

1	Statement of Interest and Introduction
2	Experience
3	Financial Information
4	References
5	Proposal Matrix
6	License
7	Insurance
8	Required Documents



September 13, 2018

Franklin County Clerk of Clerks
Attn: Lori Hines
33 Market Street, Suite 203
Apalachicola, FL 32320

RE: Disaster Debris Removal Services

Dear Ms. Hines,

The TFR family wishes you the best in your selection of a Disaster Recovery Contractor. We understand that the selection of an emergency contractor is a major decision and we genuinely appreciate you taking TFR Enterprises into consideration. We comprehend and are undaunted by the challenges you may face, as we have been through the process and recovery with over 150 clients who have been impacted by devastating events. TFR Enterprises, Inc. is a national disaster and debris management corporation based in Leander, Texas. With over 28 years of disaster recovery experience, TFR has collected and processed over 25,000,000 cubic yards of debris. We are proud to be recognized for our quality of work and capabilities by being **awarded two divisions on the ACI-USACE debris removal contract**. TFR is prepared, equipped, and ready to provide you with a turnkey, expedited, cost effective emergency response solution.

Capacity. No job or disaster is too large for TFR to handle. Our experience speaks of itself. In response to the devastating 2005 Hurricane Season where we hauled and processed over **6,000,000 cubic yards** in 180 days, simultaneously managing 14 TDSRS sites. During the 2008 Hurricane Season, TFR executed debris management for **1,800,000 cubic yards** using 10 TDSRS locations. **More recently, the 2017 Hurricane Season proved to be one of the most crippling in US history. TFR managed 21 projects in Texas, Florida, Puerto Rico, and California simultaneously.** With a subcontractor list numbering over 1,000 and a fleet of owned equipment, TFR Enterprises is prepared to tackle your greatest challenges.

Depth. Debris clearing, removal, and processing are only the initial phase of your recovery efforts. There are many ancillary tasks that must be undertaken for you and your citizens to get back to life as it was prior to the storm. TFR has extensive experience in all this work, including: land-clearing, stream and river clearing and diversion, tree removal, trimming and pruning on parks, golf courses and rights-of-way, tree repair and maintenance, debris recycling, tub grinding, hauling and demolition.

In-House Capacity. TFR owns over 150 pieces of equipment, including a fleet of self-loading debris hauling trucks, rubber-tired/tracked loaders, heavy-haulers, excavators, dozers, field offices, and eight (8) Diamond-Z Model 1463 Tub Grinders for vegetative debris reduction (grinding). Not only is this equipment uncommitted on current long-term contracts, but all of it is equipment that is primarily designed for use in debris removal operations. This resource of company-owned and controlled assets allows TFR to provide an expedient response.

With a geographical footprint that allows for quick response to Franklin County, TFR can respond within hours to immediately begin emergency road clearance services to provide a vital lifeline for federal, state, and local emergency responders to assess damages. TFR's goal is to have a site ready for acceptance of storm-generated debris in less than 24 hours from Notice to Proceed. Our Mobile Command Units have full communications to assist you if your communication abilities have been



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

compromised. Project teams are immediately available to quantify debris, provide an overall damage estimate, and begin a recovery/removal plan.

At TFR, we know that projects of this scope can be of huge financial burden. Our staff is well trained in the FEMA reimbursement process and we are ready to assist you throughout the entire reimbursement process. **ALL TFR'S CLIENTS HAVE RECEIVED 100% OF THE ELIGIBLE REIMBURSABLE AMOUNT.** Our financial strength allows us to help you get the project kicked off and funded while the reimbursement process begins.

Differentiation. Many firms within our industry can provide the financial stability, past performance, and crews of subcontractors. TFR takes pride in having one of the industry's largest fleet of self owned and maintained equipment. This fleet allows us to mobilize in a more expeditious manner as well as perform multiple projects at a time.

For contact purposes regarding this response, the County's contact person will be our Contracts Administrator, Tiffany Jean. Mrs. Jean may be reached on her cell, (512) 565-0710 or via email at tiffany@tfrinc.com. She is ready to assist with any inquiries or concerns that you may have regarding this RFP response.

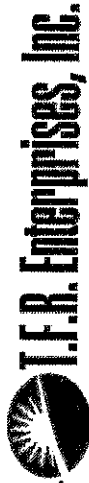
The principals of TFR Enterprises, Inc. declare that this proposal is in all respects and is submitted in good faith without collusion or fraud and the person signing this proposal is authorized to bind the corporation. Also, should TFR be selected we are committed to exceeding the expectations of this RFP.

TFR guarantees that we will comply with and meet the standards listed in the FEMA "Public Assistance Program and Policy Guide, April 2018."

Once again, thank you for the opportunity to submit this proposal for disaster debris removal and disposal to Franklin County and its representatives.

Sincerely,

Tipton F. Rowland,
CEO/President
601 Leander Drive
Leander, Texas 78641
Office: 512-260-3322 ext. 200



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

<i>Recent Experience</i>	<i>Event</i>	<i>Description of Work</i>	<i>Point of Contact</i>	<i>Contract Value</i>
USACE	California Wildfires	Flood Creeks/Channels Debris Hauling	James Costantino (213) 452-3237	\$6,250,000.00
USACE	California Wildfires	Flood Basin Debris Removal	Tracy Eccles (661) 265-7222	\$2,379,000.00
Puerto Rico	Hurricane Maria	Tree Trimming, Hauling, and Disposal	Emilio Garay (787) 380-7078	\$31,000,000.00
Miami-Dade	Hurricane Irma 09/2017	Hauling & Reduction of Debris	Jennyfer Calderon (305) 375-5312	\$4,500,000.00
Florida Turnpike FLDOT District 01	Hurricane Irma 09/2017	Tree Trimming, Hauling, and Disposal	Maria Connolly (954) 934-1209	\$2,400,000.00
FLDOT District 02	Hurricane Irma 09/2017	Tree Trimming, Hauling, and Disposal	Amy Perez (863) 519-2316	\$7,000,000.00
FLDOT District 05	Hurricane Irma 09/2017	Tree Trimming, Hauling, and Disposal	Jennifer Curls (386) 961-7561	\$2,350,000.00
FLDOT District 07	Hurricane Irma 09/2017	Tree Trimming, Hauling, and Disposal	Victor LoPiccolo (386) 943-5287	\$3,036,000.00
City of Plantation, FL	Hurricane Irma 09/2017	Tree Trimming, Hauling, and Disposal	Anita Montjoy (813) 975-6442	\$46,704.00
City of Homestead, FL	Hurricane Irma 09/2017	Tree Trimming, Hauling, and Disposal	Dawn Mehler (954) 797-2723	\$8,100,000.00
St. John's County, FL	Hurricane Irma 09/2017	Tree Trimming, Hauling, and Disposal	Maria Pineda (305) 224-4772	\$2,800,000.00
TXDOT- Victoria	Hurricane Harvey 08/2017	Tree Trimming, Hauling, and Disposal	Benjamin Bright (904) 209-0252	\$620,000.00
TXDOT- Nueces	Hurricane Harvey 08/2017	Tree Trimming, Hauling, Reduction and Disposal	David Stephens (361) 293-4341	\$500,000.00
TXDOT- Harris	Hurricane Harvey 08/2017	Tree Trimming, Hauling, Reduction and Disposal	Martin Horst (361) 808-2261	\$3,600,000.00
City of Beaumont, TX	Hurricane Harvey 08/2017	Debris Removal and Disposal	Cody McKenney (281) 686-9871	\$250,000.00
City of Dayton, TX	Hurricane Harvey 08/2017	Debris Removal and Disposal	Tommy Gill (832) 767-8118	\$490,597.00
City of Port Lavaca	Hurricane Harvey	Debris Removal and Disposal	Theo Melancon (936) 258-2642	\$29,106.00
		Debris Removal and Incineration	Jody Weaver	\$400,000.00



