## Proposal In Response to

## **DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES**

Franklin County Clerk of Clerks
Attn: Lori Hines

33 Market Street, Suite 203, Apalachicola, FL 32320

September 14, 2018 3:00 pm



Contact Person: Al McClaran al@southerndr.com



Southern Disaster Recovery 1532 Quail Roost Lane Jacksonville, FL 32220

> Ph: (864)469-9776 Fax: (864)469-9642



## **TAB A - STATEMENT OF INTEREST AND INTRODUCTION**



## **Letter of Transmittal**

Due: September 14, 2018 3:00 pm

**RE: DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES** 

Franklin County Courthouse Clerk of Courts

33 Avenue B # 203, Apalachicola, FL 32320

Dear Sir or Madam:

Southern Disaster Recovery (SDR) is pleased to submit the enclosed proposal for RFP DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES for Franklin County, FL. which sets forth our ability to perform the services requested. Included are SDR's organizational structure, qualifications, resources, and experience we bring to our clients. We strive for excellence and integrity in our business practices and recognize the seriousness of compliance with all laws, specifically FEMA regulations. It is our pledge to provide the Franklin County with the utmost in ethical and professional disaster debris management services.

Since its inception, SDR has delivered supreme debris recovery and removal services for the entities to which we have been contracted. When a disaster strikes, localities want the assurance that the contractor to whom they entrust to aid in reclaiming their lands will provide efficient and comprehensive services. SDR has the experience and reputation to accomplish the contract requirements for the Franklin County to the satisfaction of all parties involved.

The resources SDR has available to manage disaster debris operations are significant. SDR personnel have over 75 years combined experience in disaster recovery and debris management. With our management staff and safety officers, assets of over \$15 million, and annual sales exceeding \$20 million, we are large enough to manage multiple contracts simultaneously, without sacrificing the hands-on attention required by every entity's unique situation.

Most recently, SDR managed multiple contracts to remove vegetative and C&D debris resulting from Hurricane Irma in 2017. We were the prime contractor on five debris removal contracts in Georgia and operated as the prime-sub on eight debris removal contracts in Florida and Georgia. In total, SDR processed over 1.5 million cubic yards of vegetative and C&D debris on contracts totaling \$18.7 million.

If awarded this contract, SDR will work closely with the County Officials, Emergency Management, and Public Works to complete the project efficiently. Our commitment extends into the community with our intention to utilize the maximum amount of local resources to fulfil our contractual responsibilities. Once the Notice to Proceed is received, SDR will begin promptly with the debris recovery and removal process.



This proposal is in all respects fair and in good faith without collusion or fraud.

Al McClaran, the signer of this proposal, has the authority to bind Southern Disaster Recovery, LLC in all representations of this proposal.

SDR intends to be bound by the terms of this proposal and the prices provided herein. We look forward to the opportunity to be your supplier of disaster debris removal and disposal services.

Sincerely,

Al McClaran, CEO / Member Southern Disaster Recovery, LLC

Below is the contact information for this contract:

Company Name	Southern Disaster Recovery ,LLC	
Address	109 White Oak Rd. Greenville, SC 29609	
Phone	(864)469-9776	
Fax	(864)469-9642	
Email	al@southerndr.com	
Contact Person	Al McClaran	



## **TAB B - EXPERIENCE**



## UNDERSTANDING PROJECT REQUIREMENTS

Southern Disaster Recovery (SDR) has the experience with various debris recovery and removal contracts to successfully complete the requirements for Franklin County to prepare the disaster debris removal and disposal services. We have reviewed the drawings and specifications and prepared to provide the labor, materials, equipment, tools and management necessary to properly execute the tenets of the request for proposal as set forth in our bid documents. SDR is a superior debris management contractor. We have the necessary financial and employable resources to fulfill every obligation of the agreement set forth between the successful bidder and the owner.

SDR believes it fully understands what is required to meet the needs of Franklin County, Florida to complete disaster debris removal and disposal services. SDR's work is based on the Public Assistance Program as stipulated in The Stafford Act and clarified in 44 CFR, FEMA's 325 Debris Management Guide, the 9500 series and various other FEMA publications on the subject of disaster debris management. SDR's owner, Al McClaran, prepared the Jefferson County Georgia Debris Management Plan for Lamar Baxley (Jefferson County Director of Emergency Management). He conducted debris operations training for Gordon County Georgia Emergency Management and Public Works at the request of Richard Cooper, Director of Emergency Management. Furthermore, he has reviewed and assisted the Banks County Georgia Debris Management Plan prepared by Deidra Moore (Banks County Director of Emergency Management) and the Wilkes County Georgia Debris Management Plan prepared by Blake Thompson (Wilkes County Director of Emergency Management). In South Carolina, he reviewed the York County Debris Management plan.

SDR has diverse experience in debris removal and contract management. Our CEO, Al McClaran, oversaw multiple debris recovery projects because of the devastation caused by 2017's Hurricane Irma. SDR was the prime on five projects and the prime-sub on several more, which were efficiently managed simultaneously. We have worked load and haul operations on county and SCDOT maintained roads, school and county properties, public service authority rights-of-way and creek debris removal in South Carolina. SDR also has effectively completed to the satisfaction of all parties in multi-million-dollar contracts resulting from recent Hurricanes Irma, Matthew, Katrina, and Ike that required processing several million cubic yards of debris. While managing debris recovery and removal projects resulting from the 2015 flooding in South Carolina, SDR also was engaged in a \$3.5 million tree removal project, employing up to 100 workers and 25 crews, in California due to the wildfires along the San Andreas. Our broad range of experience gives us the versatility to successfully work with large government entitles and smaller municipalities.

Chip Patterson, one of SDR's premier Project Managers, has vast experience in emergency management programs and protocols, mostly in the State of Florida, which further bolsters our ability to meet the needs of Bradford County to recover and remove debris in preparation for flood abatement. Mr. Patterson's knowledge of FEMA regulations and environmental concerns for Florida localities ensures that SDR's processes are according acceptable strategies and practices.



## Southern Disaster Recovery **Past Performance**

Hurricane Irma - (2017) - Southern Disaster Recovery (SDR) managed contracts for removal of vegetative and C&D debris resulting from Hurricane Irma in 2017. SDR was the prime contractor on five debris removal contracts in Georgia and operated as the prime-sub on eight debris removal contracts in Florida and Georgia. In total, SDR processed over 1,500,000 cubic yards of Vegetative and C&D debris on contracts totaling \$18.7 million. Outside of debris recovery and removal, SDR completed a Florida beach berm restoration project hauling over 317,000 tons of sand with a total contract valued at over \$7.5 million.

Hurricane Matthew - (2016) - Southern Disaster Recovery managed debris contracts for removal of vegetative and C&D debris resulting from Hurricane Matthew, which affected the coasts Georgia, South Carolina, and North Carolina in October 2016. SDR had contracts for debris removal in eight SCDOT Counties; Hunting Island, SC; the town of Summerville; the city of Lumberton, NC; and seven GDOT Counties. SDR processed over 1,000,000 cubic yards of Vegetative and C&D debris on contracts totaling \$16.5 million.

Historic SC Flooding - South Carolina (2015) - Southern Disaster Recovery managed debris contracts for removal of C&D debris resulting from catastrophic flooding in South Carolina. SDR had contracts to remove the debris on SCDOT roads in Horry and Georgetown counties, Georgetown County roads, and the roads in the city of Georgetown, SC.

Butte Wildfires - California (2015-2016) - Southern Disaster Recovery was contracted to do a \$3.5 million tree removal project in San Andreas, CA to remove trees damaged by wildfires along utility lines. On this project, SDR managed up to 100 workers comprising 25 crews.

Winter Storm Pax - South Carolina (2014) - Southern Disaster Recovery simultaneously ran debris removal operations on seven different contracts in four South Carolina countles. Work included load and haul operations on county and SCDOT maintained roads, school and county properties, public service authority rights-of-way and creek debris removal. SDR collected and processed over 2,000,000 cubic yards of debris on contracts exceeding \$48 million.

Hurricane Isaac - Louisiana (2012) - Al McClaran oversaw vegetative and C&D debris removal in areas of LaPlace, Louisiana (St. John the Baptist Parish) because of flooding. Approximately 25,000 cubic yards of debris was collected and processed.

Winter Storm Alfred - Connecticut (2011) - Al McClaran, as Senior Project Manager, oversaw debris removal operations in fifteen townships of Western Connecticut on DOT roads. This 3-month project required the use of 40 debris hauling units and 32 bucket truck crews. Approximately 100,000 cubic yards of debris were collected.



Hurricane Irene - North Carolina (2011) - Al McClaran, as Senior Project Manager, oversaw debris removal operations for North Carolina DOT in Edgecombe, Wayne, and Halifax Counties. This operation involved the collection of vegetative debris and the removal of hazardous trees and stumps. Operations began in Edgecombe County, but within a couple of weeks spread to additional counties because of the non-performance of other contractors. Debris operations in these counties were then conducted simultaneously. The work included all county roads and Federal Aid Highways (FHWA) including sections of Interstate 95. Operations on I-95 required lane closures. Debris collected was hauled directly to county landfills where it was later reduced by grinding. Nearly 20,000 tons of debris (roughly 100,000 cubic yards) was collected.

April Tornado - Rabun County Georgia (2011) - Al McClaran, as Senior Project Manager, oversaw disaster debris recovery operations. Upon award of contract and Notice to Proceed, Mr. McClaran met with county officials and the Debris Management Consultant (IEM) hired by the county. Mr. McClaran and the County Project Manager reviewed the two TDRS sites prepared by the county near Lake Burton. Mr. McClaran advised the county that they would save money by using only one site nearest to the largest concentration of damage. Within forty-eight hours of the Notice to Proceed, debris pickup commenced. This operation consisted primarily of the collection of vegetative debris, around 50,000 cubic yards, which was reduced by grinding. Most of the mulch produced was hauled to a blomass plant in Dillard, GA to produce electricity.

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## Past Projects

SOUTHERN DESIGNATION PROJECT	Date	Total CY/ Tons	Total Dollar Amount	Contact	Comments
			REFERENCE ONE	EONE	
				Name: Mike McGarry	A cianificane dune
	12/4/2017			Title: Beaches, Boating & Waterways Program Manager	restoration project for
Dune Restoration Project	<b>.</b>	235,000	\$ 7.6 million	Phone: 321-537-1779	Bravard Co
	5/30/2018			Email: mcgarry@brevardfl.com	
				Address: 2725 Judge Fran Jamieson Way Building A, ROOM 219 Viera, FL 32940	iera, FL 32940
			REFERENCE TWO	ETWO	
				Name: Spencer Hawkins	
2017 Hurricane Irma	10/12/2017			Title: EM Director	Vegetative and C&D
Macon-Bibb, GA	to	97,400	\$ 1.9 million	Phone: 478-832-6301	Debris Removal
	02/23/2018			Email: shawkins@maconbibb.us	
				Address: 700 Poplar St. Macon, GA 31201	
			REFERENCE THREE	THREE	
				Name: David Cook	
2016 Hurricane Matthew	10/15/2016			Title: SCDOT Maintenance Director	Vegetative and C&D
South Carolina DOT	t t	642,000	\$ 9.5 million	Phone: 803-315-8568	Debris Removal
4 Counties	03/28/2017			Email: cookdb@scdot.org	
7.5				Address: 955 Park St. Columbia, SC 29202	
			REFERENCE FOUR	E FOUR	
				Name: Clay Killian	
2014 Ice Storm	02/13/2014			Title: County Administrator	Vegetative and C&D
Aiken County, SC	ţ	1,000,000+	\$29.8 million	Phone: 803-617-9526	Debris Removal
Aiken. SC - Roads	08/8/2014			Email: ckillian@aikencountysc.gov	
				Address: 1930 University PKW Suite 3000 Aiken, SC 29801	
			REFERENCE FIVE	CE FIVE	
				Name: Roger Riley	
2014 Ice Storm	02/13/2014			Title: Director of Emergency Management	Vegetative and C&D
Barnwell County, SC	\$	1,000,000	\$11.5 million	Phone: 803-541-2013	Debris Removal
SC DOT- Barnwell Co.	07/20/2014			Email: rriley@barnwellsc.com	
				Address: 57 Wall St. Barnwell, SC 29812	

# SDR Completed Projects 2012-2018

					Amount		
	2/2/2018	Hurricane Irma: Putnam Co, FL- Debris Removal	Crowder Guif	Sub Contractor	П	315,000	Completed
		Hurricane Ima: Nassau Co, FL- Debris Removal	Crowder Guif	Sub Contractor	\$ 2,639,000	206,000	Completed
		Humicane Irma: Macon Bibb, GA- Debris Removal	Macon-Bibb County	Prime Contractor	3 1,924,000	32,800	Completed
	2/25/2018	Humcane Irma: Banks Co, GA - Deoris Removal	banks county	Prime Contractor		25,200	Completed
4	7	HUMCANE IIMA: LUMPKIN CO, GA- DEGIS REMOVAL	Compani County	Sub Contractor		14 400	Completed
+		HUMCARE IIMA: MIAIMI, FL - DEURIS NETIONAL	HOAS: Bartrag Sea Colony Sea Cake	Drime Contractor	250,000	6 100 (sand)	Completed
+	Т	Distriction Iran Beauti Co. Co. Debrie Removal	Forsyth County	Prime Contractor		7.200	Completed
+	Т	Revard Reach Berm Restoration Project	Brevard County, FL	Prime Contractor	\$ 7,554,000	235,400 (sand)	Completed
10/13/2016	Т	Humicane Matthew: SCDOT Georgetown - Debris Removal	South Carolina DOT	Prime Contractor		284,200	Completed
+	T	Hirricane Ima: Clay Co. FL - Debris Removal	Crowder Gulf	Sub Contractor		423,600	Completed
10/15/2016	Т	Humicane Matthew: SCDOT Marion - Debris Removal	South Carolina DOT	Prime Contractor	3,799,000	251,000	Completed
-	T.	Hurricane irma: City of Deltona, FL - Debris Removal	Crowder Gulf	Sub Contractor	2,	274,900	Completed
11/10/2018	2/8/2017	Hurricane Matthew: Lumberton, NC - Debris Removal	Lumberton, NC	Prime Contractor		29,000	Completed
╀	Т	Humicane Matthew: SCDOT Clarendon - Debris Removal	South Carolina DOT	Prime Contractor		63,700	Completed
11/10/2016	_	Hurricane Matthew: SCDOT Hampton - Debris Removal	Ceres Environmental	Sub Contractor		61,800	Completed
4/1/2017	I	Hurricane Matthew: Hunting Island, SC - Debris Removal	South Carolina Parks & Rec	Prime Contractor		N/A	Completed
14/20/2018	L	Humicane Matthew. GDOT Bulloch - Debris Removal	Georgia DOT	Prime Contractor		23,300	Completed
40000000	Ī.	Hirricana Matthew SCDOT Barkeley - Debris Removal	Ceres Environmental	Sub Contractor		48,400	Completed
10/20/2010	1	Humisane Matthew Hampton County SC Debris Removal	Hamoton County	Prime Contractor		23.700	Completed
0 1	Τ,	Humbood Ima: DeCato County El - Site Mount	Crowder Gulf	Sub Contractor	\$ 530,000	78,900	Completed
10/8/201/		The state of the s	Geomia DOT	Prime Contractor		23 500	Completed
11/18/2016	Π.	Humcane Matthew, GDO1 bryan - Debits Netrioval	Coron Caricomandal	Sub Contractor	384 000	36.300	Completed
+		Hurricane Matthew: SCDOI Jasper - Depris Kernoval	Ceres Environmental	Deimo Contractor		47,000	Completed
6	1/29/2017	Hurricane Matthew: SCDOT Lee - Debris Removal	South Carolina DOI	Prime Contractor	200,000	25,700	Completed
	1	Hurricane Irma: St. Marys, GA- Debris Removal	Barnett southern	Sub contractor	000,400	20,700	Completed
10/27/2016		Humicane Matthew, Effingham County, GA - Debns Removal	Ethingham County	Prime Contractor	ı	13,700	Completed
11/10/2016		Hurricane Matthew, GDOT Effingham - Debris Removal	Georgia DOT	Prime Contractor	3 192,000	002,11	Completed
10/5/2017	on	Hurricane Ima: City of Palmetto, FL -Debris Removal	Crowder Gult	Sub Contractor		0077	Completed
11/11/2016		Humicane Matthew: GDOT Glynn - Debris Removal	Georgia DOT	Prime Contractor		009"/	Completed
H	Г	Hurricane Matthewr. GDOT Screven - Debris Removal	Georgia DOT	Prime Contractor	\$ 123,000	10.200	Completed
_	Г	Humicane Irma: White, GA - Debris Removal	White County	Prime Contractor		8,900	Completed
2/4/2017	2/26/2017	GA Tomadoes: Thomas County, GA - Debris Removal	Thomas County	Prime Contractor		12,200	Completed
6/30/2017	Γ	Pembroke, GA - Tree Clearing	Pembroke, GA	Prime Contractor		836 trees	Completed
11/8/2017		Hurricane Matthew. GDOT Camden - Debris Removal	Georgia DOT	Prime Contractor		4,300	Completed
11/22/2018	L	Hurricane Matthew, GDOT Evans - Debris Removal	Georgia DOT	Prime Contractor		5,700	Completed
3/31/2017	Т	Humicane Matthew: Brantley County, GA - Debris Grinding	Brantley County	Prime Contractor		28,500	Completed
12.2	T,	Himicana Imar Arradia FI - Sita Mindmt	Crowder Gulf	Sub Contractor		34,700	Completed
10/8/201		Human Matter Chare County CA Dobrie Burning	Fyane County	Prime Contractor		28.700	Completed
107/87/7	719/2017	Humington Imp. Someth El-Dabre Removal	Cares Environmental	Sub Contractor	\$ 36,000	4,300	Completed
	T	Hallicane Illustrate CODOT Dombon Dobrie Conding	South Carolina DOT	Prime Contractor		1,700	Completed
3/6/201/	T	Turificate Maurew, SCDO1 Barriedy - Debis Oringing	Simmonillo SC	Prime Contractor		44 300	Completed
10/9/2016	┰	Huncare Maurew, Summing Vine, SO - Debis Nelloyal	Daulase Diantation DOA	Drime Contractor	229 000	13 200	Completed
10/23/2016	┱	HUMCANE MAUTEW. Fawieys Flandaudi - Deuts Northeren	Donifort County	Drime Contractor		3 700	Completed
11/6/2016	11/13/2016	PURICATE MALITEM. DEGLICAL COLITY, INC. DEGLIS MALITONE	Philips & Lordan	Prime Contractor	\$ 3,500,000	AN	Completed
5102/12/01	1020012	Source Vincinics (CA) - Outly Late Steeling	South Camina DOT	Prime Contractor	\$ 676,000	76.300	Completed
6102/12/01	т	SO FIGURE GEORGEOWII COMINION - DEVIS NAMED AND PARTY OF THE PROPERTY OF THE P	South Camina DOT	Prime Contractor	ı	800	Completed
CLUZ/LZ/UL	٦	SC Flooding, norly coulty/COT - Debts Nethoval	Aiken County	Drime Contractor	П	1 433 000	Completed
3/1/2014	Т	Alken County, SC - Debits Removal	In Council	Sub Contractor	8 738 000	473 000	Completed
2/12/2014	4/30/2014	SC DOI Barmell - Debris Nerrioval	Ailon County	Prime Contractor	\$ 4510,000	50 000	Completed
8/13/2014	8/21/2014	Horse Creek Water I rail - Debits Removal	Marie County	Drimo Contractor	ı	124	Completed
3/1/2014	8/25/2014	Williamsourg County, SC - Debris Kernoval	Dominal County	Drimo Contractor	ı	80 000	Completed
2/22/2014	5/13/2014	Barmwell County, SC - Debns Removal	Minodale County	Prime Contractor	\$ 887,000	34 500	Completed
3/31/2014	10/3/2014	Allendare County, SC - Deuts Nettloval	Aiken County School District	Prime Contractor	\$ 637,000	WA	Completed
3/1/2014	4/30/2014	Alken County School District - Debris Nellioval	Allen CC	Drimo Contractor	2 173 000	A/A	Completed
6/25/2014	7/19/2014	Alken, SC - Debns Kemoval	Miner SC	Dime Company		N/A	Completed
1/20/2014	5/20/2014	White Horse Road Demo - site clearing	NAJEF DBO Canadado Sanione	Sub Contractor	162 000	32 400	Completed
2/22/2014	4/14/2014	Lexington County, SC - Depris Removal	IB Covaell	Sub Contractor	88 000	201,120	Completed
3/18/2014		North Delotte American Harding	Rock Solid Express	Sub Contractor	\$ 313,000	N/A	Completed
1123/2013	1	Making - Additional liquidity					





## 2015 BUTTE WILDFIRE DEBRIS REMOVAL SAN ANDREAS, CALIFORNIA



**CLIENT / OWNER** 

Phillips and Jordan, Inc 10201 Parkside Dr. Suite 300 Knoxville, TN 37922

**VALUE** 

\$3.4 Million

## **PROJECT FEATURES**

Burnt Tree Removal Debris Management

## COMPLETION

Oct. 21 2015 - Dec 23, 2015

## REFERENCE

Wayne Floyd Phillips and Jordon wfloyd@pandi.com 919.369.4685



## **PROJECT DESCRIPTION**

In September of 2015 the area near San Andreas, CA was affected by a wildfire later named the Butte Fire. By the time it was contained in October, the fire had spread to over 70,000 acres. There were a total of 921 structures destroyed including 549 homes, 368 outbuildings, and 4 commercial properties.

