Jean & Francis Hernando County (Debris Removal)
- Hurricane Nate - FDOT (Cut & Toss)
- Hurricane Dorian - FDOT Brevard County (Cut & Toss & Debris Removal)
- Hurricane Ian – FDOT District 1 & 7 (Cut & Toss & Debris Removal)
- Hurricane Elsa – FDOT District 7 (Cut & Toss)



**AVAILABILITY**

100% As Required

LOCATION

Pensacola, FL

REGISTRATIONS/**YEARS EXPERIENCE**

Over 12 Years in Disaster Recovery

Over 20 Years in the Construction Industry

OSHA 30 Hour Course

NPDES Certified Inspector

ATSSA Florida Advanced Work Zone Traffic Control Course

CPR/First Aid

Crane Safety Awareness

Chris Davis
Safety Coordinator

Mr. Davis is an experienced Safety Coordinator with a strong focus on maintaining high safety standards across all facets of operations in accordance with OSHA regulations. He has demonstrated expertise in the maintenance of traffic, ensuring site accessibility, and implementing safe layout practices to minimize risks. Mr. Davis is also certified and experienced in erosion control management, stormwater pollution prevention, and health and safety protocols. He has a proven track record of developing and implementing comprehensive safety programs to mitigate workplace hazards and promote a culture of safety awareness. He is also very committed to fostering a safe and healthy work environment for all personnel.

Recent Disaster Experience:**2017 Hurricane Irma Cut and Toss**

FDOT – Sneads, FL

Provided oversight and coordination for all MOT and Safety protocols for the 80+ crews that were mobilized in 24 hours.

2019 Hurricane Michael Cut and Toss

FDOT – Chipley, FL

Provided oversight and coordination for all MOT and Safety protocols 100+ crews that were mobilized in 24 hours.

2019 Hurricane Michael Debris Hauling Contracts

FDOT – Chipley, FL

Provided oversight and coordination for all MOT and Safety protocols for the \$56M operation that hauled and processed **5,500,000 CY**, DMS site procurement and operation, communication with government entities both local and FEMA.

2020 Hurricane Sally Debris Hauling

Escambia County – Pensacola FL

Provided oversight and coordination for all MOT and Safety training/protocols for the Escambia County, FL Hurricane Sally Emergency Debris Removal - Hauled and processed **1,500,000 CY** of Debris, DMS site procurement and operation, communication with government entities both local and FEMA.

CONT.



2023 Hurricane Idalia Debris Hauling Contracts

FDOT – Madison, FL

Provided oversight and coordination for all MOT and Safety training/protocols for the \$19.24M operation that hauled and processed **825,000 CY**, DMS site procurement and operation, communication with government entities both local and FEMA.

Other Disaster Projects:

- Hurricane Nate - FDOT (Cut & Toss)
- Hurricane Dorian - FDOT Brevard County (Cut & Toss & Debris Removal)
- Hurricane Ian – FDOT District 1 (Cut & Toss & Debris Removal)
- Hurricane Ian – FDOT District 7 (Cut & Toss & Debris Removal)
- Hurricane Elsa – FDOT District 7 (Cut & Toss)





John S. Hardin
Project Superintendent

AVAILABILITY

100% As Required

LOCATION

Pensacola, FL

**REGISTRATIONS/
YEARS EXPERIENCE**Over 20 Years in
Disaster RecoveryOver 35 Years in the
Construction Industry

OSHA 10 Hour Course

NPDES Certified
InspectorATSSA Florida
Advanced Work Zone
Traffic Control Course

CPR/First Aid

Crane Safety
Awareness

As a Project Superintendent with Roads, Inc. of NWF, Mr. Hardin is responsible for the completion of all phases of the disaster recovery. Duties include the review of plans, scheduling of work, progress tracking, managing daily field operation and coordinating with the owner's monitoring firm. Mr. Hardin is responsible for on-site management of safety, subcontractor coordination and the supervision of all debris removal work, ensuring it is completed to the owner's satisfaction and in compliance with all government agencies.

Recent Disaster Experience:**2017 Hurricane Irma Cut and Toss**

FDOT – Sneads, FL

Superintendent for the mobilization, pre-staging, and operations of 80+ crews that were mobilized in 24 hours.

2019 Hurricane Michael Cut and Toss

FDOT – Chipley, FL

Superintendent for the mobilization, pre-staging, and operations of 100+ crews that were mobilized in 24 hours.

2019 Hurricane Michael Debris Hauling Contracts

FDOT – Chipley, FL

Superintendent for the mobilization, pre-staging, and operations of a 1,000+ crews. 400+ of these crews were mobilized within 72 hours. This was a \$56M operation that hauled and processed **5,500,000 CY**, DMS site procurement and operation, communication with government entities both local and FEMA.

2020 Hurricane Sally Debris Hauling

Escambia County – Pensacola FL

Superintendent for the mobilization, pre-staging, and operations of Escambia County, FL Hurricane Sally Emergency Debris Removal - Hauled and processed **1,500,000 CY** of Debris, DMS site procurement and operation, communication with government entities both local and FEMA.

2023 Hurricane Idalia Debris Hauling Contracts

FDOT – Madison, FL

Superintendent for the mobilization, pre-staging, and operations of a 75+ crews. This was a \$19.24M operation that hauled and processed **825,000 CY**, DMS site procurement and operation, communication with government entities both local and FEMA.



CONT.



Other Disaster Projects:

- Hurricane Ivan - Escambia County & City of Gulf Breeze
- Hurricane Jean & Francis Hernando County (Debris Removal)
- Hurricane Nate - FDOT (Cut & Toss)
- Hurricane Dorian - FDOT Brevard County (Cut & Toss & Debris Removal)
- Hurricane Ian – FDOT District 1 (Cut & Toss & Debris Removal)
- Hurricane Ian – FDOT 7 (Cut & Toss & Debris Removal)
- Hurricane Elsa – FDOT District 7 (Cut & Toss)
- BP Oil Spill – Ft. Morgan, AL





Skosh Hogg
Field Superintendent

AVAILABILITY

100% As Required

LOCATION

Pensacola, FL

EDUCATION

University of West FL
AA Civil Engineering
Tech.

REGISTRATIONS/

YEARS EXPERIENCE

Over 15 Years in
Disaster Recovery

Over 20 Years in the
Construction Industry

OSHA 10 Hour Course

NPDES Certified
Inspector

ATSSA Florida
Advanced Work Zone
Traffic Control Course

CPR/First Aid

Crane Safety
Awareness

FEMA IS-700.B

A Field Superintendent with Roads Inc, of NWF who is dedicated and results-driven with a proven track record in hurricane debris removal operations. Demonstrated ability to swiftly and efficiently execute jobs while ensuring compliance with FEMA guidelines and regulations. Skilled in managing debris removal crews and overseeing all aspects of response measures, including damage assessment and debris collection, reduction, and disposal. Possesses in-depth knowledge of safety protocols and regulations, ensuring a safe working environment for all on-site. Known for meticulous attention to detail and commitment to delivering high-quality results.

Recent Disaster Experience:

2017 Hurricane Irma Cut and Toss

FDOT – Sneads, FL

Superintendent for the mobilization, pre-staging, and operations of 80+ crews that were mobilized in 24 hours.

2019 Hurricane Michael Cut and Toss

FDOT – Chipley, FL

Superintendent for the mobilization, pre-staging, and operations of 100+ crews that were mobilized in 24 hours.

2019 Hurricane Michael Debris Hauling Contracts

FDOT – Chipley, FL

Superintendent for the mobilization, pre-staging, and operations of a 1,000+ crews. 400+ of these crews were mobilized within 72 hours. This was a \$56M operation that hauled and processed **5,500,000 CY**, DMS site procurement and operation, communication with government entities both local and FEMA.

2020 Hurricane Sally Debris Hauling

Escambia County – Pensacola FL

Superintendent for the mobilization, pre-staging, and operations of Escambia County, FL Hurricane Sally Emergency Debris Removal - Hauled and processed **1,500,000 CY** of Debris, DMS site procurement and operation, communication with government entities both local and FEMA.

CONT.



2023 Hurricane Idalia Debris Hauling Contracts

FDOT – Madison, FL

Superintendent for the mobilization, pre-staging, and operations of a 75+ crews. This was a \$19.24M operation that hauled and processed **825,000 CY**, DMS site procurement and operation, communication with government entities both local and FEMA.

Other Disaster Projects:

- Hurricane Ivan - Escambia County & City of Gulf Breeze
- Hurricane Jean & Francis Hernando County (Debris Removal)
- Hurricane Nate - FDOT (Cut & Toss)
- Hurricane Dorian - FDOT Brevard County (Cut & Toss & Debris Removal)
- Hurricane Ian – FDOT District 1 (Cut & Toss & Debris Removal)
- Hurricane Ian – FDOT District 7 (Cut & Toss & Debris Removal)
- Hurricane Elsa – FDOT District 7 (Cut & Toss)
- BP Oil Spill – Ft. Morgan, AL



FEMA Certifications



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

ROBERT WILLIAMS

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-700.B:

**AN INTRODUCTION TO THE NATIONAL INCIDENT MANAGEMENT
SYSTEM**

Issued this 10th Day of May, 2024

0.40 IACET CEU



A handwritten signature in black ink, appearing to read "J.D. Stern".

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

CHASON C RAWSON

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-632.A:

Introduction to Debris Operations

Issued this 20th Day of June, 2024

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Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



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CHASON C RAWSON

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-700.B:

An Introduction to the National Incident Management System

Issued this 21st Day of June, 2024



0.40 IACET CEU

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



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Issued this 08th Day of May, 2024

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A handwritten signature in black ink, appearing to read "Jeffrey D. Stern".

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



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JACKIE R. RADFORD

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

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Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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Emergency Management Institute



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Issued this 13th Day of May, 2024

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Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Possible Subcontractors

Blue Lake Services (Pensacola)

Blue Lake services have performed emergency debris removal services for over ten years. They have provided crews for emergency cut and toss, hauling debris with self-loaders, hazardous tree work with bucket trucks, Emergency MOT personnel for traffic control, and grinding services for debris reduction. Some recent storms they have worked include: Irma, Michael, Laura, Zeta, Sally, Elsa, Ida, Ian, and Idalia.

Mid-Atlantic Trees

Mid-Atlantic Trees have performed emergency debris removal services for over fifteen years. They have provided crews for hauling debris with self-loaders, hazardous tree work with bucket trucks, grinding services for debris reduction, and hauling of reduced debris to final disposal. They have worked many storms across the Southeast, but Some recent storms they have with Roads Inc on are: Michael, Sally, and Idalia.

MO Equipment (Pensacola)

MO Equipment has performed emergency debris removal services for over 7 years. They have provided crews for emergency cut and toss, hauling debris with self-loaders, hazardous tree work with bucket trucks, and grinding services for debris reduction. Some recent storms they have worked include: Irma, Michael, Laura, Zeta, Sally, Elsa, Ida, Ian, and Idalia.

L3 Investments LLC

L3 Investments LLC has performed emergency debris removal services for over 6 years. They have provided us crews for hazardous tree work with bucket trucks. Some recent storms they have worked include: Michael, Sally, Elsa, Ida, Ian, and Idalia.

Diamond 7 Construction LLC

Diamond 7 Construction have performed emergency debris removal services for over 5 years. They have provided crews for emergency cut and toss, grinding services for debris reduction, and hauling of reduced debris to final disposal. They have worked many storms across the Southeast, but some recent storms they have with Roads Inc on are: Michael, Sally, Elsa, Ian, and Idalia.

Specialized Services LLC

Specialized Services LLC has performed emergency debris removal services for over 7 years. They have provided crews for emergency cut and toss, hauling debris with self-loaders, hazardous tree work with bucket trucks, and grinding services for debris reduction. Some recent storms they have worked include: Irma, Michael, Laura, Zeta, Sally, Elsa, Ida, Ian, and Idalia.

Global Marine Solutions Inc. (Pensacola)

Global Marine Solutions has performed emergency waterway services for over 15 years. They have provided specialty equipment for emergency waterway debris operations for many different projects across the southeastern states, some cut and toss, hauling debris with self-loaders, hazardous tree work with bucket trucks, and grinding services for debris reduction. Some recent storms they have with Roads Inc on are hurricanes Michael and Sally.



Current Emergency Contracts

Name	County	Initiated	Renewal	Expiration	Contract
City of Gulf Breeze	Santa Rosa	6/6/2022	6/6/2023	6/6/2024	Disaster Recovery Debris Removal
ESC County FL	Escambia	8/4/2022	N/A	8/4/2025	Debris Hauling Services
University of West Florida	Escambia	5/12/2020	5/12/2024	6/30/2025	Debris Removal Services
FDOT- State Roads-Idalia	Madison	9/9/2023	N/A	4/30/2024	Debris Removal Services
FDOT -State Roads-D1	Polk	6/30/2023	4/4/2024	6/28/2025	Cut and Toss
FDOT -State Roads-D1	Manatee	6/30/2023	4/4/2024	6/28/2025	Cut and Toss
FDOT -State Roads-D1	Sarasota	6/30/2023	4/4/2024	6/28/2025	Cut and Toss
FDOT -State Roads-D1	Charlotte	6/30/2023	4/4/2024	6/28/2025	Cut and Toss
FDOT -State Roads-D1	Collier	6/30/2023	4/4/2024	6/28/2025	Cut and Toss
FDOT -State Roads-D1	Lee	6/30/2023	4/4/2024	6/28/2025	Cut and Toss
FDOT -State Roads-D1	DeSoto	6/30/2023	4/4/2024	6/28/2025	Cut and Toss
FDOT -State Roads-D1	Glades	6/30/2023	4/4/2024	6/28/2025	Cut and Toss
FDOT -State Roads-D1	Hardee	6/30/2023	4/4/2024	6/28/2025	Cut and Toss
FDOT -State Roads-D1	Hendry	6/30/2023	4/4/2024	6/28/2025	Cut and Toss
FDOT -State Roads-D1	Highlands	6/30/2023	4/4/2024	6/28/2025	Cut and Toss
FDOT -State Roads-D1	Okeechobee	6/30/2023	4/4/2024	6/28/2025	Cut and Toss
FDOT -State Roads-D4	Broward	5/12/2023	1/12/2024	5/11/2025	Cut and Toss
FDOT -State Roads-D4	Palm Beach	5/12/2023	1/12/2024	5/11/2025	Cut and Toss
FDOT -State Roads-D4	Indian River	5/12/2023	1/12/2024	5/11/2025	Cut and Toss
FDOT -State Roads-D4	Martin	5/12/2023	1/12/2024	5/11/2025	Cut and Toss
FDOT -State Roads-D4	St. Lucie	5/12/2023	1/12/2024	5/11/2025	Cut and Toss
FDOT -State Roads-D5	Volusia	5/31/2024	N/A	5/31/2025	Cut and Toss
FDOT -State Roads-D5	Flagler	5/31/2024	N/A	5/31/2025	Cut and Toss
FDOT -State Roads-D5	Brevard	5/31/2024	N/A	5/31/2025	Cut and Toss
FDOT -State Roads-D5	Lake	5/31/2024	N/A	5/31/2025	Cut and Toss
FDOT -State Roads-D5	Marion	5/31/2024	N/A	5/31/2025	Cut and Toss
FDOT -State Roads-D5	Sumter	5/31/2024	N/A	5/31/2025	Cut and Toss
FDOT -State Roads-D5	Osceola	5/31/2024	N/A	5/31/2025	Cut and Toss
FDOT -State Roads-D5	Orange	5/31/2024	N/A	5/31/2025	Cut and Toss
FDOT -State Roads-D5	Seminole	5/31/2024	N/A	5/31/2025	Cut and Toss
FDOT -State Roads-D6	Miami Dade	6/6/2024	N/A	6/6/2025	Cut and Toss
FDOT -State Roads-D6	Monroe	6/6/2024	N/A	6/6/2025	Cut and Toss
FDOT -State Roads-D7	Hillsborough	5/3/2024	N/A	5/10/2025	Cut and Toss



FDOT -State Roads-D7	Citrus	5/3/2024	N/A	5/10/2025	Cut and Toss
FDOT -State Roads-D7	Hernando	5/3/2024	N/A	5/10/2025	Cut and Toss
FDOT -State Roads-D7	Pinellas	5/3/2024	N/A	5/10/2025	Cut and Toss
FDOT -State Roads-D7	Pasco	5/3/2024	N/A	5/10/2025	Cut and Toss
FDOT -State Roads-D8	Lake	6/6/2023	3/22/2024	6/5/2025	Cut and Toss
FDOT -State Roads-D8	Sumter	6/6/2023	3/22/2024	6/5/2025	Cut and Toss
FDOT -State Roads-D8	Polk	6/6/2023	3/22/2024	6/5/2025	Cut and Toss
FDOT -State Roads-D8	Miami Dade	5/23/2023	3/22/2024	5/22/2025	Cut and Toss



Our Experienced Approach to the Project

Roads Inc brings a team of professionals that have been working on Disaster contracts with Cities, Counties, State, and Federal agencies for over 25 years. We have the knowledge and proven experience to guarantee Franklin County full federal reimbursement for the services that Roads Inc will perform if awarded this contract.

Roads Inc. of NWF's entire disaster recovery, debris removal, and disposal process will be described in the following subsections, which illustrate the general sequence of disaster recovery and debris removal operations for known and predictable events, such as hurricanes, tornadoes, flooding, or similar events. This approach outlines the typical work flow between Roads Inc and Franklin County starting from contract award till FEMA reimbursement.

Phase 1 – POST AWARD AND PRE-EVENT PLANNING

Upon contract award, Roads Inc will reach out to schedule a personal visit by the Roads Inc project manager. The purpose of the meeting is for a personal introduction of the key members of each party's team, discussion of the planning, training, and disaster response preparedness needs of the County. During this annual meeting we will determine the following key elements of the County's disaster preparedness:

- ❖ Identify and discuss proposed equipment storage areas.
- ❖ Identify and Pre-Authorize Temporary Disaster Debris Management Sites (DDMS).
- ❖ Identify local authorized landfills and final disposal sites.
- ❖ Review and Update contact information for emergency managers.
- ❖ Identify Debris Collection zone maps and primary road clearance routes.
- ❖ Outreach programs for utilizing local sub-contractors and vendors.
- ❖ Review and/or assist the County with preparing a State/FEMA approved Debris Management Plan.
- ❖ Discuss any recent State or Federal changes to the FEMA Public Assistance Program and Policy Guide (PAPPG).
- ❖ Discuss areas of concerns/issues the City encountered during the previous disaster and discuss preventative actions to ensure future success.



As hurricane season approaches, Roads Inc. conducts internal reviews of our systems, procedures, and inventory and perform maintenance on our equipment and relevant assets. We stock up on all necessary supplies and consumables, canvass our teaming partners, subcontractors, suppliers, reserve personnel, and continue to touch base with the County. We increase the frequency of our planning and operations meetings to ensure that all key management and support personnel are operationally synchronized for the upcoming season. We meet with our subcontractors and brief them on any relevant modifications to our response plans for the upcoming season.

Phase 2 - Alert

If a storm path is aimed at the vicinity of Franklin County, Roads Inc. of NWF personnel will begin to closely monitor the track and conditions of the storm. Roads Inc. of NWF is prepared for emergency response services 365 days a year, 24 hours a day. No less than 5 days before impending storm impact, Roads Inc. will make contact with the County to discuss the details of mobilizing and pre-positioning resources. Once a storm is within 96 hours of landfall, our team will conduct daily meeting (either in person or virtual) with the County daily teleconferences with the County and our team will occur to make any necessary resources adjustments that may be needed to made given the size of the anticipated storm event.