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

	08/2017		(361) 827-3601	
City of Sugarland	Hurricane Harvey 08/2017	Debris Removal and Disposal	Ilana Harris (281) 275-2497	\$46,285.00
City of Raleigh, NC	Hurricane Matthew	Grinding Services	Kelly Lindsey (919) 996-2202	\$95,000.00
Port St. Lucie, FL	Hurricane Matthew	Tree Trimming, Hauling, and Disposal	Richard Perkins (772) 344-4263	\$2,000,000.00
FLDOT District 05	Hurricane Matthew	Cut & Toss, Debris Removal, and Disposal	Rick Coe (386) 740-3490	\$9,000,000.00
FLDOT District 03	Hurricane Matthew	Tree Trimming, Hauling, and Disposal	Amanda Mauldin (850) 330-1364	\$1,300,000.00
FLDOT District 02	Hurricane Matthew	Tree Trimming, Hauling, and Disposal	Jennifer Smith (386) 943-5367	\$1,300,000.00
LADOTD District 61	Floods 08/16-12/16	Debris Removal and Disposal	Mark Benton (225) 379-1164	\$3,160,000.00
LADOTD District 03	Floods 08/16-11/16	Debris Removal and Disposal	Mark Benton (225) 379-1164	\$125,000.00
Iberia Parish, LA	Floods 09/16-10/16	Debris Removal and Disposal	Michael Broussard (337) 492-5412	\$30,000.00
Waste Management- East Oak Landfill	Single Contract Floods 11/15	Grinding Services	Shawn Cockrell (405) 427-1112	\$45,000.00
TXDOT	Floods 06/16	Debris Removal and Disposal	Jamie Witten (512) 585-4678	\$111,778.50
Fort Bend County, Texas	Annual Contract Floods 11/15	Debris Removal and Disposal	Marc Grant (281) 342-4513	\$423,187.09
Collin County, Texas	Single Contract Ice Storm 12/15	Grinding Services	Gary Enna (972) 548-3700	\$252,000.00
Bastrop County, Texas	Single Contract Ice Storm 12/15	Debris Removal and Disposal	Mike Fisher (512) 848-6693	\$43,469.00
Acme Materials	Single Contract Ice Storm 12/15	Grinding Services	Ben Grierson (214) 701-7916	\$13,250.00
City of Guthrie, Texas	Single Contract Ice Storm 12/15	Debris Reduction Services	Tenny Maker (405) 260-3091	\$15,000.00
City of Edmond, Oklahoma	Single Contract Ice Storm 12/15	Debris Reduction Services	Johnny Carter (405) 216-7612	\$175,000.00
Rowlett, Texas	Tornado	Debris Reduction Services	Vicki Alfaro	\$42,000.00



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

	12/15		(972) 412-6198	
MD Dept of General Svcs	Snow Storm 01/16	Snow Removal (Hourly Contract)	Denise Wade (240) 205-3086	\$75,096.00
Guadalupe County, Texas	Floods 10/15	Debris Removal and Disposal	Judge Kutscher (830) 303-8857	\$36,000.00
Texas State University	Floods 5/15	Debris Removal, Reduction, and Disposal	Joel Soto (512) 245-1880	\$196,400.00
TXDOT	Floods 5/15	Debris Removal from Bridges and Waterways	Jamie Witten (512) 832-7069	\$374,000.00
City of Martindale, Texas	Floods 5/15	Debris Removal and Disposal	Jordan Powell (512) 398-1811	\$94,000.00
City of Wimberly, Texas	Floods 5/15	Debris Removal and Disposal	Mark Kennedy (512) 393-2219	\$394,000.00
San Marcos, Texas	Floods 5/15, 10/15	Debris Removal and Disposal	Bert Stratemann (512) 393-8181	\$439,500.00
TXDOT Recovery	Floods 5/15	Search and Rescue Services	Jamie Witten (512) 832-7069	\$86,400.00
Caldwell County, Texas	Floods 5/15-7/15, 10/15	Debris Removal, Reduction, and Disposal	Jordan Powell (512) 398-1811	\$29,100.00
Hays County, Texas	Floods 5/15-7/15, 10/15	Debris Removal, Reduction, and Disposal	Mark Kennedy (512) 393-2219	\$489,008.85
Monterey, Tennessee	Ice Storm 4/15-6/15	Reduction of Vegetative Debris	Bill Wiggins (931) 839-3770	\$30,000.00
Overtown County, Tennessee	Ice Storm 4/15-5/15	Debris Removal, Hauling, and Hazardous Tree Work	Ben Danner (931) 823-5638	\$366,241.00
Putnam County, Tennessee	Ice Storm 4/15-5/15	Debris Removal, Reduction, Hauling, and Hazardous Tree Work	Randy Porter (931) 526-2161	\$1,044,000.00
NCDOT (Davidson County)	Ice Storm 3/14-8/14	Debris Removal, Hauling, and Hazardous Tree Work	Brad Wall (336) 487-0000	\$1,347,067.06
NCDOT (Guilford County)	Ice Storm 3/14-8/14	Debris Removal, Hauling, and Hazardous Tree Work	Brad Wall (336) 487-0000	\$7,672,601.73
SCDOT	Ice Storm 2/14-6/14	Debris Removal, Hauling, and Hazardous Tree Work	Shannon Welch (843) 907-2095	\$5,814,630.73
City of Norman, Oklahoma	Ice Storm 12/13-2/14	Debris Removal, Reduction, and Disposal	Greg Hall (405) 409-0499	\$601,759.02
Larimer County, Colorado	Floods	Debris Removal, Reduction, and Disposal	Stephen Gillette	\$935,755.49



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

	9/13-6/14		(970) 498-5760	
Longmont, Colorado	Floods 9/13-3/14	Removal of Mobile Homes	Charlie Kamenides (303) 651-8345	\$141,500.00
Weld County, Colorado	Floods 9/13-12/13	Debris Removal, Reduction, and Disposal	Trevor Jiricek (970) 353-6100	\$261,271.09
Adams County, Colorado	Floods 9/13-10/13	Debris Removal from Bridges and Waterways	Liz Estrada (720) 523-6052	\$16,069.56
Town of Lyons, Colorado	Floods 9/13-11/13	Debris Removal & Hauling	Jeff Callahan (720) 564-2221	\$148,694.64
Oklahoma City, Oklahoma	Tornado 6/13-	Debris Removal from Waterways	Bryan Haskins (405) 297-2134	\$245,391.75
Canadian County, OK	Tornado 6/13-9/13	Removal and Disposal of Tornado Debris	Jerry Smith (405) 295-6186	\$91,769.00
Shawnee, Oklahoma	Tornado 6/13-7/13	Removal and Disposal of Tornado Debris	Brian McDougal (405) 878-1601	\$60,800.00
Cleveland County, Oklahoma	Tornado 6/13-10/13	Debris Removal, Reduction, and Disposal	Darryl Stacy (405) 366-0200	\$830,781.69
City of Norman, Oklahoma	Tornado 6/13-10/13	Debris Removal, Reduction, and Disposal	Greg Hall (405) 409-0499	\$365,000.00
Rapid City, South Dakota	Ice Storm 10/13-10/13	Reduction of Vegetative Debris	Ted Johnson (605) 394-4154	\$31,358.69
Sioux Falls, South Dakota	Ice Storm 4/13-10/13	Removal of Hazardous Trees from Drainage Ways	Scott Rust (605) 367-8836	\$138,081.25
Sioux Falls, South Dakota	Ice Storm 4/13-10/13	Stump Grinding	Scott Rust (605) 367-8836	\$100,000.00
Sioux Falls, South Dakota	Ice Storm 4/13-6/13	Emergency Tree Removal	Scott Rust (605) 367-8836	\$925,347.10
Sioux Falls, South Dakota	Ice Storm 4/13-9/13	Reduction of Storm Debris	Scott Rust (605) 367-8836	\$838,000.00
Garland County, Arkansas	Ice Storm 3/13-6/13	Removal and Disposal of Vegetative Debris	Jerry Pogue (501) 262-3602	\$323,024.00
Saline County, Arkansas	Ice Storm 3/13-5/13	Removal and Disposal of Vegetative Debris	Marty Polk (501) 317-2402	\$2,146,000.00
Island Beach State Park, New Jersey	Hurricane Sandy 11/12-5/13	Hauling of Hurricane Debris	Ray Bukowski (732) 793-0506	\$100,000.00