Following the containment, SDR was selected by Phillips and Jordon to assist on their contract by removing fire damaged or destroyed trees along utility lines.

## **PROJECT HIGHLIGHTS**

Throughout the duration of this three-month debris collection and disposal project, SDR utilized:

- 10 mini-excavators
- 6 Morbark chippers
- 10 skld steers
- 25 crews comprised of over 100 workers



## 2014 ICE STORM PAX PUBLIC SERVICE FACILITIES DEBIRS REMOVAL AIKEN CO, SC



Aiken County, South Carolina

### VALUE

\$3.5 Million

## **PROJECT FEATURES**

Debris Removal Debris Management FEMA PA Reimbursement

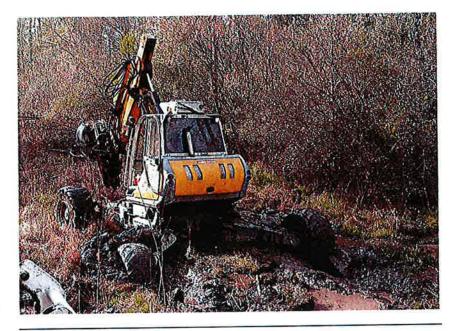
## **COMPLETION**

Feb 13,2014 - Aug 8, 2014

### REFERENCE

Paul Matthews EMA Director

pmatthews@aikencountysc.gov 803.522.2107



## PROJECT DESCRIPTION

Following the South Carolina Ice Storm in 2014, SDR was selected by Aiken County, South Carolina for debris collection and disposal at various facilities including the Aiken County School District, Pubic Service Facilities, and Horse Creek Water Trail. On this FEMA Public Assistance (PA)-funded project, SDR collected over 0.5 million cubic yards of debris.

### **PROJECT HIGHLIGHTS**

On this six-month FEMA PA-funded project, SDR utilized:

- 30 bucket trucks
- 20 self-loaders
- 2 horizontal grinders
- 3 high-tip wheel loaders
- 8 track hoes
- 25 80-CYD dump trailers
- 1 Menzi Muck excavator



## 2017 HURRICANE IRMA VEG & C&D DEBRIS REMOVAL 6 GA COUNTIES/CITIES 9 FL COUNTIES/CITIES



### **CLIENT / OWNER**

Various Counties and Cities in Georgia and Florida

## **VALUE**

\$18.7 Million

## **PROJECT FEATURES**

Debris Removal

Debris Management

FEMA PA Reimbursement

## COMPLETION

March 2018

### REFERENCE

Macon-Bibb, GA
Spencer Hawkins
EM Director
shawkins@maconbibb.us
478.832.6301

Forsyth Co, GA
Chris Grimes
Deputy Director
cggrimes@forsythco.com
770.205,5674



## PROJECT DESCRIPTION

After Hurricane Irma in 2017, Southern Disaster Recovery managed debris removal contracts of vegetative, C&D debris, as well as leaner and hanger removal. SDR was the prime contractor on five debris removal contracts in Georgia and operated as the prime-sub on eight debris removal contracts in Florida and Georgia, including Clay Co, Nassau Co, Putnam Co, and the City of Deltona in Florida. SDR processed over 1,500,000 cubic yards of vegetative and C&D debris. Additionally, SDR was the prime contractor for a Florida beach berm restoration project requiring over 317,000 tons of sand.

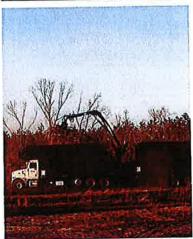
## PROJECT HIGHLIGHTS

Throughout this six-month FEMA PA-funded debris removal and disposal project, SDR utilized:

- 50 bucket trucks
- 200 self-loaders
- 4 horizontal grinders
- 1 air curtain burner
- 6 high-tip wheel loaders
- 3 track hoes
- 45 80-CYD dump trailers



## 2014 WINTER STORM PAX DEBRIS REMOVAL AIKEN COUNTY, SC



CLIENT / OWNER

Aiken County, South Carolina

## **VALUE**

\$26.5 Million

## **PROJECT FEATURES**

Debris Collection / Removal
Debris Management
FEMA PA Reimbursement

## COMPLETION

Feb 13, 2014 - Aug 8, 2014

## REFERENCE

Clay Killian Aiken County Administrator ckillian@aikencountrysc.gov 803.617.9526



## PROJECT DESCRIPTION

In mid-February 2014, a major snow and ice storm affected the American South and East Coast of the United States, bringing with it up to a foot of snow, and crippling ice across parts of the South. The President Issued a Disaster Declaration for parts of South Carolina, making aid available for the 21 counties in South Carolina that were most severely affected.

Following the Declaration, SDR was selected by Aiken County South Carolina for debris collection and disposal. For this FEMA Pubic Assistance (PA)-funded project, SDR collected over 1 million cubic yards of debris.

## PROJECT HIGHLIGHTS

Throughout the duration of this six-month debris collection and disposal project, SDR utilized:

- 70 bucket trucks
- 80 self-loaders
- 7 horizontal grinders
- 8 high-tip wheel loaders
- 8 track hoes
- 25 80-CYD dump trailers



## 2014 WINTER STORM PAX DEBRIS REMOVAL BARNWELL COUNTY, SC



CLIENT / OWNER

Barnwell County, South Carolina

## VALUE

\$11.5 Million

## **PROJECT FEATURES**

Debris Collection / Removal

Debris Management
FEMA PA Reimbursement

## COMPLETION

Feb 13, 2014 - July 20, 2014

## REFERENCE

Roger Riley rriley@barnwellsc.com 803.541.2013



## **PROJECT DESCRIPTION**

In mid-February 2014, a major snow and ice storm affected the American South and East Coast of the United States, bringing with it up to a foot of snow, and crippling ice across parts of the South. The President issued a Disaster Declaration for parts of South Carolina, making aid available for the 21 counties in South Carolina that were most severely affected.

Following the Declaration, SDR was selected by Barnwell County, South Carolina for debris collection and disposal. For this FEMA Pubic Assistance (PA)-funded project, SDR collected over 1 million cubic yards of debris. This reduced debris was recycled as biomass, paper and ground cover.

## **PROJECT HIGHLIGHTS**

Throughout the duration of this six-month debris collection and disposal project, SDR utilized:

- 120 bucket trucks
- 54 self-loaders
- 3 horizontal grinders
- 3 high-tip wheel loaders
- 3 track hoes
- 10 80-CYD dump trailers



2015 SC FLOOD-RELATED

DEBRIS REMOVAL
GEORGETOWN & HORRY
COUNTY, SC



CLIENT / OWNER

Horry & Georgetown Counties, South Carolina

VALUE

\$687,000

## **PROJECT FEATURES**

Debris Collection / Removal

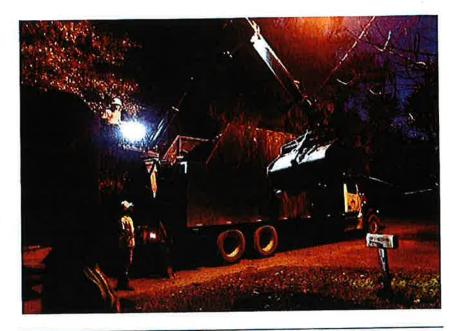
Debris Management
FEMA PA Reimbursement

COMPLETION

Oct 21, 2015 - Dec 23, 2015

### REFERENCE

David Cook SCDOT Maintenance Director cookdb@scdot.org 803.737.0676



## PROJECT DESCRIPTION

In 2015 rainfall across parts of South Carolina reached 500-year event status, resulting In over \$1.2 billion in damages. The President issued a Disaster Declaration for parts of South Carolina, making ald available for the 21 counties in the state that were most severely affected.

Following the Declaration, SDR was selected by the South Carolina Department of Transportation (DOT) for removal of C&D debris from DOT and County roads in Horry and Georgetown Counties.

## **PROJECT HIGHLIGHTS**

Throughout the duration of this five-month debris collection and disposal project, SDR utilized:

8 self-loaders



2016 HURRICANE MATTHEW
DEBRIS, C&D REMOVAL
LUMBERTON NC, TOWN OF
SUMMERVILLE, SC, 8 SC DOT
COUNTIES, 7 GA DOT COUNTIES



**CLIENT / OWNER** 

SCDOT, GDOT, various counties

## VALUE

\$16.5 Million

## **PROJECT FEATURES**

Debris Removal

Debris Management

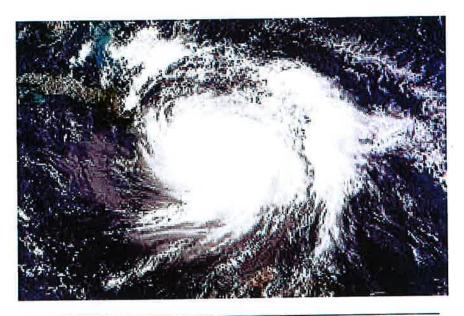
FEMA PA Reimbursement

## COMPLETION

Feb. 2017

## REFERENCE

David Cook SCDOT Maintenance Director cookdb@scdot.org 803.737.0676



## PROJECT DESCRIPTION

Following Hurricane Matthew in 2016, Southern Disaster Recovery managed debris contracts for removal of Vegetative and C&D Debris. SDR had contracts for removal in 8 SCDOT Counties, Hunting Island, SC, Town of Summerville, City of Lumberton, NC, and 7 GDOT Counties. SDR processed over 1,000,000 cubic yards of Vegetative and C&D debris.

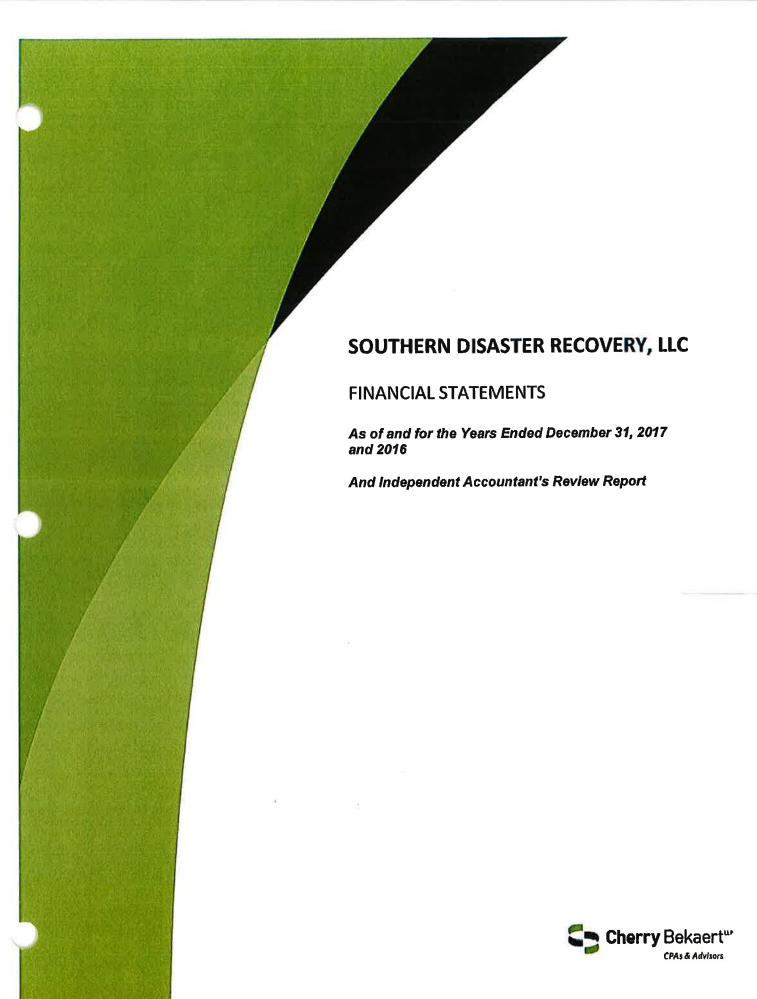
## **PROJECT HIGHLIGHTS**

Throughout this six-month FEMA PA-funded debris collection and disposal project, SDR utilized:

- 139 bucket trucks
- 200 self-loaders
- 3 horizontal grinders
- 1 air curtain burner
- 4 high-tip wheel loaders
- 4 track hoes
- 46 80-CYD dump trailers



## **TAB C - FINANCIAL INFORMATION**



## **SOUTHERN DISASTER RECOVERY, LLC** TABLE OF CONTENTS

INDEPENDENT ACCOUNTANT'S REVIEW REPORT	1
FINANCIAL STATEMENTS	_
Balance Sheets	
Statements of Comprehensive Income	3
Statements of Changes in Members' Equity	4
Statements of Cash Flows	5
Notes to the Financial Statements	6-12



## **Independent Accountant's Review Report**

To the Members of Southern Disaster Recovery, LLC Simpsonville, South Carolina

We have reviewed the accompanying financial statements of Southern Disaster Recovery, LLC (the "Company"), which comprise the balance sheets as of December 31, 2017 and 2016, and the related statements of comprehensive income, changes in members' equity and cash flows for the years then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of Company management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement whether due to fraud or error.

**Accountant's Responsibility** 

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

## **Accountant's Conclusion**

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.

Greenville, South Carolina June 11, 2018

## **SOUTHERN DISASTER RECOVERY, LLC**BALANCE SHEETS

## DECEMBER 31, 2017 AND 2016 (SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

		2017		2016
ASSETS	-			
Current Assets:				
Cash	\$	973,968	\$	203,899
Accounts receivable		6,091,059		9,387,324
Unbilled revenue		116,343		789,228
Prepaid expenses		88,749		73,566
Due from related parties		-		3,330
Note receivable		53,671		=
Other assets		35,297		18,163
Costs in excess of billing		129,001		-
Total Current Assets	-	7,488,088		10,475,510
Long-Term Assets:				
Funded pension obligation		80,239		<del>-</del>
Equipment, net		478,882	_	
Total Assets	\$	8,047,209	<u>\$</u>	10,475,510
LIABILITIES AND MEMBERS' EQUITY Current Liabilities:				
Accounts payable	\$	2,338,298	\$	2,089,178
Member payable	•	1,929,808	•	. <del>-</del> .0
Accrued expenses		6,263		1,494
Due to related parties		1,438		-
Capital leases		478,882		_
Total Current Liabilities		4,754,689		2,090,672
Long-Term Liabilities:				
Accrued retirement plan contributions		199,740		149,672
Unfunded pension obligation	_	(-1)		45,548
Total Long-Term Liabilities		199,740		195,220
Total Liabilities		4,954,429		2,285,892
Members' equity		3,101,418		8,268,477
Accumulated other comprehensive loss		(8,638)		(78,859)
Total Members' Equity		3,092,780		8,189,618
Total Liabilities and Members' Equity	\$	8,047,209	. \$	10,475,510

## **SOUTHERN DISASTER RECOVERY, LLC**STATEMENTS OF COMPREHENSIVE INCOME

## YEARS ENDED DECEMBER 31, 2017 AND 2016 (SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

	2017	2016
Revenue Costs of Revenue	\$ 21,843,479 16,302,366	\$ 11,836,896 7,806,196
Gross Profit	5,541,113	4,030,700
General and administrative Gain on sale of asset	1,100,160 (17,000)	227,304
Income from operations	4,457,953	3,803,396
Other Income (Expense): Interest income Miscellaneous income Interest expense Other expense	2,528 13,740 (5,376) (6,728)	2,790 (1,494)
Net Income	4,462,117	3,804,692
Other Comprehensive Loss: Change in minimum pension liability	70,221	(76,032)
Comprehensive income	\$ 4,532,338	\$ 3,728,660

## **SOUTHERN DISASTER RECOVERY, LLC**STATEMENTS OF CHANGES IN MEMBERS' EQUITY

YEARS ENDED DECEMBER 31, 2017 AND 2016 (SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

	<b>.</b>	Aembers' Equity	 ulated Other prehensive Loss	Total Members' Equity
Balance at January 1, 2016	\$	533,280	\$ (2,827)	\$ 530,453
Members' contributions		4,459,055		4,459,055
Members' distributions		(528,550)	:=	(528,550)
Net income		3,804,692	<b>%</b> €	3,804,692
Other comprehensive loss			(76,032)	(76,032)
Balance at December 31, 2016		8,268,477	(78,859)	8,189,618
Members' contributions		515,811		515,811
Members' distributions		(10,144,987)	-	(10,144,987)
Net income		4,462,117	<b>(</b>	4,462,117
Other comprehensive gain			 70,221	70,221
Balance at December 31, 2017	\$	3,101,418	\$ (8,638)	\$ 3,092,780

## **SOUTHERN DISASTER RECOVERY, LLC** STATEMENTS OF CASH FLOWS

## YEARS ENDED DECEMBER 31, 2017 AND 2016 (SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

	S	2017		2016
Cash flows from operating activities:	-			
Net income	\$	4,462,117	\$	3,804,692
Adjustments to reconcile net income to net cash provided by				
(used in) operating activities:				
Depreciation		6,000		-
Gain on sale of property and equipment		(17,000)		<del>55</del> .0
Change in minimum pension liability		70,221		(76,032)
Changes in assets and liabilities:				
Accounts receivable		3,296,265		(8,297,820)
Due from related parties		3,330		220,082
Prepaid expenses		(15,183)		(55,397)
Unbilled revenue		672,885		(789,228)
Other receivable		(17,134)		(17,674)
Costs in excess of billings		(129,001)		-
Funded pension obligation		(80,239)		
Accounts payable		249,120		2,014,316
Accrued interest		4,769		1,494
Due to related parties		1,438		:=:
Unfunded pension obligation		(45,548)		(143,366)
Accrued retirement plan contributions		50,068		(198,798)
Net cash provided by (used in) operating activities		8,512,108		(3,537,731)
Cash flows from investing activities:				
Purchase of property and equipment		(60,000)		-
Proceeds received from payments on note receivable		17,329		-
Net cash used in investing activities	<u> </u>	(42,671)		
Cash flows from financing activities:	· ·			
Repayments of related party notes payable				(205,000)
Proceeds from member payable		1,929,808		(1)
Contributions from members		515,811		4,459,055
Distributions to members		(10,144,987)	2/	(528,550)
Net cash (used in) provided by financing activities		(7,699,368)		3,725,505
Net change in cash		770,069		187,774
Cash, beginning of year		203,899		16,125
Cash, end of year	\$	973,968	\$	203,899
Supplemental disclosures of cash flow information:				
Cash paid for interest	\$	6,870	\$	
Supplemental disclosure of non-cash transactions:	-			
Notes receivable issued equipment	\$	71,000	\$	
	\$	478,882	\$	

DECEMBER 31, 2017 AND 2016
(SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

## Note 1—Organization

Southern Disaster Recovery, LLC (the "Company") is a rapid-response contractor specializing in environmental response and disaster recovery to commercial enterprises and all levels of governmental entities. The Company offers guidance in formulating debris management plans, training clients in debris disaster recovery, and managing debris recovery operations, including response, demolition, collection, reduction, and final disposal.