During this phase, we will put our management, supervisory, support, and reserve personnel, as well as our first response subcontractors and suppliers on a preliminary alert status. Our operations staff will review and satisfy our task preparation lists to ensure all necessary supplies, equipment, and assets are ready to go.

Phase 3 – Mobilization

If the storm becomes a threat, 24-48 hours before impact, manpower and equipment are mobilized and staged in a safe location near the area of impact. Subcontractors are put on notice, and emergency communications are made available. Locations for a mobile command center are scouted and chosen based on factors such as proximity to major roads and severity of impact. Field maintenance/fuel personnel will prepare their assigned maintenance/fuel vehicles for deployment in accordance with the appropriate inventory and safety checklists.

Prior to landfall, equipment will be pre-staged at the closest mobilization point and contract administration headquarters. Additionally, our principal subcontractors will have equipment available in or near the County's location.

In this manner, Roads Inc. will have sufficient equipment to immediately start the initial cut and toss when weather permits and have sufficient equipment to begin the load and haul as soon as possible. Our equipment inventory is comprised of assets owned by Roads Inc and those readily available by our reliable sub-contractors. **Our 2024 Equipment Resources are listed below:**



Roads Inc of NWF Disaster Recovery Resources**Equipment for Debris Removal (Land) & Push Operations**

EQUIPMENT Description	Ownership		Total Available
	Roads Inc	Sub-Contractor	
AIR CURTAIN BURNERS	2	9	11
ARROW BOARDS	5	22	27
BACKHOE	5	3	8
BUCKET TRUCK	3	268	271
CHIP TRAILER & SEMI DUMPS	2	50	52
CREW TRUCK	66	75	141
DOZER	21	4	25
DUMP TRAILER 10-25 CY	2	149	151
DUMP TRAILER 25-50 CY	1	330	331
DUMP TRAILER 50-125 CY	1	140	141
DUMP TRUCK (On Road)	29	27	56
EXCAVATOR	19	58	77
EXCAVATOR (mini)	16	9	25
FARM TRACTOR	6	0	6
FLAT BED TRAILER	4	21	25
FORK LIFT	1	0	1
FRONT END LOADER	23	20	43
FUEL/LUBE/SERVICE TRUCK	3	0	3
GRINDER (Tub and Horizontal)	1	11	12
LIGHT TOWERS	9	0	9
LOG TRUCK	0	8	8
LOW BOY EQUIPMENT TRAILERS	4	22	26
LOW BOY TRUCK	2	11	13
Man Lift 60'-64'	1	5	6
MECHANIC TRUCK	3	0	3
MISC. PUMPS (4" to 12")	12	0	12
MOT TRAILER	3	15	18
MOT TRUCKS	2	2	4
MOT/SAFETY (Signs, Cones, Message Board, etc.)	3225	4250	7475
MOTOGRADE	8	5	13
OFF ROAD DUMP TRUCKS	3	12	15
POWER SCREEN (High Capacity)	1	3	4
SELF LOADER (Single & Tandem)	3	406	409
SKID STEER (With Various Attachments)	10	160	170
SKY TRIM (great height tree trimming units)	0	3	3
STREET SWEEPER	15	12	27
STREET SWEEPER (Vac Equiped)	2	2	4
TELEBOOMS (Material Handler)	0	11	11
TRAILER (ENCLOSED CARGO)	9	0	9
UTILITY TRAILER	25	0	25



WATER TRUCKS (Dust Control)	8	10	18
WOOD CHIPPER	0	4	4
Specialty Equipment			
100 TN Crane	0	4	4
250 TN Crane	0	3	3
80 TN Crane	0	2	2
Air Boat	0	4	4
Amphibious Aquatic Excavator	0	1	1
Deck Barge	0	9	9
Deck Barge with Spuds	0	4	4
JON Boats	1	8	9
FELLER BUNCHER	0	1	1
Poseidon Barges	0	2	2
Push Boats	0	4	4
Sectional Barges	0	10	10
Tug Boat	0	5	5
UTILITY ATVs	6	0	6
Utility Boat	3	11	14
Work Boat	0	17	17
Emergency Communication Equipment			
SATELITE PHONES	5	5	10
STARLINK (High-Speed Internet Mobile Systems)	4	8	12
LAPTOPS & CELL PHONES	25	85	110
CELL PHONES	183	415	598

Phase 4 – Compliance Measures

Roads Inc. of NWF's Safety Officer will conduct a safety briefing and safety equipment check prior to equipment operation to ensure compliance with our Safety Plan. Within three days of Task Order/Notice to Proceed, Roads Inc. will furnish the County with a site-specific Management/Operations and Safety plan, along with a Quality Control Plan. All personnel records (management, supervisors, foremen and laborers) will be reviewed prior to deployment to ensure they have documentation of current training.

DMS teams will also secure all necessary clearances, collect pre-disposal soil samples, permits and licenses to operate the site(s) and will submit Site Plans to the County complete with Accident Prevention Plans, a Traffic Control Plan to properly manage sit ingress and egress, a Dust Control Plan, and/or a Fire Prevention Plan. Additionally, a complete Subcontracting Plan listing all subcontractors will be provided.

Within 48-72 hours, DMS locations will be fully operational, complete with ingress and egress points, inspection towers, water runoff protection and containment berms and/or geotextile.



Roads Inc. of NWF maintains the highest levels of safety, quality, and integrity in conducting our services and operations while adhering to all guidance set forth by OSHA.

Phase 5 – Project Mobilization Team

Roads Inc.'s Project Mobilization Team of project managers and administrative staff will be on site within 12 hours of Task Order notification prior to or immediately following a disaster event. The Team will conduct a survey of the affected areas to ensure safe passage during the emergency road clearance phase and upcoming mission. Emphasis on safety during this phase is critical, as there may be downed electrical lines and other hazardous materials released.

After the assessment, staff will begin to stage and deploy equipment, crews and logistical support. Roads Inc. will establish the site locations in the disaster area for the temporary field offices, communication unit, lay-down yard and support systems, including a potential emergency base camp. The need for a mobile command field office will be evaluated based on the severity of the disaster. Evaluation surveys will be conducted by ground teams as well as by aerial survey using helicopters, if deemed necessary.

Phase 6 – Mobilization-Emergency Debris Road Clearance (Cut & Toss)

This operation is accomplished when time is of the essence and should be completed within the first 72 hours after an event. Although this is a time critical operation, safety of personnel and the general public is paramount to a successful operation. Extreme caution must be exercised during this phase of the debris management operation to avoid downed live electrical wires and other such dangerous circumstances. Once this task is accomplished, or coinciding with the progress of this task, debris removal from public easements, property and rights-of-way begins. As tasked by the city, Roads Inc. will provide emergency road clearance which involves the emergency clearing, cutting, tossing and/or pushing of debris from the primary transportation routes to the medians or sides of the public rights-of-way (ROW).

Under direction of the County, Roads Inc. crews will work independently or in conjunction with the County crews to temporarily clear debris from pre-designated critical arteries to facilitate the movement of emergency vehicles and other critical traffic in the immediate aftermath of a disaster. Only a single lane is usually cleared at first with the additional lanes being cleared according to the needs and requirements of the affected community. In addition, entrances and routes to hospitals and emergency service facilities, such as fire and police departments, are given priority during this emergency debris and fallen tree clearance period.



The equipment utilized in this operation can include, but is not limited to: large rubber-tired loaders with grapples or rakes; small bobcat type loaders to access narrow areas; and other specialized clearing equipment as may be required by local conditions. Additionally, service trucks for maintenance and/or fuel and vehicles for personnel transportation and supervision are required. Personnel, such as heavy equipment operators, truck drivers, and operators with chainsaws, general laborers with tools, flagmen, mechanics, supervisors, and project managers are usually required.

Cut & Toss Operations

1. Clear debris from roads in the order of and number of lanes as tasked by the County.
2. Clear debris from parking lots, areas of ingress and egress and any other area hospitals, shelters, emergency operations center, etc. as tasked by the County.
3. Operators and hand crews will be instructed to perform in a workman-like manner to prevent damage to salvageable and/or undamaged property and prevent personal injury.
4. Attempt to make roadways and intersections as safe as possible from sight and traffic.
5. All supervisors will maintain accurate records of locations, date, time, personnel and equipment hours on Roads Inc's daily cut and toss report forms.

Phase 7 – Hauling, Reducing, Tracking, Recording and Invoicing

Equipment certification areas will be established at select staging areas to undergo a thorough examination of the operability and safety of hauling vehicles and equipment. Once the vehicle is checked and approved, measurements of the truck beds will be taken to accurately determine the certified capacity of the hauling unit. Each hauling unit and piece of equipment will be assigned a unique ID number. This ID number is recorded on a FEMA-compliant certification form along with the certified capacity, driver's license number, driver's name and description of the equipment. The ID number from the FEMA-compliant certification becomes the official tracking identification for all loads that a particular vehicle hauls. The measured capacity of all hauling vehicles is identified on the truck certification form and a placard affixed to each vehicle.



All crews will have daily reports that identify what equipment and personnel were in operation on a daily basis which also shows location of work performed. We will reconcile these reports on a daily basis by communicating with the County and their representatives. We will invoice



weekly, as needed, for the duration of this contract. All documents will be stored digitally and manually for 7 years for any audit needs. Roads Inc. maintains a very diligent protocol for field data collection, processing, and reporting. This is crucial to successful accounting, invoicing, and maximizing reimbursements

Debris Removal Operation

In accordance with FEMA guidelines, the removal operations under this contract will be only for eligible debris meeting the criteria defined by FEMA as Category A. The image below, from the FEMA Public Assistance Program and Policy Guide (PAPPG) Version 4 2020, describes what type of debris removal can be eligible under Category A:

I. Debris Removal (Category A)

Debris removal activities, such as clearance, removal, and disposal, are eligible as Category A if the removal is in the public interest based on whether the work:

- Eliminates immediate threats to lives, public health, and safety;
- Eliminates immediate threats of significant damage to improved public or private property;
- Ensures economic recovery of the affected community to the benefit of the community at large;²¹² or
- Mitigates risk to life and property by removing Substantially Damaged²¹³ structures and associated structures and appurtenances as needed to convert property acquired using HMGP funds to uses compatible with open space, recreation, or wetlands management practices. Such removal must be completed within 2 years of the declaration date unless extended by the FEMA Assistant Administrator of the Recovery Directorate.²¹⁴

Debris includes, but is not limited to, vegetative debris, construction and demolition debris, sand, mud, silt, gravel, rocks, boulders, white goods, and vehicle and vessel wreckage.

For a PNP, eligible debris removal is limited to that associated with an eligible facility, including debris on the property of the eligible facility.

All eligible debris will be picked up and loaded into haul trucks in a safe and workman-like manner to and transported to the DMS sites for processing for final disposal. Safety will not be compromised. All crew foreman and field supervisors will be responsible to ensure a rapid and cost effective as possible operation. In accordance with FEMA guidelines, Hand loading is not permitted.

All vegetative debris and construction and demolition (C&D) materials will be collected and hauled using heavy equipment to ensure maximum loading and safe transport of materials within EPA and DOT standards. Tracked



equipment is prohibited on roadways and all hauling units are mechanically loaded and capable



of dumping or unloading their own loads. Roads Inc of NWF implements a clean as you go policy to make sure no debris piles similar in material are skipped over.

Traffic control personnel, with appropriate traffic control safety equipment, will be stationed at each approach point of the work area to maintain traffic control and to prevent personal injury. Additional traffic control personnel will be stationed throughout the area, as needed, to ensure safe operations.

Continued Quality Assurance

To ensure we meet the recovery needs and expectations of Franklin County, daily progress meetings between Roads Inc and the County representatives will be held throughout the removal operations process. These meetings will allow Roads Inc's Operation managers to assist in resolving any issues in a real time effort, provide status updates to sector maps, as well as identify and resolve any damage reports.

Separation of Debris

Every effort will be made to separate debris on the right-of way before loading. In the event debris materials still become mixed. These loads are classified as mixed debris loads and will be directed to the "mixed debris" pile at the DMS. This material will be sorted and separated by machines with grapples and thumbs and by hand labor and placed into the C & D, Vegetative, HHW, White Goods, and Metals piles.

Hazardous Trees, Limbs, and Stump Removal

Roads Inc tree trimming crews will be deployed as needed to address hazardous trees and limbs that are identified by Franklin County representatives as a risk to public safety. Under FEMA guidelines, a hazardous tree is defined as a tree that is 6 inches or greater in diameter, and leaning at an angle greater than 30%, or has more than 50% of its crown damaged, that presents a threat or danger to the general public. A hazardous limb is a limb or branch that is greater than 2 inches in diameter, broken or partially broken, and is in danger of falling. Hazardous identified by Franklin County representative will be removed and hauled to the DMS by the hazardous stump crews. Trees, limbs, and small stumps will be cut down and placed on the ROW for collection and transport by debris removal crews to the DMS for reduction.



Operational Sequence of Removal

❖ First Pass

During the first pass, crews will cut and load storm debris that has typically fallen in the rights-of-way including debris from the initial road clearing activities. Additional tasks, such as hazardous tree removal, hazardous stump removal, and other similar scopes of work would also be implemented. At the end of the first pass of debris removal, this allows time a space for residents to bring additional eligible storm debris to the curbside. Our Crews begin ramping up to start the second pass.

❖ Second Pass

During the second pass removal operations and reduction will have been in full force and making great progress. Towards the end of the second pass hot spot crews would continue to cleanup any debris that has time or safety constraints. The vast majority of storm debris would be cleaned from the rights-of-way, and the Roads Inc Project Manager will begin focusing on project completion procedures. **(Depending on the severity of the debris, multiple passes may be needed to allow residents time to bring eligible debris to the right-of-way.)*

❖ Final Pass

During the final pass, crews will systematically remove the last piles of debris. We will provide the County with an updated map or road list of "final pass" areas at the end of each day. At the end of the final pass, debris removal operations will be 100% complete and the Project manager will start on the DMS site reclamation process.

Debris Management Site (DMS)

Roads Inc. shall provide all specified equipment, operators, and laborers for DMS management and debris reduction operations. Within 24 hours of Task Order Notice to Proceed, personnel and equipment will be deployed to the Debris Management Site (DMS) locations identified and permitted through our pre-event approval process. The operation may include, but is not limited to the building of roads, erecting of fences, construction of containment areas, and placement of inspection towers suitable to the FEMA requirements.



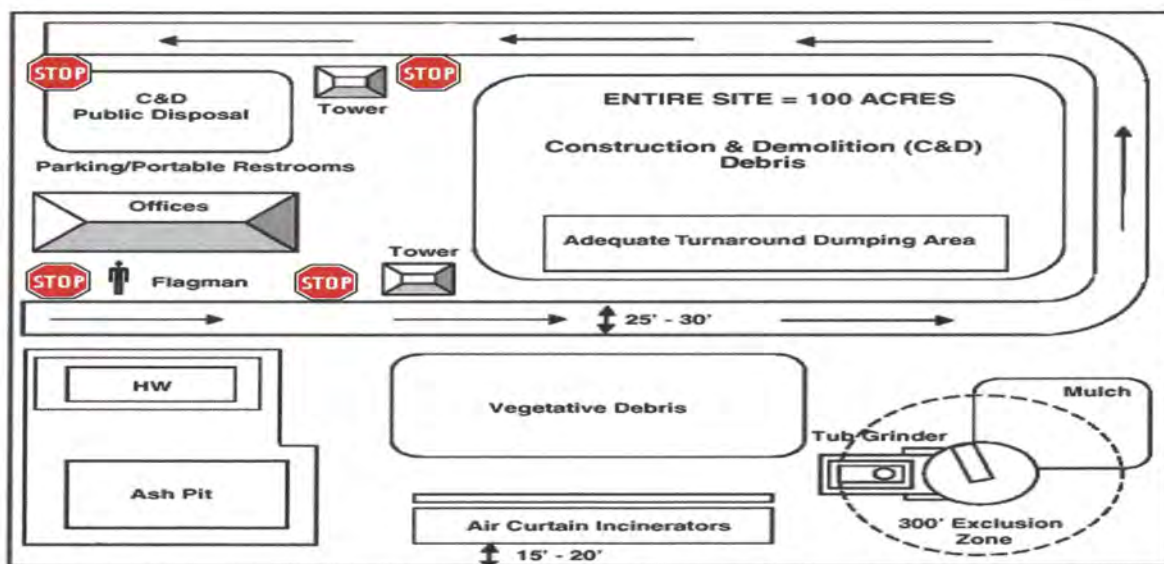
Depending on the size on location of the DMS, the equipment and crew operating the site may consist of:

- ❖ 1-2 Excavators
- ❖ 1-2 D6 Dozers
- ❖ 1-2 all-terrain towers
- ❖ 1 water truck
- ❖ 1 motor grader
- ❖ 1-2 tub grinders or Air Curtains
- ❖ one site manager
- ❖ one night manager if necessary
- ❖ 2-4 light plants



The inspection of every load, in and out, is critical to the documentation of the overall process. The DMS inspection towers provide a location for load verification and documentation programs of all incoming and outgoing debris. Once documented, all debris is processed in accordance with applicable FEMA, local, state and federal rules, standards, and regulations.

- ❖ **Maintenance/Fuel Vehicles and Personnel** - Maintenance/fuel vehicles will be assigned and manned as needed to provide an adequate supply of fuel to maintain equipment operations. Maintenance/fuel vehicles will be assigned and manned to provide all required field maintenance.
- ❖ **Staging** – The following information will be used to create a location specific site management and safety plan:



Site Access - Separate points of ingress and egress should be established if possible. Temporary acceleration and deceleration lanes should be established adjacent to the primary road leading to and from site access points, approved by the County. All temporary roads leading to and through the debris-staging site should be constructed and maintained for all weather use.

Inspection Towers - Inspection towers shall be constructed to facilitate observation and quantification of debris hauled for storage at debris staging sites. No less than two inspections towers should be utilized at each debris staging site. One tower at point of ingress for use by company inspector and/or Government inspector, one tower at the point of egress to ensure all debris hauling trucks are in fact empty upon leaving the site, one tower may be utilized if ingress and egress point is the same. The egress tower shall be manned by at least a representative of Roads Inc. of NWF.

Traffic Controls - Traffic control personnel, with appropriate traffic control safety equipment, will be stationed at the ingress observation tower to maintain vehicular and pedestrian traffic control. Additional traffic control personnel will be stationed throughout the site, as needed, to enforce proper dumping and prevent personal injury to ensure compliance with the Accident Prevention Plan as part of our Safety Plan.

Clearing And Grading - Clearing and grading of debris staging sites will be accomplished, to the level required, in accordance with the site management plan and task order Franklin County.

Environmental Protection – Roads Inc. of NWF will work diligently with FDEP, DEP, and the Army Corps. of Engineers to ensure compliance with required standards (Clean Water Act, Storm Water Act, Resource Conservation and Recovery Act, Superfund Amendments, Reauthorization Act and others).

DMS Remediation

The scope of remediation is determined during operation and closure, by terms of the land lease (if any), government directive or task order. Remediation consists of final removal of all debris (including residual debris), removal and remediation of HTW, abatement of any safety and/or environmental concerns (to include environmental testing and/or monitoring, if required), the removal of temporary structures (including any inspection towers), grading and leveling, removal of roads and fencing, if appropriate, and potentially grassing or seeding of the site, if required, to documented pre-use condition.