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

Brick Township, New Jersey	Hurricane Sandy 11/12-5/13	Removal and Disposal of Debris	Glenn Campbell (732) 262-1058	\$58,963.00
Ocean County, New Jersey	Hurricane Sandy 11/12-5/13	Removal and Disposal of Debris	Julie Tarrant (732) 244-2121	\$200,542.00
Scotch Plains Twp, New Jersey	Hurricane Sandy 11/12-3/13	Debris Reduction	Bozena Lacina (908) 322-6700	\$32,243.00
Old Bridge Twp, New Jersey	Hurricane Sandy 11/12-3/13	Removal of Tree Stumps	John Tooley (732) 721-5600	\$13,860.00
Edison Twp, New Jersey	Hurricane Sandy 11/12-3/13	Debris Reduction	Laura Popick (732) 248-7409	\$74,000.00
Neptune Twp, New Jersey	Hurricane Sandy 11/12-11/12	Debris Removal and Disposal	Tracey James (732) 988-5200	\$35,785.00
Southbury, Connecticut	Hurricane Sandy 11/12-12/12	Debris Removal, Reduction, and Disposal	Tom Crowe (203) 262-0622	\$18,795.00
City of Norman, Oklahoma	Tornado 4/12-6/12	Debris Removal, Reduction, and Disposal	Greg Hall (405) 409-0499	\$408,073.00
Southbury, Connecticut	Winter Storm 1/12-3/12	Debris Removal, Reduction, and Disposal	Tom Crowe (203) 262-0622	\$528,890.00
Bastrop County, Texas	Wildfires 9/11-9/12	Debris Removal, Reduction, and Disposal	Mike Fisher (512) 848-6693	\$12,200,000.00
Texas Dept of Transportation	Wildfires 5/12-9/12	Debris Removal, Reduction, and Disposal	Celso Harper (512) 321-2221	\$1,075,471.00
State Hwy Admin, Maryland	Hurricane Irene 8/11-10/11	Debris Removal, Reduction, and Disposal	Craig Fetzter (410) 582-5535	\$279,106.00
Charles County, Maryland	Hurricane Irene 8/11-10/11	Debris Removal, Reduction, and Disposal	Candice Kelly (301) 645-0550	\$102,302.00
City of Norman, Oklahoma	Wind Storm 6/11-8/11	Debris Removal, Reduction, and Disposal	Greg Hall (405) 409-0499	\$144,185.00
City of Norman, Oklahoma	Tornado 5/10-7/10	Debris Removal, Reduction, and Disposal	Greg Hall (405) 409-0499	\$237,000.00
Baltimore, Maryland	Snow Storm 1/10-2/10	Snow Removal, Road Clearing	Joe Palacheck (410) 767-3207	\$630,000.00



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

Rogers, Arkansas	Ice Storm 1/09-3/09	Debris Removal and Disposal	Steve Womack (479) 621-1117	\$900,000.00
Fort Bend County, Texas	Hurricane Ike 9/08-1/09	Debris Removal, Reduction, and Disposal	Marc Grant (281) 342-4513	\$10,000,000.00
Polk County, Texas	Hurricane Ike 10/08-3/09	Debris Removal and Disposal	John Thompson (936) 327-6813	\$6,600,000.00
Liberty, Texas	Hurricane Ike 9/08-10/08	Debris Removal and Disposal	Harvey Joiner (936) 336-3684	\$2,900,000.00
Harris Count Flood Control, Texas	Hurricane Ike 9/08-1/09	Debris Removal, Reduction, and Disposal	Robert Reagan (713) 684-4230	\$200,000.00
City of Sugarland, Texas	Hurricane Ike 9/08-12/08	Debris Removal and Disposal	Adam Smith (281) 275-2483	\$3,400,000.00
City of Katy, Texas	Hurricane Ike 9/08-11/08	Debris Removal and Disposal	Elaine Lutringer (281) 391-4830	\$262,000.00
Brownsville, Texas	Hurricane Dolly 7/08-10/08	Haul Hurricane Debris	Roberto Luna (956) 548-6087	\$1,252,000.00
Texas Dept of Transportation	Hurricane Dolly 7/08-9/08	Debris Removal, Reduction, and Disposal	Pedro Alvarez (956) 702-6125	\$879,000.00
Willacy County, Texas	Hurricane Dolly 7/08-9/08	Debris Removal, Reduction, and Disposal	Emilio Vera (956) 689-3393	\$445,000.00
Laguna Vista, Texas	Hurricane Dolly 7/08-10/08	Debris Removal and Disposal	Iris Hill (956) 943-1793	\$47,800.00
San Benito, Texas	Hurricane Dolly 7/08-10/08	Debris Removal and Disposal	Orlando Garcia (956) 361-3851	\$247,000.00
Harlingen, Texas	Hurricane Dolly 7/08-9/08	Debris Removal and Disposal	Dan Serna (956) 216-5300	\$879,000.00
Port Isabel, Texas	Hurricane Dolly 7/08-9/08	Debris Removal and Disposal	Edward Meza (956) 943-2682	\$223,000.00

***ALL OF TFR'S CLIENTS HAVE RECEIVED 100% OF THE ELIGIBLE REIMBURSABLE AMOUNT.**



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

FEMA Understanding and Experience

TFR possesses an intimate understanding of the FEMA funding and reimbursement process. **ALL TFR CLIENTS HAVE RECEIVED 100% OF THEIR ELIGIBLE REIMBURSEMENT. TFR HAS NEVER HAD A SINGLE DOLLAR DEOBLIGATED BY FEMA or the FHWA.** We understand that our client's reimbursement is directly correlated to their ability to pay TFR and we work with our clients to ensure this process is as fast and efficient as possible. Due to the sliding reimbursement scale implemented by the Hurricane Sandy Recovery Act of 2013, TFR also understands that the faster we complete the job, the greater the financial burden assumed by FEMA. TFR is willing to do whatever it takes to maximize your reimbursement.