## Note 2—Summary of significant accounting policies

Basis of Accounting – The Company's financial statements are prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"). The Financial Accounting Standards Board ("FASB") has established the Accounting Standards Codification ("ASC") as the single source of authoritative accounting principles to be applied to the preparation of financial statements in accordance with U.S. GAAP.

Revenue and Cost Recognition – Revenue and the related costs are recognized when services have been rendered to the customer. The Company enters into contracts with customers that specify the rates charged for providing certain services to the customer. The Company also enters into separate contracts with subcontractors for debris removal. These contracts specify rates charged based on cubic yards of debris removed from a specified site. Third party, independent monitors track the cubic yards of debris delivered to the waste disposal site. Revenue and related costs are recognized when the debris has been delivered and all services have been rendered.

In 2017, the Company entered into a fixed-price contract. Revenue recognized from fixed-price contract is recognized using the percentage-of-completion method, measured by the percentage of the costs incurred to date to the total estimated costs for each contract.

The asset "Costs in excess of billings" represents revenue recognized in excess of amounts billed.

Cash end Cash Equivalents – The Company considers all cash and short-term investments with a maturity of three months or less when acquired to be cash and cash equivalents. At December 31, 2017 and 2016, the Company held no cash equivalents.

Accounts Receivable – Accounts receivable consist of trade receivables stated at cost. The Company reviews receivables on a periodic basis and considers accounts delinquent after 90 days. The Company has not recorded an allowance for doubtful accounts for the year ended December 31, 2017 and 2016, as management believes all such amounts are collectible.

Unbilled Revenue – The Company records services completed by the subcontractor as cost of sales at the time the service has been provided. Based on invoicing requirements contained in contracts with customers, the Company at times has situations in which work has been completed but not billed to the customer. At December 31, 2017 and 2016, the Company recorded \$116,343 and \$789,228, respectively, on the balance sheet as unbilled revenue with two customers.

Prepaid Expenses – Prepaid expenses consist of amounts paid in advance by the Company for services that have not yet been provided to the Company. These prepaid expenses consist of insurance premiums, bond premiums, and other miscellaneous expenses paid by the Company for services that will be rendered after December 31, 2017. As of December 31, 2017 and 2016, the Company recorded \$88,749 and \$73,566 on the balance sheet as prepaid expenses.

DECEMBER 31, 2017 AND 2016
(SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

## Note 2—Summary of significant accounting policies (continued)

Due from Related Parties – Due from related parties consists of amounts due to the Company from employees or members of the Company, as well as amounts due from other entities owned by members of the Company. As of December 31, 2017 and 2016, the Company recorded zero and \$3,330, respectively, on the balance sheet as amounts due from related parties. See Note 8.

Equipment – Equipment is stated at cost. Depreciation is charged to expenses by straight-line method over the estimated useful lives of the assets (5-15 years). Depreciation expense for the years ended December 31, 2017 and 2016 was \$6,000 and zero, respectively. Gain or loss on disposals is credited or charged to operations.

Accounts Payable – Accounts payable consist of amounts due to various subcontractors and vendors for services provided in the ordinary course of business.

Due to Related Parties – Due to related parties consists of amounts due from the Company to other entities owned by members of the Company. As of December 31, 2017 and 2016, the Company recorded \$1,438 and zero, respectively, on the balance sheet as amounts due to related parties. See Note 7.

Member Payable – Member payable consists of a loan made to the Company by one of its members. The loan bears no interest until the account's balance exceed four million dollars. The portion exceeding four million will either bear the market rate of interest or the interest and fees associated with any loan the member acquired to fund the Company. No interest expenses was recorded during the years ended December 31, 2017 and 2016.

Income Taxes – The Company is not directly subject to federal and state income taxes. Instead, the members are liable for individual federal and state income taxes on their respective share of taxable income. Management has evaluated all other tax positions that could have a significant effect on the financial statements and determined the Company had no uncertain income tax positions at December 31, 2017 and 2016.

Advertising Costs – The Company expenses advertising costs as they are incurred. Advertising costs of \$579 and \$760 for the years ended December 31, 2017 and 2016, respectively, are included in general and administrative expenses on the statement of comprehensive income.

Capital Leases – The assets and liabilities under capital leases are recorded at the lower of the present value of the minimum lease payments or the fair value of the asset at the inception of the lease term.

Concentrations of Credit Risk – For the year ended December 31, 2017, the Company's largest two customers accounted for approximately 74% of the Company's total revenue. These customers also represented approximately 63% of gross accounts receivable at December 31, 2017. For the year ended December 31, 2016, the Company's largest customer accounted for approximately 62% of the Company's total revenue. This customer also represented approximately 70% of gross accounts receivable at December 31, 2016.

For the year ended December 31, 2017, the Company's largest vendor accounted for approximately 56% of purchases. This same vendor represented approximately 49% of total accounts payable at December 31, 2017. For the year ended December 31, 2016, the Company's two largest vendors accounted for approximately 42% of purchases. These same vendors represented approximately 39% of total accounts payable at December 31, 2016.

DECEMBER 31, 2017 AND 2016
(SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

## Note 2—Summary of significant accounting policies (continued)

Use of Estimates – The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and the accompanying notes. Actual results could differ from those estimates and those differences may be material. Management believes that the estimates used in the financial statements are reasonable based on the information currently available.

Distributions to Members — As described in the Company's Operating Agreement (the "Agreement") dated September 30, 2015, distributions shall be made from profits to members of the Company at the discretion of the Managing Members of the Company, as defined in the Agreement. Distributions to members shall be paid in accordance with the allocation of membership interests, subject to certain terms and restrictions as defined in the Agreement.

Recently Issued Accounting Pronouncements – In May 2014, the FASB issued Accounting Standards Update ("ASU") 2014-09, Revenue from Contracts with Customers. The standard's core principle is that a company will recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the company expects to be entitled in exchange for those goods or services. This standard also includes expanded disclosure requirements that result in an entity providing users of financial statements with comprehensive information about the nature, amount, timing, and uncertainty of revenue and cash flows arising from the entity's contracts with customers. This standard will be effective for the calendar year ending December 31, 2019. The Company is currently in the process of evaluating the impact of adoption of this ASU on the financial statements.

In February 2016, the FASB issued ASU 2016-02, *Leases*. The standard requires all leases with lease terms over 12 months to be capitalized as a right-of-use asset and lease liability on the balance sheet at the date of lease commencement. Leases will be classified as either finance or operating. This distinction will be relevant for the pattern of expense recognition in the income statement. This standard will be effective for the calendar year ending December 31, 2020. The Company is currently in the process of evaluating the impact of adoption of this ASU on the financial statements.

## Note 3—Equipment

As of December 31, 2017, equipment consists solely of the two construction vehicles obtained through the capital leases described in Note 5. During the year ended December 31, 2017, the Company purchased and sold a vehicle. All depreciation recorded for the year ended December 31, 2017 was associated with this sold vehicle.

### Note 4—Note Receivable

In September 2017, the Company accepted a note for a vehicle sold to a vendor. The \$71,000 note was made at 6% interest and is due in full on September 15, 2018. During 2017, the customer made \$17,329 in payments, and as of December 31, 2017 the note was current. The Company has classified the remaining balance of the note as a short-term as the full amount is expected to be collected 2018.

DECEMBER 31, 2017 AND 2016
(SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

## Note 5—Cash risk of loss

The Company places its cash and cash equivalents on deposit with financial institutions in the United States. The Federal Deposit Insurance Corporation covers \$250,000 for substantially all depository accounts. The Company from time to time may have amounts on deposit in excess of the insured limits. At December 31, 2017, the Company had \$970,673 which exceeded these insured amounts. At December 31, 2016, the Company had \$287,862 which exceeded these insured amounts.

## Note 6—Capital leases

On December 20, 2017, the Company acquired equipment under capital lease agreements expiring in 2018. The related liability is due in monthly installments of \$5,860.

Depreciation of equipment under the capital lease is included in depreciation expense. At December 31, 2017, the assets acquired under the capital lease and related accumulated depreciation were \$478,882 and zero, respectively.

The interest rate on the capitalized lease was 4.5% for the year ended December 31, 2017, and is based on the Company's incremental borrowing rate.

Future minimum lease payments under the capital lease, including purchase prices, as of December 31, 2017 are as follows:

2018	\$ 524,290
Less amount representing interest	(45,408)
Present value of net minimum lease payments	\$ 478,882

## Note 7—Cash balance pension plan

Employees and members of the Company who meet certain age and service requirements are covered by a noncontributory cash balance defined pension plan (the "Plan"). The Plan calls for benefits to be paid to eligible employees and members at retirement based primarily upon the accumulated benefits per participant as defined in the Southern Disaster Recovery, LLC Cash Balance Plan Agreement (the "Cash Balance Plan Agreement"). Contributions to the Plan reflect benefits allocated to employees or members of the Company based on defined calculations in the Cash Balance Plan Agreement. The Plan's investments consist of single life annuity contracts. The Company accrued \$161,601 and \$149,672 related to Plan contributions at December 31, 2017 and 2016, respectively, which is included in accrued retirement plan contributions in the balance sheets.

DECEMBER 31, 2017 AND 2016 (SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

## Note 7—Cash balance pension plan (continued)

The change in the Company's projected and accumulated benefit obligation related to the Plan for the year ended December 31, 2017 and 2016 was as follows:

	2017	2016
Projected and accumulated benefit obligation at beginning of year	\$ 361,041	\$ 540,197
Service cost	81,417	162,825
Interest cost	12,820	17,870
Benefits paid	₩.	(438,710)
Actuarial (gain) loss	(70,221)	 78,859
Projected and accumulated benefit obligation at end of year	\$ 385,057	\$ 361,041

The change in the fair value of Plan assets for the year ended December 31, 2017 and 2016 was as follows:

		2017	 2016
Fair value of Plan assets at beginning of year	\$	315,493	\$ 351,283
Actual return of Plan assets		131	33,890
Employer contributions		149,672	369,030
Benefits paid	112		 (438,710)
Fair value of plan assets at end of year	\$	465,296	\$ 315,493

At December 31, 2017 and 2016, the funded status of the Plan was as follows:

	2017		2016	
Fair value of plan assets	\$	465,296	\$	315,493
Projected benefit obligation		385,057		361,041
Funded status	\$	80,239	\$	(45,548)

The Company recorded an asset (liability) on the balance sheet of \$80,239 and \$(45,548) at December 31, 2017 and 2016, respectively, for the funded (unfunded) portion of the Plan.

At December 31, 2017 and 2016, amounts recognized in accumulated other comprehensive loss related to the Plan were as follows:

	2017	2016
Net actuarial (gain) loss	\$ (70,221)	\$ 78,859
Total accumulated other comprehensive loss	\$ (70,221)	\$ 78,859

DECEMBER 31, 2017 AND 2016
(SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

## Note 7—Cash balance pension plan (continued)

Net periodic pension cost of the Plan for the year ended December 31, 2017 and 2016 was as follows:

	2017	2016
Service cost	\$ 81,417	\$ 162,825
Interest cost	12,820	17,870
Expected return on Plan assets	(19,815)	(15,822)
Recognized (gain) loss	(2,632)	36,282
Net periodic benefit cost	\$ 71,790	\$ 201,155

The estimated net actuarial loss for the Plan that is expected to be amortized from accumulated other comprehensive loss into net periodic benefit cost over the next fiscal year is \$70,221.

Below are the benefits expected to be paid in each of the next five years as of December 31, 2017:

2018	\$	1, <del>=</del> 1
2019		-
2020		82,392
2021		(E
2022		0.=
Thereafter		1,469,819
	\$	1,552,211

Significant assumptions used in developing the above actuarial computations were as follows:

	2017	2016
Discount rate	5.0%	5.0%
Expected return on Plan assets	5.0%	5.0%
Average rate of compensation increase	0.0%	0.0%
Internal Revenue Code Section 415 Limit Projection	0.0%	0.0%
Asset valuation method	Fair Market Value	Fair Market Value
Termination rates	None	None
Measurement date	12/31/2017	12/31/2016
	Q1 1.1.117	Lump sum at normal
Form of payment	Straight life annuity	retirement age

DECEMBER 31, 2017 AND 2016
(SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

## Note 8—Retirement plan

The Company maintains a profit-sharing plan under Section 401(k) of the Internal Revenue Code for all employees who have completed the eligibility requirements stated within the Plan document. Plan contributions totaled \$38,139 and \$19,629 for the years ended December 31, 2017 and 2016, respectively. As of December 31, 2017 and 2016, the Company recorded \$38,139 and \$-0-, respectively, on the balance sheet as accrued retirement plan contributions.

## Note 9—Related party transactions

One of the Company's members is also the owner of a real estate company that leases an office building to the Company in Simpsonville, South Carolina during the year ended December 31, 2017 and 2016 under a month to month verbal agreement. The Company made rental payments to the related real estate company totaling \$15,300 for each of the years ended December 31, 2017 and 2016, which is included in general and administrative expense on the statement of comprehensive income. For the year ended December 31, 2017, the Company owed this related party \$1,275, which is included in accounts payable on the balance sheet. For the year ended December 31, 2016, this related real estate company owed the Company \$90, which is included in due from related parties on the balance sheet.

The Company paid a management fee \$155,769 to a member of the Company for services provided during the year ended December 31, 2016, which is included as an operating expense on the statement of comprehensive income. For the year ended December 31, 2017, there was no such expense.

One of the Company's members is also the owner of a landscaping company that rented equipment from time to time to the Company and provided other miscellaneous services. The equipment was rented for use in the ordinary course of business under daily or month to month verbal agreements. For the equipment rental, the Company paid this related party \$33,512 and \$15,523 during the year ended December 31, 2017 and 2016, respectively, which is included in cost of sales on the statement of comprehensive income. For the additional miscellaneous expenses, the Company paid this related party \$26,385 and \$ - during the year ended December 31, 2017 and 2016, respectively, which is included in general and administrative expense on the statement of comprehensive income. For the year ended December 31, 2017, the Company owed this related party \$163, which is included in due to related parties on the balance sheet. For the year ended December 31, 2016, this related party owed the Company \$1,847, which is included in due from related parties on the balance sheet.

The Company from time to time rents equipment for use in the ordinary course of business under daily or month to month verbal agreements from an additional company owned by a member of the Company. During the year ended December 31, 2017 and 2016, the Company paid this related party \$2,173 and \$7,420, respectively, which is included in cost of sales on the statement of comprehensive income. Additionally, this related party owes the Company zero and \$1,393 at December 31, 2017 and 2016, respectively, which is included in due from related parties on the balance sheet.

## Note 10—Subsequent events

The Company has evaluated subsequent events through June 11, 2018, the date which the financial statements were available to be issued.

## dun & bradstreet

## SOUTHERN DISASTER RECOVERY, LLC

D-U-N-S® 07-849-9137

Single 308 Ne Main St, Moved From: 107 Sunbelt Ct Ste 7, Greer, Sc, Simpsonville, SC 29681 Phone

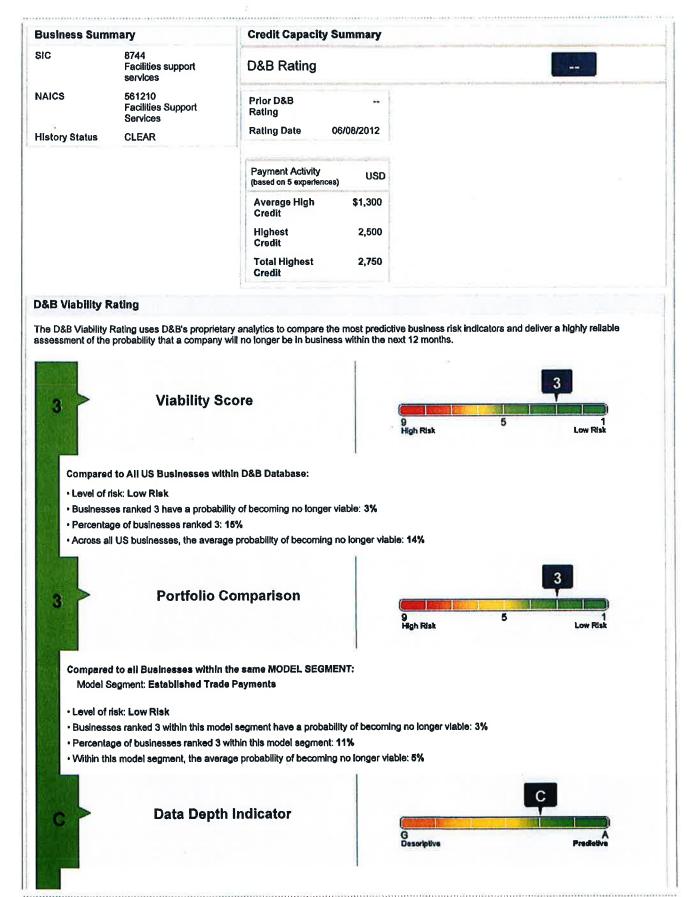
864 757-9060

## **Business Information Report**

Purchase Date: 05/31/2016 Last Update Date: 09/10/2015 Atlention: jordan@southerndr.com

## **Executive Summary** Company Info **Year Started** 2012 **Employees** 5 SDR 2012 **Trade Styles Control Year** D&B PAYDEX® **D&B** Rating Up to 24 month D&B PAYDEX **D&B Rating** Prompt Anticipates Greater 30 days than 120 days slow **D&B Viability Rating D&B Viability Rating** Viability Score Portfolio Comparison 3 9 High Risk High Risk Company Profile Data Depth Indicator Financial Trade Company Years in C Size Business Data **Payments** Available Not Available Small Young (3+Trade) **Business Information**

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### **Data Depth Indicator Details:**

- ✓ Rich Firmographics
- ✓ Extensive Commercial Trading Activity
- × No Financial Attributes

Greater data depth can increase the precision of the D&B Viability Rating assessment.

You have the ability to influence the confidence of the viability assessment by asking the business to report more information to D&B at https://iupdate.dnb.com/iUpdate/

## **Company Profile**

Financial Data	Trade Payments	Company Size	Years in Business
Not Available	Available (3+Trade)	Small	Young

### Company Profile Details:

- · Financial Data: Not Available
- · Trade Payments: Available (3+Trade)
- Business Size: Small (Employees: <10 and Sales: <\$10K or Missing)
- · Years in Business: Young (<5)

## **Business History**

Officers

KEVIN BOUCHER, MBR; ALVIE MCCLARAN, MBR; MARK ELLS, MBR; AMES BARNETT, MBR

As of 09/10/2015

This business was registered as a Limited Liability Company in the State of South Carolina on May 11, 2012.

Ownership information provided verbally by Alvie McClaran, Mbr, on Jun 08 2012.

Business started 2012.

KEVIN BOUCHER. Antecedents undetermined.

ALVIE MCCLARAN. Antecedents undetermined.

MARK ELLS. Antecedents undetermined.

AMES BARNETT. Antecedents undetermined.

Business address has changed from 107 Sunbelt Ct Ste 7, Greer, SC, 29650 to 308 Ne Main St, Simpsonville, SC, 29681.

## **Business Registration**

CORPORATE AND BUSINESS REGISTRATIONS REPORTED BY THE SECRETARY OF STATE OR OTHER OFFICIAL SOURCE AS OF May 04 2016:

Registered Name	SOUTHERN	Registration ID	648649	Filing Date	05/11/2012
	DISASTER RECOVERY, LLC	Status	GOOD STANDING	Registered Agent	ALVIE C MCCLARAN 308 NE MAIN
Business Type	DOMESTIC LIMITED LIABILITY CO	Where Filed	SECRETARY OF STATE/CORPORATIONS DIVISION, COLUMBIA, SC		ST., SIMPSONVILLE, SC 296810000
State of Incorporation	SOUTH CAROLINA				

## dun & bradstreet

## **Government Activity Summary**

Activity Summary		Possible candidate for s	ocioeconomic progra	m consideration
Borrower	No	Labor Surplus Area	N/A	
Administrative Debt	No	Small Business	YES (2016)	
Grantee	No	Women Owned	N/A	
Party Excluded from Federal Programs	No	Minority Owned	N/A	
Public Company	N/A			
Contractor	No			
Importer/Exporter	N/A			

The details provided in the Government Activity section are as reported to Dun & Bradstreet by the federal government and other sources.