- ❖ **Closure Procedures** - Pre-use inspection and documentation information shall be utilized as a guide to restore each site to pre-use condition. If contaminants are identified in post use test results that were not present in pre-use test results, remediation of the site or area will



be accomplished in accordance with Federal, State and local regulations, as well as current industry standards.

- ❖ **Removal Of Temporary Structures** - All temporary structures such as fencing, inspection towers, temporary offices, sanitary facilities, etc., shall be removed from each site.
- ❖ **Landscape Operations** - Each site shall be graded, as required to return the topography to pre-use elevations, unless otherwise directed by the property owner. Each site will be restored to pre-use condition by seeding, fertilizing and laying of straw as well as replacement of agreed-upon shrubs and/or trees.
- ❖ **Final Inspection, Released and Acceptance of Government and/or Landowner** – Roads Inc. of NWF representatives, the Supervisor responsible for a particular site, the Owner's Representative and if applicable, the landowner shall constitute an inspection team. Roads Inc. of NWF's supervisor responsible for the applicable site shall have, for examination by all Inspection Team members, the documentation package to include pre-use and closure inspection documentation as well as all chronological documentation created during the operational period. After all inspection team members accept the post closure condition of each site, a release and hold-harmless for Roads Inc. of NWF shall be signed by Franklin County and/or landowner, releasing Roads Inc. of NWF of any further responsibility and liability.

Phase 8 – Project Closeout

A final report will be submitted to the County upon project closeout. Roads Inc will prepare and submit a detailed description of all debris management activities including total volume of debris by type, final disposal locations and amounts of debris delivered to each, and total cost of the project invoiced to the County. Roads Inc will also supply additional information upon requested by the County.

Roads Inc is trained and experienced in providing the necessary documentation and assistance toward the preparation of reimbursement claim worksheets for the County. If requested, Roads Inc will provide the County with turnkey services or guidance and technical assistance to ensure proper preparation and submittal of claims for reimbursement and other available funding. Roads Inc's careful attention to documentation and strict quality control procedures will aid in the acceptance of a claim for reimbursement.



Subcontracting

Subcontracting Plan

Roads Inc. of NWF maintains a large network of pre-screened and fully qualified subcontractors, including local and preferred vendors. Roads Inc.'s subcontractors are evaluated extensively, including past performance, equipment and personnel availability, mobilization timeframes, insurance, and cost.

The use of local resources is vitally important to a successful disaster recovery operation. Roads Inc. proudly promotes community involvement by working closely with local suppliers and vendors when the situation allows. We utilize local vendors to the maximum extent possible to minimize load times, transportation costs, and schedule risk.

Because of its importance, we have developed a vast network of subcontractors that are uniquely qualified and meet all operational requirements envisioned under this solicitation.



Roads Inc. has access to more than 100 firms through our prequalified supplier database which includes Small Business Firms. This database facilitates our ability to identify firms qualified for specific scopes of work and allows Roads Inc. to efficiently sort the firms by type of service and size of business.

Throughout its history, Roads Inc. of NWF has maintained strong relationships with local vendors and subcontractors. We pride ourselves

on facilitating local involvement during recovery efforts and encourage local knowledge and experience. Roads, Inc. has assembled a cadre of subcontractors which includes SBE, MBE, WBE, and VOSB (including Service-Disabled VOSB) contractors. We actively recruit new subcontractors to work with even during the recovery process and as new projects are awarded.

Roads Inc. of NWF may Sub-contract up to 30-60% of work to be performed under this contract, depending on the strength of the storm. As a potential leader in the recovery industry, Roads Inc. has developed an inherent understanding of how to direct emergency response and recovery. Roads Inc. has a large network of subcontractors and maintains long standing relationships with key subcontractors who ensure our ability to maintain full



operational capability for an extended period. Trained and exclusively committed subcontractors to fulfill the role of daily operational requirements as necessary. Additionally, we strongly believe the use of local resources is vitally important to a successful disaster recovery operation and we recognize the importance of community preparedness. When local subcontractors have insufficient equipment, Roads Inc. of NWF integrates them into our subcontractor workforce to provide training, financing, and assistance with equipment. By helping communities prepare for the worst, Roads Inc. can facilitate the most efficient and rapid response in the wake of a disaster. Encouraging local knowledge and experience enhances our ability to maintain full operational capability for the duration of our recovery response.

Due to the unpredictable nature of disasters, the exact percentage of work to be subcontracted is unknown pre-event.

Local Business & Subcontractor Resources

Roads Inc. of NWF understands that primarily mobilizing staff and equipment from local subcontractors reduces mobilization times and reduces cost. Roads Inc maintains a current, active subcontractor list, our management team will reach out to local subcontractors and small, minority and women-owned business enterprises (S/M/WBE) by utilizing:

- ❖ Direct Mail
- ❖ Local, regional, and national SBE compliance departments
- ❖ Client and vendor references

Upon contract award Roads Inc will contact local government and SBE Resource Offices to schedule a Local Vendor Resource Workshop. This workshop will allow Roads Inc. to meet new local companies and identify items of work in the contract that those companies can successfully perform and be profitable. This workshop is scheduled well before any storm event, to ensure that local companies are made aware of all potential contracting and partnership opportunities.

Starting as a Small Business back in 1999, Roads Inc understands the importance of steady cash flow for a business. That is why we maintain an expedited weekly payment policy for all subcontractors.

From our extensive experience with subcontractors, Roads Inc. of NWF knows the importance of establishing strict guidelines for performance and safety standards. All subcontractors will be screened for qualifications and safety compliance prior to being offered a contract with Roads, Inc. Additionally, at the discretion of the contracting agency, all subcontractors will be approved prior to beginning work. Our sample Subcontractor Agreement details the scope of work and responsibilities of each subcontractor. The Subcontractor Agreement also commits the subcontractor to all governmental regulations and requirements. All subcontractor equipment will be inspected and properly maintained and all personnel certifications and safety courses will be on file and renewed or updated as needed.



In addition to stringent qualifications standards, Roads Inc. of NWF requires the following summarized items from subcontractors:

- ❖ Compliance with all Roads Inc. safety plans.
- ❖ Ability to meet liability and automobile insurance requirements (these may vary from contract to contract).
- ❖ Compliance with governmental employment regulations, unemployment compensation and workman's compensation laws.
- ❖ Completion of a subcontracting agreement specifying the scope of work, terms and conditions, pricing, liability requirements and any hold harmless agreements.

Affirmative Action / Equal Opportunity Policy

Roads Inc. of NWF is an equal employment opportunity employer. Employment decisions are based on merit and business need, and not on race, color, citizenship status, national origin, ancestry, gender, sexual orientation, age, religion, creed, physical or mental disability, marital status, veteran status, political affiliation, or any other factor protected by law. Roads Inc. complies with the law regarding reasonable accommodation for handicapped and disabled employees.

It is the policy of Roads Inc. of NWF to comply with all the relevant and applicable provisions of the Americans with Disabilities Act (ADA). We will not discriminate against any qualified employee or job applicant with respect to any terms, privileges, or conditions of employment because of a person's physical or mental disability. Roads Inc will also make reasonable accommodation wherever necessary for all employees or applicants with disabilities, provided that the individual is otherwise qualified to safely perform the essential duties and assignments connected with the job and provided that any accommodations made do not impose an undue hardship on Roads Inc of NWF.

Equal employment opportunity notices are posted as required by law. Management is primarily responsible for seeing that Roads Inc.'s equal employment opportunity policies are implemented, but all members of the staff share in the responsibility for assuring that by their personal actions the policies are effective and apply uniformly to everyone. Any employee, including managers, involved in discriminatory practices will be subject to termination.



TAB C - FINANCIAL INFORMATION



106 Stone Blvd. Cantonment, FL 32533

August 1, 2024

Franklin County
Clerk of Courts
33 Market Street Suite 203
Apalachicola, FL 32320

Gentlemen / Madam,

Roads Inc of NWF is financially stable and has the necessary resources, human and financial, to provide the highest level of service for Franklin County. Our financial capability allows us the ability to keep the recovery operations moving forward regardless of Franklin County's pay schedule. Even while completing numerous of large-scale recovery operations, our ability to finance a job to completion has never been questioned by any of our clients or subcontractors. Our policy is to pay our subcontractors either weekly or bi-weekly for duration for all our debris removal projects.

Roads Inc of NWF's has a bonding capacity of over \$200,000,000.00

If you have any concerns or questions regarding the financial capabilities of Roads Inc, please feel free to reach out to the contacts on the following letters.

Thank You,

Cody Rawson
President





Fisher Brown Bottrell

19 West Garden Street
Suite 300
Pensacola, FL 32502
(850) 432-7474 PHONE
(850) 438-4678 FAX
www.fbins.com

July 30, 2024

Franklin County
Purchasing Department
33 Market Street Suite 203
Apalachicola, FL 32320

RE: Roads, Inc. of NWF

Gentlemen:

We have been asked to provide information regarding the bonding capabilities of Roads, Inc. of NWF. This agency and the Western Surety Company have been privileged to take care of their bond needs between 2000-2023; since late 2023 we changed the bonding company to Federal Insurance Company. Their current single bond capacity is \$200,000,000.

We consider Roads, Inc. of NWF to be one of the finest contractors in this area and are pleased to recommend them. Please note that the decision to issue performance and payment bonds is a matter between Roads, Inc. of NWF and Federal Insurance Company and will be subject to our standard underwriting at the time of the final bond request, which will include but not be limited to the acceptability of the contract documents, bond forms and financing. We assume no liability to third parties or to you if for any reason we do not execute said bonds.

For your information, Federal Insurance Company of Whitehouse Station, New Jersey is rated A ++ (Superior) by A. M. Best with a financial size of XV and, as of July 2023, is listed as an acceptable surety by The United States Department of the Treasury with combined underwriting limitation of Chubb Limited Companies of \$1,899,505,000. Federal Insurance Company is licensed to do business in all fifty states.

Please advise if we can provide any further information.

Sincerely,

Robert Corley McLendon
Executive Vice President

/cac

Fisher Brown Bottrell Insurance, Inc. is a subsidiary of Trustmark National Bank. Insurance products are not deposits or other obligations of, guaranteed by, or insured by Trustmark National Bank or any of its affiliates; not insured by the FDIC or any other agency of the United States, except in the case of Federal Flood Insurance or Federal Crop Insurance, and may be subject to investment risk, including the possible loss of value.



SERVISFIRST BANK
Post Office Box 1832
Pensacola, Florida 32591-1832
T 850.266.9100 F 850.266.9101
servisfirstbank.com

July 30, 2024

Franklin County
Clerk of Courts
33Market St. Suite 203
Apalachicola, FL 32320



RE: Roads Inc of NWF
Disaster Debris Management Contract

To Whom It May Concern:

I'm pleased to have had Roads Inc of NWF as a customer for the past thirteen years. During this period, ServisFirst Bank has provided for their credit needs, and all account payments have been made in a timely manner and accounts have been handled satisfactorily. Currently, the seven figure line of credit has no balance owing.

Roads Inc of NWF has also maintained their excellent deposit relationship with our financial institution since 2011. Currently, their deposits average a collected balance in the eight figure range.

They continue to be one of our most valued customers and have handled their account relationships in a very satisfactory manner. As their account officer, should you need any additional information, please call me directly at 850-266-9121.

Sincerely,

A handwritten signature in blue ink, appearing to read 'RDM', with a long horizontal flourish extending to the right.

Rex D. McKinney
Regional CEO





Contractor Pre-Qualification (CPQ)



Annual Application

Logout DJOHNSON@ROADSINC.COM[Home](#) [Update Work Underway](#) [Help](#)

4/23/2024 12:30:55 PM EST

[Vendor](#) [Stakeholders](#) [Affiliates](#) [Work Classes](#) [Financial](#) [Contracts](#) [Manage](#)
[Attach Financial Statements](#) [Additional Documentation](#) [Submit](#) [Application Summary](#)

Vendor Number: F593598732002

Application Status: COMPLETED

Expiration Date: 6/30/2024

Name: ROADS, INC. OF NWF

Fiscal Year End Date: 12/31/2022

Application Due Date:
4/30/2023

NOTE: The Capacity shown below will be reduced by your Work Underway to determine your Available Bidding Capacity.

Adjusted Current Ratio:	1.74		
Ability Score:	100	Surety Multiplier:	0
Ability Factor:	15	Calculated Maximum Bid Capacity:	\$ 745,150,000.00
Adjusted Net Worth:	\$ 28,550,029.00		

Document	Attached	Received	Document Attached
Audited or Reviewed Financial Statements	4/26/2023	4/26/2023	N/A
Affidavit	4/24/2023	4/26/2023	2022 FDOT AFFIDAVIT SIGNED.PDF Request Document
Equipment	4/24/2023	4/26/2023	FDOT DEPRECIATION.PDF Request Document
Surety Letter	4/24/2023		ROADS FY22 FDOT SURETY.PDF Request Document
Letters of Recommendation			
Audited or Reviewed Financial Statements	N/A	N/A	ROADS, INC. FS 2022.PDF Request Document
Additional Document	N/A	N/A	
337.14(1) Requirement	N/A	N/A	
*Approved: Yes		No	



2021 Audited Financial Statement – CONFIDENTIAL



TAB D – REFERENCES

Three Requested References

Roads Inc. of NWF – Reference No. 1

Kevin Rogers

FDOT District 2 Construction Services Manager

Phone#: 352-258-3343

Email: Kevin.Rogers@dot.state.fl.us

FDOT- District 2

1109 S Marion Ave. Lake City, FL 32025

Project:

Hurricane Idalia: FDOT (District 2) Emergency Debris Removal for All State Roadways in Madison County, FL

Location: Madison County, FL

Value: \$18,927,356.60

Scope of Work Performed:

998,567 Cubic Yards of Storm Debris collected and hauled from all State roadways, including I-10. Cut hazardous limbs from 11,043 Trees, and cut 11,373 Hazardous Trees (>6" to 36'+). Permitted and operated 2 DMS locations as well assisted with permitting two beneficial re-use final disposal sites that kept over 160,000 CY of reduced debris out of the local county landfill.



Roads Inc. of NWF – Reference No. 2

Wes Moreno

County Administrator for Escambia County, FL

Phone#: 850-554-3040

Email: wjmoreno@co.escambia.fl.us

Escambia County

221 S Palafox St. #420 Pensacola, FL 32502

Project: Hurricane Sally: Emergency Debris Hauling Services for Escambia County, FL

Location: Escambia County, FL

Value: \$21,810,130.57

Scope of Work Performed:

Over 1,800,000 CY of Storm Debris collected and hauled from County roadways, waterways, parks, and neighborhoods. Also cut hazardous limbs from 34,323 Trees, and cut 2,523 Hazardous Trees (>6" to 36'+). Permitted, operated, and restored 5 DMS locations as well as permitted a final disposal that alleviated the county landfill from having to accept 725,000 CY of reduced debris.



Roads Inc. of NWF – Reference No. 3

Rena Sanders

FDOT District 3 Asst. District Construction Engineer

Phone#: 850-330-1658

Email: renae.sanders@dot.state.fl.us

FDOT - District 3

1074 HWY 90 Chipley, FL 32428

Project(s):

**Hurricane Michael: FDOT (District 3) Emergency Debris Removal Operations for Region 1:
All State Roadways in Washington, Holmes, Walton, & Jackson Counties FL**

Location: Washington, Holmes, Walton, & Jackson Counties FL

Value: \$26,448,507.34

Scope of Work Performed:

Over 2,417,160 CY of Storm Debris collected and hauled from all State roadways in Washington, Holmes, Walton, & Jackson Counties in FL. Also removed 1,201 Hazardous Stumps, cut hazardous limbs from 6,764 Trees, and cut 6,089 Hazardous Trees (>6" to 36'+). Permitted, operated, and restored 10 DMS locations used to reduce debris.

**Hurricane Michael: FDOT Emergency Debris Removal Operations for All County roadways,
waterways, parks, and neighborhoods in Calhoun County, FL**

Location: Calhoun County, FL

Value: \$28,196,982.20

Scope of Work Performed:

Over 2,480,854 CY of Storm Debris collected and hauled from All County roadways, waterways, parks, and neighborhoods in Calhoun County, FL. Also removed 272 Hazardous Stumps, cut hazardous limbs from 6,933 Trees, and cut 17,354 Hazardous Trees (>6" to 36'+). Permitted, operated, and restored 5 DMS locations used to reduce debris.



Letters of Recommendation



Florida Department of Transportation

RON DESANTIS
GOVERNOR

605 Suwannee Street
Tallahassee, FL 32399-0450

KEVIN J. THIBAUT
SECRETARY

April 15, 2021

To whom it may concern:

On October 10, 2018, Hurricane Michael made landfall in the Panhandle of Florida near Tyndall Airforce Base as a Category 5 Hurricane, with maximum wind speeds of 140 knots (161 mph) and a minimum central pressure of 919 millibars (mb).

Thirteen (13) of sixteen (16) counties under the jurisdiction of the Florida Department of Transportation (FDOT) – District Three Office was severely impacted by the storm. Not only did the Department incur damage to its infrastructure but the State Roads and their Rights-of-Way (ROW) were littered with damaged/entangled/down trees, powerlines and construction and demolition debris.

The Department divided the impacted areas into three (3) regions based off initial forecast of vegetative debris within the ROW. In addition to debris removal on the State Road system, the Department was assigned to assist several fiscally constrained counties within the impacted areas with their debris removal operations. The Department advertised four (4) debris removal contracts, three (3) for On-System roadways and one (1) for Off-System roadways in Calhoun County. Roads, Inc., was the successful bidder on two of these contracts.

The Department entered into contract H3-515 with Roads, Inc. to perform Emergency Debris and Hazardous Tree, Limb and Stump Removal services along the rights-of way of the state roads in Walton, Holmes, Washington and Jackson counties. Under this contract Roads, Inc. removed in excess of 2,000,000.00 CY of vegetative debris from the Departments ROW's. This quantity does not include hazardous limbs, hazardous trees, stumps or construction and demolition debris. Monitored/documented debris was transported to a Florida Department of Environmental Permitting (FDEP) Debris Management Site (DMS), established by Roads, to be reduced and hauled to its permitted final disposal site in accordance with contract documents. After removal of all reduced debris, the DMS sites were restored in accordance with FDEP requirements. Debris removal services were completed within the time frame, established by the Department, from October 19, 2018 until May 31, 2019.

The Department also entered into contract H3-519 with Roads, Inc. to perform Emergency Debris and Hazardous Tree, Limb and Stump Removal services along the rights-of way of off-system roads with Calhoun County. Under this contract Roads, Inc. removed in excess of 2,000,000.00 CY of vegetative debris from the county ROW's. This quantity does not include hazardous limbs, hazardous trees, stumps or construction and demolition debris. Monitored/documented debris was transported to a Florida Department of Environmental Permitting (FDEP) Debris Management Site (DMS), established by Roads, to be reduced and hauled to its permitted final disposal site in accordance with contract documents. After removal of all reduced debris, the DMS sites were restored in accordance with FDEP requirements. Debris removal services were also completed within the time frame established by the Department, from October 19, 2018 until May 31, 2019.

Total cost associated with debris removal services for both contracts was in excess of \$50,000,000.00.