TFR personnel have conducted over 150+ federally funded projects, and as such, has gained invaluable experience and familiarity with the FEMA recording and reimbursement process conducted under the federal *Public Assistance Program*. With no turnover in our key personnel for the past five (5) years, our employees have been working as a cohesive team to confront FEMA issues and ensure the reimbursement of our clients for 28 years. Sharon Lyell, our Project Administrator, in conjunction with Tiffany Jean, Contract Administrator, head our *FEMA Compliance Team* in all disaster-related projects. Our *FEMA Compliance Team* is deeply vetted in FEMA management and operational styles, and **NEVER** has TFR, or its officers, had a disputed claim for FEMA reimbursement. These individuals are very familiar with and aware of the federal guidelines for independence in accountability and reporting as well as recognizing that it cannot perform or assume the sovereign duties of the government officials. However, this does not preclude TFR from offering the following services to aid our clients in complying with the federal *Public Assistance Program*:

- Provide extensive pre-event training sessions with review of previous submitted FEMA paperwork
- Design appropriate cost tracking systems before approval of Project Worksheets is received
- Assist in estimation of debris volumes by debris types and debris management costs for Preliminary Damage Assessments
- Train clients on FEMA's Cost Estimating Format, a forward pricing model allowing FEMA to account for all possible costs on large projects
- Assist in the preparation of Immediate Needs Funding (INF) requests
- Review the operational procedures of the FEMA Public Assistance Program as it relates to the overall recovery process
- Inform and prepare for critical meetings with FEMA, emphasis on "Kick-off Meeting" and "Applicant's Briefing"
- Aid in the preparation of Project Worksheets
- Provide, review and confirm accuracy of supporting documentation (i.e. Truck Certifications, Load Tickets, Equipment Time Sheets, etc.) for the Project Worksheets to realize full reimbursement



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

TFR takes a proactive approach to debris management. Enacting a comprehensive, efficient debris management plan, which retains operational flexibility to address problems on the fly, is vital to the success of the project and our client's realization of full FEMA reimbursement. Upon establishment of a debris management plan, we strongly suggest submitting the plan for FEMA review, relieving undo stress over FEMA acceptance following a disaster event.

TFR will meet all program standards as provided in the "Debris Management Guide".



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

Financial Capability

TFR Enterprises, Inc. is a wholly owned corporation, since the company's incorporation in 1989, completing over 150+ federally funded debris removal contracts in its 29-year history. From a dedicated owner to experienced staff, TFR offers not only the knowledge to perform any size job, but also the financial flexibility to complete multiple large-scale projects simultaneously. This was exemplified during the 2017 Hurricane season in which TFR performed 21 concurrent projects stemming from Texas, California, Florida, and Puerto Rico, in excess of \$ 40,000,000. With such large-scale performance across an enormous geographical area, a company must retain the financial flexibility and strength to pay subcontractors, suppliers and employees on time, every week.

TFR maintains a strong base of corporate assets: (1) property, (2) substantial amounts of equipment, and (3) an extensive line of credit. Retaining the financial capability to respond to any challenge, additional highlights include:

- TFR maintains a total, unconditional bonding capacity of \$50,000,000.
- TFR utilizes a line-of-credit in the mid-to-high seven figures to fund multiple projects in multiple locations.
- TFR has completed every project it was tasked to execute and has never been terminated for default or suffered any liquidating damages.
- TFR has never filed for bankruptcy and has never been involved in any liens or litigation involving financial performance or subcontractor non-payment.

For additional information on TFR's financial capabilities, below is a list of the company's current banking and bonding companies along with the points of contact for each.

Banking:

Frost Bank
PO BOX 1727
Austin, TX 78767
POC: Michael Falk
Senior Vice President
P: 512-473-4960

Bonding:

Baldwin Cox Allen
5930 Preston View Blvd
Suite 200
Dallas, TX 75240
POC: Brock Baldwin
P: 972-331-3709

Insurance:

Higginbotham Insurance
1221 S. Mopac Expy., Suite 160
Austin, Texas 78746
POC: Erin Woodard
P: 512-583-1543

*Audited Financial Statements will be provided upon request.

T.F.R. ENTERPRISES, INC. AND SUBSIDIARIES
LEANDER, TEXAS

CONSOLIDATED FINANCIAL STATEMENTS
AND SUPPLEMENTARY INFORMATION
December 31, 2017, and 2016

CONTENTS	PAGE
INDEPENDENT AUDITORS' REPORT	1
CONSOLIDATED FINANCIAL STATEMENTS	
Consolidated Balance Sheets	3
Consolidated Statements of Income	5
Consolidated Statements of Equity	6
Consolidated Statements of Cash Flows	7
Notes to Consolidated Financial Statements	9
SUPPLEMENTARY INFORMATION	
Consolidating Balance Sheet	18
Consolidating Statement of Income	20



Van Houten & Associates, PC
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITORS' REPORT

To the Stockholder
T.F.R. Enterprises, Inc. and subsidiaries
Leander, Texas

We have audited the accompanying consolidated financial statements of T.F.R. Enterprises, Inc. and subsidiaries which comprise the consolidated balance sheets as of December 31, 2017 and 2016, and the related consolidated statements of income, equity, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of T.F.R. Enterprises, Inc. and subsidiaries as of December 31, 2017 and 2016, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplemental consolidating information is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Van Houten & Associates, PC

Round Rock, Texas
March 21, 2018

T.F.R. ENTERPRISES, INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
December 31, 2017 and 2016

	<u>2017</u>	<u>2016</u>
ASSETS		
CURRENT ASSETS		
Cash	\$ 5,540,359	\$ 1,603,084
Investment	244,184	244,184
Accounts receivable - trade	15,854,928	14,324,423
Accounts receivable - retainage	14,255	40,400
Inventory	264,319	445,555
Refundable income taxes	<u>-</u>	<u>731</u>
TOTAL CURRENT ASSETS	21,918,045	16,658,377
PROPERTY AND EQUIPMENT		
Land	7,139,325	7,139,325
Buildings	637,226	637,226
Office equipment	61,982	61,982
Leasehold improvements	305,853	305,853
Machinery and equipment	<u>12,114,287</u>	<u>11,865,596</u>
	20,258,673	20,009,982
Less accumulated depreciation	<u>(9,173,666)</u>	<u>(8,528,946)</u>
	11,085,007	11,481,036
OTHER ASSETS		
Accounts receivable - trade - long term, net	2,853,909	-
Loan cost net of amortization	5,143	6,176
Deferred income taxes	<u>-</u>	<u>1,313,208</u>
TOTAL ASSETS	<u>\$ 35,862,104</u>	<u>\$ 29,458,797</u>

See notes to consolidated financial statements

	2017	2016
LIABILITIES AND EQUITY		
CURRENT LIABILITIES		
Accounts payable - trade	\$ 7,685,076	\$ 8,021,710
Accounts payable - retainage	1,004,827	437,462
Federal income taxes payable	958,893	-
State income taxes payable	235,269	-
Accrued expenses	633,471	707,666
Due to stockholder	662,641	721,587
Notes payable - current portion	564,691	929,673
Line of credit	-	2,500,000
TOTAL CURRENT LIABILITIES	11,744,868	13,318,098
LONG-TERM LIABILITIES		
Deferred income taxes	318,969	-
Accounts payable - trade - long term	2,161,125	-
Notes payable	4,222,640	3,284,136
EQUITY		
Common stock	500	500
Retained earnings	11,827,986	7,440,326
Partnership equity	6,571,297	6,402,721
Accumulated other comprehensive (loss)	(1,051,658)	(1,051,658)
Noncontrolling interest	66,377	64,674
	<u>17,414,502</u>	<u>12,856,563</u>
TOTAL LIABILITIES AND EQUITY	\$ 35,862,104	\$ 29,458,797

T.F.R. ENTERPRISES, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF INCOME
For the years ended December 31, 2017 and 2016

	<u>2017</u>	<u>2016</u>
REVENUES		
Service contracts	\$ 31,162,962	\$ 22,725,496
Cost of contracts	<u>19,657,971</u>	<u>14,703,934</u>
GROSS MARGIN	11,504,991	8,021,562
OPERATING EXPENSES		
General and administrative	<u>3,872,197</u>	<u>2,555,653</u>
INCOME FROM OPERATIONS	7,632,794	5,465,909
OTHER INCOME (EXPENSE)		
Interest income	-	77,380
Interest expense	(329,525)	(377,411)
Miscellaneous income	36,766	27,350
Miscellaneous expense	(18,234)	(58)
Gain on insurance proceeds	65,477	-
Loss on sale of investments	-	(357,719)
Loss on theft	-	(1,747,950)
Gain on disposal of assets	-	145,784
	<u>(245,516)</u>	<u>(2,232,624)</u>
INCOME BEFORE TAXES	7,387,278	3,233,285
PROVISION FOR INCOME TAXES		
Federal	958,893	-
Federal deferred expense	1,632,177	1,080,709
State	<u>235,269</u>	<u>9,835</u>
	<u>2,826,339</u>	<u>1,090,544</u>
NET INCOME	4,560,939	2,142,741
Net income attributable to noncontrolling interest	<u>1,703</u>	<u>1,599</u>
NET INCOME ATTRIBUTABLE TO CONTROLLING INTEREST	<u>\$ 4,559,236</u>	<u>\$ 2,141,142</u>