## **Operations Data**

As of 09/10/2015

Description:

Provides Environmental remediation, specializing in disaster recovery services (100%).

Website URL: www.southerdr.com.

Terms are on contractual basis. Sells to general public, commercial concerns and government. Territory: United States.

Employees:

5 which includes partners.

Facilities:

Rents 900 sq. ft. in a single story steel building.

## **Special Events**

As of 09/10/2015

Business address has changed from 107 Sunbelt Ct Ste 7, Greer, SC, 29650 to 308 Ne Main St, Simpsonville, SC, 29681.

## **Industry Data**

Н	SIC		NAICS	
1	Code	Description	Code	Description
П	87449904	Environmental remediation	561210	Facilitles Support Services

#### **Financial Statements**

#### Key Business Ratios (Based on 23 establishments)

D&B has been unable to obtain sufficient financial information from this company to calculate business ratios. Our check of additional outside sources also found no information available on its financial performance. To help you in this Instance, ratios for other firms in the same industry are provided below to support your analysis of this business.

	This Business	Industry Median	Industry Quartile
Profitability			
Return on Sales	UN	3.1	UN
Return on Net Worth	UN	15.7	UN
Short Term Solvency			
Current Ratio	UN	2.8	UN
Quick Ratio	UN	2.3	UN
Efficiency			
Assets Sales	UN	48.8	UN
Sales / Net Working Capital	UN	5.3	UN
Utilization			
Total Liabs / Net Worth	UN	61.0	UN

#### **Most Recent Financial Statement**

#### As of 04/09/2016

On June 8, 2012 a representative verified the history and operations of the business.

As of June 8 2012 a search of Dun & Bradstreets Public Record database found no open suits, liens, judgements or UCCs to which SOUTHERN DISASTER RECOVERY, LLC at 107 Sunbelt CT Ste 7, Greer SC was named defendant or debtor. Public records received hereafter will be entered into the database and will be included in reports which contain a Public Filings section.

#### **Indicators**

A check of D&B's public records database indicates that no filings were found for SOUTHERN DISASTER RECOVERY LLC, 308 Ne Main St, Simpsonville, SC. D&B's extensive database of public record information is updated daily to ensure timely reporting of changes and additions. It includes business-related suits, liens, judgments, bankruptcies, UCC financing statements and business registrations from every state and the District of Columbia, as well as select filing types from Puerto Rico and the U.S. Virgin Islands.D&B collects public records through a combination of court reporters, third parties and direct electronic links with federal and local authorities. Its database of U.S. business-related filings is now the largest of its kind.

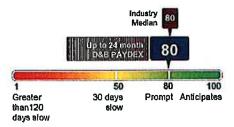
#### Paydex

#### D&B PAYDEX®

# dun&bradstreet

Shows the D&B PAYDEX scores as calculated up to 3 months and up to 24 months of payment experiences.

Up to 24 month D&B PAYDEX



When weighted by dollar amount, payments to suppliers average generally within terms. Based on payments collected up to 24 months.

When weighted by dollar amount, the industry average is GENERALLY WITHIN terms.

High risk of late payment (average 30 to 120 days beyond terms)

Medium risk of late payment (average 30 days or less beyond terms)

Low risk of late payment (average prompt to 30+ days sooner)

Payment Trend	unchanged *	Total Payment Experiences	5	Highest Now Owing	\$0
Payments Within Terms	100%	for the HQ		Highest Past Due	\$0
Average High Credit	\$1,300	Total Placed for Collection	0		
	• •	Largest High Credit	\$2 500		

\* compared to payments three months ago

#### **Payment Summary**

The Payment Summary section reflects payment information in D&B's file as of the date of this report.

There are 5 payment experiences in D&B's file, with 1 experiences reported during the last three month period. The highest Now Owes on file is \$0. The highest Past Due on file is \$0.

Top 10 Industries

	Total		Largest High	Within	Days Slow (%)				
Industries	Received	Total Amounts	Credit	Terms (%)	0-30	31-60	61-90	90+	
Misc equipment rental	1	\$2,500	\$2,500	100	0	0	0	0	
Lithographic printing	1	100	100	100	0	0	0	0	

Other Payment Categories

Category	Total Received	Total Dollar Amounts	Largest High Credit
Cash Experiences	3	\$150	\$50
Payment record unknown	0	0	.0
Unfavorable comments	0	0	0
Placed for Collection	0	0	0

**Detailed Payment History** 

Date Reported	Paying Record	High Credit	Now Owes	Past Due	Selling Terms	Last Sale within(months)
March 2016	Ppt	\$2,500	\$0	\$0	N/A	2-3
November 2015	(002)	50	0	0	Cash account	1
	(003)	50	0	0	Cash account	1
April 2015	(004)	50	0	0	Cash account	1
November 2014	Ppt	100	0	0	N/A	1

Lines shown in red are 30 or more days beyond terms

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Each experience shown is from a separate supplier. Updated trade experiences replace those previously reported.



# **TAB D - REFERENCES**

#### **PROFESSIONAL REFERENCES**

Please provide three (3) current and correct references from clients for similar services.

1.	Company Name:	Brevard County
	Contact Person:	Mike McGarry
	City, State: Viera, I	FL
	Telephone Number:	321-537-1779
	Email Address:	mike.mcgarry@brevardfl.gov
	Description of goods	or services provided:_ Dune restoration project
	Contract Amount:	The project placed 235,400 CY of Sand at cost of \$ 7,554,000.00
	Start/End Date of Co	ntract:12/4/2017 - 5/30/2018
2.	Company Name:	SC Deprtment of Transportation
	Contact Person:	David Cook
	City, State: Colum	nbia, SC
	Telephone Number:	803-315-8568
	Email Address:	cookdb@scdot.org
	Description of goods	2016 Hurricane Matthew South Carolina 4 Counties, or services provided: vegetative and C&D Removal Operations.
	Contract Amount:6	842,000 CY at cost of 9.5 million
	Start/End Date of Con	tract: 10/15/2016 - 03/28/2017
3.	Company Name:	Thomas County, Georgia
	Contact Person:	Chris Jones
	City, State:Thoma	sville, GA
	Telephone Number:	229-226-4389
	Email Address:	tcema@rose.net
	Description of goods	or services provided: GA Tornadoes, Debris Removal
		12,200 CY at cost of \$106,000.00
	Start/End Date of Co	ntract: 2/4/2017 - 2/26/2017

This document must be completed and returned with your Submittal



# **TAB E - PROPOSAL MATRIX**



### APPROACH AND METHOD FOR VARIOUS EVENT SCENARIOS

Introduction: The following is the technical approach Southern Disaster Recovery (SDR) would employ for each of the named potential scenarios. Prior to any of these situations, disaster preparation would have taken place. Upon award of contract, SDR would immediately begin working with the Franklin County, FL officials to review their County Debris Management Plan. If no such plan exists, SDR would aid in producing one.

Disaster preparations would include training in debris eligibility and monitoring, TDSR site selection and evaluation, and review of priority road clearance routes and priority facilities. Local subcontractors would be encouraged by means of newspaper announcements to enlist their companies as potential contractors in the event of a disaster. Those enlisted would be contacted and instructed on the requirements and opportunities available If this contract were to be activated.

#### Event Type 1: Spot Jobs: Localized

In this scenario, it is likely that the entity has only met the minimum threshold for FEMA reimbursement under Category A. Most of the work would be the initial "push" within the 70 hour time frame following the Governor's Declaration of a State of Emergency. This work would be paid for and reimbursed under the personnel and equipment rates established by the Price Proposal.

SDR would deploy its Chief Executive Officer or a Senior Project Manager to oversee the response and recovery. Crews of saw men, front-end loaders, and bucket truck crews would likely accomplish the work in conjunction with county owned resources. Our FEMA liaison would review Project Worksheets and documentation procedures to ensure full reimbursement.

#### **Event Type 2: Small Event: County-Wide**

Initial response to this event would be similar to Event Type 1 in order to accomplish emergency road clearance and clear the way to priority facilities. If necessary, SDR would open a TDSR for temporary storage. However, this event shall not be so significant as to require specialized reduction in volume, such as by grinding. Any debris waste (anything not recyclable) can be disposed of at the County Resource Recovery Facility either by burning or land filling. We would discuss solutions to determine the least expensive option for the County. If the landfill is used, we would pursue an "airspace reduction" reimbursement for the county.

SDR would work with the entity's Debris Management Consultant who likely would coordinate monitoring training and activities. By the time monitors are ready, hauling trucks would be in place for certification and debris collection. Preparation to begin operations would be complete within forty-eight hours of receiving a Notice to Proceed.

The SDR Management Team members most likely to participate in this scenario would be our Chief Executive Officer, FEMA Liaison, and a Senior Project Manager.

# Event Type 3: Significant Event: Removal, Reduction, Hauling (Wood Debris Only): Widespread or County-Wide

This scenario would include and build upon the actions taken in Event Type 1 and 2. In addition to those activities, a TDSR site(s) would be opened for debris reduction through grinding. The TDSR site Debris Removal Operations and Environmental Protection Plan would be submitted to the entity prior to debris arriving at the



site(s). The plan would spell out site preparation and operational layout for segregation and reduction of debris. Traffic flow and safety procedures would be spelled out. Environmental considerations would include

a study providing water runoff control, dust and noise abatement, and the restoration of the site(s). Grinding operations would begin a few days after the arrival of debris in order to control debris volumes.

In addition to subcontractors, SDR would deploy a Senior Project Manager, FEMA Liaison, and a Safety Officer. Our Chief Executive Officer would oversee the management activities.

# Event Type 4: Significant Event: Removal Reduction, Hauling and Separating (Mixed Debris): Widespread or County-Wide

This event includes all activities stated in the previous event types. In addition to those procedures, Event Type 4 requires that the TDSR site is able to receive mixed debris. Public Service Announcements would instruct the public to separate debris at the curbside. Collection contractors would be instructed to avoid mixing debris whenever possible. However, in certain events, i.e. tornadoes, floods, mixed debris cannot be avoided.

The TDSR site would be set up to receive and segregate mixed debris from clean vegetative debris. A lined containment area would be set aside for HHW and white goods. As a general practice, SDR endeavors to collect HHW and white goods curbside, document collection, and take these items directly to a permitted landfill for final disposal.

In addition to subcontractors, SDR would deploy a Senior Project Manager, FEMA Liaison, and a Safety Officer. Our Chief Executive Officer would oversee the management activities.

#### Event Type 5: Catastrophic Event: Removal, Reduction, Hauling and Separating (Mixed Debris)

This event is so large in scope that it requires multiple TDSR sites to handle the volume of debris. SDR would follow all previously stated procedures and plans. However, this event mandates additional project managers and contractors. Each TDSR would likely have its own grinder to reduce the vegetative debris.

Our Automated Debris Management System, or the like, would expedite the recovery and documentation process.

#### Event Type 6: Catastrophic Event: Site Management & Burning of Vegetative Debris

This event adds to Event 5 reduction of debris by means of burning. SDR would verify through the Department of Natural Resources and the local Fire Marshall that burning would be permissible. All restrictions regarding burning would be incorporated into the TDSR site Debris Removal Operations and Environmental Protection Plan. The public would be informed of burning operations and smoke abatement measures would be taken.

In addition to subcontractors, SDR would likely deploy multiple Project Managers, FEMA Liaison, and a Safety Officer. Our Chief Executive Officer would oversee the management activities.



#### CAPACITY AND PLAN FOR MOBILIZATION

Southern Disaster Recovery (SDR) managed contracts for removal of vegetative and C&D debris resulting from Hurricane Irma in 2017. SDR was the prime contractor on five debris removal contracts in Georgia and operated as the prime-sub on eight debris removal contracts in Florida and Georgia. In total, SDR processed over 1.5 million cubic yards of vegetative and C&D debris on contracts totaling \$18.7 million.

SDR managed debris contracts to remove vegetative and C&D debris resulting from Hurricane Matthew, which affected the coasts Georgia, South Carolina, and North Carolina in October 2016. SDR had contracts for debris removal in eight SCDOT Counties; Hunting Island, SC; the town of Summerville; the city of Lumberton, NC; and seven GDOT Counties, processing over 1,000,000 cubic yards of Vegetative and C&D debris, totaling \$16.5 million.

Following winter storm Pax in 2014, which affected Georgia and South Carolina, SDR demonstrated its capacity to manage a wide-scale debris event over a large geographic area. SDR deployed over 275 crews of bucket trucks and debris hauling trucks, managed 13 separate temporary debris management sites, and deployed nine project managers to oversee seven simultaneous contracts. We successfully and safely processed nearly 2.5 million cubic yards of debris for that event, exceeding \$48 million.

SDR is headquartered in Greenville, SC. With our Florida senior project manager located in Jacksonville, Florida, SDR can have a representative on-site within 12 hours of a disaster event; and, can have crews mobilized in Franklin County within 24 hours. Senior Project Manager, Mr. Chip Patterson, and SDR CEO, Mr. Al McClaran, will be available to assist your EOC. Immediately following a disaster event, following the initial damage assessments and receiving the Notice to Proceed, SDR will begin mobilizing equipment and personnel to begin the recovery process.



#### **MOBILIZATION AND OPERATIONS**

#### **PLAN OBJECTIVES**

Debris Clearance – Rapidly open roadways so emergency and relief organizations can complete their missions in serving the public.

Debris Removal – Rapidly remove disaster debris to support the community's disaster recovery efforts and restore economic vitality to the Franklin county. Adhere to federal funding/reimbursement requirements to support the Franklin county, recovering as much cost as possible.

#### POST-STORM EMERGENCY CLEARANCE OF ROADS AND RIGHTS-OF-WAY

#### **MOBILIZATION**

Upon receiving the *Notice to Proceed*, Southern Disaster Recovery (SDR) will immediately mobilize resources to the affected area and initiate actions identified in the contract kick-off meeting and the *Notice to Proceed*. An example of expectations as discussed in the contract kick-off meeting include:

- County's priorities
- County's cleanup goals
- County point of contact
- Contractor executive and project management points of contact
- How project monitoring will be accomplished
- Debris monitor points of contact
- Additional reporting requirements

Immediate action and planning requirements to be accomplished:

- Developing the initial Operational Period Action Plan (draft outlined in this document)
- Equipment mobilization and staging
- Debris one organization and assignment
- Establishing debris management site (DMS)
  - Confirm proper permitting and/or acquire permits
  - Establish site layout as per permit(s)

#### **EQUIPMENT**

The type of equipment used will be based on the streets' width, accessibility, and overhead utilities. SDR will utilize the following standards:

Loading Equipment – All loading and moving equipment will be operated from the roadway, streets, alleys, or rights-of-way using clam shell loaders, booms, or grapple devices to collect and load debris into collection vehicles. No equipment will be operated behind the curb or outside the defined roadway shoulder/swale section or an area that may endanger operators or work crews, unless specifically directed to do so by emergency officials.

Hauling Equipment – All trucks and trailers utilized to haul debris will be capable of rapidly dumping loads without assistance of other equipment. Trucks will be equipped with a tarp, or net to secure loose materials during transport to the disposal facility or site. The tarp/net will not exceed the truck



body/trailer measurements. The trucks will also be equipped with a tailgate to assist in containing the debris.

Truck Measurements and Signage – SDR will use the following procedures to ensure that all trucks used are measured accurately and fully documented. This inspection will be performed by the Franklin County Representative and SDR. Each Inspection will be documented and signed by the jurisdiction. The dimensions will be measured on the inside of the trailer. The truck specifications will be on file with the jurisdiction. Signage and vehicle numbers will be prepared and ready prior to deployment. Trucks and heavy equipment will be equipped with adhesive signs that can be affixed to each side of the truck.

Hours of Operation – Debris removal operations that generate noise levels exceeding normal traffic flow will take place during daylight hours, seven days a week. Adjustments to the hours of operation, based on working conditions and scope of work, may command a coordinated change with the approval of the designated official.

#### SUBCONTRACTING PROTOCOLS AND PROCEDURES

SDR often utilizes subcontractors on debris removal contracts to insure we provide the client with sufficient personnel to perform efficient emergency debris removal and restoration operations in an expeditious manner. SDR has an extensive list of dependable subcontractors who can mobilize immediately upon notification. Please note, insurance coverages required by SDR from our subcontractors is identical to the coverages we have in force.

All subcontractors utilized by SDR are pre-screened and must meet eligibility requirements outlined by SDR. Our pre-certification review includes, but is not limited to, the prospective subcontractor's Safety Program, Insurance Coverage, Performance, Competitive Pricing, and available equipment and manpower.

SDR vigorously pursues the aid of local subcontractors to assist in the clean-up effort. The area Chamber of Commerce is always eager to provide SDR with names and contacts of local contractors. Word-of-mouth has also been very advantageous, as all trucks and equipment utilized by SDR on this type of project carry "Disaster Recovery" decals with our name and phone number. All calls to our office offering subcontractor services are logged, and contractors are requested to send information as outlined above for pre-certification.

If awarded a contract, SDR is committed to providing business opportunities for local small and disadvantaged enterprises or other federally qualified businesses meeting their applicable federal qualifications. SDR will seek qualified, certified, and established minority entities to perform work on this project through contact with the Governor's Office of Small and Minority Business list. Our goal is to constantly seek out sufficient applicable small business subcontractors to meet any recommended goals. We are committed to maximizing small business and local contractor participation.

#### **TDMS SET-UP**

Topography and soil/substrate conditions shall be evaluated to determine the best site layout, consistent with the environmental permit. When planning site preparation, SDR shall incorporate restoration measures. For example, if the local soils are very thin, the topsoil can be scraped and stockpiled in



perimeter berms. Upon site closeout, the uncontaminated soil can be spread to preserve the integrity of the tillable soils.

The following baseline data checklist shall be used to evaluate a site before SDR begins operations and shall be used during and after to ensure that site conditions are properly documented. All reports shall be submitted to the Franklin County Debris Manager.

Before activities begin, SDR shall:

- Take ground or aerial video and photographs
- Note important features, such as structures, fences, culverts, and landscaping
- Take random soil samples, as necessary
- Check the site for volatile organic compounds
- Comply with all federal, state and local permit requirements

#### **DEBRIS COLLECTION AND TRANSPORTATION**

Removal Activities – From the grid/zone assignments, areas are based on priority and accessibility. The zones will be equitably established to ensure timely progression throughout the affected area. As crews work in their zone, they will adhere to "clean as you go" for the waste stream being worked. The crews will work methodically through a zone from street to street. The crew size and resources will be adjusted or modified as needed during removal phase.

**Debris Segregation** – Initial storm/event debris will be separated when feasible.

- Crews will attempt to segregate materials, where feasible, into constituent piles for collection and disposal. Hazardous materials will be segregated and properly stored for future collection.
- Mixed debris will be collected as C&D.

Debris collection passes will continue up to the point where the remaining debris consists of light litter that can be easily collected using raking and sweeping methods of operation.

#### **DEBRIS REDUCTION**

SDR will prepare and maintain the TDMSs to accept and process all eligible storm debris consistent with the Debris Management Plan. This includes maintenance of the TDMS entry and exit roads for the entire period of debris hauling, including stone for any roads requiring stabilization for ingress and egress. SDR will supply roofed inspection towers sufficiently capable to accommodate three inspectors to inspect incoming loads.

SDR will conduct debris reduction in accordance with applicable state and federal laws, and processing will include, but not be limited to, grinding and/or incineration.

All debris will be segregated before reduction by types: vegetative, construction and demolition (C&D); recyclable; white goods; and, hazardous waste.

SDR will restore the TDMSs to their original conditions prior to the debris reduction activities.



#### FINAL DISPOSAL OF REDUCTIONS

Disposal of all eligible debris, reduced debris, ash residue, and other products of the debris management will be in accordance with all applicable state, federal and local laws. Disposal is handled as direct pass-thru cost with no mark up to the Franklin county. SDR will ensure documentation of disposal in accordance with FEMA protocol utilizing an approved collection/disposal ticket and tipping ticket; and, will coordinate activities with the Franklin County Debris Manager.

#### TREE TRIMMING, REMOVAL OF LEANERS, HANGERS, AND STUMPS

SDR will ensure documentation of the location of all leaners, hangers, and stumps as per FEMA approval for removal. SDR will perform the removal of all leaners, hangers and stumps, and coordinate during the debris removal/disposal operations. SDR will perform the backfilling of any holes after the stump removal.