Roads, Inc. worked closely with Department Staff and the FDOT Monitoring Team to perform debris removal services in a manner to maximize reimbursement in accordance with FEMA guidelines.

Roads, Inc. of NWF is Pre-Qualified in the Debris Removal (Emergency) work class and is eligible to bid on Department contracts that requires this type of service in the State of Florida. Please see the following link for FDOT Pre-Qualified Contractors.

<https://fdotwp1.dot.state.fl.us/contractorprequalification/public/PregualifiedVendorSearch.aspx>

If you have any questions or this office may be of any further service, please contact this office.

Beverly Renae Sanders, P.E.
Florida Department of Transportation
Assistant District Construction Engineer
FDOT Debris Project Manager
District Three Construction
1074 Highway 90
Chipley, Florida 32428
(850) 330-1658

www.fdot.gov





10/25/2020

To whom it may concern:

Re: FDOT Contract H3572 _ Debris Removal on State RoadsSally

In September, 2020 our area was hit by Hurricane Sally. It was the worst natural disaster in Escambia County, FL since Hurricane Ivan in 2004. As the current FDOT maintenance contractor for the State Roads in Escambia County, Ferrovial was tasked with clearing these roads and hauling off the debris for emergency services. Ferrovial contacted Roads Inc for performing this debris removal and within 24 hrs, Roads Inc deployed over 40 crews onto the State Road system. These highly efficient crews consisted of self-loaders, dump trucks, bucket trucks, loaders, excavators, chainsaws, arborists, certified flagmen, DOT trained MOT crews, and several supervisors.

Throughout the entire project they were very responsive and pleasant to work with. They truly revealed a commitment and desire to provide help during such times of crisis. They managed the project very well and worked closely with me to ensure our priorities were taken care of. I was also pleased with the level of detail to record keeping and documentation, as that is an important component for FEMA reimbursement requests.

In the end, Roads Inc of NWF removed and hauled all vegetative debris hazards off approximately 855 lane miles on the State Road system. They quickly completed this work in a swift 6 days. The final dollar value of this contract was approximately \$982,000.

Based on my experience with Roads Inc, I would recommend them to anyone; and in the event of another disaster, they will be the first call I make for help with debris removal.

Sincerely,

A handwritten signature in blue ink, appearing to read "John Howell", written over a horizontal line.

John Howell, PE

Regional Manager – Ferrovial Services North America

FL License Number: PE68260





August 5, 2021

To whom it may concern:

Re: FDOT Contract Z3029 _ Districtwide Cut and Toss
Emergency Declaration 18-277
Hurricane Michael

In October, 2018 Northwest Florida was hit by Hurricane Michael a Category 5 storm. It was the first Category 5 hurricane on record to impact the Florida Panhandle. The FDOT had pre-event cut and toss contract in place with Roads Inc of NWF and a pre-event monitoring contract with Metric Engineering. As an experienced monitoring firm for several DOT agencies, we have worked with disaster contractors across the country. Roads Inc has proven to be an experienced disaster response team and have regularly exceeded the owner's/state's expectations.

Roads Inc's contract required them to pre-stage cut and toss crews 48 hours prior to the storm and then deploying the crews immediately after the storm passed. Each of the 4-man crews they provided included a wheel loader, crew truck, 3 chainsaws, operator, supervisor, laborer, and a FDOT Certified MOT person. Their crews were highly effective and efficient at clearing the roads. For this activation, Roads Inc deployed more than 75 crews to move debris off roadways in Liberty, Bay, Walton, Jackson, Calhoun, Gulf, and Franklin counties. In addition to their field crews Roads provided a very high-quality team of managers that communicated and organized an outstanding cleanup effort. The Roads Inc team worked closely with Metric to ensure all of the FDOT's priorities were addressed and responded immediately to any and all challenges presented during the most critical time, immediately after the storm.

In the end, Roads Inc of NWF cleared over 3,000 lane miles of debris hazards off roadways in the 7 Florida counties. The completed this work in less than 7 days at a final dollar value of \$1,223,906.

Based on my experience with Roads Inc, I would recommend them without any reservations.

Sincerely,

A handwritten signature in black ink, appearing to read 'John Lopez', is written over a horizontal line.

John Lopez

Director of Emergency Management

Metric Engineering, Inc.

Metric Engineering, Inc. | 1343 Brickyard Road - Chipley, FL 32428 | 850.638.2393 | www.metriceng.com



**BOARD OF COUNTY COMMISSIONERS
ESCAMBIA COUNTY, FLORIDA**



Jeff Borgioch
District One
Douglas B. Underhill
District Two
Lemon May
District Three
Robert D. Bender
District Four
Steven Barry
District Five

221 Palatka Place, Suite 400
P. O. Box 1591
Pensacola, Florida 32501-1591
Telephone (850) 595-4902
Telefax (850) 595-4908

Roads, Inc of NWF
106 Stone Boulevard
Cantonment, FL 32533

May 27, 2021

RE: Letter of Support

To whom it may concern:

In September of 2020, Escambia County was impacted by Hurricane Sally. Roads, Inc. of NWF was under contract with our Escambia County Debris Contract.

Roads, Inc. of NWF responded and removed approx. 1.5 million cu. yds. of debris from Hurricane Sally from County right of ways and transported the material to their established and permitted debris management sites. Their team managed the site, processed the material, and hauled to the county specified final disposal site. In addition, Roads, Inc. of NWF owned and maintained the final disposal site to reduce the cost and overburden on the county landfill.

Roads, Inc. of NWF performed their work in a diligent, professional manner and worked closely with County staff in the completion of the project.

Roads, Inc. of NWF is in good standings with the County and is currently under contract with the County for any future needs.

If you have specific questions regarding debris removal, please contact Pat Johnson at 850-937-2160.

Sincerely,

A handwritten signature in black ink, appearing to read "Steven Barry".

Steven Barry,

Commissioner, District V





Board of County Commissioners Escambia County, Florida

Jeff Bergosh
District One
Vice-Chair

Douglas B. Underhill
District Two

Lumon J. May
District Three

Robert D. Bender
District Four
Chairman

Steven Barry
District Five

Janice P. Gilley
County Administrator
(850) 595-4947
JPGilley@myescambia.com

221 Palafox Place, Suite 420
Pensacola, Florida 32502

May 14, 2021

To whom it may concern:

In September, 2021 Escambia County was impacted by Hurricane Sally. Roads, Inc. of Northwest Florida was selected as one of the Escambia County debris contract vendors.

Roads, Inc. responded and removed approximately 1.5 million cubic yards of Hurricane Sally debris from county right of ways and transported the material to their established and permitted debris management sites. Roads, Inc. teams managed the site, processed the material and hauled debris to the county specified final disposal site. In addition, Roads, Inc. of NWF owned and maintained the final disposal site.

Roads, Inc. of NWF performed their work in a diligent, professional manner and worked closely with county staff in the completion of the project.

If you have questions on this project, please contact us for additional information.

Best,

A handwritten signature in black ink that reads "Janice P. Gilley". The signature is fluid and cursive, with the first name being the most prominent.

Janice P. Gilley
Escambia County Administrator

221 Palafox Place, Suite 400 | P.O. Box 1591 | Pensacola, Florida 32591-1591 | 850.595.4900



Board of County Commissioners

Hernando County

Purchasing and Contracts



20 North Main Street, Room 265
Brooksville, Florida 34601-2828
(352) 754-4020 / Suncom 645-4029
Fax (352) 754-4199

To Whom it may concern:

In early September of 2004 our County was impacted by two Hurricanes. First was Francis and later that month by Jeanne. At that time our County was piggy backing a Escambia County Debris Contract, awarded to Roads, Inc.

Roads, Inc. responded and removed 79,613 cu. yds. of debris from Hurricane Francis from County right of ways and transported the material to our County landfill, where it was burned. After Jeanne, Roads, Inc. removed and burned an additional 218,815 cu. yds. of debris.

Roads, Inc. performed their work in a professional manner and worked closely with County staff in the completion of the project. After auditing by FEMA the County was granted 100% reimbursement for debris removal and disposal.

Though we currently do not have a contract with their company, the County would have no problem in the future entering into a contract with Roads, Inc. for these services.

If you have questions on this project contact,

J. Matt Perry, Senior Purchasing Agent
Hernando County Purchasing and Contracts
20 No. Main St., Room No. 265
Brooksville, FL 34601-2828
Ph. 352 754-4020 Fax 352 754-4199





DAVE HEMPHILL, ASLA, VICE PRESIDENT
449 WEST MAIN STREET
PENSACOLA, FLORIDA 32502
PHONE (850) 438-8661
FAX (850) 433-6761
WWW.BASKERVILLEDONOVAN.COM

September 15th, 2008

To: Disaster Coordinator

Re: Pensacola Beach Hurricane Repairs
Our Project Number 258xx.xx

Dear Coordinator:

During the 18 months that followed Hurricanes Ivan (Sept 04) and Dennis (July 05), I acted as a coordinator for the local government, the Santa Rosa Island Authority. In that role, our office monitored the daily work, prioritized and measured the effort, and reviewed pay requests. Over 500,000 cubic yards of sand was screened on Pensacola Beach to remove storm debris.

Roads, Inc. was one of two local contractors selected to perform the storm recover work on the beach. They were mobilized within days after the request was issued. They brought in a large amount of equipment, including front end loaders and off-road trucks, to be able to offer the kind of turnaround needed to get the beach back in operation. We had made excellent progress in the Ivan cleanup, when Dennis hit. Again, Roads, Inc. came to work shortly after the storm and began the effort again.

I have since worked with Roads, Inc. on another project not related to storm repairs. In either context, I found that they offered the staffing, quality of work, and expertise needed to get the job done. Should we need their services again, I know that they will bring these skills, plus the knowledge gained from past efforts to the table. I write this letter to offer my recommendation of Roads, Inc. as a firm that is capable of performing storm repairs. The Ivan Clean up contract totaled to approximately 7,000,000 dollars.

Very truly yours,

BASKERVILLE-DONOVAN, INC.

Dave Hemphill
Project Manager

PENSACOLA TALLAHASSEE PANAMA CITY SARASOTA BREVARD COUNTY APALACHICOLA MOBILE PASCO COUNTY

SURVEYING & MAPPING LB-0000340 ARCHITECTURE & INTERIOR DESIGN AA-0001177 ENGINEERING EB-0000340 LANDSCAPE ARCHITECTURE LC-0001126



**BOARD OF COUNTY COMMISSIONERS
ESCAMBIA COUNTY, FLORIDA**

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District Two
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221 Palatka Place, Suite 400
P.O. Box 1591
Pensacola, Florida 32501-1591

Telephone (850) 695-4902
Toll Free (888) 730-9152
Telefax (850) 595-4908
(Sunroom) 695-4902



*Florida Department of Transportation
1074 Highway 90
Chipley, Florida 32428*

Re: Roads, Inc.

To Whom It May Concern:

I am pleased to submit my recommendation for Roads, Inc. of Cantonment, Florida. Roads, Inc. is a local company with whom I, as Commissioner, have had frequent interaction.

Following both Hurricane Ivan and Hurricane Dennis, Roads, Inc. was vital to the clean up and recovery of Escambia County. They were a major contractor in the work on Pensacola Beach and Perdido Key. Specifically, they were involved in sand removal, storage, screening and replacement. Additionally, Roads, Inc. performed emergency debris removal for areas in northern Escambia County and reconstructed many local roads damaged by water intrusion. Roads, Inc. was a major contractor in the wetland repair and restoration project at the County's municipal solid waste facility at the Perdido Landfill.

In summary, Roads, Inc. is a valued member of our business community and I am pleased to provide this recommendation.

Sincerely,

A handwritten signature in cursive script that reads "Mike Whitehead".

*Mike Whitehead, Commissioner
District 1*



TAB E – PROPOSAL MATRIX

The Proposal Matrix – Rate Sheets are located on the next 8 pages:



Cost Line	Description of Service	Units	Proposed Unit Cost
	DEBRIS REMOVAL SERVICES		
1	Vegetative Storm Debris Removal rom ROW to DDMS	CY	\$ 8.25
2	Vegetative Storm Debris Processing at DDMS	CY	\$ 2.15
3	Vegetative Storm Debris Haul-Out to FDS	CY	\$ 4.45
4	Vegetative Tipping Fees - Franklin County Landfill	CY	\$ 32.00
5	Vegetative Tipping Fees Fee includes negotiated contract price or pass-through amount for vegetative CY	CY	\$ PASS-THROUGH
6	Construction and Demolition Storm Debris Removal to FDS, or to DDMS as approved by County	CY	\$ 8.95
7	Construction & Demolition Storm Debris Processing at DDMS, if approved by County	CY	\$ 2.15
8	Construction & Demolition Storm Debris Haul-Out from DDMS to FDS, if approved by County	CY	\$ 4.75
9	Construction & Demolition Tipping Fees - Franklin County Landfill	CY	\$ 46.00
10	Construction & Demolition Tipping Fees Fee includes negotiated contract price or pass-through amount for C&D	CY	\$ PASS-THROUGH
11	Waterway and Marine Debris Removal, Processing, and Haul-out to FDS <i>Debris removal from canals, rivers, creeks, streams & ditches</i>	CY	\$ 74.00
12	Sand Collection, Screening and Replacement or Disposal <i>Pick up, screen and return debris laden sand/mud/dirt/rock</i>	CY	\$ 17.50
13	White Goods Storm Debris Removal, Processing and Haul-Out to FDS*	EA	\$ 35.00
14	Hazardous Waste Pick-Up, Processing, and Disposal at approved site*	LB	\$ 4.00
15	E-Waste Storm Debris Removal, Processing, and Haul-Out to FDS*	LB	\$ 25.00
16	Freon Management, Recycling, and Disposal*	EA	\$ 40.00



Cost Line	Description of Service	Units	Proposed Unit Cost
17	Biowaste - Removal of waste capable of causing infection to humans (Animal waste, human blood, pathological waste)	LB	\$ 7.95
18	Carcass Collection Pick-Up & Disposal at FDS*	LB	\$ 0.95
19	Removal and Disposition - Marine Vessels, Open Boats and Skiffs up to and including 18 feet in length	LF	\$ 25.00
20	Removal and Disposition - Marine Vessels, Open Boats and Skiffs Greater than 18 feet but less than and including 35 feet in length	LF	\$ 54.00
21	Removal and Disposition - Marine Vessels, Open Boats and Skiffs greater than 35 feet in length	LF	\$ 98.00
22	Abandoned Motor Vehicle Removal and Disposition Inclusive of all Towing, Processing and Disposal Costs (Per Vehicle)	EA	\$ 145.00
23	Demolition of Public and/or Private Structures	SF	\$ 5.00
24	Emergency Road Clearance, per person/per hour	Hour (s)	\$ 39.00

TREE OPERATIONS, INCLUDING HAULING

25	Hazardous Limbs Removal >2", per Tree	EA	\$ 104.00
26	Hazardous Trees Removal 6" diameter to 12" diameter, per Tree	EA	\$ 74.00
27	Hazardous Trees Removal >12" diameter to 24" diameter, per Tree	EA	\$ 104.00
28	Hazardous Trees Removal >24" diameter to 36" diameter, per Tree	EA	\$ 174.00
29	Hazardous Trees Removal >36" to 48", per Tree	EA	\$ 199.00
30	Hazardous Trees Removal >48", per Tree	EA	\$ 215.00
31	Hazardous Stumps Removal >24" – 36"	EA	\$ 174.00
32	Hazardous Stumps Removal >36" – 48"	EA	\$ 234.00



Cost Line	Description of Service	Units	Proposed Unit Cost
33	Hazardous Stumps >48"	EA	\$ 280.00
34	Stump Fill Dirt <i>Fill dirt for stump holes after removal</i>	CY	\$ 10.00
MANAGEMENT AND REDUCTION			
35	Grinding <i>Grinding/chipping vegetative debris</i>	CY	\$ 2.74
36	Air Curtain Burning <i>Air Curtain Burning vegetative debris</i>	CY	\$ 1.04
37	Open Burning <i>Opening burning vegetative debris</i>	CY	\$ 0.92
38	Compacting <i>Compacting vegetative debris</i>	CY	\$ 0.74
39	Debris Management - Site Management <i>Preparation, management, and segregating at debris CY management site</i>	CY	\$ 2.06
EMERGENCY ROAD CLEARING OF DEBRIS FROM EMERGENCY ACCESS			
40	Backhoe - Rubber Tire Type, J.D. 310 or equal w/bucket & hoe	Hour	\$ 60.00
41	Bucket Truck - 50 Ft.	Hour	\$ 124.00
42	Bucket Truck - 50' to 75'	Hour	\$ 194.00
43	Chipper w/2-man Crew	Hour	\$ 99.00
44	Crane - 100 Ton (8 Hr. Minimum)	Hour	\$ 294.00
45	Crane - 50 Ton	Hour	\$ 174.00
46	Crane 30 Ton or larger	Hour	\$ 129.00
47	Dozer - D-6 or equivalent	Hour	\$ 104.00



Cost Line	Description of Service	Units	Proposed Unit Cost
48	Dozer-CAT D4 or equivalent	Hour	\$ 59.00
49	Dozer-Cat D8 or equivalent	Hour	\$ 134.00
50	Dump Truck - 5 CY	Hour	\$ 49.00
51	Dump Truck - Trailer, 50-80 cubic yard	Hour	\$ 114.00
52	Dump Truck-Tandem, 14-18 cubic yard	Hour	\$ 94.00
53	Dump Truck-Trailer, 24-40 CY	Hour	\$ 99.00
54	Dump Truck-Trailer, 41-60 CY	Hour	\$ 109.00
55	Dump Trailer w/Tractor, 30 to 40 CY	Hour	\$ 82.00
56	Dump Trailer w/Tractor, 41 to 50 CY	Hour	\$ 96.00
57	Dump Trailer w/Tractor, 51 to 60 CY	Hour	\$ 99.00
58	Dump Truck - 10 to 15 CY	Hour	\$ 95.00
59	Walking Floor Trailer w/Tractor, 100CY	Hour	\$ 124.00
60	Equipment Transports	Hour	\$ 124.00
61	Excavator - Cat 320 or equivalent	Hour	\$ 129.00
62	Excavator - Cat 325 or equivalent	Hour	\$ 134.00
63	Excavator - Cat 330 or equivalent	Hour	\$ 159.00
64	Excavator - Rubber Tired with debris grapple	Hour	\$ 174.00



Cost Line	Description of Service	Units	Proposed Unit Cost
65	Farm Tractor w/Box blade	Hour	\$ 49.00
66	Feller Bunchers 611 Hydro-Ax or equivalent	Hour	\$ 124.00
67	Forklift - Extends Boom with debris grapple	Hour	\$ 79.00
68	Jetter Vac Truck	Hour	\$ 229.00
69	Loader - Bobcat, 753 or John Deere 648-E with debris grapple or equivalent	Hour	\$ 98.00
70	Loader - Front End, 544 or equal with debris grapple or equivalent	Hour	\$ 124.00
71	Loader - Knuckle boom -216 Prentice or equivalent	Hour	\$ 134.00
72	Loader - Self, Knuckle Boom Truck, 25-35 CY Body	Hour	\$ 179.00
73	Loader - Self, Knuckle Boom Truck, 35-45 CY Body	Hour	\$ 199.00
74	Loader - Skid Steer-753 Bobcat w/Bucket or equivalent	Hour	\$ 94.00
75	Loader - Steer-753 Bobcat Skid with Street Sweeper or equivalent	Hour	\$ 94.00
76	Loader - Towed w/Tractor, Prentice 210 or equivalent	Hour	\$ 104.00
77	Loader - Wheel JD 644, or equivalent, with debris grapple or equivalent	Hour	\$ 139.00
78	Loader - Wheel, Cat 955 or equivalent	Hour	\$ 149.00
79	Loader - Wheel, Cat 966 or equivalent	Hour	\$ 149.00
80	Loader - Wheel, JD 644, 2-3 CY Articulated w/Bucket or equivalent	Hour	\$ 147.00
81	Log skidder-JD 648E, or equivalent	Hour	\$ 100.00