See notes to consolidated financial statements

T.F.R. ENTERPRISES, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF EQUITY
For the years ended December 31, 2017 and 2016

	Common Stock	Retained	Partnership	Accumulated	Noncontrolling	
	Shares *	Earnings	Equity	Other	Interest	Total
	Amount			Comprehensive		
				(Loss)		
Balances at January 1, 2016	1,000 \$	5,460,442 \$	6,244,463 \$	(2,830,950) \$	63,075 \$	8,937,530
Net income	-	1,982,884	158,258	-	1,599	2,142,741
Net change in accumulated other comprehensive (loss)	-	-	-	1,779,292	-	1,779,292
Dividends	-	(3,000)	-	-	-	(3,000)
Balances at December 31, 2016	1,000	7,440,326	6,402,721	(1,051,658)	64,674	12,856,563
Net income	-	4,390,660	168,576	-	1,703	4,560,939
Dividends	-	(3,000)	-	-	-	(3,000)
Balances at December 31, 2017	1,000 \$	11,827,986 \$	6,571,297 \$	(1,051,658) \$	66,377 \$	17,414,502

* 10,000 shares authorized,
1,000 issued and outstanding
at \$.50 par value

See notes to consolidated financial statements

T.F.R. ENTERPRISES, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
For the years ended December 31, 2017 and 2016

	2017	2016
CASH FLOWS FROM OPERATING ACTIVITIES		
Net income attributable to controlling interest	\$ 4,559,236	\$ 2,141,142
Net income attributable to noncontrolling interest	1,703	1,599
Net Income	4,560,939	2,142,741
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation	644,720	1,121,921
Amortization	1,033	1,034
Loss on investments	-	2,105,669
Gain on sale of property and equipment	-	(145,784)
Accounts receivable, net	(4,358,269)	(14,058,286)
Accounts receivable - employees	-	118,446
Refundable income taxes	731	(731)
Federal income taxes payable	958,893	-
State income taxes payable	235,269	-
Deferred income taxes	1,632,177	1,767,009
Inventory	181,236	-
Accounts payable	2,391,856	8,361,378
Accrued expenses	(74,195)	680,689
NET CASH PROVIDED BY OPERATING ACTIVITIES	6,174,390	2,094,086
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of property and equipment	(248,691)	(118,900)
Proceeds from sale of investments	-	86,756
Proceeds from sale of property and equipment	-	638,111
NET CASH PROVIDED (USED) BY INVESTING ACTIVITIES	(248,691)	605,967
CASH FLOWS FROM FINANCING ACTIVITIES		
Stockholder loans	(58,946)	2,362
Dividends	(3,000)	(3,000)
Repayment of line of credit	(2,500,000)	-
Issuance of notes payable	1,500,000	68,740
Payments on notes payable	(926,478)	(1,392,294)
NET CASH (USED) BY FINANCING ACTIVITIES	(1,988,424)	(1,324,192)

See notes to consolidated financial statements

T.F.R. ENTERPRISES, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS – continued
For the years ended December 31, 2017 and 2016

	<u>2017</u>	<u>2016</u>
INCREASE IN CASH AND CASH EQUIVALENTS	3,937,275	1,375,861
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	<u>1,603,084</u>	<u>227,223</u>
CASH AND CASH EQUIVALENTS AT END OF YEAR	<u>\$ 5,540,359</u>	<u>\$ 1,603,084</u>

SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:

Cash paid during the year for:

Interest	\$ 329,525	\$ 377,411
Income taxes	\$ 120,346	\$ 9,835

See notes to consolidated financial statements

T.F.R. ENTERPRISES, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Operations and Accounting

T.F.R. Enterprises, Inc. and subsidiaries (“the Company”) is in the principal business of expedient disaster debris management, removal, reduction, recycling, and disposal services throughout the United States. Customers include federal agencies, municipalities, and private companies.

Basis of Consolidation

The consolidated financial statements include all accounts of T.F.R. Enterprises, Inc. (Enterprises) and its 99% majority owned subsidiaries T.F.R. Equipment, LP (“Equipment”) and T.F.R. Realty, LP (“Realty”). The remaining 1% is owned by T&J Management, LLC, which is wholly owned by a trust established for the benefit of a related party.

Equipment is an operating entity formed to own heavy equipment which is primarily leased to the Company for use in the performance of its service contracts. Realty is an operating entity formed to own real estate. All of its income is derived from the Company.

All significant intercompany accounts and transactions have been eliminated in the consolidation.

Cash and Cash Equivalents

For purposes of the statements of cash flows, the Company considers cash and short-term investments with original maturities of ninety days or less to be cash and cash equivalents.

Accounts Receivable

Accounts receivable are recognized on the basis of amounts billed, less payment received. The Company provides for uncollectable accounts receivable through the allowance method of accounting. Under this method, a provision for uncollectable accounts is charged to expense and the allowance account increased based on past collection history and management’s evaluation of accounts receivable. All amounts considered uncollectable are charged against the allowance account and recoveries of previously charged off accounts are added to the account. Receivables are considered past due based on how recently payments have been received.

Management has reserved against the receivables discussed in Note I for the amount of \$713,477. Bad debt expense was \$887,664 and \$0 for the year ending December 31, 2017 and 2016.

Property and Equipment

Property and equipment are recorded at cost and are depreciated over their estimated useful lives using the straight-line method for financial reporting. Maintenance and repairs are charged to expense as incurred. Major renewals and betterments are capitalized and depreciated over their estimated useful life. When property and equipment is sold or retired, the related cost and accumulated depreciation are removed from the accounts and any gain or loss is included in income.

T.F.R. ENTERPRISES, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – continued

Property and Equipment – continued

Categories of assets and their useful lives are as follows:

Land	Indefinite
Buildings	40 years
Office equipment	5 - 10 years
Leasehold improvements	27 years
Machinery and equipment	5 - 10 years

Long-lived assets held and used by the Company are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. In the event that facts and circumstances indicate that the cost of any long-lived assets may be impaired, an evaluation of recoverability would be performed.

Inventory

Inventory is stated at the lower of cost or net realizable value and is comprised of raw materials and finished goods, and primarily consists of mulch held for sale and tires used for heavy machinery and equipment. Cost is determined using the first-in, first-out method (FIFO).

Revenue Recognition

The Company recognizes revenue as it is earned and payment is reasonably assured. Expenses are recognized as they are incurred.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Reclassifications

Certain reclassifications were made to the 2016 balances to conform to the 2017 presentation. These reclassifications did not have a material impact on the consolidated financial statements.