#### DEMOLITION, REMOVAL, AND DISPOSAL OF DAMAGED OR CONDEMNED STRUCTURES

As required and directed by Franklin county officials, demolition and removal of condemned structures and buildings resulting from the disaster, can be performed by SDR to reduce or eliminate an immediate threat to life or safety and health to the public. Each demolition will have a site inspection report (including a site plan), right-of-entry agreement, and proper permits.

#### **DOCUMENTATION AND RECOVERY PROCESS**

SDR's Project Manager and Site Superintendents hold the definitive responsibility for quality assurance/quality control (QA/QC) of the work performed by the project team and all subcontractors. As with any project, effective QA/QC starts with initial identification of project roles, which is a key element to our standard QA/QC program. Further, oversight and support will be provided from three levels within the project organization, including SDR's Principal-In-Charge, Project Manager, and Site Superintendents. The cornerstone of our approach is the assignment of a strong Project Manager capable of integrating each sub-discipline required as part of this project. The Project Manager will have first-line responsibility for performance. Continuity of tasks will be maintained by the Project Manager's oversight of, and participation in, all contract activities.

By the close of each business day of the contract, the Project Manager will submit a report to the Contracting Officer containing the following minimum information:

- Contract number
- Daily and cumulative hours for each piece of equipment and personnel
- By unit cost or daily and cumulative CY removed

SDR will reconcile all units of work daily, thereby eliminating any erroneous or disputed information which may result later in the project, and commits to the following:

- Maintain documentation of recovery process
- Provide written and oral status reports as requested by the Franklin County
- Assist with claim documentation preparation as detailed by the FEMA Program Assistance
- SDR will assist the Franklin county in preparing documentation for submittal to the state and the FEMA Public Assistance program.



#### **DEBRIS TAKEN TO LANDFILL**

Should It be more cost effective to transport the eligible debris directly to a permitted landfill for disposal, field procedures will be implemented to ensure that each loading ticket prepared at the loading area is properly manifested to the landfill for proper confirmation of truck capacity and disposal information.

#### REDUCED DEBRIS/FINAL HAUL OUT TO DISPOSAL FACILITY

The same procedure listed above will be implemented for debris taken to a TDSRS. However, during the final haul out, a separate ticket will be issued to haul the debris to the final disposal site. Documentation will include: haul out time, cubic yards, disposal location, and time.

#### **INSERT PROJECT MANAGEMENT TEAM ORGANIZATION CHART**

The Incident Action Plan (much like a daily work plan) is the process and document where the Debris Management Team (County, Contractor and Debris Monitor) agree upon the objectives for the next operational period (day or next series of days); and, by which the rest of the SDR Incident Management Team ensures the Project Manager has the resources to accomplish the objectives.

#### **DOCUMENTING AND REPORTING DAMAGE**

Customer Service Plan – The SDR Customer Service Plan is based on a tiered system. The first tier of the SDR customer service plan is to conduct business in a manner that is professional, ethical, and sensitive to the area in which we work, to prevent damage, and to facilitate positive interactions with the public. Should any damage to property or detrimental public interaction occur, our personnel are trained to solve problems speedily to mutual satisfaction of all parties involved, including the immediate repair of property if necessary.

If problems cannot be resolved at this level, all personnel are trained to report issues to their superintendent. This second tier includes involving the Project Manager in the problem-solving process. In this tier, any customer service issues, including damage and repairs, are included as part of the daily situation reporting so the entire operation may learn from the activities.

A third tier of customer service is addressing those issues identified by the client. The client may have an ongoing citizen complaint system that properly identifies issues and tracks them to resolution. SDR command staff ensures the complaint is included as an action item within the daily incident Action Plan (IAP) development. The action item is then briefed to all necessary personnel to ensure complete resolution as rapidly as possible.

#### INVOICING AND DATA MANAGEMENT

We structure our service delivery, plans/procedures, and training to ensure we conduct a disaster recovery project in a way that maximizes federal government reimbursement to our client. Our plans and procedures include the area deployed, command center, and office tools to ensure proper documentation of the removal of eligible debris. We ensure that SDR processes will enable each client to fully make the most of any available reimbursement.



#### Our system is built upon:

- Proper certification of haul vehicles with Franklin county signatures and approvals
- Proper field documentation of each load hauled, identifying the precise, certified vehicle, the driver, and location of eligible debris removed
- Proper field documentation of each load disposed (or reduced) with specific Information concerning the disposal location and the safe, permitted operation of that disposal (or reduction site) location
- Daily reports, as well as daily availability, of the updated loads hauled database to ensure ongoing transparency and communication of work accomplished.
- All reports and databases being fully supported by field documentation that describe eligible debris removed from eligible roadways.

Our project management documentation process also provides for positive identification and control of work on FHWA and other federal aid eligible roads.

The client may choose to utilize the SDR Disaster Recovery Load Ticket to record the debris collected from the rights-of-way and transported to the designated disposal sites. SDR captures 15 key data points described in the Debris Management Guide (FEMA). The seven-part load ticket allows all recovery participants to accurately maintain documentation of their billable activities during the recovery project. Each week, or more frequently if the severity of storm requires it, the load tickets used will be posted to a spreadsheet and/or database with a hard copy and electronic version provided to the client. The following information from each ticket is included on the data base:

- Date
- Preprinted tlcket number
- Hauler's name
- Truck number
- Truck capacity in cubic yards
- Total load percentage, as assigned by the client representative in the tower
- Load amount in billable cubic yards
- Debris classification as burnable, non-burnable, mixed, or other
- Point of origin for debris collection, time loaded and unloaded, including location of the temporary disposal site

SDR works with the Franklin county's monitoring firm to ensure completely accurate data is used as the basis for invoicing.

#### TECHNICAL SUPPORT FOR REIMBURSEMENT

In addition to the industry best practices for debris removal documentation previously described, SDR will provide overall Public Assistance technical support for reimbursement. SDR's Disaster Recovery Services Director will coordinate and provide all necessary meetings. SDR will meet with the Franklin county to review, update existing information that may be required for FEMA reimbursement submittals, and detail item checklists required for each FEMA category.



SDR's Program Assistance will include the following:

- Coordination with the Franklin county for submission of official request for state assistance and FEMA inspection
- Review FEMA Project Worksheet (PW) for accurate scope of work and accurate unit costs
- Recovery process documentation create a plan to process all daily logs, tickets from the field/contractor, and perform documentation (data entry) of recovery process. Perform daily, weekly ticket reconciliation, and final reconciliation of debris removal ticket ledgers and disposal ledgers (TDSRS to final disposal), per FEMA requirements. Provide FEMA Category A submittals including final inspection reports.
- Review project documentation for consistency, compliance, and completeness. Assist with submission of requests for payment, if needed
- Make recommendations to the Franklin county representatives for reimbursement tasks
- Assist the Franklin county with negotiations with federal and state, and verify completion of work task items for FEMA Category A-B for contract closeout

#### **PUBLIC NOTICES**

SDR will work alongside the Franklin county's public information efforts to inform Franklin county residents about disaster recovery, debris management efforts, and how residents can participate in the community's debris management and expectations for the upcoming period.

SDR will participate in any established joint information center and provide materials and information to ensure the public is aware of debris clearance disaster recovery efforts.

SDR can provide weekly public notices of the debris removal schedule to keep the affected public informed. All public notices shall be approved by the Franklin county prior to release and will contain a description of our work and how debris should be placed in the right-of-way for removal. The notices shall also contain a description of eligible debris and the schedule for removal.

Specifically, information will include:

- Cleanup instructions
- Status of cleanup
- Locations of drop-off or collection sites
- How to source separate
- Projected cleanup locations for the coming week

SDR will participate with the Franklin county on any other public information efforts including providing information for the Franklin county's telephone hotline, flyers for handout, or flyers to be inserted into utility bills/mailouts.

Consistent with the Franklin county's desires, the information will include recycling/diversion programs for the disaster debris: point of collection, hours, materials to be collected, method of collection (drop-off, curbside, bins, etc.)



Statements for Disaster Debris Information — Statements are provided as examples of our support and are designed to be modified for specific use in support of the Franklin county's public information efforts. They may be used in flyers, newspaper articles or read over television and radio. The statements are intended to fit into an overall public information strategy and will be used with other messages being distributed about the disaster recovery.

#### **PERSONAL SAFETY STATEMENTS**

EVERYONE INVOLVED IN DEBRIS CLEAN-UP IS ENCOURAGED TO WEAR PROPER CLOTHING AND RESPIRATORY PROTECTION. Protect yourself with gloves, hard soled shoes or boots, and respiratory masks as necessary. If you have a cut or a scratch that does not heal normally, seek necessary medical attention.

**POWER EQUIPMENT CAN BE DANGEROUS.** If you are not familiar with or haven't operated power equipment such as chain saws or grinders, consider hiring a licensed, qualified contractor to assist you.

STAY AWAY FROM UTILITY AND DEBRIS CREWS WORKING IN YOUR AREA. All utility and debris crews working for the Franklin county are licensed and qualified for the work they are performing. They maintain safety programs to reduce the possibility of injuries in their work locations. However, you must stay clear of utility and debris crew operations because of the inherent dangers in operating heavy equipment.

#### **DEBRIS REMOVAL INSTRUCTIONS**

**HELP SPEED UP DEBRIS REMOVAL** by placing it in the right of way. Remember these key steps:

- o Keep debris at least three feet from electrical utility poles and boxes, fire hydrants, and water and gas meters.
- Separate woody (limbs and leaves) debris; construction and demolition debris and household hazardous waste Into separate piles.
- o Garbage pickup will resume on your regular schedule on \_\_\_\_\_\_. Separate garbage from your disaster debris
- o Call \_\_\_\_\_ with debris removal questions at \_\_\_\_\_\_.
- Debris removal will be ending soon, so residents are encouraged to take advantage of the free removal service.

#### DISASTER DEBRIS THAT WILL BE PICKED UP

- Woody, vegetative debris: Limb and leaf debris created by the storm event.
- Construction and demolition (C&D) debris: Debris such as 2X4's, dry wall, shingles, paneling, insulation, etc. that was created by the storm event. Do not place C&D debris at the roadside if your insurance company pays for a contractor to clear your C&D debris from your home.
- White goods: appliances and other household devices that were damaged/destroyed by the storm event.
- Household hazardous waste: Material that includes such things as paint, fuels, insecticides, pesticides, sprays with petroleum distillates, etc. These will only be picked up if they are associated with damage from the storm event.



Each of these will need to be separate from the other at the roadside. Some of the materials will be processed for recycling and some of these materials will go to immediate disposal. Your assistance is necessary for debris clearance to progress rapidly and correctly.

# 



## DOCUMENTATION, REPORTING, AND RECONCILIATION

#### PROPRIETARY NOTICE

This document includes data that shall not be disclosed outside the Government, and shall not be duplicated, used, or disclosed in whole or in part for any purpose other than for evaluation of company capabilities in conjunction of any proposal or award, without consent from Southern Disaster Recovery (SDR).

Onsite monitoring of disaster debris during a recovery project is typically managed by a firm specializing in debris monitoring and tracking. Should an entity require self-monitoring by the debris recovery and removal contractor during a declared disaster, Southern Disaster Recovery (SDR) has access to a leading storm management software

system, STORMadms™, which was designed to streamline debris tracking and ticketing. STORMadms™ applications and reporting work together to support overall management of a project, drive down costs, increase efficiency, and, easily integrates with SDR's QuickBooks and Microsoft Office applications.

SDR's current electronic protocol for debris data management easily supports the Importing of any data output from a Monitoring Firm's Automated Debris Management System (ADMS). The integration of our selected software choices provides intelligent, flexible, and accessible methodology to manage complex work.



In the absence of a Monitoring Firm's ADMS, SDR has a robust field documentation system that has proven its reliability as source documentation for FEMA and other federal funding program reimbursements. SDR recognizes the importance of, and the details required, for documenting and reporting disaster recovery services throughout the entire recovery process. Our project management documentation process is built to exceed related federal guidance including:

- Archived Documents Include:
  - o FEMA 321 Public Assistance Policy Digest
  - o FEMA 322 Public Assistance Guide
  - o FEMA 325 Public Assistance Debris Management Gulde
  - o FEMA 329 Debris Management Brochure
  - DAP 9523.11: Hazardous Stump Extraction and Removal Eligibility
    DAP 9523.12: Debris Operations; Hand loaded trucks and trailers
    DAP 9523.13: Debris Removal from Private Property
    DAP 9523.4: Demolition of Private Structures
  - FEMA Fact Sheets
     9580.1 Public Assistance Debris Operations Job Aid
     9580.4 Debris Operations
     9580.201 Debris Removal Applicant's Contracting Checklist
     9580.203 Debris Monitoring
- FP 104-009-1 Public Assistance Program and Policy Guide
- FEMA Stafford Act Sections 403 & 407
- FEMA Stafford Act Section 316
- 44 CFR 10.8(d)(2)Determination of requirement for environmental reviews
- 44 CFR 206.44 Implementing CoBRA
- National Environmental Protection Act (NEPA)
- FHWA/ER Program 23 CFR 668 Subpart A
- USACOE EM 385-1-1 Safety Guidance/Accident Prevention Plan



SDR structures our service delivery, plans/procedures, and training to ensure we conduct a disaster recovery project for the greatest federal government reimbursement to our client. Our plans and procedures include the field deployed, command center, and administrative tools to ensure proper documentation of the removal of eligible debris. Our protocols assure the entities to which we are contracted that their federal reimbursement will be fully maximized.

#### Our system is built upon:

- ✓ Proper certification of haul vehicles with entity signatures and approvals.
- Proper field documentation of each load hauled with identification of the particular certified vehicle, driver and location of eligible debris removed.
- Proper field documentation of each load disposed of (or reduced) with specific information concerning the disposal location and the safe, permitted operation of that disposal (or reduction site) location.
- ✓ Daily reports (including access to those reports) of the updated loads hauled database to ensure ongoing transparency and communication of work accomplished.
- ✓ Field documentation fully supported by detailed reports and up-to-date databases that describe eligible debris removed from eligible roadways.

Additionally, SDR's project management documentation process provides for positive identification and control of work on FHWA and other federal aid eligible roads.

Most jurisdictions anticipate receiving disaster recovery funding from various state and/or federal agencies, which necessitates strict adherence to established guidelines and the provision of required documentation. In addition, systems must validate the exact level of effort provided by the contractor in order to properly control and verify the work effort. To that end, SDR has established a catalog of forms and documentation, which successfully provides the required information for full reimbursement from the various funding agencies, as well as the essential documents to secure payment to the contractor.

The following pages detail SDR's forms and processes for each step of the project.



#### **HOURLY TIME SHEETS**

The Hourly Push Time Sheet is used during the 70-hour "push" or "cut and toss" phase to properly identify who worked, their job classification, work performed, and any equipment utilized. The connectivity between labor hours and equipment run-time is very important in final documentation and FEMA reimbursement.

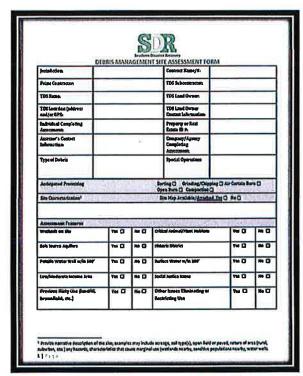
SDR						SOUTHERN DIBASTE 109 White Oak Road Greenville, SC 29809 www.southerndr.com P. (859 659-9778 F. (	R RECOVERY 864) 469-9842
		TIME S	HEET				
APPLICANT	Subcontractor	Crew Number	LOCATIO	<b>V</b> SITE			
NOTES		U					
	Personnel / Equipment	I		DATE	NID HOURS W	ORKED EACH DAY	
	DOEL, AND JOS DESCRIPTION AS APPROPRIATE	OPERATOR'S NAME	DATE				TOTAL HOURS
			HOURS				Sept. 1
			HOURS				in the second
			Hours				69 alvid
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			Hours				36,900
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CERTIFIED BY:			TITLE		0.7	DATE	1

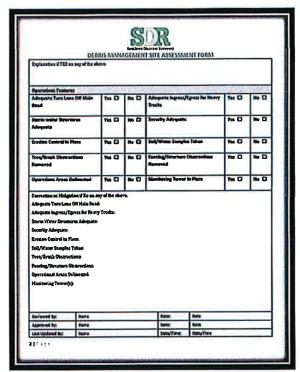
SDR Hourly Push Time Sheet (Document shown smaller than actual size)



#### **DEBRIS MANAGEMENT SITE ASSESSMENT FORM**

Concurrently, during the 70-hour "push" or "cut and toss" phase, entity officials and SDR will be preparing for the debris removal phase of the operation. Typically, before the debris removal phase can start, Temporary Debris Management Sites (TDMS) must be established. The sample form below is designed to document the site assessment; gather information to complete any state and/or local permits; and, document the completion of the site as a TDMS.





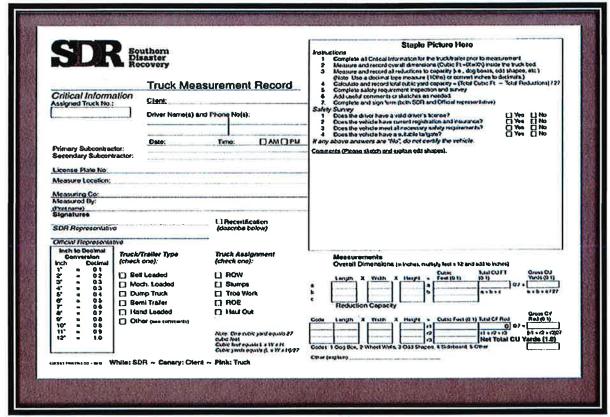
SDR DEBRIS MANAGEMENT SITE ASSESSMENT (Document shown smaller than actual size)

As TDMS's are being constructed or modified per the permit requirements, the entity officials and SDR will certify trucks to prepare for the "load/haul" stage of disaster debris recovery/management.



#### TRUCK CERTIFICATION FORM

The Truck Certification Form documents that the truck and/or trailer is safe, properly licensed, insured, and operated by a licensed driver. The form also certifies the load carrying or volume capacity of the truck and/or trailer, which is a necessary component in determining the total load haul amount for use in the federal relmbursement and contractor compensation process.



SDR Truck Certification Form (Document shown smaller than actual size)

#### **LOAD TICKET**

SDR's Load Ticket may also be utilized by the Client to record the debris collected and transported from rights-of-way to the designated disposal sites. SDR captures 15 key data points described in the Debris Management Guide (FEMA). The six-part load ticket allows all recovery participants to accurately maintain documentation of their billable activities during the recovery project.

Each week, or more frequently if deemed necessary by the severity of the storm, the load tickets used will be posted to a spreadsheet and/or database and electronically submitted to the Client.

The database includes the following information from each load ticket:

- Date
- Preprinted ticket number
- Hauler's name
- Truck number
- Truck capacity in cubic yards
- Load percentage full, as assigned by the Client Representative in the tower



- Load amount in billable cubic yards
- Debris classification as burnable, non-burnable, mixed, other
- Point of origin for debris collection, time loaded and unloaded, including location of the temporary disposal site

Southern Disaster Recovery www.southerndr.com	2201
Load Ticke Contracting Agency:	Date:
Subcontractor:	
G 1 G 1 G 1 G 1 G 1 G 1 G 1 G 1 G 1 G 1	
Truck No.: Max Load Capacity	
Loading Site: (Street or Intersection, City, Co.	unity)
Mixed	city):
Disposal Site Arrival Time:	
Debris Quantity Estimate: Cubic Yard Estim	nate: Tons: C/Ys
Agency Disposal Site Monitor: Signature: ID	
Signature: ID Notes:	n
Southern Disaster Recovery, 419 The Parkway #214, White: SDR - Blue: Invoice Copy - Green: A Pink: Truckers Copy - Go	

SDR 6-part Sequentially Numbered Load Ticket (Document shown smaller than actual size)

As demonstrated in the preceding example, the load ticket records all necessary identifying data to expedite data processing, compensation, and reimbursement.

The distribution of all ticket copies for the various type of debris will be determined by the contractor and the designated Project Officer.

Entity officials may authorize other debris recovery tasks during debris management for which the Load Ticket is not suitable. Specifically, leaners and hangers have unique documentation requirements.