Cost Line	Description of Service	Units	Proposed Unit Cost
82	Motor Grader-CAT 125 - 140HP or equivalent	Hour	\$ 100.00
83	Pickup Truck - Unmanned	Hour	\$ 29.00
84	Portable Light Plant	Hour	\$ 30.00
85	Power Screen	Hour	\$ 295.00
86	Loader-Self, Scraper CAT 623 or equivalent	Hour	\$ 105.00
87	Stacking Conveyor	Hour	\$ 40.00
88	Stump Grinder/ Vermeer 252 or equivalent	Hour	\$ 52.00
89	Street Sweeper	Hour	\$ 80.00
90	Sweeper – open air broom	Hour	\$ 65.00
91	Track hoe 690 J.D. or equivalent	Hour	\$ 129.00
92	Truck - 1 ton Pickup	Day	\$ 129.00
93	Truck - 1/2-ton Pickup	Day	\$ 150.00
94	Truck - 3/4-ton Pickup	Day	\$ 154.00
95	Truck - 6 Wheel Drive Heavy Off Roads	Hour	\$ 105.00
96	Truck - Box	Day	\$ 75.00
97	Truck - Service	Hour	\$ 79.00
98	Truck - Supplies	Hour	\$ 54.00



Cost Line	Description of Service	Units	Proposed Unit Cost
99	Truck - Water	Hour	\$ 64.00
100	Utility Van	Day	\$ 174.00
101	Other (List)		\$ -
102	Other (List)		\$ -
PERSONNEL RATES			
103	Traffic Control Personnel	Hour	\$ 32.00
104	Laborer	Hour	\$ 25.00
105	Survey Person w/Truck	Hour	\$ 45.00
106	Inspector w/Vehicle	Hour	\$ 40.00
107	Chainsaw w/Operator	Hour	\$ 37.00
108	Foreman w/Truck	Hour	\$ 52.00
109	Superintendent w/Truck	Hour	\$ 58.00
110	Climber w/Gear	Hour	\$ 104.00
111	Mechanic w/Truck and Tools	Hour	\$ 75.00
112	Ticket Writers / Individual	Hour	\$ 25.00
113	Clerical / Individual	Hour	\$ 25.00
114	Program Management Services – Professional	Hour	\$ 75.00



Cost Line	Description of Service	Units	Proposed Unit Cost
115	Program Management Services – Administrative	Hour	\$ 35.00
116	Other (List)	Hour	\$ -
117	Other (List)	Hour	\$ -
118	Other (List)	Hour	\$ -

**NOTE: Contractor will pay tipping fee or other disposal fee at final disposal site(s) and charge the Entity as pass-thru cost. All final disposal sites must be approved by Entity.*

This document in its entirety must be completed and returned with your Submittal



TAB F - LICENSES

Licenses, Corporate Filings, Authorizations, & Pre-Qualifications

State of Florida Department of State

I certify from the records of this office that ROADS, INC. OF NWF is a corporation organized under the laws of the State of Florida, filed on September 23, 1999.

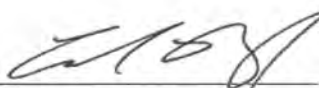
The document number of this corporation is P99000085237.

I further certify that said corporation has paid all fees due this office through December 31, 2024, that its most recent annual report/uniform business report was filed on March 13, 2024, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Thirteenth day of March, 2024*




Secretary of State

Tracking Number: 2697022984CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>





Ron DeSantis, Governor

Melanie S. Griffin, Secretary



STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CONSTRUCTION INDUSTRY LICENSING BOARD

THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

BOOKER, TIMOTHY HESTER

ROADS INC OF NWF
106 STONE BLVD
CANTONMENT FL 32533

LICENSE NUMBER: CGC056968

EXPIRATION DATE: AUGUST 31, 2024

Always verify licenses online at MyFloridaLicense.com



Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.





Contractor Pre-Qualification (CPQ)



Prequalified Contractors Listing

4/23/2024 12:26:08 PM EST

[Return to Inquiry Menu](#)

Contractor with Name ROADS, INC. OF NWF
1-1 of 1 contractors

[Printer Friendly Version](#)

VENDOR NAME	HOME OFFICE ADDRESS	BIDDING OFFICE ADDRESS
ROADS, INC. OF NWF F593598732002 EXPIRES: 6/30/2024	106 STONE BLVD. CANTONMENT, FL 32533 (850)968-0991	106 STONE BLVD. CANTONMENT, FL 32533 (850)968-0991
WORK CLASSES DEBRIS REMOVAL (EMERGENCY) FENCING GRADING HOT PLANT-MIXED BITUM. COURSES ROADWAY SIGNING * Curb & Gutter, Driveways, Milling, Rip Rap, Rubble Rip Rap.		
DRAINAGE FLEXIBLE PAVING GRASSING, SEEDING AND SODDING MINOR BRIDGES SIDEWALK		



FLORIDA DEPARTMENT OF TRANSPORTATION
 Report Technical Problems to the Service Desk @ 1-866-955-4357 or email: [Service Desk](#)
 Send Prequalification Questions or Comments to [Contracts Administration Office](#)
[Internet Privacy Policy](#), [Disclaimers & Credits](#)



TAB G - INSURANCE**CERTIFICATE OF LIABILITY INSURANCE**DATE (MM/DD/YYYY)
7/30/2024

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Acentria Insurance - Destin 4634 Gulfstar Drive Destin FL 32541	CONTACT NAME: PHONE (A/C, Hs, Ext): 850-650-1950 FAX (A/C, Hs): 850-892-0320 E-MAIL: ADDRESS:
License# L100460 ROADINC-01	INSURER(S) AFFORDING COVERAGE
INSURED Roads Inc. of NWF 106 Stone Blvd. Cantonment FL 32533	INSURER A: The Travelers Indemnity Company 25658 INSURER B: The Travelers Indemnity Company of Connecticut 25682 INSURER C: Great American Insurance Company of New York 22136 INSURER D: Bridgefield Casualty Insurance Company 10335 INSURER E: Philadelphia Indemnity Insurance Company 18058 INSURER F:

COVERAGES

CERTIFICATE NUMBER: 884211952

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	COMMERCIAL GENERAL LIABILITY CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: POLICY <input checked="" type="checkbox"/> PROJECT <input type="checkbox"/> LOC OTHER:	Y	Y	CO6P270021	7/1/2023	7/1/2024	EACH OCCURRENCE \$1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$300,000 MED EXP (Any one person) \$10,000 PERSONAL & ADV INJURY \$1,000,000 GENERAL AGGREGATE \$2,000,000 PRODUCTS - COMP/OP AGG \$2,000,000 \$
B	AUTOMOBILE LIABILITY ANY AUTO <input checked="" type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> HIRED AUTOS ONLY <input checked="" type="checkbox"/> SCHEDULED AUTOS NON-OWNED AUTOS ONLY <input checked="" type="checkbox"/>	Y		8105P976289	7/1/2023	7/1/2024	COMBINED SINGLE LIMIT (Ea accident) \$1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ PIP \$10,000
C	UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR EXCESS LIAB <input checked="" type="checkbox"/> CLAIMS-MADE DED RETENTION \$	Y		TUU340219504	7/1/2023	7/1/2024	EACH OCCURRENCE \$10,000,000 AGGREGATE \$10,000,000 \$
D	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N	M/A	196-42341 192-00206	7/1/2023 7/1/2023	7/1/2024 7/1/2024	X PER STATUTE OTH-ER E.L. EACH ACCIDENT \$1,000,000 E.L. DISEASE - EA EMPLOYEE \$1,000,000 E.L. DISEASE - POLICY LIMIT \$1,000,000
E	Rented/Leased EPL			QT-630-7W354153-TXS-23 PHSD1848369	7/1/2023 2/12/2024	7/1/2024 2/12/2025	Rented/Leased Equip Occur / Aggregate 400,000 1mil / 1 mil

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

The Certificate Holder is Additional Insured where required by written contract. A Blanket Waiver of Subrogation applies with respect to the General Liability and Workers Compensation.

CERTIFICATE HOLDER

CANCELLATION 10 Days for Non-payment

Franklin County 33 Market St. Suite 203 Apalachicola, FL 32320	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE
----------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

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ACORD 25 (2016/03)

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ROADINC-01

K KING

CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
7/30/2024

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

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PRODUCER Fisher Brown Bottrell Insurance, Inc. 7522 Front Beach Road, 2nd Floor Panama City Beach, FL 32407	CONTACT NAME: PHONE (A/C, No, Ext): (850) 785-7404 FAX (A/C, No): (850) 769-5942 E-MAIL ADDRESS:
INSURED Roads, Inc. of NWF 106 Stone Blvd Cantonment, FL 32533	INSURER(S) AFFORDING COVERAGE INSURER A: Berkley Assurance Company INSURER B: INSURER C: INSURER D: INSURER E: INSURER F:

INSR LTR	TYPE OF INSURANCE	ADDL SUBR INSD WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
	COMMERCIAL GENERAL LIABILITY CLAIMS-MADE OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: POLICY PROJECT LOC OTHER:					EACH OCCURRENCE \$ DAMAGE TO RENTED PREMISES (Ea occurrence) \$ MED EXP (Any one person) \$ PERSONAL & ADV INJURY \$ GENERAL AGGREGATE \$ PRODUCTS - COMP/OP AGG \$ \$
	AUTOMOBILE LIABILITY ANY AUTO OWNED AUTOS ONLY HIREO AUTOS ONLY SCHEDULED AUTOS NON-OWNED AUTOS ONLY					COMBINED SINGLE LIMIT (Ea accident) \$ BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
	UMBRELLA LIAB OCCUR EXCESS LIAB CLAIMS-MADE DED RETENTION \$					EACH OCCURRENCE \$ AGGREGATE \$ \$
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y / N N / A				PER STATUTE OTH-ER E L EACH ACCIDENT \$ E L DISEASE - EA EMPLOYEE \$ E L DISEASE - POLICY LIMIT \$
A	Professional/Polluti		PCAB50242490324	3/1/2024	3/1/2025	Each Claim/Aggregate 2,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)
Self Insured Retention: \$25,000

CERTIFICATE HOLDER Franklin County 33 Market St. Suite 203 Apalachicola, FL 32320	CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE <i>Robert C. McLondon</i>
--------------------------------------------------------------------------------------------	------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

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CERTIFICATE OF LIABILITY INSURANCE

 DATE (MM/DD/YYYY)
7/30/2024

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PRODUCER Acentria Insurance - Destin 4634 Gulfstarr Drive Destin FL 32541		CONTACT NAME: PHONE (A/C, No, Ext): 850-650-1950 FAX (A/C, No): 850-892-0320 E-MAIL: ADDRESS:	
INSURED Roads Inc. of NWF 106 Stone Blvd. Cantonment FL 32533		License# L100460 ROADINC-01	
		INSURER(S) AFFORDING COVERAGE	NAIC #
		INSURER A: The Travelers Indemnity Company	25658
		INSURER B: The Travelers Indemnity Company of Connecticut	25882
		INSURER C: Great American Insurance Company of New York	22136
		INSURER D: Bridgefield Casualty Insurance Company	10335
		INSURER E: Philadelphia Indemnity Insurance Company	18058
		INSURER F:	

COVERAGES

CERTIFICATE NUMBER: 884211952

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL SUBR INSD WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PROJECT <input type="checkbox"/> LOC <input type="checkbox"/> OTHER	Y	C08P270021	7/1/2023	7/1/2024	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 300,000 MED EXP (Any one person) \$ 10,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000
B	AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input checked="" type="checkbox"/> NON-OWNED AUTOS ONLY	Y	8105P976289	7/1/2023	7/1/2024	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ PIP \$ 10,000
C	UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR EXCESS LIAB <input checked="" type="checkbox"/> CLAIMS-MADE DED RETENTION \$	Y	TU0340219504	7/1/2023	7/1/2024	EACH OCCURRENCE \$ 10,000,000 AGGREGATE \$ 10,000,000
D	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N	196-42341 192-00206	7/1/2023 7/1/2023	7/1/2024 7/1/2024	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTHER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
A E	Rented/Leased EPL		QT-630-7W354153-TXS-23 PHSD1849369	7/1/2023 2/12/2024	7/1/2024 2/12/2025	Rented/Leased Equip Occur / Aggregate 400,000 1mil / 1 mill

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

The Certificate Holder is Additional Insured where required by written contract. A Blanket Waiver of Subrogation applies with respect to the General Liability and Workers Compensation.

CERTIFICATE HOLDER

CANCELLATION 10 Days for Non-payment

 Franklin County
 33 Market St. Suite 203
 Apalachicola, FL 32320

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

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ACORD 25 (2016/03)

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 TAB G - INSURANCE
 Licenses, Corporate Filings, Authorizations, & Pre-Qualifications

Page 166

TAB H - REQUIRED DOCUMENTS**Proposer's Information Sheet**

Attachment 'C'



REQUEST FOR PROPOSAL FOR EMERGENCY PLANNING, DISASTER RECOVERY & HAZARD MITIGATION GRANT PROGRAM SERVICES RFP #:

**Information Sheet
For Transactions and Conveyances
Corporate Identification**

The Following information will be provided to the Franklin County Legal Services for incorporation in legal documents. It is, therefore, vital all information is accurate and complete. Please be certain all spelling, capitalization, etc. is exactly as registered with the State and Federal Government.

Is this a Florida Corporation:

YES(Circle One)

or

NO

If not a Florida Corporation,

In what State was it created?

Name as spelled in that State.

What kind of Corporation is it?

For Profit

or

Not for Profit

Is it in good Standing?

YES

or

NO

Authorized to transact business in Florida?

YES

or

NO

State of Florida, Department of State, Certificate of Authority Document No: P99000085237

Does it use a registered fictitious name?

YES

or

NO

Name of Officers:

President: Cody RawsonSecretary: Darrin JohnsonVice President: Robby WilliamsTreasurer: Darrin Johnson

Director: _____

Director: _____

Other: Vice-President, Chase Rawson

Other: _____

Name of Corporation (As used in Florida): Roads Inc. of NWF*(Spelled exactly as it is registered with the State or Federal Government)*

Corporate Address:

Post Office Box: N/A

City, State, Zip: _____

Street Address: 106 Stone BlvdCity, State, Zip: Cantonment, FL 32533*(Please provide Post Office Box and Street Address for mail and/or express delivery; also, for recorded instruments involving land)*Federal Identification Number: 59-3598732*(For all instruments to be recorded, taxpayer's identification is needed)*

Name of Individual who will sign the instrument on behalf of the Company:

Robby Williams

(Upon Certification of Award, the President or Vice-President shall sign Contract. Any other officer shall have permission to sign via a resolution approved by the Board of Directors on behalf of the company. The awarded contractor shall submit a copy of the resolution together with the executed contract to the Contact listed in Section 3.1.)

Title of the individual named above who will sign on behalf of the Company:

Vice President

15





106 Stone Blvd. Cantonment, FL 32533
850 968 0991 850 968 0996 fax

August 1, 2024

To Whom it May Concern:

RE: Authorization for Robert (Robby) Williams

This letter serves as formal authorization for Robert (Robby) Williams to act on behalf of Roads Inc. of NWF in all business matters. Mr. Williams is authorized to sign documents, agreements, contracts, and any other materials pertaining to the business operations and dealings of Roads Inc of NWF.

Robert (Robby) Williams holds the position of Vice-President (COO) with our company and has been granted full authority to represent our interests in all relevant business activities. His actions and decisions made within the scope of this authorization are fully endorsed and supported by the management of Roads Inc. of NWF

Please extend your full cooperation to Mr. Williams in his capacity as our authorized representative.

If you have any questions or require further verification, please contact me directly at the phone or email listed below.

Thank you for your attention to this matter.

Sincerely,

A handwritten signature in blue ink, appearing to be "DJ", is written over the word "Sincerely,".

Darrin J. Johnson
Sec/Treas. – CFO
Roads, Inc. of NWF
850-968-0991
djohnson@roadsinc.com

www.roadsinc.com



No Response Form

Attachment 'D'

"NO RESPONSE"

If your firm is unable to provide a submittal, please complete and return this form prior to date shown for receipt and return to:

Franklin County Emergency Management
28 Airport Road
Apalachicola, FL 32320
OR
jenniferd@franklincountyflorida.com

We have declined to propose for the following reason(s):

- ☐ We do not offer this service/product
- ☐ Our schedule would not permit us to perform
- ☐ Unable to meet specifications
- ☐ Unable to meet bond/insurance requirements
- ☐ Specifications unclear (please explain below)
- ☐ Other (please specify below)

REMARKS _____

Print Name and Title

Company Name

Address

Business Phone

E-mail



Contact for Contract Administration Form

Attachment 'E'



REQUEST FOR PROPOSAL FOR EMERGENCY PLANNING, DISASTER RECOVERY & HAZARD MITIGATION GRANT PROGRAM SERVICES RFP #:

CONTACT FOR CONTRACT ADMINISTRATION

Designate one person authorized to conduct contract Administration.

NAME: Robby Williams

TITLE: Vice President, COO

COMPANY NAME: Roads Inc. of NWF

ADDRESS: 106 Stone Blvd

CITY: Cantonment

STATE: Florida **ZIP:** 32533

TELEPHONE NUMBER: 850-968-0991

FAX NUMBER: 850-968-0996

EMAIL: robby@roadsinc.com

SIGNATURE: 

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Proposer's Certification**Attachment 'F'****PROPOSER'S CERTIFICATION**

I have carefully examined the Request for Proposals, Instructions to Proposers, General and/or Special Conditions, Specifications, RFP Proposal, and any other documents accompanying or made a part of this invitation.

I hereby propose to furnish the goods or services specified in the Request for Proposal at the prices or rates as finally negotiated. I agree that my proposal will remain firm for a period of up to ninety (90) days to allow the Entities adequate time to evaluate the proposal. Furthermore, I agree to abide by all conditions of the proposal.

I certify that all information contained in this RFP is truthful to the best of my knowledge and belief. I further certify that I am a duly authorized to submit this RFP on behalf of the Proposer / Contractor as its act and deed and that the Proposer / Contractor is ready, willing, and able to perform if awarded the contract.


I further certify that this RFP is made without prior understanding, Contract, connection, discussion, or collusion with any person, firm or corporation submitting a RFP for the same product or service; no officer, employee or agent of the Entities Board of Entities Commissioners or of any other proposer interested in said RFP; and that the undersigned executed this Proposer's Certification with full knowledge and understanding of the matters therein contained and was duly authorized to do so.

I further certify that having read and examined the specifications and documents for the designated services and understanding the general conditions for contract under which services will be performed, does hereby propose to furnish all labor, equipment, and material to provide the services set forth in the RFP.