NOTE B – NOTES PAYABLE

Notes payable as of December 31, 2017 and 2016 consist of the following:

	<u>2017</u>	<u>2016</u>
Note payable to Volvo Financial Services, due in monthly installments of \$3,130, including interest at 2.90%, maturing April 30, 2019 and secured by equipment of the company.	\$ 40,945	\$ 78,500

T.F.R. ENTERPRISES, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE B – NOTES PAYABLE – continued

	<u>2017</u>	<u>2016</u>
Note payable to Caterpillar Financial Services, due in monthly installments of \$4,994, including interest at 4.18%, maturing May 8, 2018 and secured by equipment of the company.	\$ 15,033	\$ 77,813
Note payable to Caterpillar Financial Services, due in monthly installments of \$3,942, including interest at 0.00%, maturing February 8, 2018, and secured by equipment of the company. Note was paid in full subsequent to year end.	7,536	54,313
Note payable to Frost Bank, due in monthly installments of \$10,429, including interest at 3.34%, maturing February 18, 2019, and secured by equipment of the company.	142,879	261,014
Note payable to Frost Bank, due in monthly installments of \$24,587, including interest at 3.34%, and secured by equipment of the company. Note was paid in full during the current year.	-	48,626
Note payable to Frost Bank, due in monthly installments of \$1,857, including interest at 3.39%, and secured by equipment of the company. Note was paid in full during the current year.	-	9,174
Note payable to Frost Bank, due in monthly installments of \$2,679, including interest at 3.73%, maturing July 16, 2019, and secured by equipment of the company.	4,836	35,926
Note payable to Frost Bank, due in monthly installments of \$2,135, including interest at 3.87%, maturing September 22, 2018, and secured by equipment of the company.	18,885	43,239
Note payable to Frost Bank, due in monthly installments of \$3,654, including interest at 3.80%, maturing December 16, 2018, and secured by equipment of the company.	43,132	84,304
Note payable to Frost Bank, due in monthly installments of \$1,140, including interest at 3.80%, and secured by equipment of the company. Note was paid in full during the current year.	-	26,300
Note payable to Frost Bank, due in monthly installments of \$3,170, including interest at 3.42%, maturing January 5, 2018, and secured by equipment of the company. Note was paid in full subsequent to year end.	3,034	43,411

T.F.R. ENTERPRISES, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE B – NOTES PAYABLE – continued

	<u>2017</u>	<u>2016</u>
Note payable to Ford Motor Credit, due in monthly installments of \$910, including interest at 0.00%, and secured by equipment of the company. Note was paid in full during the current year.	\$ -	\$ 7,279
Note payable to Ford Motor Credit, due in monthly installments of \$1,890, including interest at 0.00%, secured by equipment of the company. The Note was paid in full during the current year.	-	5,670
Note payable to Bank of the West, due in monthly installments of \$10,803, including interest at 4.25%, maturing October 28, 2019, and secured by equipment of the company.	102,529	378,076
Note payable to Prosperity Bank, due in monthly installments of \$9,750, including interest at 4.85%, maturing September 25, 2028, and secured by equipment of the company.	969,589	1,037,109
Note payable to Prosperity Bank, due in monthly installments of \$15,751, including interest at 6.25%, maturing September 15, 2035, and secured by equipment of the company.	1,957,910	2,023,055
Note payable to Prosperity Bank, due in monthly installments of \$11,720, including interest at 4.75%, maturing September 23, 2032, and secured by equipment of the company.	<u>1,481,023</u>	<u>-</u>
	4,787,331	4,213,809
Less current maturities	<u>(564,691)</u>	<u>(929,673)</u>
	<u>\$ 4,222,640</u>	<u>\$ 3,284,136</u>

Aggregate maturities for the years subsequent to December 31, 2017 are as follows:

2018	\$ 564,691
2019	240,982
2020	230,821
2021	243,258
2022	256,378
Thereafter	<u>3,251,201</u>
	<u>\$ 4,787,331</u>

T.F.R. ENTERPRISES, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE C – LINE OF CREDIT

The Company had a \$2,500,000 line of credit agreement with Frost Bank with a maturity on March 1, 2017 and interest at lenders prime rate plus 1.25 points. The terms provide for certain mutual covenants between the Company and Frost Bank. Minimum monthly payments are required in the amounts of all accrued interest. The line was secured by assets of the Company, stockholder and a related party. As of December 31, 2016, the Company had fully drawn the line. The line of credit was extended through September 2017 in which time was not renewed and paid in full.

The Company has a \$1,000,000 line of credit agreement with Prosperity Bank with a maturity of September 23, 2019 and interest at the greater of 4.75 points prime rate plus .50 points. The terms provide for certain mutual covenants between the Company and Prosperity Bank. Minimum monthly payments are required in the amounts of all accrued interest. The line is secured by the assets of the Company, stockholder, and a related party. As of December 31, 2017, the outstanding balance was \$0 with \$1,000,000 available to borrow.

NOTE D – INTERCOMPANY TRANSACTIONS

During the year ended December 31, 2017, the Company rented its administrative offices, equipment storage and maintenance facility from Realty and equipment used in the performance of its contracts from Equipment. Rents paid during the year to Realty were \$318,850. Rents paid during the year to Equipment were \$448,485. Currently there are no signed leases with either subsidiary. Therefore, no future minimum lease payments are required.

During the year ended December 31, 2017, Realty loaned Enterprises \$1,474,866. The loan has no stated interest nor any repayment terms.

NOTE E – FAIR VALUE MEASUREMENT

The generally accepted framework for measuring fair value provides a hierarchy for measuring both financial and nonfinancial assets and liabilities. The fair value of an asset is the price at which the asset could be sold in an orderly transaction between unrelated, knowledgeable, and willing parties able to engage in the transaction. A liability's fair value is defined as the amount that would be paid to transfer the liability to a new obligor in a transaction between such parties, not the amount that would be paid to settle the liability with the creditor.

Level 1 Quoted prices in active markets for identical assets or liabilities.

Level 2 Quoted prices in active markets for similar assets or liabilities, quoted prices in markets that are not active, or inputs other than quoted prices that are observable for the asset or liability.

Level 3 Unobservable inputs for the assets or liability that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The following table sets forth by level, within the fair value hierarchy, the Company's marketable securities at fair value as of December 31, 2017 and 2016.

	Cost	Level 1	Level 2	Level 3	Gross Unrealized Gain (Loss)
Investment in gold coins	\$ 244,184	\$ -	\$ -	\$ 244,184	\$ (1,051,658)

T.F.R. ENTERPRISES, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE E – FAIR VALUE MEASUREMENT – continued

The level 3 investments are valued at the historical average sales price for individual coins. The valuation for unrealized gain or loss is presented on the balance sheet as accumulated other comprehensive income.

The reconciliation of accumulated other comprehensive income for the years ended December 31, 2017 and 2016 are as follows:

	Accumulated Other Comprehensive (Loss)
Balance at January 1, 2016	\$ (2,830,950)
Reclassification from realized losses from:	
Sale of gold coins, net of tax	290,311
Theft of gold coins, net of tax	<u>1,488,981</u>
Balance at December 31, 2016	<u>\$ (1,051,658)</u>
Balance at December 31, 2017	<u>\$ (1,051,658)</u>

NOTE F – LOSS FROM THEFT

During the year ended December 31, 2016, the Company suffered losses due to theft of gold coins. The cost basis of the coins was \$1,747,950. This amount has been recognized as a current period loss during the year ended December 31, 2016 on the Consolidated Statements of Income.

NOTE G – INCOME TAXES

The Company is taxed as a C-Corporation and accounts for income taxes whereby deferred taxes are provided on temporary differences arising from assets and liabilities whose basis are different for financial reporting and income tax purposes.

Deferred taxes result primarily from timing differences in the recognition of net operating losses, allowance for doubtful accounts, and depreciation expenses for tax and financial reporting and from reporting for federal income tax purposes on the accrual basis method of accounting. Depreciation expense for financial reporting is computed using the straight-line method, however, for tax purposes, the modified accelerated cost recovery system (MACRS) is followed.