#### **LEANER/HANGER WORKSHEET**

The Hanger/Leaner Worksheet documents the eligible work effort of the assigned crew in the field in a manner consistent with the FEMA Public Assistance Program and Policy.

						# h thter # 1000
	Applicant:					ate:
-	Contractor:		Subcontractor:		T	ruck#
outborn D	bastes Recovery Applicant Repri	esentative:	all works are			
	040.0000.90		Signature		name	
۵.	Physical Location	Percribe Facility (ROW, R.O.E., Park, City	GPS	Leaner or Har	ofat	Picture F and Comments
~	(i.e. Street Address, etc.)	Hall, etc.)	(Decimal Degress)	SizefDie, In.)	Hanger	
			Linini: Loniwi:			
2			LINENT: LOOKWI:			
			Let(N): Len(W):			
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4			Let(M): Len(W):			
5		-	rathly: reulini:			
6			Catiful: Leniw:			
2			Lardet: Leeder:			
	White: SDR * Blue: Driver * C					

SDR Leaner/Hanger Worksheet (Document shown smaller than actual size)



#### **DATA VERIFICATION AND REPORTING**

Just as in the Field Ticketing for Loads and Time/Material Tickets, the third-party independent monitor signature is an important validation for the County to document for disaster reimbursement purposes.

Following the collection of data in the field via Load Tickets or Leaner/Hanger Worksheets, all documents are entered into a spreadsheet for subsequent reports and invoicing. Entity officials and will receive daily reports and updates that are integrated into the entity's situation reporting, enabling the production of any manner of report for daily briefings, weekly rollups, or work reconciliation. Reports are tailored to support the unique needs of each client.

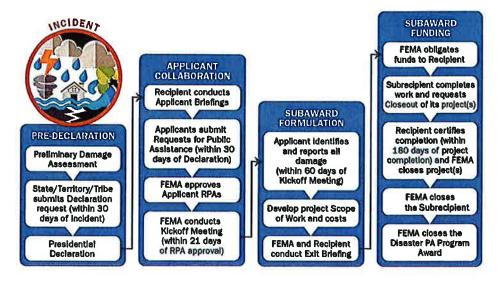
In addition to the aforementioned forms, SDR may provide the following source documentation in conjunction with the entity's monitoring firm:

- 1. Monitored Time and Materials Tickets and Summary Spreadsheets
- 2. Debris estimate reports
- 3. TDMS
  - a. Lease Agreement (if warranted)
  - b. Property Owner Releases
  - c. Pre-cleanup pictures of site
  - d. Site Characterization Report; Soll samples
  - e. State Environmental Agency Permit
- 4. Truck Certification Forms, Photos, Summary Spreadsheets
- 5. Daily Action Plan(s), Damage Reports, Customer Contact Reports
- 6. Monitored Load/Haul Tickets, Summary Spreadsheets, Daily Reports
- 7. Monitor Tower Log Sheets, Daily Reports
- Monitor Tower Log Sheets, Monitored Haul Out Load Tickets/Tipping Tickets, Sales Receipts (if warranted);
   disposal locations permits/name, addresses, contact information
- 9. Monitor Geo-locate, Review/inspection prior to work
- 10. TDMS Closeout Report



#### FEMA PROGRAM ASSISTANCE COORDINATION

SDR's FEMA Program Director can set up and coordinate necessary meetings. The Program Director will meet with the entity to review and/or update existing information that may be required for FEMA reimbursement submittals, and detail item checklists required for each FEMA categories A and B.



#### SDR's Program Assistance will include the following:

- Coordination with the entity to submit an official request for State assistance and FEMA inspection.
- Local government representation: SDR can train and assist the entity's personnel with submittal forms for force labor accounts and equipment inventory data sheets.
- Evaluation of the entity's FEMA Project Worksheet (PW) for accurate scope of work and unit costs.
- Recovery process documentation: SDR can assist the entity in formulating a plan to process all daily logs, tickets from the field/contractor, and enter data of the recovery process. Perform daily and/or weekly ticket reconciliation, and final reconciliation of debris removal ticket ledgers and disposal ledgers (TDSRS to final disposal), per FEMA requirements. Provide FEMA Category A submittals, including final inspection reports.
- Examination of project documentation for consistency, compliance, and completeness. Assist with submission of Requests for Payment, if necessary.
- Recommendations to entity representatives for reimbursement tasks.
- Negotiation assistance with state and/or federal entities, if needed. Verification of work-item tasks completion for FEMA Category A-B for contract closeout.



## **Company's Technical and Construction Capabilities**

Based in the South Carolina Upstate, Southern Disaster Recovery (SDR) is a rapid-response contractor specializing in environmental response and disaster recovery with the expertise to assist local, state, and federal governments. Our principals have the skills and experience to provide guidance in formulating debris management plans; provide training for clients in debris disaster recovery; and, can manage multiple debris recovery operations – response, demolition, collection, reduction, and final disposal. Our staff is knowledgeable in all aspects of FEMA documentation and reimbursement criteria, thus ensuring that our clients receive all federal disaster funding to which they are entitled. We are committed to excellence and pledge to conduct business safely, professionally, and ethically.

SDR brings together the professionalism and combined strength of its resources to produce a disaster recovery division that can meet the pressing needs of communities recovering from natural or man-made disasters. The resources SDR has available to manage disaster debris operations is significant. SDR personnel have over 75 years combined experience in disaster recovery and debris management. With our management staff and safety officers, assets of over \$15 million, and annual sales exceeding \$20 million, we are large enough to manage simultaneous contracts with ease.

SDR managed multiple contracts for the removal of vegetative and C&D debris resulting from Hurricane Irma in 2017. We were the prime contractor on five debris removal contracts in Georgia and operated as the prime-sub on eight debris removal contracts in Florida and Georgia. In total, SDR processed over 1.5 million cubic yards of vegetative and C&D debris on contracts totaling \$18.7 million. Outside of those projects, SDR was the prime contractor to complete a Brevard County, Florida beach berm restoration project requiring delivery of over 317,000 tons of sand valued at over \$7.5 million.

SDR completed debris operations on 19 separate contracts following Hurricane Matthew in 2016, which required collecting, processing, and disposing over 1 million cubic yards of vegetative and C&D storm debris.

Additionally, we successfully completed simultaneous operations on the San Andreas, CA wildfires and the 2015 catastrophic South Carolina floods. In California, SDR was contracted to complete a \$3.5 million tree removal project for trees damaged by wildfires along utility lines. In South Carolina, SDR removed C&D debris in Georgetown and Horry counties.

Following South Carolina's winter storm Pax in 2014, SDR completed over \$48 million in debris removal, which included collecting and processing over 2.5 million cubic yards of debris for six separate contracts. We have also completed debris recovery and management operations following ice and snow storms in Missouri and Connecticut, tornadoes in Georgia, and Hurricanes Katrina, Ike, and Irene.



# **Partial Equipment List**

Name

1984 Fruehauf Live Bottom Trailer

1989 Freightliner

1999 Mack

2000 East Live BottomTrailer

2000 Freightliner BlueTruck

2001 Peerless

2002 Mack 600 RD

2004 Mack CHN 600

2005 Sterling

2006 MackCHN600

2007 Sterling(Peterson)

1996 Summlt # 685

2007 International

1999 Komatsu

1993 Caterpillar

Mccloskey

Caterpillar

2007 Komatsu

2010 Komatsu

2005 Caterpillar

2013 Morbark

2014 Komatsu

**Toolcat** 

2005 Komatsu

Reach

Kamatsu

**Type-Description** 

Fruehauf Live Bottom Trailer

**Road Tractor** 

DumpTruck-25yd

EastLive BottomTrailer

Freightliner

Hale Traller Brake Wheel Live BottomTrailer

**Road Tractor** 

**Tractor Trailer** 

Dump Truck

**Road Tractor** 

**Blower Truck** 

Trailer SE, Live Bottom

**Bucket Truck** 

Excavator PC300-6

Wheel Loader IT28F

Screener

Wheel Loader IT38G

**Excavator PC200LC-8** 

WA250-6 Wheel Loader w/ CouplerBuckets & Forks

Track Loader 953C

Grinder 6600T

Excavator PC210LC-10w/42" bucket&thumb

Model 5600

PC 200LC-7

Reach Fork lift 6K-34'Diesel FL01-0381

Wheel Loader WA320-7w/bucket

<sup>\*</sup>Additionally, SDR has a loyal following of subcontractors who can provide 90+ self-loaders and 60+ bucket trucks.



#### FEMA REIMBURSEMENT PROCESSES

Southern Disaster Recovery (SDR) is uniquely qualified to assist the Franklin County, FL in all aspects of FEMA reimbursement and documentation. Over the past six years, SDR has worked with numerous clients who have participated in the Alternative Procedures Pilot Program for Debris Removal Instituted by the 2013 Sandy Recovery Improvement Act. SDR managed contracts for the removal of vegetative and C&D debris resulting from Hurricane Irma in 2017. SDR performed debris removal for South Carolina Department of Transportation (SCDOT) during the 2015 floods and 2016 Hurricane Matthew. SC DOT was also able to participate in the Alternative Procedures Pilot Program during these events. In addition, in 2014, SDR worked for Alken, Barnwell, Allendale, and Williamsburg Countles in South Carolina as they participated in the Alternative Procedures Pilot Program.

SDR's FEMA Liaison, Johnny DeLoach, is a retired FEMA employee. While working with FEMA, Mr. DeLoach was the Deputy for Debris in FEMA Region IV (Southeastern US headquartered in Atlanta). After leaving FEMA he worked as consultant to states, counties, and the United States Army Corps of Englneers. His duties included: Preliminary Damage Assessment (PDAs), preparation and review of Project Worksheets (PWs), securing Immediate Needs Funding (INF) and Expedited Funding. Additionally, he has been called upon for problem resolution and closeout.

Al McClaran, CEO, has assisted county officials in PDAs, PWs and INF. Furthermore, all SDR office staff are familiar with FEMA reimbursement process and are available to assist clients with questions regarding the process.



# **TAB F - LICENSES**

# State of Florida Department of State

I certify from the records of this office that SOUTHERN DISASTER RECOVERY, LLC is a South Carolina limited liability company authorized to transact business in the State of Florida, qualified on May 30, 2017.

The document number of this limited liability company is M17000004656.

I further certify that said limited liability company has paid all fees due this office through December 31, 2018, that its most recent annual report was filed on March 5, 2018, and that its status is active.

I further certify that said limited liability company has not filed a Certificate of Withdrawal.

Given under my hand and the Great Seal of the State of Florida at Tallahassee, the Capital, this the Fifth day of March, 2018



Ken Dimn Secretary of State

Tracking Number: CC1313180177

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication



Department of State / Division of Corporations / Search Records / Detail By Document Number /

## **Detail by Entity Name**

Foreign Limited Liability Company SOUTHERN DISASTER RECOVERY, LLC

**Filing Information** 

**Document Number** 

M17000004656

**FEI/EIN Number** 

45-5312400

**Date Filed** 

05/30/2017

State

SC

**Status** 

**ACTIVE** 

Last Event

LC STMNT OF RA/RO

CHG

**Event Date Filed** 

05/21/2018

**Event Effective Date** 

NONE

Principal Address

109 White Oak Road

Greenville, SC 29609

Changed: 03/05/2018

Mailing Address

109 White Oak Road

Greenville, SC 29609

Changed: 03/05/2018

Registered Agent Name & Address

PATTERSON, CHIP

1532 QUAIL ROOST LANE

**JACKSONVILLE, FL 32220** 

Name Changed: 05/18/2018

Address Changed: 05/18/2018

Authorized Person(s) Detail

Name & Address

Title MBR

MCCLARAN, AL

18 SUMMER GLEN DR

#### Detail by Entity Name

SIMPSONVILLE, SC 29681

Title MBR

**ELLIS, MARK** 109 WHITE OAK ROAD **GREENVILLE, SC 29609** 

**Annual Reports** 

Report Year

**Filed Date** 

2018

03/05/2018

#### **Document Images**

05/21/2018 -- CORLCRACHG

View Image in PDF format

03/05/2018 -- ANNUAL REPORT

View image in PDF format

05/30/2017 - Foreign Limited

View Image in PDF format

Florida Department of State, Division of Corporations



# **Certifications Held by Management Team**

## Al McClaran (CEO)

	<u> </u>
IS-1	Emergency Manager: An Orientation to the Position
IS-5.a	An Introduction to Hazardous Materials
IS-7	A Citizen's Guide to Disaster Assistance
IS-10.a	Animals in Disaster: Awareness and Preparedness
IS-15.b	Special Events Contingency Planning for Public Safety Agencies
IS-22	Are You Ready? An In-depth Guide to Citizen Preparedness
IS-26	Guide to Points of Distribution
IS-33.12	FEMA Initial Ethics Orientation
IS-35.12	FEMA Safety Orientation
IS-55	Household hazardous Materials-A Guide for Citizens
IS-100.a	Introduction to Incident Command
IS-100.Pwb	Introduction to the Incident Command System for Public Works
IS-208.a	State Disaster Management
IS-230.a	Fundamentals of Emergency Management
IS-235.b	Emergency Planning
IS-240	Leadership and Influence
IS-241.a	Decision Making and Problem Solving
IS-242.a	Effective Communication
IS-253	Coordinating Environmental and Historic Preservation Compliance
IS-271	Anticipating Hazardous Weather and Community Risk
IS-293	Mission Assignment
IS-324	Community Hurricane Preparedness
IS-340	Hazardous Materials Prevention
IS-403	Introduction to Individual Assistance
IS-630	Introduction to the Public Assistance Process
IS-632	Introduction to Debris Operations
IS-634	Introduction to FEMA's Public Assistance
IS-650.a	Building Partnerships with Tribal Governments
IS-700.a	National Incident Management System (NIMS), An Introduction
IS-800.b	National Response Framework, An Introduction
IS-801	Emergency Support Functions (ESF) #1- Transportation
IS-802	ESF #2 – Communications
IS-803	ESF #3 - Public Works and Engineering
IS-804	ESF #4 – Firefighting
IS-805	ESF #5 – Emergency Management
IS-806	ESF #6 – Mass Care, Emergency Assistance, Housing, and Human Services
IS-807	ESF #7 – Logistics Management and Resource Support Annex
IS-808	ESF #8 – Public Health and Medical Services
IS-809	ESF #9 – Search and Rescue
IS-810	ESF #10 – Oil and Hazardous Materials Response Annex
IS-811	ESF #11 - Agriculture and Natural Resources Annex
IS-812	ESF #12 – Energy



IS-813	ESF #13 - Public Safety and Security Annex
IS-814	ESF #14 – Long Term Community Recovery
IS-820	Introduction to NRF Support Annexes
EM16	Debris Management (G202 12.0 Credit Hours)

<b>Randy Thom</b>	pson (Government Affairs)
NC-1002.2	NCEMA Spring Conference
IS-00394.A	Protecting Your Home or Small Business from Disaster
IS-00453	Introduction to Homeland Security Planning
IS-00230.c	Fundamentals of Emergency Management
G-146	HSEEP - Homeland Security Exercise and Evaluation Program
IS-00548	Continuity of Operations (COOP) Manager
IS-00026	Guide to Points of Distribution
G-386	Mass Fatalitles Incident Response
G191	ICS/EOC Interface
G-271	Hazardous Weather and Flooding Preparedness
G-400	ICS-400 - Advanced Incident Command System Command and General Staff – Complex
	Incidents
G-300	ICS-300 - Intermediate Incident Command System for Expanding Incidents
NC771	Brunswick WMD Training Exc
G-400	ICS-400 - Advanced Incident Command System Command and General Staff – Complex
	Incidents
NC815.1	Incident Command System 200 TTT
NC714	WMD Radiological/Nuclear Awareness TTT
NC290	Basic Public Information Officers (PIO)
NC-999.3	Damage Assessment
G-288	Local Volunteer and Donations Management
NC654	Capstone Seminar
G280	Public Policy in Emergency Mgmt
G244	Developing Volunteer Resources
G652	Managing the Search Operation
G241.1	Basic Skills/Decision Making & Problem
G240.1	Basic Skills/Leadership & Influence
G-385	Disaster Response and Recovery Operations
G320	Fundamental Course for Radiological Monitor
G330	Refresher Course for Radiological Monitors
NC-601	Public Officials Conference (POC)
G326	Fundamental Course for Rad Response Teams
G305.7	Overview of the Incident Command System
NC-601	Public Officials Conference (POC)
G326	Fundamental Course for Rad Response Teams
G652	Managing the Search Operation
G-130	Exercise Evaluation
G120	Exercise Design Course
G242	Basic Skills/Effective Communications



G243	Basic Skills/Creative Financing
NC-999.3a	Damage Assessment
G230	Introduction to Emergency Mgmt
G-386	Mass Fatalities Incident Response
G346	Hospital Emergency Dept Mgmt of Rad Accident
G652	Managing the Search Operation
G235	Emergency Planning Course
G305.8	Hazmat Workshop for EMS Providers
G605	Family Preparedness
G651	Managing Emergency Operations
G650	New Coord/sec Workshop
G340	Radiological Monitor Instructor Course
G323	Fundamental Crs for Radiological Officer
G801	Hazmat 1st Responder

### Chip Patterson (Senior Project Manager)

IS-700.a National Incident Management System (NIMS), An Introduction ICS Instructor

IS-775 FEMA ICS/EOC Instructor

FEMA Instructor – Emergency Operations Center FEMA Exercise Design Control Evaluate Certified

FEMA Integrated Emergency Management Course

**US Army Corps of Engineers Contractor Quality Control Certified** 

Navy Postgraduate School Center for Homeland Defense and Security Mobile Executive Training SME 2006-present

University of North Carolina, Gilling's School of Public Health, Emergency Preparedness Certificate, Adjunct Instructor 2006-present

Flagler College, Public Administration Program, Adjunct Professor, (Emergency Management; Fiscal Administration; Intergovernmental Relations) 2012-2017

North Carolina SERT Emergency Operations Chief; 1990-1993

Florida SERT Comprehensive Emergency Management Plan (CEMP) Administrator; 1993-1995

Florida SERT Emergency Operations Chief; 1993-1995

Florida SERT Hurricane Katrina Incident Management Team Lead (Harrlson County, MS)

Florida SERT Hurricane Wilma Incident Management Team Lead (Lee County, FL)

Florida County (Duval) Emergency Management Director; 1996-2006

Florida Governor's Hurricane Conference 2018; Lead Trainer; "Evaluating Debris Management and Monitoring RFPs"

National Hurricane Conference; Response Planning Subcommittee; 2008-present;

US Army Emergency Operations Center Training Development Team; 2014-2016

US Army Emergency Operations Center Training Cadre; 2014-2017

Emergency Management Accreditation Program (EMAP); Standards Subcommittee; 2015-present

### Jordan McClaran (Controller)

Debris Management Planning for State, Tribal and Local Officials

IS - 00632.a Introduction to Debris Operations

IS - 00001.a Emergency Manager: An Orientation to the Position



### Beibei Sun (Office Manager)

IS - 00634 Introduction to FEMA's Public Assistance Program
IS - 910 Emergency Management Preparedness Fundamentals

IS – 253 Coordinating Environmental and Historic Preservation Compliance

NATIONAL EMERGENCY TRAINING CENTER < EMERCENCY MANAGEN to be not nowledge that ROBERT MY PATTERSON JR. Has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of: EMERGENCY OPERATING CENTER (ICS/EOC) MAX 20 1994 Superintendent Emergency Management Institute Deputy Superintendent
Emergency Management Institute







Jeb Bush Governor Division of Emergency Management



ertificate of Achieveme

## Robert M. Patterson, Ir.

Exercise Design G120, Controller/Simulator Workshop G609 and Exercise Evaluator Workshop G610 HAS SUCCESSFULLY COMPLETED

Training Manager

durse Managei

Steven M. Seibert, Secretary
Department of Community Affairs

Joseph F. Myers, Director Division of Emergency Management

## State Of North Carolina Department of Crime Control & Public Safety

This certifies that

ROBERT C. PATTERSON

has attended
The Division of Emergency Management

INCIDENT COMMAND SYSTEM (AMARENESS LEVEL)

SEPTEMBER, 1991

day of \_

13

on the \_\_

James 7. Myen

U Joseph F. Myers
Director of Emergency Management

Joseph W. Men

Joseph W. Dean Secretary of Crime Control & Public Safety

### FEMA

This Certificate of Achievement is to acknowledge that

ROBERT M. PATTERSON, JR.