I hereby declare that the following listing states any clarifications, all variations from and exceptions to the requirements of the specifications and documents. The undersigned further declares that the "work" will be performed in strict accordance with such requirements and understands that any exceptions to the requirements of the specifications and documents shall render the proposal non-responsive.

NO EXCEPTIONS ALLOWED AFTER THE RFP IS SUBMITTED:

Please check one: ☒ I take NO exceptions. ☐ Exceptions:

<u>Roads Inc. of NWF</u>	<u>106 Stone Blvd</u>
NAME OF BUSINESS	MAILING ADDRESS
<u></u>	<u>Cantonment, Florida 32533</u>
AUTHORIZED SIGNATURE	CITY, STATE & ZIP CODE
<u>Robby Williams Vice President, COO</u>	<u>850-968-0991 850-968-0996</u>
NAME, TITLE, TYPED	TELEPHONE NUMBER / FAX NUMBER
<u>59-3598732</u>	<u>robby@roadsinc.com</u>
FEDERAL IDENTIFICATION #	E-MAIL ADDRESS

STATE OF FLORIDA
COUNTY OF Escambia

The foregoing instrument was acknowledged before me this 30th day of July, 2024 by Robby Williams who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires:



Notary Public

Name typed, printed or stamped

My Commission Expires: _____



Addendum Acknowledgement**Attachment 'F'****ADDENDUM ACKNOWLEDGEMENT**

I have carefully examined this Request for Proposal (RFP) which includes scope, requirements for submission, general information and the evaluation and award process.

I acknowledge receipt and incorporation of the following addenda, and the cost, if any, of such revisions has been included in the price of the proposal.

Addendum # _____	Date: _____	Addendum # _____	Date: _____
Addendum # _____	Date: _____	Addendum # _____	Date: _____


(Authorized Signature)

7/30/24
(Date)

Robby Williams
(Print Name)

STATE OF FLORIDA

COUNTY OF Escambia

The foregoing instrument was acknowledged before me this 30th day of July, 2024 by Robby Williams, who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires:




Notary Public



TAB H - REQUIRED DOCUMENTS
Business Entity Affidavit (Vendor/Bidder Disclosure)
Page 173

Drug-free Workplace Certificate

Attachment 'F'

**FRANKLIN COUNTY
DRUG-FREE WORKPLACE COMPLIANCE FORM**

Preference shall be given to businesses with drug-free workplace programs. Whenever two or more bids, which are equal with respect to price, quality, and service, are received by the State or by any political subdivision for the procurement of commodities or contractual services, a bid received from a business that certifies that it has implemented a drug-free workplace program shall be given preference in the award process. Established procedures for processing tie bids will be followed if none of the tied vendors have a drug-free workplace program. In order to have a drug-free workplace program, a business shall:

(The undersigned vendor in accordance with Florida Statute 287.087 hereby certifies that _____ Roads Inc. of NWF _____ does):
(Name of Business)

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the statement specified in Subsection 1.
4. In the statement specified in Subsection 1, notify the employees that, as a condition of working on the commodities or contractual services that are under bid, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of Chapter 1893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on, or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee's community, by any employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

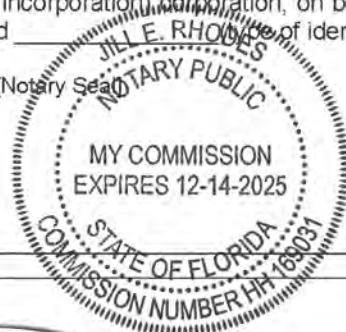
As the person authorized to sign the statement, I certify that this form complies fully with the above requirements.

Vendor's Signature

Date 7/30/24Print or Type Name/Title Robby Williams Vice President, COOSTATE OF Florida
COUNTY OF Escambia

The foregoing instrument was acknowledged before me by means of ☒ physical presence or ☐ online notarization, this 7/30/24 (date) by Robby Williams (name of officer or agent, title of officer or agent) of Roads Inc. of NWF (name of corporation acknowledging), a Florida (state or place of incorporation), corporation, on behalf of the corporation. He/she is personally known to me or has produced _____ (name of identification) as identification.

[Notary Seal]


Notary Public

Name typed, printed or stamped

My Commission Expires: _____



Sworn Statement Pursuant to Section 287.133 (3)(a) F.S. in Public Entity Crimes**Attachment 'F'****SWORN STATEMENT PURSUANT TO SECTION 287.133 (3) (a),
FLORIDA STATUTES, ON PUBLIC ENTITY CRIMES**

THIS FORM MUST BE SIGNED AND SWORN TO IN THE
PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL
AUTHORIZED TO ADMINISTER OATHS

1. This sworn statement is submitted to FRANKLIN COUNTY, FLORIDA by:

Robby Williams Vice President, COO

(print individual's name and title)

for: Roads Inc. of NWF

(print name of entity submitting sworn statement)

whose business address is: 106 Stone Blvd Cantonment, FL 32533

and (if applicable) its Federal Employer Identification Number (FEIN) is: 59-3598732

*(If the entity has no FEIN, include the Social Security Number of the individual signing this sworn statement:
____ - ____ - ____)*

2. I understand that a "public entity crime" as defined in Paragraph 287.133 (1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or of the United States, including but not limited to, any bid or contract for goods or services to be provided to any public entity or an agency or political subdivision of any other state or of the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentations.
3. I understand that "convicted" or "conviction" as defined in Paragraph 287.133 (1)(b), Florida Statutes, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, non-jury trial, or entry of a plea of guilty or non contendere.
4. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means:
- a.) A predecessor or successor of a person convicted of a public entity crime; or
 - b.) An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.
5. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with legal power to enter into a binding contract and which bids or applies to bid on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, and partners. Shareholders, employees, members, and agents who are active in management of an entity.
6. Based on information and belief, the statement, which I have marked below, is true in relations to the entity submitting this sworn statement. (Indicate which statement applies).
- ☒ Neither the entity submitting this sworn statement, nor any of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, nor any



affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

- ☐ The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.
- ☐ The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989. However, there has been a subsequent proceeding before a Hearing Officer of the State of Florida, Division of Administrative Hearings and the final Order entered by the Hearing Officer determined that it was not in the public interest to place the entity submitting this sworn statement on the convicted vendor list (attach a copy of the final order).

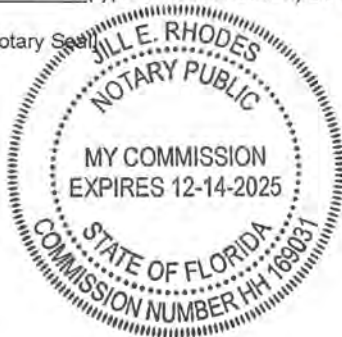
I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 ABOVE IS FOR THAT PUBLIC ENTITY ONLY AND THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THE PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017, FLORIDA STATUTES FOR CATEGORY TWO OF ANY CHANGE IN THE INFORMATION CONTAINED IN THIS FORM.

[Signature]
Signature

STATE OF Florida
COUNTY OF Escambia

The foregoing instrument was acknowledged before me by means of ☒ physical presence or ☐ online notarization, this 7/30/24 (date) by Robby Williams (name of officer or agent, title of officer or agent) of Roads Inc. of NWF (name of corporation acknowledging), a Florida (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced _____ (type of identification) as identification.

(Notary Seal)



[Signature]
Notary Public

Name typed, printed or stamped _____

My Commission Expires: _____

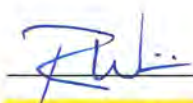


Affidavit of Non-Collusion

Attachment 'F'

AFFIDAVIT OF NON-COLLUSION AND OF NON-INTEREST OF ENTITY'S EMPLOYEES

Robby Williams, * being first duly sworn, deposes and says that he/she is the Offeror in the above proposal, that the only person or persons interested in said proposal are named therein; that no officer, employee or agent of the Entities Board of Entities Commissioners or of any other Offeror is interested in said proposal; and that affiant makes the above proposal with no past or present collusion with any other person, firm or corporation.



Authorized Signature

7/30/24

Date

Robby Williams

(Print Name)

STATE OF FLORIDA

COUNTY OF Escambia

The foregoing instrument was acknowledged before me this 30th day of July, 2024 by Robby Williams, who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires:




Notary Public

*NOTICE: State name of Offeror followed by name of authorized individual (and title) that is signing as Affiant. If Offeror is an individual, state name of Offeror only.



ADA Nondiscrimination Statement

Attachment 'F'

**AMERICANS WITH DISABILITIES ACT (ADA)
DISABILITY NONDISCRIMINATION STATEMENT****THIS FORM MUST BE SIGNED AND SWORN TO IN THE
PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL
AUTHORIZED TO ADMINISTER OATHS**

This sworn statement is submitted to FRANKLIN COUNTY, FLORIDA by:

Robby Williams Vice President, COO

(print individual's name and title)

for: Roads Inc. of NWF

(print name of entity submitting sworn statement)

whose business address is: 106 Stone Blvd Cantonment, FL 32533and (if applicable) its Federal Employer Identification Number (FEIN) is: 59-3598732

(If the entity has no FEIN, include Social Security Number of the individual signing this sworn statement:

_____)

I, being duly first sworn state:

That the above named firm, corporation or organization is in compliance with and agreed to continue to comply with, and assure that any subcontractor, or third party contractor under this project complies with all applicable requirements of the laws listed below including, but not limited to, those provision pertaining to employment, provision of programs and services, transportation, communications, access to facilities, renovations, and new construction.

The Americans with Disabilities Act of 1990 (ADA), Pub. L. 101-336, 104 Stat327, 42USC1210112213 and 47 USC Sections 225 and 661 including Title I, Employment; Title II, Public Services; Title III, Public Accommodations and Services Operated by Private entities; Title IV, Telecommunications; and Title V, Miscellaneous Provisions.

The Florida Americans with Disabilities Accessibility Implementation Act of 1993, Section 553.501-553.513, Florida Statutes:

The Rehabilitation Act of 1973, 229 USC Section 794;

The Federal Transit Act, as amended 49 USC Section 1612;

The Fair Housing Act as amended 42USC Section 3601-3631.



Signature

STATE OF Florida
COUNTY OF Escambia

The foregoing instrument was acknowledged before me by means of ☒ physical presence or ☐ online notarization, this 7/30/24 (date) by Robby Williams (name of officer or agent, title of officer or agent) of Roads Inc of NWF (name of corporation acknowledging), a Florida (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced (type of identification) as identification.

[Notary Seal]




Notary Public

Name typed, printed or stamped

My Commission Expires: _____



No Lobbying Affidavit

Attachment 'F'

NO LOBBYING AFFIDAVITSTATE OF FLORIDA
COUNTY OF EscambiaThis 30th day of July 20 24,

being first duly sworn, deposes and says that he/she is the authorized representative of _____

Roads Inc. of NWF (Name of contractor, firm or individual), maker of the attached submittal made in response to a request for bid, proposals, qualifications and/or any other solicitation released by Franklin County, FL, and swears that the bidder and any of its agents agrees to abide by the County's no lobbying restrictions in regard to this solicitation.


 Affiant

Robby Williams Vice President, COO
 Print / Type Name & Title

The foregoing instrument was acknowledged before me by means of ☒ physical presence or ☐ online notarization, this 7/30/24 (date) by Robby Williams (name of officer or agent, title of officer or agent) of Roads Inc. of NWF (name of corporation acknowledging), a Florida (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced _____ (type of identification) as identification.

My commission expires _____



 Notary Signature


Vendor Certification Regarding Scrutinized Companies Lists

Attachment 'F'

**VENDOR CERTIFICATION
REGARDING SCRUTINIZED
COMPANIES LISTS**

Respondent Vendor Name: Roads Inc. of NWF
 Vendor FEIN: 59-3598732
 Vendor's Authorized Representative Name and Title: Robby Williams Vice President, COO
 Address: 106 Stone Blvd
 City: Cantonment State: FL Zip: 32533
 Phone Number: 850-968-0991
 Email Address: robby@roadsinc.com

Section 287.135, Florida Statutes, prohibits agencies from contracting with companies for goods or services of \$1,000,000 or more, that are on either the Scrutinized Companies with Activities in Sudan List, the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector Lists which are created pursuant to s. 215.473, F.S., or the Scrutinized Companies that Boycott Israel List, created pursuant to s. 215.4725, F.S., or companies that are engaged in a boycott of Israel.

As the person authorized to sign on behalf of Respondent, I hereby certify that the company identified above in the section entitled "Respondent Vendor Name" is not listed on either the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, or the Scrutinized Companies that Boycott Israel List. I further certify that the company is not engaged in a boycott of Israel. I understand that pursuant to section 287.135, Florida Statutes, the submission of a false certification may subject company to civil penalties, attorney's fees, and/or costs.

Certified By: Robby Williams
 who is authorized to sign on behalf of the above referenced company.
 Authorized Signature Print Name and Title: *[Signature]* Robby Williams Vice President
 Date: 7/30/24

STATE OF Florida
 COUNTY OF Escambia

The foregoing instrument was acknowledged before me by means of ☒ physical presence or ☐ online notarization, this 7/30/24 (date) by Robby Williams (name of officer or agent, title of officer or agent) of Roads Inc. of NWF (name of corporation acknowledging), a Florida (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced _____ (type of identification) as identification.

[Notary Seal]



[Signature]
 Notary Public

Name typed, printed or stamped

My Commission Expires: _____



Certification for Contracts, Grants, Loans, and Cooperative Agreements

Attachment 'F'

CERTIFICATION FOR CONTRACTS, GRANTS, LOANS, AND COOPERATIVE AGREEMENTS
(for agreements exceeding \$100,000)

The undersigned certifies, to the best of his or her knowledge, that:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form- LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.
3. The undersigned shall require that the language of this certification be included in the award documents for all sub awards at all tiers (including subcontracts, sub grants, and contracts under grants, loans, and cooperative agreements) and that all sub recipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by 31, U.S.C. § 1352 (as amended by the Lobbying Disclosure Act of 1995). Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

The undersigned Contractor hereby certifies and attests to the accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor understands and agrees that the provisions of 31 U.S.C. § 3801 *et seq.* apply to this certification and disclosure, if any.


 AFFIANT

Robby Williams Vice President, COO
 Typed Name of AFFIANT / AFFIANT Title

7/30/24
 Date

STATE OF Florida
 COUNTY OF Escambia

The foregoing instrument was acknowledged before me by means of ☒ physical presence or ☐ online notarization, this 7/30/24 (date) by Robby Williams (name of officer or agent, title of officer or agent) of Roads Inc. of NWF (name of corporation acknowledging), a Florida (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced (type of identification) as identification.

[Notary Seal]


 Notary Public

Name typed, printed or stamped

My Commission Expires: _____



E-Verify Compliance Form

Attachment 'F'

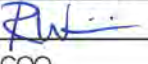
E-VERIFY COMPLIANCE FORM**Definitions:**

"Contractor" means a person or entity that has entered or is attempting to enter into a contract with a public employer to provide labor, supplies, or services to such employer in exchange for salary, wages, or other remuneration.

"Subcontractor" means a person or entity that provides labor, supplies, or services to or for a contractor or another subcontractor in exchange for salary, wages, or other remuneration.

Effective January 1, 2021, public and private employers, contractors and subcontractors will begin required registration with, and use of the E-verify system in order to verify the work authorization status of all newly hired employees. Vendor/Consultant/Contractor acknowledges and agrees to utilize the U.S. Department of Homeland Security's E-Verify System to verify the employment eligibility of:

- a) All persons employed by Vendor/Consultant/Contractor to perform employment duties within Florida during the term of the contract; and
- b) All persons (including subvendors/subconsultants/subcontractors) assigned by Vendor/Consultant/Contractor to perform work pursuant to the contract with the Department. The Vendor/Consultant/Contractor acknowledges and agrees that use of the U.S. Department of Homeland Security's E-Verify System during the term of the contract is a condition of the contract with the Franklin County, Florida; and
- c) Should vendor become successful Contractor awarded for the above-named project, by entering into this Contract, the Contractor becomes obligated to comply with the provisions of Section 448.095, Fla. Stat., "Employment Eligibility," as amended from time to time. This includes but is not limited to utilization of the E-Verify System to verify the work authorization status of all newly hired employees, and requiring all subcontractors to provide an affidavit attesting that the subcontractor does not employ, contract with, or subcontract with, an unauthorized alien. The contractor shall maintain a copy of such affidavit for the duration of the contract. Failure to comply will lead to termination of this Contract, or if a subcontractor knowingly violates the statute, the subcontract must be terminated immediately. Any challenge to termination under this provision must be filed in the Circuit Court no later than 20 calendar days after the date of termination. If this contract is terminated for a violation of the statute by the Contractor, the Contractor may not be awarded a public contract for a period of 1 year after the date of termination.

Company Name: Roads Inc. of NWF	
Authorized Signature: 	Print Name: Robby Williams
Title: Vice President, COO	Date: 7/30/24
Phone: 850-968-0991	Email: robby@roadsinc.com

STATE OF Florida
COUNTY OF Escambia

The foregoing instrument was acknowledged before me by means of ☒ physical presence or ☐ online notarization, this 7/30/24 (date) by Robby Williams (name of officer or agent, title of officer or agent) of Roads Inc. of NWF (name of corporation acknowledging), a Florida (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced (type of identification) as identification.

[Notary Seal]



Notary Public

Name typed, printed or stamped

My Commission Expires: _____

**TAB H - REQUIRED DOCUMENTS****E-Verify Compliance Form****Page 182**

Professional References**Attachment 'F'****PROFESSIONAL REFERENCES**

Please provide three (3) current and correct references from clients for similar services.

1	Company Name:	FDOT District 3
	Contact Person:	Renae Sanders
	City, State:	Chipley, FL
	Telephone Number:	850-330-1658
	Email Address:	renae.sanders@dot.fl.us
	Description of goods or services provided:	Hurricane Michael Emergency Debris Removal Operations for all state roadways in Washington, Holmes, Walton, and Jackson Counties FL.
	Contract Amount:	\$29,120,976.41
	Contract Dates:	10/2018-05/2019

2	Company Name:	Escambia County FL
	Contact Person:	Wes Moreno
	City, State:	Escambia County, FL
	Telephone Number:	850-554-3040
	Email Address:	wjmoreno@co.escambia.fl.us
	Description of goods or services provided:	Hurricane Sally Emergency Debris Hauling Services for Escambia County, FL
	Contract Amount:	\$21,810,130.57
	Contract Dates:	09/2020-12/2020

3	Company Name:	FDOT District 2
	Contact Person:	Kevin Rogers
	City, State:	Lake City, FL
	Telephone Number:	352-258-3343
	Email Address:	kevin.rogers@dot.state.fl.us
	Description of goods or services provided:	Hurricane Idalia Emergency Debris Removal for all state roadways in Madison County, FL
	Contract Amount:	\$18,927,356.60
	Contract Dates:	09/2023-04/2024



W-9 FORMs



Form W-9
(Rev. March 2024)
Department of the Treasury
Internal Revenue Service

Request for Taxpayer Identification Number and Certification

Go to www.irs.gov/FormW9 for instructions and the latest information.

Give form to the
requester. Do not
send to the IRS.

Before you begin. For guidance related to the purpose of Form W-9, see *Purpose of Form*, below.

1 Name of entity/individual. An entry is required. (For a sole proprietor or disregarded entity, enter the owner's name on line 1, and enter the business/disregarded entity's name on line 2.)

Roads Inc. of NWF

2 Business name/disregarded entity name, if different from above.

3a Check the appropriate box for federal tax classification of the entity/individual whose name is entered on line 1. Check only **one** of the following seven boxes.