T.F.R. ENTERPRISES, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE G – INCOME TAXES -- continued

The components of current and deferred income tax expense at December 31, 2017 and 2016 are as follows:

	<u>2017</u>	<u>2016</u>
Provision (benefit) for current period:		
State income taxes	\$ 235,269	\$ 9,835
Federal income taxes	958,893	-
Deferred tax expense (benefit) related to:		
Federal income tax net operating loss carryforward	1,100,934	845,909
Allowance for doubtful accounts	(149,830)	-
Depreciation	<u>681,073</u>	<u>234,800</u>
	1,632,177	1,080,709
Total expense	<u>\$ 2,826,339</u>	<u>\$ 1,090,544</u>

The Company's total deferred tax assets and deferred tax liabilities are as follows:

	<u>2017</u>	<u>2016</u>
Deferred tax asset - Federal income tax net operating loss carryforward, allowance for doubtful accounts	\$ 149,830	\$ 1,100,934
Deferred tax asset (liability) - depreciation	\$ (468,799)	\$ 212,274

Management has determined there are no uncertain tax positions as of December 31, 2017 and 2016. Accordingly, there is no interest or penalties related to uncertain tax positions. If interest or penalties were to be incurred related to uncertain tax positions, such amounts would be recognized in general and administrative expense.

State and local income taxes are calculated based on the state tax code where revenues are earned and expenses are incurred.

NOTE H – CONCENTRATIONS OF CREDIT RISK

For the year ended December 31, 2017, two government agencies comprised forty four percent of total revenues. As of December 31, 2017, two government agencies comprised eighty seven percent of total accounts receivable

For the year ended December 31, 2016, two government agencies comprised sixty seven percent of total revenues. As of December 31, 2016, one government agency comprised seventy eight percent of total accounts receivable.

At various times throughout the years ended December 31, 2017 and 2016, the Company had deposits in excess of the FDIC limits. Management considers this risk to be mitigated by maintaining deposits at quality financial institutions.

T.F.R. ENTERPRISES, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE I – CONTINGENT LIABILITY

As of December 31, 2017, one governmental agency under two contracts have an accounts receivable balance of \$5,526,646. Of this balance, management reasonably believes \$1,959,260 will be collected within the year. It is the belief of the Company's management and legal representation that the remaining balance is reasonably likely to be collected in a time frame greater than one year, and has chosen to reserve twenty percent of the remaining balance.

One subcontractor to the Company has an accounts payable balance of \$2,261,125 under a contract with a "pay if paid" provision. The subcontractor has informally agreed to await collection efforts and has executed a tolling agreement with the Company's surety to preserve their bond rights and forbear from filing suit. It is the belief of the Company's management and legal representation that the remaining balance is reasonably likely to be paid in a time frame greater than one year.

NOTE J – NEW ACCOUNTING PRONOUNCEMENTS

The Financial Accounting Standards Board ("FASB") issued Accounting Standards Update No. 2015-17, *Income Taxes (Topic 740): Balance Sheet Classification of Deferred Taxes*. This update would require an entity to present deferred income tax assets or liabilities as a net long-term asset or net long-term liability. The previous presentation required a net presentation of current deferred tax assets or liabilities and non-current deferred tax assets or liabilities. The effective date for transition for entities other than public business entities is for annual periods beginning after December 15, 2017 with early adoption permitted. Management of the Company has chosen to early adopt this change in presentation. Due to this change, as of December 31, 2016 current assets decreased and non-current assets increased by \$1,100,934.

NOTE K – SUBSEQUENT EVENTS

Management has performed a subsequent events review through March 21, 2018, which is the date the financial statements were issued. Management concluded that there were no material subsequent events which required additional disclosure in these financial statements.

SUPPLEMENTARY INFORMATION

T.F.R. ENTERPRISES, INC. AND SUBSIDIARIES
CONSOLIDATING BALANCE SHEET
December 31, 2017

	T.F.R. Enterprises, Inc.	T.F.R. Equipment, LP	T.F.R. Realty, LP	Eliminations	Consolidated
ASSETS					
CURRENT ASSETS					
Cash	\$ 5,528,743	\$ 4,818	\$ 6,798	\$ -	\$ 5,540,359
Investment	244,184	-	-	-	244,184
Accounts receivable - trade	15,854,928	-	-	-	15,854,928
Accounts receivable - retainage	14,255	-	-	-	14,255
Accounts receivable - intercompany	88,450	49,048	-	(137,498)	-
Inventory	264,319	-	-	-	264,319
TOTAL CURRENT ASSETS	21,994,879	53,866	6,798	(137,498)	21,918,045
PROPERTY AND EQUIPMENT					
Land	-	-	7,139,325	-	7,139,325
Buildings	-	-	637,226	-	637,226
Office equipment	61,982	-	-	-	61,982
Leasehold improvements	305,853	-	-	-	305,853
Machinery and equipment	3,669,339	8,444,948	-	-	12,114,287
	4,037,174	8,444,948	7,776,551	-	20,258,673
Less accumulated depreciation	(2,861,883)	(6,123,766)	(188,017)	-	(9,173,666)
	1,175,291	2,321,182	7,588,534	-	11,085,007
OTHER ASSETS					
Accounts receivable - trade - long term, net	2,853,909	-	-	-	2,853,909
Note receivable - intercompany	-	-	1,474,866	(1,474,866)	-
Loan cost net of amortization	-	-	5,143	-	5,143
Investments in subsidiaries	2,904,102	-	-	(2,904,102)	-
TOTAL ASSETS	\$ 28,928,181	\$ 2,375,048	\$ 9,075,341	\$ (4,516,466)	\$ 35,862,104

T.F.R. ENTERPRISES, INC. AND SUBSIDIARIES
CONSOLIDATING BALANCE SHEET – continued
December 31, 2017

	T.F.R. Enterprises, Inc.	T.F.R. Equipment, LP	T.F.R. Realty, LP	Eliminations	Consolidated
LIABILITIES AND EQUITY					
CURRENT LIABILITIES					
Accounts payable - trade	\$ 7,685,076	\$ -	\$ -	\$ -	\$ 7,685,076
Accounts payable - retainage	1,004,827	-	-	-	1,004,827
Accounts payable - intercompany	49,048	88,450	-	(137,498)	-
Federal income taxes payable	958,893	-	-	-	958,893
State income taxes payable	235,269	-	-	-	235,269
Accrued expenses	633,023	-	448	-	633,471
Due to stockholder	662,641	-	-	-	662,641
Intercompany payable	1,474,866	-	-	(1,474,866)	-
Notes payable - current portion	59,280	297,564	207,847	-	564,691
TOTAL CURRENT LIABILITIES	12,762,923	386,014	208,295	(1,612,364)	11,744,868
LONG-TERM LIABILITIES					
Deferred income tax liability	318,969	-	-	-	318,969
Accounts payable - trade - long term	2,161,125	-	-	-	2,161,125
Notes payable	4,234	17,731	4,200,675	-	4,222,640
EQUITY					
Common stock	500	-	-	-	500
Retained earnings	14,732,088	-	-	(2,904,102)	11,827,986
Partnership equity	-	1,971,303	4,666,371	(66,377)	6,571,297
Accumulated other comprehensive (loss)	(1,051,658)	-	-	-	(1,051,658)
Noncontrolling interest	-	-	-	66,377	66,377
TOTAL LIABILITIES AND EQUITY	\$ 28,928,181	\$ 2,375,048	\$ 9,075,341	\$ (4,516,466)	\$ 35,862,104

T.F.R. ENTERPRISES, INC. AND SUBSIDIARIES
CONSOLIDATING STATEMENTS OF INCOME
For the year ended December 31, 2017