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00700

National Incident Management System (NIMS) an Introduction

Issued this 19th Day of July, 2005

Director, Training Division Stephen G. Sharro

13 QEU



SAJ-01-13-00010

has completed the Corps of Engineers and Naval Facility Engineering Command Training Course

# CONSTRUCTION QUALITY MANAGEMENT FOR CONTRACTORS - #784

Joseph Tavares, CESAJ-CD-CQ 904-232-3446 Facilitator/Instructor Signature COM-C Manager Instructional District/ NAVFAC Jacksonville District Telephone oseph.Tavares@usace.army.mil October 9, 2012 Training Date(s) University of North Horida Facilitator/Instructor Jacksonville, H. Location

## THIS CERTIFICATE EXPIRES FIVE YEARS FROM DATE OF ISSUE

COM-C Recertification online course: https://www.myuln.net Florida Construction ladustry Licensing Board – 10 Continuing Education Hours University of North Florida - Provider # 0001345, Course # 0608220

Grand & Auster



This Certificate is awarded to

Robert Patterson

for successful completion

Of I-200 and I-300, Intermediate Incident Command



June 5, 2003





Certificate of Iraining

## CERTIFICATE OF COMPLETION United States Coast Guard

This certifies that

### Chip Patterson

NATIONAL INTERAGENCY INCIDENT MANAGEMENT SYSTEM (NIIMS) INCIDENT COMMAND SYSTEM Has successfully completed

ICS 400 Advanced ICS Direct Access Course Code: 501378

PRESENTED IN

Jacksonville, Florida December 8, 2004



Incident Command System Instructor

Incident Command System Instructor



### **TAB G - INSURANCE**

Client#: 1588397

67SOUTHDIS

### ACORD.

### CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 9/10/2018

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(les) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer any rights to the certificate holder in lieu of such endorsement(s).

this certificate does not confer any rights to the certificate holder in				
PRODUCER	CONTACT Barbara Garrett			
McGriff Insurance Services	PHONE (AIC, No, Ext): 864 442-4030 (AIC, No): 888	751-3016		
417 East First Avenue	E-MAIL ADDRESS: bgarrett@mcgriffinsurance.com			
PO Box 1327	INSURER(S) AFFORDING COVERAGE	NAIC #		
Easley, SC 29641	INSURER A : Lloyds	FOREIG		
INSURED	INSURER B : Old Republic Insurance Company	24147		
Southern Disaster Recovery LLC	INSURER C : Selective insurance Company of SC	19259		
109 White Oak Rd.	INSURER D:			
Greenville, SC 29609	INSURER E :			
	INSURER F:			
COVERAGES CERTIFICATE NUMBER:	REVISION NUMBER:			

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD

CI	DICATED. NOTWITHSTANDING ANY RE ERTIFICATE MAY BE ISSUED OR MAY F (CLUSIONS AND CONDITIONS OF SUCH	PERTAIN	N, TI	HE INSURANCE AFFORDED BY 1	HE POLICIES	DESCRIBED I	HEREIN IS SUBJECT TO A	
INSR LTR	TYPE OF INSURANCE	ADDLS INSR V	UBR	POLICY NUMBER	(MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMIT	8
Α	X COMMERCIAL GENERAL LIABILITY			PGIARK0203006	06/01/2018	06/01/2019	EACH OCCURRENCE	\$1,000,000
	CLAIMS-MADE X OCCUR		- 1				DAMAGE TO RENTED PREMISES (Ea occurrence)	\$100,000
							MED EXP (Any one person)	\$10,000
					l ï		PERSONAL & ADV INJURY	s1,000,000
	GEN'L AGGREGATE LIMIT APPLIES PER:						GENERAL AGGREGATE	\$2,000,000
	POLICY X PRO- JECT LOC						PRODUCTS - COMPIOP AGG	\$2,000,000
	OTHER:	Sa	_					\$
C	AUTOMOBILE LIABILITY			S2030879	06/05/2018	06/05/2019	COMBINED SINGLE LIMIT (Ea accident)	\$1,000,000
	ANY AUTO						BODILY INJURY (Per person)	\$
	OWNED SCHEDULED AUTOS						BODILY INJURY (Per accident)	\$
	X HIRED AUTOS ONLY		- 1		l		PROPERTY DAMAGE (Per accident)	\$
								\$
Α	UMBRELLA LIAB OCCUR			PGIXS0008805	06/01/2018	06/01/2019	EACH OCCURRENCE	\$2,000,000
	X EXCESS LIAB X CLAIMS-MADE						AGGREGATE	\$2,000,000
	DED RETENTION\$							s
В	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY			MWC31205218	01/01/2018	01/01/2019	X PER OTH-	
	ANY PROPRIETOR/PARTNER/EXECUTIVE N	N/A	- 1				E.L. EACH ACCIDENT	\$1,000,000
	(Mandatory In NH)	"'^	- 1				E.L. DISEASE - EA EMPLOYEE	\$1,000,000
	If yes, describe under DESCRIPTION OF OPERATIONS below						E.L. DISEASE - POLICY LIMIT	\$1,000,000
Α	Pollution			PGIARK0203006	06/01/2018	06/01/2019	1,000,000	
			1				5,000	
	CRIPTION OF OPERATIONS / LOCATIONS / VEHICL				be attached if m	ore space la requ	lred)	

As required by and specified in a written contract or agreement, the CERTIFICATE HOLDER AND ANY OTHER PARTY SPECIFIED IN THE CONTRACT are included as additional insured as respects to the General Liability per policy endorsements CG2010 07 04 and CG2037 07/04 but only with respect to liability arising out of the (See Attached Descriptions)

CERTIFICATE HOLDER	CANCELLATION
Franklin County 33 Avenue B #203 Apalachicola, FL 32320	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE
1	William & Kompy

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DESCRIPTIONS (Continued from Page 1)	
named insured's operations under said written contract or agreement and always subject to the terms, conditions and exclusions of the policy forms.	
As required by a written contract, the General Liability is primary and noncontributory	
A Walver of subrogation as respects to General Liability and Workers Compensation is provided in favor of the additional insured based on the terms and conditions of the policy and as required by and specified in a legal contract.	

Policy Number: PGIARK02030-06

COMMERCIAL GENERAL LIABILITY CG 20 10 07 04

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

### ADDITIONAL INSURED – OWNERS, LESSEES OR CONTRACTORS – SCHEDULED PERSON OR ORGANIZATION

This endorsement modifies insurance provided under the following:

### **COMMERCIAL GENERAL LIABILITY COVERAGE PART**

### SCHEDULE

Name Of Additional Insured Person(s) Or Organization(s):	Location(s) Of Covered Operations
Any person(s) or organization(s) whom the Named Insured agrees, in a written contract, to name as an Additional insured. However, this status exists only for the project specified in that contract.	
Information regulred to complete this Schedule, if not sh	own above, will be shown in the Declarations.

- A. Section II Who Is An Insured Is amended to Include as an additional insured the person(s) or organization(s) shown in the Schedule, but only with respect to liability for "bodlly injury", "property damage" or "personal and advertising injury" caused, in whole or in part, by:
  - 1. Your acts or omissions; or
  - 2. The acts or omissions of those acting on your behalf;
  - in the performance of your ongoing operations for the additional insured(s) at the location(s) designated above.
- B. With respect to the insurance afforded to these additional insureds, the following additional exclusions apply:

This insurance does not apply to "bodily injury" or "property damage" occurring after:

- 1. All work, including materials, parts or equipment furnished in connection with such work, on the project (other than service, maintenance or repairs) to be performed by or on behalf of the additional insured(s) at the location of the covered operations has been completed; or
- 2. That portion of "your work" out of which the injury or damage arises has been put to its intended use by any person or organization other than another contractor engaged in performing operations for a principal as a part of the same project.

COMMERCIAL GENERAL LIABILITY CG 24 04 10 93

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

### WAIVER OF TRANSFER OF RIGHTS OF RECOVERY AGAINST OTHERS TO US

This endorsement modifies insurance provided under the following: COMMERCIAL GENERAL LIABILITY COVERAGE PART

### **SCHEDULE**

Name of Person or Organization:

Any person(s) or organization(s) whom the Named Insured agrees, in a written contract, to provide a waiver of subrogation.

However, this status exists only for the project specified in that contract.

(If no entry appears above, information required to complete this endorsement will be shown in the Declarations as applicable to this endorsement).

The TRANSFER OF RIGHTS OF RECOVERY AGAINST OTHERS TO US Condition (Section IV – COMMERCIAL GENERAL LIABILITY CONDITIONS) is amended by the addition of the following:

We waive any right of recovery we may have against the person or organization shown in the Schedule above because of payments we make for injury or damage arising out of your ongoing operations or "your work" done under a contract with that person or organization and included in the "products-completed operations hazard". This waiver applies only to the person or organization shown in the Schedule above.

### PRIMARY AND NON-CONTRIBUTORY ENDORSEMENT

This endorsement changes the Policy. Please read it carefully.

### SCHEDULE

Name of Person or Organization:

Any person(s) or organization(s) whom the Named Insured agrees, in a written contract, to provide Primary and/or Non-contributory status of this Insurance. However, this status exists only for the project specified in that contract.

In consideration of the premium charged, it is hereby agreed that this policy shall be considered primary to any similar insurance held by third parties in respect to work performed by you under any written contractual agreement with such third party. It is further agreed that any other insurance which the person(s) or organization(s) named in the schedule may have is excess and non-contributory to this insurance.

PGI EL 020 0210

### **Schedule of Forms**

Named Insured Southern Disaster Recovery, LLC dba SDR Tree Service

Policy No: PGIA

PGIARK02030-06

Certain Underwriter's at Lloyd's, London - 1328

Form Name	Form Edition No
Declaration Page	PGi EL 001 0518
Schedule of Participating Underwriters	Lloyd's UW018 0518
Schedule of Forms	PGI EL 041 0210
Commercial General Liability Coverage Form	CG00011207
Financial Interest Clause	PGI PL 083 0518
Additional Insured - Owners, Lessees or Contractors - Scheduled Person or Organization	CG20100704
Additional Insured - Owners, Lessees, or Contractors - Completed Operations	CG20370704
Employment - Related Practices Exclusion	CG21470798
Exclusion - Exterior Insulation and Finish Systems	CG21861204
Waiver of Transfer of Rights of Recovery Against Others To Us	CG24041093
Exclusion - Testing or Consulting E & O	CG22330798
Contractor's Pollution Liability Coverage Form - Occurrence	PGI EL 004 0210
Several Liability Notice	LSW 1001
A Lloyd's Privacy Policy Statement	LSW1135b
Cancellation Clause	NMA1331 0461
Service of Suit Clause (USA)	NMA1998
War and Terrorism Exclusion	NMA2918
War & Civil War Exclusion Clause	NMA464
Nuclear Incident Exclusion Clause	NMA1256
Common Policy Conditions	PGI EL 036 0210
Mold, Mildew and Fungus Exclusion	PGI EL 008 0210
Additional Insured Endorsement	PGI EL 018 0210
Sanction Limitation and Exclusion Clause	LMA3100
Primary and Non-Contributory Wording Endorsement	PGI EL 020 0210
Policy Aggregate Endorsement	PGI EL 002 0210
Waiver of Subrogation Endorsement	PGI EL 019 0210
U.S. Terrorism Risk Insurance Act of 2002 as Amended - Not Purchased Clause	LMA5219
Radloactive Contamination Exclusion Clause-Liability-Direct (U.S.A.)	NMA1477
Transportation of Cargo – Pollution Endorsement	PGI EL 010 1017
Designation of Surplus Lines Agent	PGI PL 002
30 Days Notice of Cancellation	PGI EL 049 1112
TCPA Exclusion	PGI PL 074 1212
Exclusion - All Work Performed in the State of New York	PGI EL 057 0915
Deductible Liability Insurance	CG03000196
Underwriters Endorsement	

(Ed. 4-84)

POLICY NUMBER: MWC 312052 18

### WAIVER OF OUR RIGHT TO RECOVER FROM OTHERS ENDORSEMENT

We have the right to recover our payments from anyone liable for an injury covered by this policy. We will not enforce our right against the person or organization named in the Schedule. (This agreement applies only to the extent that you perform work under a written contract that requires you to obtain this agreement from us.)

This agreement shall not operate directly or indirectly to benefit anyone not named in the Schedule.

### Schedule

ANY PERSON OR ORGANIZATION WITH WHOM YOU HAVE AGREED TO WAIVING OUR RIGHTS OF RECOVERY UNDER A WRITTEN CONTRACT OR AGREEMENT EXECUTED PRIOR TO THE OCCURRENCE OF A LOSS

DATE OF ISSUE: 01/15/2018

WC 00 03 13 (Ed. 4-84) • 1983 National Council on Compensation Insurance.

NSURED COPY



### **TAB H - REQUIRED DOCUMENTS**

### Section 8 – Required Forms

PROPOSAL SUBMITTAL CHECKLIST	
Proposer's Certification	
Addendum Acknowledgement	
Drug-Free Workplace Certificate	
Sworn Statement Pursuant to Section 287.133 (3)(a)	F.S. in Public Entity Crimes
Affidavit of Non-Collusion	
Professional References	
XMWBE Participation Statement	
XVendor Information	
X_W-9 Form	
∠ Unit Cost Fee Rate Schedule	
Submission of one (1) original marked "ORIGINAL", five (5) in pdf format on CD.	lentical paper copies, and one (1) electronic copy i
BY:	
Bidder Southern Disaster Recovery, LLC	
CCMar	9/12/2018
(Authorized Signature)	(Date)
Al McClaran / CEO & Member (Print Name)	

### PROPOSER'S CERTIFICATION

I have carefully examined the Request for Proposals, Instructions to Proposers, General and/or Special Conditions, Specifications, RFP Proposal and any other documents accompanying or made a part of this invitation.

I hereby propose to furnish the goods or services specified in the Request for Proposal at the prices or rates as finally negotiated. I agree that my proposal will remain firm for a period of up to ninety (90) days in order to allow the County adequate time to evaluate the proposal. Furthermore, I agree to abide by all conditions of the proposal.

I certify that all information contained in this RFP is truthful to the best of my knowledge and belief. I further certify that I am a duly authorized to submit this RFP on behalf of the Proposer / Consultant as its act and deed and that the Proposer / Consultant is ready, willing and able to perform If awarded the contract.

I further certify that this RFP is made without prior understanding, Contract, connection, discussion, or collusion with any person, firm or corporation submitting a RFP for the same product or service; no officer, employee or agent of the Franklin County Board of County Commissioners or of any other proposer interested in said RFP; and that the undersigned executed this Proposer's Certification with full knowledge and understanding of the matters therein contained and was duly authorized to do so.

I further certify that having read and examined the specifications and documents for the designated services and understanding the general conditions for contract under which services will be performed, does hereby propose to furnish all labor, equipment, and material to provide the services set forth in the RFP.

I hereby declare that the following listing states any clarifications, any and all variations from and exceptions to the requirements of the specifications and documents. The undersigned further declares that the "work" will be performed in strict accordance with such requirements and understands that any exceptions to the requirements of the specifications and documents may render the proposal non-responsive.

### NO EXCEPTIONS ALLOWED AFTER THE RFP IS SUBMITTED:

Please check one: ★I take NO exceptions. □ Exceptions:

Southern Disaster Recovery, LLC	109 White Oak Rd.		
NAME, OF BUSINESS	MAILING ADDRESS		
ander			
_ Carl	Greenville, SC 29609		
AUTHORIZED SIGNATURE	CITY, STATE & ZIP CODE		
Al McClaran / CEO & Member	864-469-9776 / 864-469-9642		
NAME, TITLE, TYPED	TELEPHONE NUMBER / FAX NUMBER		
45-5312400	al@southerndr.com		
FEDERAL IDENTIFICATION #	E-MAIL ADDRESS		
STATE OF FLORIDA South Carolina COUNTY OF Greenville	yh ,		
The foregoing instrument was acknowledged before me personally known to me or who has produced at personal	this 12 day of 10 20 18 by 11 McCom, who is ication and who did take an oath.		
My Commission Expires:  EXPIRES 7/5/2026	Notary Public		

eted and returned with your Submittal

### **ADDENDUM ACKNOWLEGEMENT**

I have carefully examined this Request for Proposal (RFP) which includes scope, requirements for submission, general information and the evaluation and award process.

I acknowledge receipt and incorporation of the following addenda, and the cost, if any, of such revisions has been included in the price of the proposal.

Addendum # None Date:	Addendum # Date:
Addendum # Date:	Addendum # Date:
(Authorized Signature)	9/12/2018 (Date)
Al McClaran / CEO & Member (Print Name)	
STATE OF FLORIDA South Carolina COUNTY OF Greenville	
The foregoing instrument was acknowledged before personally known to me or who has produced as Ide	e me this 12 day of 2018 by # McClaran who is entification and who did take an oath.

My Commission Expires:



### DRUG FREE WORKPLACE

I, the undersigned, in accordance with Florida Statute 287.087, hereby certify that,
(print or type name of firm) Southern Disaster Recovery, LLC

- Publishes a written statement notifying that the unlawful manufacture, distribution, dispensing, possession
  or use of a controlled substance is prohibited in the Workplace named above and specifying actions that will
  be taken against violations of such prohibition.
- Informs employees about the dangers of drug abuse in the workplace, the firm's policy of maintaining a drug
  free working environment, and available drug counseling, rehabilitation, and employee assistance programs,
  and the penalties that may be imposed upon employees for drug use violations.
- Gives each employee engaged in providing commodities or contractual services that are under bid or proposal, a copy of the statement specified above.
- Notifies the employees that as a condition of working on the commodities or contractual services that are under bid or proposal, the employee will abide by the terms of the statement and will notify the employer of any conviction of, please or guilty or nolo contendere to, any violation of Chapter 1893, or of any controlled substance law of the State of Florida or the United States, for a violation occurring in the workplace, no later than five (5) days after such conviction, and requires employees to sign copies of such written statement to acknowledge their receipt.
- Imposes a sanction on, or requires the satisfactory participation in, a drug abuse assistance or rehabilitation program, if such is available in the employee's community, by any employee who is so convicted.
- Makes a good faith effort to continue to maintain a drug free workplace through the implementation of the Drug Free Workplace program.
- "As a person authorized to sign this statement, I certify that the above named business, firm or corporation complies fully with the requirements set forth herein".

(Authorized Signature)

Al McClaran / CEO & Member
(Print Name)

STATE OF FLORIDA South Carolina
COUNTY OF Greenville

The foregoing instrument was acknowledged before me this day of 20 18 by AlmcClarat who is personally known to me or who has produced as the mification and who did take an oath.

My Commission Expires:

Notary Public

RANKLIN CONTROL DISASTER DEBRIS REMOVAL & DISPOSAL SERVICES RFP

completed and returned with your Submittal

<u>S</u> 1	NORN STATEMENT UNDER SECTION 287.133(3)(A), FLORIDA STATUTES, ON PUBLIC ENTITY CRIMES
	efore me, the undersigned County, personally appeared <u>Al McClaran</u> , who, being by me first duly sworn, ade the following statement:
1.	The business address of 109 White Oak Rd. Greenville, SC 29609 (name of Offeror or business) is Southern Disaster Recovery, LLC
2.	My relationship to Southern Disaster Recovery, LLC (name of Offeror or business) is CEO / Member (relationship such as sole proprietor, partner, president, vice president).
3.	I understand that a public entity crime as defined in Section 287.133 of the Florida Statutes Includes a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity in Florida or with an agency or political subdivision of any other state or with the United States, including, but not limited to, any proposal or contract for goods or services to be provided to any public entity or such an agency or political subdivision and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy or material misrepresentation.
4.	I understand that "convicted" or "conviction" is defined by the <u>Florida Statutes</u> to mean a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, non-jury trial, or entry of a plea of guilt or <u>nolo contendere</u> .
5.	I understand that "affiliate" is defined by the <u>Florida Statutes</u> to mean (1) a predecessor or successor of a person or a corporation convicted of a public entity crime, or (2) an entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime, or (3) those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate, or (4) a person or corporation who knowingly entered into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months.
5.	Neither the Offeror or Consultant, nor any officer, director, executive, partner, shareholder, employee, member or agent who is active in the management of the Offeror or Consultant, nor any affiliate of the Offeror or Consultant has been convicted of a public entity crime subsequent to July 1, 1989. (Draw a line through paragraph 6 if paragraph 7 below applies.)
	There has been a conviction of a public entity crime by the Offeror or Consultant, or an officer, director, executive, partner, shareholder, employee, member or agent of the Offeror or Consultant who is active in the management of the Offeror or Consultant or an affiliate of the Offeror or Consultant. A determination has been made pursuant to Section 287.133(3) by order of the Division of Administrative Hearings that it is not in the public Interest for the name of the convicted person or affiliate to appear on the convicted vendor list. The name of the convicted person or affiliate is A copy of the order of the Division of Administrative Hearings is attached to this statement. (Draw a line through paragraph 7 if paragraph 6 above applies.)  Authorized Signature)

STATE OF FLORIDA
COUNTY OF Greenville

Al McClaran (Print Name) The foregoing instrument was acknowledged before me this day of 2018 by Al McClara ho is personally known to me or who has produced as identification and who did take an oath.