☐ Individual/sole proprietor ☐ C corporation ☒ S corporation ☐ Partnership ☐ Trust/estate

☐ LLC. Enter the tax classification (C = C corporation, S = S corporation, P = Partnership)

Note: Check the "LLC" box above and, in the entry space, enter the appropriate code (C, S, or P) for the tax classification of the LLC, unless it is a disregarded entity. A disregarded entity should instead check the appropriate box for the tax classification of its owner.

☐ Other (see instructions)

3b If on line 3a you checked "Partnership" or "Trust/estate," or checked "LLC" and entered "P" as its tax classification, and you are providing this form to a partnership, trust, or estate in which you have an ownership interest, check this box if you have any foreign partners, owners, or beneficiaries. See instructions. ☐

4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3):

Exempt payee code (if any) _____

Exemption from Foreign Account Tax Compliance Act (FATCA) reporting code (if any) _____

(Applies to accounts maintained outside the United States.)

5 Address (number, street, and apt. or suite no.). See instructions.

106 Stone Blvd

6 City, state, and ZIP code

Cantonment, FL 32533

7 List account number(s) here (optional)

Requester's name and address (optional)

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Note: If the account is in more than one name, see the instructions for line 1. See also *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Social security number

____ - ____ - ____

or

Employer identification number


5 9 - 3 5 9 8 7 3 2

Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and, generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here Signature of U.S. person 

Date **Aug 5, 2024**

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

What's New

Line 3a has been modified to clarify how a disregarded entity completes this line. An LLC that is a disregarded entity should check the appropriate box for the tax classification of its owner. Otherwise, it should check the "LLC" box and enter its appropriate tax classification.

New line 3b has been added to this form. A flow-through entity is required to complete this line to indicate that it has direct or indirect foreign partners, owners, or beneficiaries when it provides the Form W-9 to another flow-through entity in which it has an ownership interest. This change is intended to provide a flow-through entity with information regarding the status of its indirect foreign partners, owners, or beneficiaries, so that it can satisfy any applicable reporting requirements. For example, a partnership that has any indirect foreign partners may be required to complete Schedules K-2 and K-3. See the Partnership Instructions for Schedules K-2 and K-3 (Form 1065).

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS is giving you this form because they

Cat. No. 10231X

Form **W-9** (Rev. 3-2024)



TAB H - REQUIRED DOCUMENTS

W-9 FORMS

Page 187

must obtain your correct taxpayer identification number (TIN), which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

- Form 1099-INT (interest earned or paid).
- Form 1099-DIV (dividends, including those from stocks or mutual funds).
- Form 1099-MISC (various types of income, prizes, awards, or gross proceeds).
- Form 1099-NEC (nonemployee compensation).
- Form 1099-B (stock or mutual fund sales and certain other transactions by brokers).
- Form 1099-S (proceeds from real estate transactions).
- Form 1099-K (merchant card and third-party network transactions).
- Form 1098 (home mortgage interest), 1098-E (student loan interest), and 1098-T (tuition).
- Form 1099-C (canceled debt).
- Form 1099-A (acquisition or abandonment of secured property).

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

Caution: If you don't return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See *What is backup withholding*, later.

By signing the filled-out form, you:

1. Certify that the TIN you are giving is correct (or you are waiting for a number to be issued);
2. Certify that you are not subject to backup withholding; or
3. Claim exemption from backup withholding if you are a U.S. exempt payee; and
4. Certify to your non-foreign status for purposes of withholding under chapter 3 or 4 of the Code (if applicable); and
5. Certify that FATCA code(s) entered on this form (if any) indicating that you are exempt from the FATCA reporting is correct. See *What Is FATCA Reporting*, later, for further information.

Note: If you are a U.S. person and a requester gives you a form other than Form W-9 to request your TIN, you must use the requester's form if it is substantially similar to this Form W-9.

Definition of a U.S. person. For federal tax purposes, you are considered a U.S. person if you are:

- An individual who is a U.S. citizen or U.S. resident alien;
- A partnership, corporation, company, or association created or organized in the United States or under the laws of the United States;
- An estate (other than a foreign estate); or
- A domestic trust (as defined in Regulations section 301.7701-7).

Establishing U.S. status for purposes of chapter 3 and chapter 4 withholding. Payments made to foreign persons, including certain distributions, allocations of income, or transfers of sales proceeds, may be subject to withholding under chapter 3 or chapter 4 of the Code (sections 1441-1474). Under those rules, if a Form W-9 or other certification of non-foreign status has not been received, a withholding agent, transferee, or partnership (payor) generally applies presumption rules that may require the payor to withhold applicable tax from the recipient, owner, transferor, or partner (payee). See Pub. 515, *Withholding of Tax on Nonresident Aliens and Foreign Entities*.

The following persons must provide Form W-9 to the payor for purposes of establishing its non-foreign status.

- In the case of a disregarded entity with a U.S. owner, the U.S. owner of the disregarded entity and not the disregarded entity.
- In the case of a grantor trust with a U.S. grantor or other U.S. owner, generally, the U.S. grantor or other U.S. owner of the grantor trust and not the grantor trust.
- In the case of a U.S. trust (other than a grantor trust), the U.S. trust and not the beneficiaries of the trust.

See Pub. 515 for more information on providing a Form W-9 or a certification of non-foreign status to avoid withholding.

Foreign person. If you are a foreign person or the U.S. branch of a foreign bank that has elected to be treated as a U.S. person (under Regulations section 1.1441-1(b)(2)(iv) or other applicable section for chapter 3 or 4 purposes), do not use Form W-9. Instead, use the appropriate Form W-8 or Form 8233 (see Pub. 515). If you are a qualified foreign pension fund under Regulations section 1.897(f)-1(d), or a partnership that is wholly owned by qualified foreign pension funds, that is treated as a non-foreign person for purposes of section 1445 withholding, do not use Form W-9. Instead, use Form W-8EXP (or other certification of non-foreign status).

Nonresident alien who becomes a resident alien. Generally, only a nonresident alien individual may use the terms of a tax treaty to reduce or eliminate U.S. tax on certain types of income. However, most tax treaties contain a provision known as a saving clause. Exceptions specified in the saving clause may permit an exemption from tax to continue for certain types of income even after the payee has otherwise become a U.S. resident alien for tax purposes.

If you are a U.S. resident alien who is relying on an exception contained in the saving clause of a tax treaty to claim an exemption from U.S. tax on certain types of income, you must attach a statement to Form W-9 that specifies the following five items.

1. The treaty country. Generally, this must be the same treaty under which you claimed exemption from tax as a nonresident alien.
2. The treaty article addressing the income.
3. The article number (or location) in the tax treaty that contains the saving clause and its exceptions.
4. The type and amount of income that qualifies for the exemption from tax.
5. Sufficient facts to justify the exemption from tax under the terms of the treaty article.

Example. Article 20 of the U.S.-China income tax treaty allows an exemption from tax for scholarship income received by a Chinese student temporarily present in the United States. Under U.S. law, this student will become a resident alien for tax purposes if their stay in the United States exceeds 5 calendar years. However, paragraph 2 of the first Protocol to the U.S.-China treaty (dated April 30, 1984) allows the provisions of Article 20 to continue to apply even after the Chinese student becomes a resident alien of the United States. A Chinese student who qualifies for this exception (under paragraph 2 of the first Protocol) and is relying on this exception to claim an exemption from tax on their scholarship or fellowship income would attach to Form W-9 a statement that includes the information described above to support that exemption.

If you are a nonresident alien or a foreign entity, give the requester the appropriate completed Form W-8 or Form 8233.

Backup Withholding

What is backup withholding? Persons making certain payments to you must under certain conditions withhold and pay to the IRS 24% of such payments. This is called "backup withholding." Payments that may be subject to backup withholding include, but are not limited to, interest, tax-exempt interest, dividends, broker and barter exchange transactions, rents, royalties, nonemployee pay, payments made in settlement of payment card and third-party network transactions, and certain payments from fishing boat operators. Real estate transactions are not subject to backup withholding.

You will not be subject to backup withholding on payments you receive if you give the requester your correct TIN, make the proper certifications, and report all your taxable interest and dividends on your tax return.

Payments you receive will be subject to backup withholding if:

1. You do not furnish your TIN to the requester;
2. You do not certify your TIN when required (see the instructions for Part II for details);
3. The IRS tells the requester that you furnished an incorrect TIN;
4. The IRS tells you that you are subject to backup withholding because you did not report all your interest and dividends on your tax return (for reportable interest and dividends only); or
5. You do not certify to the requester that you are not subject to backup withholding, as described in item 4 under "By signing the filled-out form" above (for reportable interest and dividend accounts opened after 1983 only).



Certain payees and payments are exempt from backup withholding. See *Exempt payee code*, later, and the separate Instructions for the Requester of Form W-9 for more information.

See also *Establishing U.S. status for purposes of chapter 3 and chapter 4 withholding*, earlier.

What Is FATCA Reporting?

The Foreign Account Tax Compliance Act (FATCA) requires a participating foreign financial institution to report all U.S. account holders that are specified U.S. persons. Certain payees are exempt from FATCA reporting. See *Exemption from FATCA reporting code*, later, and the Instructions for the Requester of Form W-9 for more information.

Updating Your Information

You must provide updated information to any person to whom you claimed to be an exempt payee if you are no longer an exempt payee and anticipate receiving reportable payments in the future from this person. For example, you may need to provide updated information if you are a C corporation that elects to be an S corporation, or if you are no longer tax exempt. In addition, you must furnish a new Form W-9 if the name or TIN changes for the account, for example, if the grantor of a grantor trust dies.

Penalties

Failure to furnish TIN. If you fail to furnish your correct TIN to a requester, you are subject to a penalty of \$50 for each such failure unless your failure is due to reasonable cause and not to willful neglect.

Civil penalty for false information with respect to withholding. If you make a false statement with no reasonable basis that results in no backup withholding, you are subject to a \$500 penalty.

Criminal penalty for falsifying information. Willfully falsifying certifications or affirmations may subject you to criminal penalties including fines and/or imprisonment.

Misuse of TINs. If the requester discloses or uses TINs in violation of federal law, the requester may be subject to civil and criminal penalties.

Specific Instructions

Line 1

You must enter one of the following on this line; do not leave this line blank. The name should match the name on your tax return.

If this Form W-9 is for a joint account (other than an account maintained by a foreign financial institution (FFI)), list first, and then circle, the name of the person or entity whose number you entered in Part I of Form W-9. If you are providing Form W-9 to an FFI to document a joint account, each holder of the account that is a U.S. person must provide a Form W-9.

• **Individual.** Generally, enter the name shown on your tax return. If you have changed your last name without informing the Social Security Administration (SSA) of the name change, enter your first name, the last name as shown on your social security card, and your new last name.

Note for ITIN applicant: Enter your individual name as it was entered on your Form W-7 application, line 1a. This should also be the same as the name you entered on the Form 1040 you filed with your application.

• **Sole proprietor.** Enter your individual name as shown on your Form 1040 on line 1. Enter your business, trade, or "doing business as" (DBA) name on line 2.

• **Partnership, C corporation, S corporation, or LLC, other than a disregarded entity.** Enter the entity's name as shown on the entity's tax return on line 1 and any business, trade, or DBA name on line 2.

• **Other entities.** Enter your name as shown on required U.S. federal tax documents on line 1. This name should match the name shown on the charter or other legal document creating the entity. Enter any business, trade, or DBA name on line 2.

• **Disregarded entity.** In general, a business entity that has a single owner, including an LLC, and is not a corporation, is disregarded as an entity separate from its owner (a disregarded entity). See Regulations section 301.7701-2(c)(2). A disregarded entity should check the appropriate box for the tax classification of its owner. Enter the owner's name on line 1. The name of the owner entered on line 1 should never be a disregarded entity. The name on line 1 should be the name shown on the income tax return on which the income should be reported. For

example, if a foreign LLC that is treated as a disregarded entity for U.S. federal tax purposes has a single owner that is a U.S. person, the U.S. owner's name is required to be provided on line 1. If the direct owner of the entity is also a disregarded entity, enter the first owner that is not disregarded for federal tax purposes. Enter the disregarded entity's name on line 2. If the owner of the disregarded entity is a foreign person, the owner must complete an appropriate Form W-8 instead of a Form W-9. This is the case even if the foreign person has a U.S. TIN.

Line 2

If you have a business name, trade name, DBA name, or disregarded entity name, enter it on line 2.

Line 3a

Check the appropriate box on line 3a for the U.S. federal tax classification of the person whose name is entered on line 1. Check only one box on line 3a.

IF the entity/individual on line 1 is a(n) . . .	THEN check the box for . . .
• Corporation	Corporation.
• Individual or	Individual/sole proprietor.
• Sole proprietorship	
• LLC classified as a partnership for U.S. federal tax purposes or	Limited liability company and enter the appropriate tax classification:
• LLC that has filed Form 8832 or 2553 electing to be taxed as a corporation	P = Partnership, C = C corporation, or S = S corporation.
• Partnership	Partnership.
• Trust/estate	Trust/estate.

Line 3b

Check this box if you are a partnership (including an LLC classified as a partnership for U.S. federal tax purposes), trust, or estate that has any foreign partners, owners, or beneficiaries, and you are providing this form to a partnership, trust, or estate, in which you have an ownership interest. You must check the box on line 3b if you receive a Form W-8 (or documentary evidence) from any partner, owner, or beneficiary establishing foreign status or if you receive a Form W-9 from any partner, owner, or beneficiary that has checked the box on line 3b.

Note: A partnership that provides a Form W-9 and checks box 3b may be required to complete Schedules K-2 and K-3 (Form 1065). For more information, see the Partnership Instructions for Schedules K-2 and K-3 (Form 1065).

If you are required to complete line 3b but fail to do so, you may not receive the information necessary to file a correct information return with the IRS or furnish a correct payee statement to your partners or beneficiaries. See, for example, sections 6698, 6722, and 6724 for penalties that may apply.

Line 4 Exemptions

If you are exempt from backup withholding and/or FATCA reporting, enter in the appropriate space on line 4 any code(s) that may apply to you.

Exempt payee code.

- Generally, individuals (including sole proprietors) are not exempt from backup withholding.
- Except as provided below, corporations are exempt from backup withholding for certain payments, including interest and dividends.
- Corporations are not exempt from backup withholding for payments made in settlement of payment card or third-party network transactions.
- Corporations are not exempt from backup withholding with respect to attorneys' fees or gross proceeds paid to attorneys, and corporations that provide medical or health care services are not exempt with respect to payments reportable on Form 1099-MISC.

The following codes identify payees that are exempt from backup withholding. Enter the appropriate code in the space on line 4.

1—An organization exempt from tax under section 501(a), any IRA, or a custodial account under section 403(b)(7) if the account satisfies the requirements of section 401(f)(2).



- 2—The United States or any of its agencies or instrumentalities.
- 3—A state, the District of Columbia, a U.S. commonwealth or territory, or any of their political subdivisions or instrumentalities.
- 4—A foreign government or any of its political subdivisions, agencies, or instrumentalities.
- 5—A corporation.
- 6—A dealer in securities or commodities required to register in the United States, the District of Columbia, or a U.S. commonwealth or territory.
- 7—A futures commission merchant registered with the Commodity Futures Trading Commission.
- 8—A real estate investment trust.
- 9—An entity registered at all times during the tax year under the Investment Company Act of 1940.
- 10—A common trust fund operated by a bank under section 584(a).
- 11—A financial institution as defined under section 581.
- 12—A middleman known in the investment community as a nominee or custodian.
- 13—A trust exempt from tax under section 664 or described in section 4947.

The following chart shows types of payments that may be exempt from backup withholding. The chart applies to the exempt payees listed above, 1 through 13.

IF the payment is for . . .	THEN the payment is exempt for . . .
• Interest and dividend payments	All exempt payees except for 7.
• Broker transactions	Exempt payees 1 through 4 and 6 through 11 and all C corporations. S corporations must not enter an exempt payee code because they are exempt only for sales of noncovered securities acquired prior to 2012.
• Barter exchange transactions and patronage dividends	Exempt payees 1 through 4.
• Payments over \$600 required to be reported and direct sales over \$5,000 ¹	Generally, exempt payees 1 through 5. ²
• Payments made in settlement of payment card or third-party network transactions	Exempt payees 1 through 4.

¹ See Form 1099-MISC, Miscellaneous Information, and its instructions.

² However, the following payments made to a corporation and reportable on Form 1099-MISC are not exempt from backup withholding: medical and health care payments, attorneys' fees, gross proceeds paid to an attorney reportable under section 6045(f), and payments for services paid by a federal executive agency.

Exemption from FATCA reporting code. The following codes identify payees that are exempt from reporting under FATCA. These codes apply to persons submitting this form for accounts maintained outside of the United States by certain foreign financial institutions. Therefore, if you are only submitting this form for an account you hold in the United States, you may leave this field blank. Consult with the person requesting this form if you are uncertain if the financial institution is subject to these requirements. A requester may indicate that a code is not required by providing you with a Form W-9 with "Not Applicable" (or any similar indication) entered on the line for a FATCA exemption code.

A—An organization exempt from tax under section 501(a) or any individual retirement plan as defined in section 7701(a)(37).

B—The United States or any of its agencies or instrumentalities.

C—A state, the District of Columbia, a U.S. commonwealth or territory, or any of their political subdivisions or instrumentalities.

D—A corporation the stock of which is regularly traded on one or more established securities markets, as described in Regulations section 1.1472-1(c)(1)(i).

E—A corporation that is a member of the same expanded affiliated group as a corporation described in Regulations section 1.1472-1(c)(1)(i).

F—A dealer in securities, commodities, or derivative financial instruments (including notional principal contracts, futures, forwards, and options) that is registered as such under the laws of the United States or any state.

G—A real estate investment trust.

H—A regulated investment company as defined in section 851 or an entity registered at all times during the tax year under the Investment Company Act of 1940.

I—A common trust fund as defined in section 584(a).

J—A bank as defined in section 581.

K—A broker.

L—A trust exempt from tax under section 664 or described in section 4947(a)(1).

M—A tax-exempt trust under a section 403(b) plan or section 457(g) plan.

Note: You may wish to consult with the financial institution requesting this form to determine whether the FATCA code and/or exempt payee code should be completed.

Line 5

Enter your address (number, street, and apartment or suite number). This is where the requester of this Form W-9 will mail your information returns. If this address differs from the one the requester already has on file, enter "NEW" at the top. If a new address is provided, there is still a chance the old address will be used until the payor changes your address in their records.

Line 6

Enter your city, state, and ZIP code.

Part I. Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. If you are a resident alien and you do not have, and are not eligible to get, an SSN, your TIN is your IRS ITIN. Enter it in the entry space for the Social security number. If you do not have an ITIN, see *How to get a TIN* below.

If you are a sole proprietor and you have an EIN, you may enter either your SSN or EIN.

If you are a single-member LLC that is disregarded as an entity separate from its owner, enter the owner's SSN (or EIN, if the owner has one). If the LLC is classified as a corporation or partnership, enter the entity's EIN.

Note: See *What Name and Number To Give the Requester*, later, for further clarification of name and TIN combinations.