7/5/2026

My Commission Expires:

**Notary Public** 

### AFFIDAVIT OF NON-COLLUSION AND OF NON-INTEREST OF FRANKLIN COUNTY EMPLOYEES

Al McClaran , * being first duly sworn, deposes and says that he (it) is the Offeror in
the above proposal, that the only person or persons interested in said proposal are named therein; that no officer, employee or agent of the Franklin County Board of County Commissioners or of any other Offeror is interested in said proposal; and that affiant makes the above proposal with no past or present collusion with any other person, firm or corporation.
(Authorized Signature)  9/12/2018 (Date)
Al McClaran (Print Name)
STATE OF FLORIDA South Carolina COUNTY OF Greenville
The foregoing instrument was acknowledged before me this day of \$2018 by Al McClaran, who
is personally known to me or who has produced as identification and who did take an oath.
My Commission Expires:  EXPIRES 7/5/2026  Notary Public
*NOTICE: State name of Offeror followed by hame of authorized individual (and title) that is signing as Affiant.
If Offeror is an individual, state name of Offeror only.

MWBE PARTICIPATION STATEMENT	
Note: The Consultant is required to complete the following	owing Information and submit this form with the proposal
Project Description: Disaster Debris Removal and Dis	saposal Services
Consultant Name: Southern Disaster Recovery, LLC	
This Consultant (is) (is not $\times$ ) a certified small o per 44 C.F.R. § 13.36 (e).	r Minority or Woman Owned Business Enterprise (MWBE)
Expected percentage of contract fees to be subcontra	acted to MWBE(s):TBD%
If the intention is to subcontract a portion of the cont Consultants are as follows:	tract fees to MWBE(s), the proposed MWBE sub-
DBE Sub-Consultant	Type of Work/Commodity
Tree-Mendous Tree Service	Cutting and Hauling Vegetative Debris
	-
(Authorized Signature)  Al McClaran / CEO & Member (Print Name)	9/12/2018 (Date)

### VENDOR INFORMATION

E-mail \_\_\_\_\_

### (Please attach a current W9 Form) Name of Individual or Business Name: Southern Disaster Recovery, LLC Parent Company Name (if different than above): Taxpayer Identification Number (TIN): 45-5312400 Vendor Is: ) Corporation X ) Partnership ) Sole Proprietorship ) Other\_\_\_\_\_\_(Explain) Permanent Residence/Corporate Office Address: Address 109 White Oak Rd City\_Greenville State\_SC Zip Code <u>29681</u> Phone 864-469-9776 Fax 864-469-9642 E-mail al@southerndr.com Payment Address (if different from above): Address\_\_\_\_\_ \_\_\_\_\_State\_\_\_\_\_ City Zip Code\_\_\_\_ Phone\_\_\_\_ \_\_\_\_\_Fax\_\_\_\_\_ E-mail \_\_\_\_\_ Purchase Order Address (if different from above): Address City\_\_\_\_\_\_\_State\_\_\_\_\_\_\_ Zip Code\_\_\_\_\_\_\_ Phone\_\_\_\_\_\_\_Fax\_\_\_\_\_\_

Depar	January 2011) treent of the Treasury al Revenue Service	Identification Num	for Taxpayer ber and Certifi	catio	n			ге	que	ster.	to the Do not RS.
		your income tax return)				_				_	
		saster Recovery, LLC									
8		garded entity name, if different from above saster Recovery, LLC									
page	Check appropriate bo								_	_	
Print or type Specific Instructions on	classification (require	d): Individual/sole proprietor C Corporation		_	P neushûp	_	Trust/e	state		Exem	pt payer
분들	Other (see inst	fructions) •		É					1		
뜋	5.	set, and apt. or suite no.)		Requester	s nam	and a	ddress	(opti	onal)	_	-
	109 White Oa							232	- 30		
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UN OL	95.10.15 YOUR GERIDIOYSI 1 page 3.	identification number (EIN). If you do not have a	number, see How to get a	<u></u>	ш		ب.	Ш.	L		$\perp$
lote.	If the account is in m	ore than one name, see the chart on page 4 for	cuidelines on whose	E	mploy	er ider	tificati	on n	ımbei	,	
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Part	Certifica	tion			ш		ш				
	penalties of perjury, i							-	_	-	
The	number shown on the	ris form is my correct taxpayer identification num	iber (or I am waiting for a r	umber te	be is	sued i	lo me)	, and	1		
2011	neo (mo) mat i am a	up withholding because: (a) I am exempt from ba subject to backup withholding as a result of a faild kup withholding, and	ickup withholding, or (b) I I ure to report all interest or	ave not dividend:	been r s, or (c	notifie ) the i	d by th	e int	emal lifled	Revo	enue vat i am
I am	a U.S. citizen or oth	er U.S. person (defined below).									
terest eneral structi	paid, acquisition or	You must cross out item 2 above if you have be report all interest and dividends on your tax retur abandonment of secured property, cancellation of han interest and dividends, you are not required	m. For real estate transact	ons, iten	2 do	es not	apply	. For	mort	gage	
lgn ere	Signature of U.S.person*	J)///	Date	. 9	11	7	20	) )	8		
	eral Instruction references are to the	oris e Internal Revenue Code unless otherwise	Note. If a requester giv your TIN, you must use	es you a	form (	other is form	han F	om '	W-9 t	o req	uest imilar
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perso	n who is required to	file an information return with the IRS must	<ul> <li>An individual who is a</li> </ul>			US	reside	nt ali	en		
tain y	our correct faxpaver	identification number (TIM) to report for	<ul> <li>A partnership, corpor.</li> </ul>	ation, co	тралу	or a	ssocia	tion o	reate	d or	
u pak	s, income paid to you d, acquisition or abar or contributions you	real estate fransactions, mortgage interest idonment of secured property, cancellation made to an IRA	organized in the United • An estate (other than	States o	or unde	er the	laws o	fthe	Unite	d St	ites,
Use F	orm W-9 only if you	are a U.S. person (including a resident	<ul> <li>A domestic trust (as d</li> </ul>								
en), to questo	o provide your correct er) and, when applica	t TIN to the person requesting it (the able, to:	Special rules for partr business in the United : tax on any foreign partr	States ar	e gene	rally	require	ed to	pay a	titly s	e or holding
nber	rtify that the TIN you to be issued),	are giving is correct (or you are waiting for a	Further, in certain case	s where	a Form	W-9	has no	of he	en re	celve	d, a
		subject to backup withholding, or	partnership is required and pay the withholding	tax. The	refore	. If vo	u are a	a U.S	Dec	son fi	hal is a
yee. It beable not su	im exemption from b f applicable, you are share of any parine	ackup withholding if you are a U.S. exempt also certifying that as a U.S. person, your ership income from a U.S. trade or business ing tax on foreign partners' share of	partner in a partnership States, provide Form V status and avoid withho	conduct -9 to the	ing a to	rade o	r busi to est	ness ablis	in the	e Unit	led

### **Unit Cost Fee Rate Schedule**

DESCRIPTION OF SERVICE	UNIT	UNIT COST
MOBILIZATION AND DEMOBILIZATION	L.S.	N/C

DESCRIPTION OF SERVICE	UNIT	UNIT COST			
EMERGENCY ROAD CLEARING AND REMOVAL OF DEBRIS FROM THE PUBLIC RIGHT-OF-WAY					
Backhoe - Rubber Tire Type, J.D. 310 or equal w/bucket & hoe	Hour	\$ 80.00			
Bucket Truck - 50 Ft.	Hour	\$ 85,00			
Bucket Truck - 50' to 75'	Hour	\$ 95.00			
Chipper w/2-man Crew	Hour	\$ 65.00			
Crane - 100 Ton (8 Hr Minimum)	Hour	\$ 250.00			
Grane - 50 Ton	Hour	\$ 135.00			
Crane 30 Ton or larger	Hour	\$ 85.00			
Dozer -D-6 or equivalent	Hour	\$ 80.00			
Dozer-CAT D4 or equivalent	Hour	\$ 65.00			
Dozer-Cat D8 or equivalent	Hour	\$ 110.00			
Dump Truck - 5 CY	Hour	\$ 60.00			
Dump Truck - Trailer, 50-80 cubic yard	Hour	\$ 90.00			
Dump Truck-Tandem, 14-18 cubic yard	Hour	\$ 60.00			
Dump Truck-Trailer, 24-40 CY	Hour	\$ 40.00			
Dump Truck-Trailer, 41-60 CY	Hour	\$ 60.00			
Dump Trailer w/Tractor, 30 to 40 CY	Hour	\$80.00			
Dump Trailer w/Tractor, 41 to 50 CY	Hour	\$ 90.00			
Dump Trailer w/Tractor, 51 to 60 CY	Hour	\$ 110,00			
Dump Truck - 10 to 15 CY	Hour	\$ 65.00			
Walking Floor Trailer w/Tractor, 100CY	Hour	\$130.00			
Equipment Transports	Hour	\$ 135.00			
Excavator - Cat 320 or equivalent	Hour	\$ 97.00			
Excavator - Cat 325 or equivalent	Hour	\$ 114.00			
Excavator - Cat 330 or equivalent	Hour	\$139.00			
Excavator - Rubber Tired with debris grapple	Hour	\$ 110.00			

This document in its entirety must be completed and returned with your Submittal

Unit Cost Fee Rate Schedule (Page 2 of 7)  DESCRIPTION OF SERVICE UNIT UNIT COST					
EMERGENCY ROAD CLEARING AND REMOVAL OF DEBRIS FROM	CONTRACTOR OF THE PARTY OF THE	TOTAL TOTAL STATE OF THE STATE			
Farm Tractor w/Boxblade	Hour	\$ 50.00			
Feller Bunchers 611 Hydro-Ax or equivalent	Hour	\$ 225.00			
Forklift - Extends Boom with debris grapple	Hour	\$ 65.00			
Jetter Vac Truck	Hour	\$ 265.00			
Loader - Bobcat, 753 or John Deere 648-E with debris grapple or equivalent	Hour	\$ 45.00			
Loader - Front End, 544 or equal with debris grapple or equivalent	Hour	\$ 80.00			
Loader - Knuckleboom -216 Prentice or equivalent	Hour	\$ 115.00			
Loader - Self, Knuckle Boom Truck, 25-35 CY Body	Hour	\$ 120.00			
Loader - Self, Knuckle Boom Truck, 35-45 CY Body	Hour	\$ 135.00			
Loader - Skid Steer-753 Bobcat w/Bucket or equivalent	Hour	\$ 40.00			
Loader - Steer-753 Bobcat Skid With Street Sweeper or equivalent	Hour	\$ 45.00			
Loader - Towed w/Tractor, Prentice 210 or equivalent	Hour	\$ 145.00			
Loader - Wheel JD 644, or equivalent, with debris grapple or equivalent	Hour	\$ 85.00			
Loader - Wheel, Cat 955 or equivalent	Hour	\$ 138.00			
Loader - Wheel, Cat 966 or equivalent	Hour	\$162.00			
Loader - Wheel, JD 644, 2-3 CY Articulated w/Bucket or equivalent	Hour	\$ 89.00			
Log skidder-JD 648E, or equivalent	Hour	\$ 75.00			
Motor Grader-CAT 125 - 140HP or equivalent	Hour	\$ 70.00			
Pickup Truck - Unmanned	Hour	\$ 25.00			
Portable Light Plant	Hour	\$ 40.00			
Power Screen	Hour	\$ 90.00			
Loader-Self, Scraper CAT 623 or equivalent	Hour	\$ 110.00			
Stacking Conveyor	Hour	\$60.00			
Stump Grinder/ Vermeer 252 or equivalent	Hour	\$ 45.00			
Street Sweeper	Hour	\$ 75.00			
Sweeper – open air broom	Hour	\$ 55.00			
Trackhoe 690 J.D. or equivalent	Hour	\$ 125.00			

Unit Cost Fee Rate Schedule (Page 3 of 7)					
DESCRIPTION OF SERVICE UNIT UNIT COST					
EMERGENCY ROAD CLEARING AND REMOVAL OF DEB	RIS FROM THE PUBLIC RIGH	IT-OF-WAY (CONTINUED)			
Truck - 1 ton Pickup	Day	\$ 35.00			
Truck - 1/2 ton Pickup	Day	\$ 25.00			
Truck - 3/4 ton Pickup	Day	\$ 30.00			
Truck - 6 Wheel Drive Heavy Off Roads	Hour	\$ 45.00			
Truck - Box	Day	\$ 55.00			
Truck - Service	Hour	\$ 50.00			
Truck - Supplies	Hour	\$ 50.00			
Truck - Water	Hour	\$ 50.00			
Utility Van	Day	\$ 45.00			
Other (List)					
Other (List)					
Other (List)					

Unit Cost Fee Rate Schedule (Page 4 of 7)					
DESCRIPTION OF SERVICE	UNIT	UNIT COST			
DEBRIS REMOVAL SER	RVICES	(9)			
Debris Removal from Event Site and Hauling to DMS 0-30 Miles.	СҮ	\$ 10.40			
Debris Removal from Event Site and Hauling to Landfill or Final Disposal Site* 0-30 Miles.	СУ	\$ 10.40			
Debris Removal from DMS and Hauling to Landfill or Final Disposal Site* 0-30 Miles.	СҮ	\$ 10.40			
Debris Removal from Event Site and Hauling to DMS 31-60 Miles.	CY	\$ 10.75			
Debris Removal from Event Site and Hauling to Landfill or Final Disposal Site* 31-60 Miles.	СУ	\$ 10.75			
Debris Removal from DMS and Hauling to Landfill or Final Disposal Site* 31-60 Miles.	CY	\$ 10.75			
Debris Removal from Event Site and Hauling to DMS 61+ Miles.	CY	\$ 11.25			
Debris Removal from Event Site and Hauling to Landfill or Final Disposal Site* 61+ Miles.	CY	\$ 11.25			
Debris Removal from DMS and Hauling to Landfill or Final Disposal Site* 61+ Miles.	СУ	\$ 11.25			
White Goods removal, segregation and disposal at approved location*	Item	\$30.00			
HAZWASTE removal, segregation and packaging at DMS for disposal by others	Pound	\$ 6.50			
Freon Management, Recycling and Disposal*  Carcass Removal, Transportation and Disposal*	Per unit	\$ 25.00			
(Removal of debris that will decompose such as animals or organic	Pound	\$ 1.00			
Waterway Debris Removal  Debris removal from canals, rivers, creeks, streams & ditches	су	\$ 89,00			
Sand Collection and Screening	CY	\$ 38.00			
Pick up, screen and return debris laden sand/mud/dirt/rock  Vessel Removal					
	Unit	\$4,500.00			
Demolition of Private Structure  Vehicle Removal	CY	\$ 14.50			
Electronic Waste	Unit	\$200.00			
Removal of electronic debris that contain hazardous materials, such as cathode ray tubes. Includes computer monitors and televisions	Unit	\$ 25.00			
Biowaste Removal of waste capable of causing infection to humans (Animal waste, human blood, pathological waste)	Pound	\$16.00			

<sup>\*</sup>NOTE: Contractor will pay tipping fee or other disposal fee at final disposal site(s) and charge Franklin at cost. All final disposal sites must be approved by Franklin County.

Unit Cost Fee Rate Schedule (Page 5 of 7)					
DESCRIPTION OF SERVICE	UNIT	UNIT COST			
TREE OPERATIONS, INCLUDING HAULING					
Hazardous Trees Removal 6" diameter to 12" diameter	Tree	\$ 150.00			
Hazardous Trees Removal >12" diameter to 24" diameter	Tree	\$ 225.00			
Hazardous Trees Removal >24" diameter to 36" diameter	Tree	\$ 350.00			
Hazardous Trees Removal >36" to 48"	Tree	\$ 475.00			
Hazardous Trees Removal >48"+	Tree	\$ 600.00			
Hazardous Limbs Removal >2"	Tree	\$ 100,00			
Hazardous Stumps Removal >24" — 36"	Stump	\$ 150.00			
Hazardous Stumps Removal >36" –48"	Stump	\$ 300.00			
Hazardous Stumps >48"+	Stump	\$ 450.00			
Stump Fill Dirt Fill dirt for stump holes after removal	CY	\$ 12,00			

DESCRIPTION OF SERVICE	UNIT	UNIT COST
MANAGEMENT A	ND REDUCTION	
Grinding  Grinding/chipping vegetative debris	СУ	\$ 2.50
Air Curtain Burning Air Curtain Burning vegetative debris	CY	\$ 1.75
Open Burning Opening burning vegetative debris	СУ	\$ 1.25
Compacting Compacting vegetative debris	CY	\$ 1.00
Debris Management Site Management Preparation, management, and segregating at debris management site	СУ	\$ 1.50

Unit Cost Fee Rate Schedule (Page 6 of 7)				
DESCRIPTION OF SERVICE	UNIT	UNIT COST		
FINAL DISPOSAL				
Tipping Fees (Vegetative) Fee includes negotiated contract price or pass through amount for vegetative	СУ	Pass Through		
Tipping Fees (Mix) Fee includes negotiated contract price or pass through amount for mix	CY	Pass Through		
Tipping Fees (C&D) Fee includes negotiated contract price or pass through amount for C&D	СҮ	Pass Through		

DESCRIPTION OF SERVICE	UNIT	UNIT COST			
MISCELLANEOUS EQUIPMENT: & SERVICES					
Hay bales	Each	\$ 5.00			
Staked Silt Fence	LF	\$ 3.00			
Fill Dirt	СҮ	\$ 12.00			
Tree Protection, as required	LF	\$ 22.00			
Dewater, as required	Hour	\$ 600.00			
Bagged Ice, 50/100 lbs	per	\$ 1.09 / 7 lbs Bag			
Bottled Water, Palletized Truck Load	Lb	<b>\$ 4.25</b>			
Bulk Water, Tanker	Gal	\$ 5.00			
Water Tanker for Bulk Water, Tanker	Gal	\$ 1.00			
Light Tower w/Generator	Day	\$ 400.00			
Office Trailer, 40 ft	Day	\$ 250.00			
Portable Toilet, Single	Day	\$ 5.00			
Portable Toilet, Single	Week	\$ 80.00			

Unit Cost Fee Rate Schedule (Page 7 of 7)		
DESCRIPTION OF SERVICE	UNIT	UNIT COST
PERSON	NEL RATES	
Traffic Control Personnel	Hour	\$ 20.00
Laborer	Hour	\$ 20.00
Survey Person w/Truck	Hour	\$ 55.00
Inspector w/Vehicle	Hour	\$ 50.00
Chainsaw w/Operator	Hour	\$ 30.00
Foreman w/Truck	Hour	\$ 55.00
Superintendent w/Truck	Hour	\$ 55.00
Climber w/Gear	Hour	\$ 35.00
Mechanic w/Truck and Tools	Hour	\$ 58.00
Ticket Writers / Individual	Hour	\$ 25.00
Clerical / Individual	- Hour	\$ 20.00
Program Management Services – Professional	Hour	\$ 62.00
Program Management Services – Administrative	Hour	\$ 48.00
Other (List)	Hour	
Other (List)	Hour	
Other (List)	Hour	