How to get a TIN. If you do not have a TIN, apply for one immediately. To apply for an SSN, get Form SS-5, Application for a Social Security Card, from your local SSA office or get this form online at www.SSA.gov. You may also get this form by calling 800-772-1213. Use Form W-7, Application for IRS Individual Taxpayer Identification Number, to apply for an ITIN, or Form SS-4, Application for Employer Identification Number, to apply for an EIN. You can apply for an EIN online by accessing the IRS website at www.irs.gov/EIN. Go to www.irs.gov/Forms to view, download, or print Form W-7 and/or Form SS-4. Or, you can go to www.irs.gov/OrderForms to place an order and have Form W-7 and/or Form SS-4 mailed to you within 15 business days.

If you are asked to complete Form W-9 but do not have a TIN, apply for a TIN and enter "Applied For" in the space for the TIN, sign and date the form, and give it to the requester. For interest and dividend payments, and certain payments made with respect to readily tradable instruments, you will generally have 60 days to get a TIN and give it to the requester before you are subject to backup withholding on payments. The 60-day rule does not apply to other types of payments. You will be subject to backup withholding on all such payments until you provide your TIN to the requester.

Note: Entering "Applied For" means that you have already applied for a TIN or that you intend to apply for one soon. See also *Establishing U.S. status for purposes of chapter 3 and chapter 4 withholding*, earlier, for when you may instead be subject to withholding under chapter 3 or 4 of the Code.

Caution: A disregarded U.S. entity that has a foreign owner must use the appropriate Form W-8.



Part II. Certification

To establish to the withholding agent that you are a U.S. person, or resident alien, sign Form W-9. You may be requested to sign by the withholding agent even if item 1, 4, or 5 below indicates otherwise.

For a joint account, only the person whose TIN is shown in Part I should sign (when required). In the case of a disregarded entity, the person identified on line 1 must sign. Exempt payees, see *Exempt payee code*, earlier.

Signature requirements. Complete the certification as indicated in items 1 through 5 below.

1. Interest, dividend, and barter exchange accounts opened before 1984 and broker accounts considered active during 1983. You must give your correct TIN, but you do not have to sign the certification.

2. Interest, dividend, broker, and barter exchange accounts opened after 1983 and broker accounts considered inactive during 1983. You must sign the certification or backup withholding will apply. If you are subject to backup withholding and you are merely providing your correct TIN to the requester, you must cross out item 2 in the certification before signing the form.

3. Real estate transactions. You must sign the certification. You may cross out item 2 of the certification.

4. Other payments. You must give your correct TIN, but you do not have to sign the certification unless you have been notified that you have previously given an incorrect TIN. "Other payments" include payments made in the course of the requester's trade or business for rents, royalties, goods (other than bills for merchandise), medical and health care services (including payments to corporations), payments to a nonemployee for services, payments made in settlement of payment card and third-party network transactions, payments to certain fishing boat crew members and fishermen, and gross proceeds paid to attorneys (including payments to corporations).

5. Mortgage interest paid by you, acquisition or abandonment of secured property, cancellation of debt, qualified tuition program payments (under section 529), ABLE accounts (under section 529A), IRA, Coverdell ESA, Archer MSA or HSA contributions or distributions, and pension distributions. You must give your correct TIN, but you do not have to sign the certification.

What Name and Number To Give the Requester

For this type of account:	Give name and SSN of:
1. Individual	The individual
2. Two or more individuals (joint account) other than an account maintained by an FFI	The actual owner of the account or, if combined funds, the first individual on the account ¹
3. Two or more U.S. persons (joint account maintained by an FFI)	Each holder of the account
4. Custodial account of a minor (Uniform Gift to Minors Act)	The minor ²
5. a. The usual revocable savings trust (grantor is also trustee)	The grantor-trustee ¹
b. So-called trust account that is not a legal or valid trust under state law	The actual owner ¹
6. Sole proprietorship or disregarded entity owned by an individual	The owner ³
7. Grantor trust filing under Optional Filing Method 1 (see Regulations section 1.671-4(b)(2)(i)(A))**	The grantor ⁴

For this type of account:	Give name and EIN of:
8. Disregarded entity not owned by an individual	The owner
9. A valid trust, estate, or pension trust	Legal entity ⁴
10. Corporation or LLC electing corporate status on Form 8832 or Form 2553	The corporation
11. Association, club, religious, charitable, educational, or other tax-exempt organization	The organization
12. Partnership or multi-member LLC	The partnership
13. A broker or registered nominee	The broker or nominee
14. Account with the Department of Agriculture in the name of a public entity (such as a state or local government, school district, or prison) that receives agricultural program payments	The public entity
15. Grantor trust filing Form 1041 or under the Optional Filing Method 2, requiring Form 1099 (see Regulations section 1.671-4(b)(2)(i)(B))**	The trust

¹ List first and circle the name of the person whose number you furnish. If only one person on a joint account has an SSN, that person's number must be furnished.

² Circle the minor's name and furnish the minor's SSN.

³ You must show your individual name on line 1, and enter your business or DBA name, if any, on line 2. You may use either your SSN or EIN (if you have one), but the IRS encourages you to use your SSN.

⁴ List first and circle the name of the trust, estate, or pension trust. (Do not furnish the TIN of the personal representative or trustee unless the legal entity itself is not designated in the account title.)

* **Note:** The grantor must also provide a Form W-9 to the trustee of the trust.

** For more information on optional filing methods for grantor trusts, see the Instructions for Form 1041.

Note: If no name is circled when more than one name is listed, the number will be considered to be that of the first name listed.

Secure Your Tax Records From Identity Theft

Identity theft occurs when someone uses your personal information, such as your name, SSN, or other identifying information, without your permission to commit fraud or other crimes. An identity thief may use your SSN to get a job or may file a tax return using your SSN to receive a refund.

To reduce your risk:

- Protect your SSN.
- Ensure your employer is protecting your SSN, and
- Be careful when choosing a tax return preparer.

If your tax records are affected by identity theft and you receive a notice from the IRS, respond right away to the name and phone number printed on the IRS notice or letter.

If your tax records are not currently affected by identity theft but you think you are at risk due to a lost or stolen purse or wallet, questionable credit card activity, or a questionable credit report, contact the IRS Identity Theft Hotline at 800-908-4490 or submit Form 14039.

For more information, see Pub. 5027, Identity Theft Information for Taxpayers.



Victims of identity theft who are experiencing economic harm or a systemic problem, or are seeking help in resolving tax problems that have not been resolved through normal channels, may be eligible for Taxpayer Advocate Service (TAS) assistance. You can reach TAS by calling the TAS toll-free case intake line at 877-777-4778 or TTY/TDD 800-829-4059.

Protect yourself from suspicious emails or phishing schemes. Phishing is the creation and use of email and websites designed to mimic legitimate business emails and websites. The most common act is sending an email to a user falsely claiming to be an established legitimate enterprise in an attempt to scam the user into surrendering private information that will be used for identity theft.

The IRS does not initiate contacts with taxpayers via emails. Also, the IRS does not request personal detailed information through email or ask taxpayers for the PIN numbers, passwords, or similar secret access information for their credit card, bank, or other financial accounts.

If you receive an unsolicited email claiming to be from the IRS, forward this message to phishing@irs.gov. You may also report misuse of the IRS name, logo, or other IRS property to the Treasury Inspector General for Tax Administration (TIGTA) at 800-366-4484. You can forward suspicious emails to the Federal Trade Commission at spam@uce.gov or report them at www.ftc.gov/complaint. You can contact the FTC at www.ftc.gov/idtheft or 877-IDTHEFT (877-438-4338). If you have been the victim of identity theft, see www.IdentityTheft.gov and Pub. 5027.

Go to www.irs.gov/identitytheft to learn more about identity theft and how to reduce your risk.

Privacy Act Notice

Section 6109 of the Internal Revenue Code requires you to provide your correct TIN to persons (including federal agencies) who are required to file information returns with the IRS to report interest, dividends, or certain other income paid to you; mortgage interest you paid; the acquisition or abandonment of secured property; the cancellation of debt; or contributions you made to an IRA, Archer MSA, or HSA. The person collecting this form uses the information on the form to file information returns with the IRS, reporting the above information. Routine uses of this information include giving it to the Department of Justice for civil and criminal litigation and to cities, states, the District of Columbia, and U.S. commonwealths and territories for use in administering their laws. The information may also be disclosed to other countries under a treaty, to federal and state agencies to enforce civil and criminal laws, or to federal law enforcement and intelligence agencies to combat terrorism. You must provide your TIN whether or not you are required to file a tax return. Under section 3406, payors must generally withhold a percentage of taxable interest, dividends, and certain other payments to a payee who does not give a TIN to the payor. Certain penalties may also apply for providing false or fraudulent information.



Unit Cost Fee Rate Schedule



Cost Line	Description of Service	Units	Proposed Unit Cost
	DEBRIS REMOVAL SERVICES		
1	Vegetative Storm Debris Removal rom ROW to DDMS	CY	\$ 8.25
2	Vegetative Storm Debris Processing at DDMS	CY	\$ 2.15
3	Vegetative Storm Debris Haul-Out to FDS	CY	\$ 4.45
4	Vegetative Tipping Fees - Franklin County Landfill	CY	\$ 32.00
5	Vegetative Tipping Fees Fee includes negotiated contract price or pass-through amount for vegetative CY	CY	\$ PASS-THROUGH
6	Construction and Demolition Storm Debris Removal to FDS, or to DDMS as approved by County	CY	\$ 8.95
7	Construction & Demolition Storm Debris Processing at DDMS, if approved by County	CY	\$ 2.15
8	Construction & Demolition Storm Debris Haul-Out from DDMS to FDS, if approved by County	CY	\$ 4.75
9	Construction & Demolition Tipping Fees - Franklin County Landfill	CY	\$ 46.00
10	Construction & Demolition Tipping Fees Fee includes negotiated contract price or pass-through amount for C&D	CY	\$ PASS-THROUGH
11	Waterway and Marine Debris Removal, Processing, and Haul-out to FDS <i>Debris removal from canals, rivers, creeks, streams & ditches</i>	CY	\$ 74.00
12	Sand Collection, Screening and Replacement or Disposal <i>Pick up, screen and return debris laden sand/mud/dirt/rock</i>	CY	\$ 17.50
13	White Goods Storm Debris Removal, Processing and Haul-Out to FDS*	EA	\$ 35.00
14	Hazardous Waste Pick-Up, Processing, and Disposal at approved site*	LB	\$ 4.00
15	E-Waste Storm Debris Removal, Processing, and Haul-Out to FDS*	LB	\$ 25.00
16	Freon Management, Recycling, and Disposal*	EA	\$ 40.00



Cost Line	Description of Service	Units	Proposed Unit Cost
17	Blowaste - Removal of waste capable of causing infection to humans (Animal waste, human blood, pathological waste)	LB	\$ 7.95
18	Carcass Collection Pick-Up & Disposal at FDS*	LB	\$ 0.95
19	Removal and Disposition - Marine Vessels, Open Boats and Skiffs up to and including 18 feet in length	LF	\$ 25.00
20	Removal and Disposition - Marine Vessels, Open Boats and Skiffs Greater than 18 feet but less than and including 35 feet in length	LF	\$ 54.00
21	Removal and Disposition - Marine Vessels, Open Boats and Skiffs greater than 35 feet in length	LF	\$ 98.00
22	Abandoned Motor Vehicle Removal and Disposition Inclusive of all Towing, Processing and Disposal Costs (Per Vehicle)	EA	\$ 145.00
23	Demolition of Public and/or Private Structures	SF	\$ 5.00
24	Emergency Road Clearance, per person/per hour	Hour (s)	\$ 39.00

TREE OPERATIONS, INCLUDING HAULING

25	Hazardous Limbs Removal >2", per Tree	EA	\$ 104.00
26	Hazardous Trees Removal 6" diameter to 12" diameter, per Tree	EA	\$ 74.00
27	Hazardous Trees Removal >12" diameter to 24" diameter, per Tree	EA	\$ 104.00
28	Hazardous Trees Removal >24" diameter to 36" diameter, per Tree	EA	\$ 174.00
29	Hazardous Trees Removal >36" to 48", per Tree	EA	\$ 199.00
30	Hazardous Trees Removal >48", per Tree	EA	\$ 215.00
31	Hazardous Stumps Removal >24" - 36"	EA	\$ 174.00
32	Hazardous Stumps Removal >36" - 48"	EA	\$ 234.00



Cost Line	Description of Service	Units	Proposed Unit Cost
33	Hazardous Stumps >48"	EA	\$ 280.00
34	Stump Fill Dirt <i>Fill dirt for stump holes after removal</i>	CY	\$ 10.00
MANAGEMENT AND REDUCTION			
35	Grinding <i>Grinding/chipping vegetative debris</i>	CY	\$ 2.74
36	Air Curtain Burning <i>Air Curtain Burning vegetative debris</i>	CY	\$ 1.04
37	Open Burning <i>Opening burning vegetative debris</i>	CY	\$ 0.92
38	Compacting <i>Compacting vegetative debris</i>	CY	\$ 0.74
39	Debris Management - Site Management <i>Preparation, management, and segregating at debris CY management site</i>	CY	\$ 2.06
EMERGENCY ROAD CLEARING OF DEBRIS FROM EMERGENCY ACCESS			
40	Backhoe - Rubber Tire Type, J.D. 310 or equal w/bucket & hoe	Hour	\$ 60.00
41	Bucket Truck - 50 Ft.	Hour	\$ 124.00
42	Bucket Truck - 50' to 75'	Hour	\$ 194.00
43	Chipper w/2-man Crew	Hour	\$ 99.00
44	Crane - 100 Ton (8 Hr. Minimum)	Hour	\$ 294.00
45	Crane - 50 Ton	Hour	\$ 174.00
46	Crane 30 Ton or larger	Hour	\$ 129.00
47	Dozer - D-6 or equivalent	Hour	\$ 104.00



Cost Line	Description of Service	Units	Proposed Unit Cost
48	Dozer-CAT D4 or equivalent	Hour	\$ 59.00
49	Dozer-Cat D8 or equivalent	Hour	\$ 134.00
50	Dump Truck - 5 CY	Hour	\$ 49.00
51	Dump Truck - Trailer, 50-80 cubic yard	Hour	\$ 114.00
52	Dump Truck-Tandem, 14-18 cubic yard	Hour	\$ 94.00
53	Dump Truck-Trailer, 24-40 CY	Hour	\$ 99.00
54	Dump Truck-Trailer, 41-60 CY	Hour	\$ 109.00
55	Dump Trailer w/Tractor, 30 to 40 CY	Hour	\$ 82.00
56	Dump Trailer w/Tractor, 41 to 50 CY	Hour	\$ 96.00
57	Dump Trailer w/Tractor, 51 to 60 CY	Hour	\$ 99.00
58	Dump Truck - 10 to 15 CY	Hour	\$ 95.00
59	Walking Floor Trailer w/Tractor, 100CY	Hour	\$ 124.00
60	Equipment Transports	Hour	\$ 124.00
61	Excavator - Cat 320 or equivalent	Hour	\$ 129.00
62	Excavator - Cat 325 or equivalent	Hour	\$ 134.00
63	Excavator - Cat 330 or equivalent	Hour	\$ 159.00
64	Excavator - Rubber Tired with debris grapple	Hour	\$ 174.00



Cost Line	Description of Service	Units	Proposed Unit Cost
65	Farm Tractor w/Box blade	Hour	\$ 49.00
66	Feller Bunchers 611 Hydro-Ax or equivalent	Hour	\$ 124.00
67	Forklift - Extends Boom with debris grapple	Hour	\$ 79.00
68	Jetter Vac Truck	Hour	\$ 229.00
69	Loader - Bobcat, 753 or John Deere 648-E with debris grapple or equivalent	Hour	\$ 98.00
70	Loader - Front End, 544 or equal with debris grapple or equivalent	Hour	\$ 124.00
71	Loader - Knuckle boom -216 Prentice or equivalent	Hour	\$ 134.00
72	Loader - Self, Knuckle Boom Truck, 25-35 CY Body	Hour	\$ 179.00
73	Loader - Self, Knuckle Boom Truck, 35-45 CY Body	Hour	\$ 199.00
74	Loader - Skid Steer-753 Bobcat w/Bucket or equivalent	Hour	\$ 94.00
75	Loader - Steer-753 Bobcat Skid with Street Sweeper or equivalent	Hour	\$ 94.00
76	Loader - Towed w/Tractor, Prentice 210 or equivalent	Hour	\$ 104.00
77	Loader - Wheel JD 644, or equivalent, with debris grapple or equivalent	Hour	\$ 139.00
78	Loader - Wheel, Cat 955 or equivalent	Hour	\$ 149.00
79	Loader - Wheel, Cat 966 or equivalent	Hour	\$ 149.00
80	Loader - Wheel, JD 644, 2-3 CY Articulated w/Bucket or equivalent	Hour	\$ 147.00
81	Log skidder-JD 648E, or equivalent	Hour	\$ 100.00



Cost Line	Description of Service	Units	Proposed Unit Cost
82	Motor Grader-CAT 125 - 140HP or equivalent	Hour	\$ 100.00
83	Pickup Truck - Unmanned	Hour	\$ 29.00
84	Portable Light Plant	Hour	\$ 30.00
85	Power Screen	Hour	\$ 295.00
86	Loader-Self, Scraper CAT 623 or equivalent	Hour	\$ 105.00
87	Stacking Conveyor	Hour	\$ 40.00
88	Stump Grinder/ Vermeer 252 or equivalent	Hour	\$ 52.00
89	Street Sweeper	Hour	\$ 80.00
90	Sweeper – open air broom	Hour	\$ 65.00
91	Track hoe 690 J.D. or equivalent	Hour	\$ 129.00
92	Truck - 1 ton Pickup	Day	\$ 129.00
93	Truck - 1/2-ton Pickup	Day	\$ 150.00
94	Truck - 3/4-ton Pickup	Day	\$ 154.00
95	Truck - 6 Wheel Drive Heavy Off Roads	Hour	\$ 105.00
96	Truck - Box	Day	\$ 75.00
97	Truck - Service	Hour	\$ 79.00
98	Truck - Supplies	Hour	\$ 54.00



Cost Line	Description of Service	Units	Proposed Unit Cost
99	Truck - Water	Hour	\$ 64.00
100	Utility Van	Day	\$ 174.00
101	Other (List)		\$ -
102	Other (List)		\$ -
PERSONNEL RATES			
103	Traffic Control Personnel	Hour	\$ 32.00
104	Laborer	Hour	\$ 25.00
105	Survey Person w/Truck	Hour	\$ 45.00
106	Inspector w/Vehicle	Hour	\$ 40.00
107	Chainsaw w/Operator	Hour	\$ 37.00
108	Foreman w/Truck	Hour	\$ 52.00
109	Superintendent w/Truck	Hour	\$ 58.00
110	Climber w/Gear	Hour	\$ 104.00
111	Mechanic w/Truck and Tools	Hour	\$ 75.00
112	Ticket Writers / Individual	Hour	\$ 25.00
113	Clerical / Individual	Hour	\$ 25.00
114	Program Management Services – Professional	Hour	\$ 75.00



Cost Line	Description of Service	Units	Proposed Unit Cost
115	Program Management Services – Administrative	Hour	\$ 35.00
116	Other (List)	Hour	\$ -
117	Other (List)	Hour	\$ -
118	Other (List)	Hour	\$ -

**NOTE: Contractor will pay tipping fee or other disposal fee at final disposal site(s) and charge the Entity as pass-thru cost. All final disposal sites must be approved by Entity.*

This document in its entirety must be completed and returned with your Submittal



Thank You