	T.F.R. Enterprises, Inc.	T.F.R. Equipment, LP	T.F.R. Realty, LP	Eliminations	Consolidated
INCOME					
Service contracts	\$ 31,162,962	\$ -	\$ -	\$ -	\$ 31,162,962
Rental income	-	448,485	318,850	(767,335)	-
TOTAL REVENUES	31,162,962	448,485	318,850	(767,335)	31,162,962
COSTS OF REVENUES					
Cost of contracts	19,645,285	-	-	(448,485)	19,196,800
Cost of rentals	-	445,186	15,985	-	461,171
TOTAL COSTS OF REVENUES	19,645,285	445,186	15,985	(448,485)	19,657,971
GROSS MARGIN	11,517,677	3,299	302,865	(318,850)	11,504,991
OPERATING EXPENSES					
General and administrative	4,188,593	1,321	1,133	(318,850)	3,872,197
INCOME FROM OPERATIONS	7,329,084	1,978	301,732	-	7,632,794
OTHER INCOME (EXPENSE)					
Interest expense	(119,376)	(13,310)	(196,839)	-	(329,525)
Miscellaneous income	25,525	-	11,241	-	36,766
Gain on insurance proceeds	-	65,477	-	-	65,477
Miscellaneous expense	(18,234)	-	-	-	(18,234)
	(112,085)	52,167	(185,598)	-	(245,516)
INCOME (LOSS) BEFORE TAXES	7,216,999	54,145	116,134	-	7,387,278
PROVISION FOR INCOME TAXES					
Federal	958,893	-	-	-	958,893
Federal deferred expense	1,632,177	-	-	-	1,632,177
State	235,269	-	-	-	235,269
	2,826,339	-	-	-	2,826,339
NET INCOME (LOSS)	4,390,660	54,145	116,134	-	4,560,939
Net income attributable to noncontrolling interest	-	-	-	1,703	1,703
NET INCOME (LOSS) ATTRIBUTABLE TO CONTROLLING INTEREST	\$ 4,390,660	\$ 54,145	\$ 116,134	\$ (1,703)	\$ 4,559,236

References

Over the course of business, TFR has partnered and worked for countless federal, state and local governments to provide debris removal and management services. Through these projects, TFR has enjoyed a fruitful, productive relationship with each client. In the end, we understand that TFR sells a service. If we do not satisfy the needs and desires of our client, TFR cannot continue to grow and prosper. Remembering this, TFR strives for perfection in quality, ensures an expedient response and completes the job on time, every time.

1. United States Army Corps of Engineers

Ms. Tracy Eccles, Contracting Officer
Los Angeles District
915 Wilshire Blvd., Suite 930
Los Angeles, CA 90017
P: (661) 265-7222
E: tracy.l.eccles@usace.army.mil
Contract Term: 01/28/18-2/11/18
Contract Amount: Approximately \$2,379,000.00
Description of Work: Emergency debris removal from Toro Basins in Santa Barbara County

2. City of Homestead, Florida

Mr. Dennis Maytan, Director of Public Works
100 Civic Court
Homestead, Florida, 33030
P: (305) 224-4842
E: dmaytan@cityofhomestead.com
Contract Term: 09/2017-01/2018
Contract Amount: Approximately \$3,500,000.00
Description of Work: Performed debris removal, reduction, and disposal services resulting from Hurricane Irma (estimated 155,000cy)

3. City of Plantation, Florida

Mr. Steve Rodgers, Assistant Director of Public Works
400 NW 73rd Avenue
Plantation, FL 33317
P: (954) 452-2535
E: srodgers@plantation.org
Contract Term: 09/2017-12/2017
Contract Amount: Approximately \$7,391,432.00
Description of Work: Performed debris removal services resulting from Hurricane Irma (estimated 500,000cy)

4. Bastrop County, Texas

Mr. Ronnie Moore - P.E.
806 Water Street, Bastrop, Texas 78602
P: (512) 779-9926
E: ronnie@cbdeng.com
Contract Term: 09/2011-09/2012
Contract Amount: Approximately \$13,100,000.00
Description of Work: Performed debris removal, reduction, and disposal services resulting from 2011 Wildfires (estimated 700,000cy)

5. Fort Bend County, Texas

Mr. Scott Wieghat, Road and Bridge Special Projects Coordinator
PO BOX 148, Richmond, TX 77406
P: (281) 238-3607
E: scott.wieghat@fortbendcountytexas.gov
Contract Term: 09/2008-12/2008
Contract Amount: Approximately \$10,000,000.00
Description of Work: Performed debris removal, reduction, and disposal services resulting from Hurricane Ike (estimated 800,000cy, plus 200,000 cy Sugarland interlocal)



Proposal Matrix

TFR Enterprises, Inc. Overview

- TFR Enterprises, Inc. is a debris removal contractor, first incorporated in 1989 in the State of Tennessee, and actively participating in disaster recovery contracts nationwide since Hurricane Andrew in 1992.
- May 2014, TFR was awarded two (5) year Advance Contracting Initiative (ACI) Single Award Task Order Contracts (SATOC) for Debris Management Services within the Southwestern and South Pacific Divisions under the USACE.
- TFR has successfully completed more than 150 disaster projects and all our clients have received 100% of their eligible reimbursement.
- TFR has **NEVER** defaulted on a contract, nor has any regulatory or license agency sanctions been imposed.
- TFR owns more than 150 pieces of equipment that is primarily designed for use in debris removal operations.
- In August 2016, TFR responded to the flooding that impacted Louisiana and successfully completed debris hauling in District 61, District 3, and Iberia Parish simultaneously.
- In 2017 Texas, Florida, California and Puerto Rico were devastated by the crippling Hurricane Season. TFR successfully managed and completed 21 projects simultaneously.
- During Hurricane Ike, TFR supplied crews to assist the USACE contractor with the task of opening up Interstate Highway 45 between Houston and Galveston and the Galveston Beach Road 3005 so that other contractor and rescue/recovery crews could access the damaged area. This assistance was provided in addition to TFR's response and performance to 6 of its own prime contracts (which included two counties) **removing in excess of 1,800,000 cubic yards of debris.**
- The 2005 Hurricane Season, which saw major damages from Hurricanes Dennis, Katrina, Rita and Wilma, resulted in TFR handling **6,000,000 cubic yards of debris within 180 days.**
- Federal Employer Identification Number: 72-1149862
- DUNS Number: 08-1346561
- E-Verify Number: 303767
- Single Project Bonding Capacity: **\$50,000,000**

FEMA Compliance Team

TFR personnel have conducted over 150+ federally funded projects, and as such, has gained invaluable experience and familiarity with the FEMA recording and reimbursement process conducted under the federal *Public Assistance Program*. With no turnover in our key personnel for the past five (5) years, our employees have been working as a cohesive team to confront FEMA issues and ensure the reimbursement of our clients for 28 years. Jennifer Frankovsky, our Director of Business Development, in conjunction with Tiffany Wilkes, Contract Compliance and Reconciliation Administrator, head our *FEMA Compliance Team* in any and all disaster-related projects. Our *FEMA Compliance Team* is deeply vetted in FEMA management and operational styles, and **NEVER** has TFR, or its officers, had a disputed claim for FEMA reimbursement. These individuals are very familiar with and aware of the federal guidelines for independence in accountability and reporting as well as recognizing that it cannot perform or assume the sovereign duties of the government officials. However, this does not preclude TFR from offering the following services to aid our clients in complying with the federal *Public Assistance Program* while seeking additional funding and grants for various Permanent Works Projects:

- Provide extensive pre-event training sessions with review of previous submitted FEMA paperwork
- Design appropriate cost tracking systems before approval of Project Worksheets is received
- Assist our client in estimation of debris volumes by debris types and debris management costs for Preliminary Damage Assessments
- Provide, review and confirm accuracy of supporting documentation (i.e. Truck Certifications, Load Tickets, Equipment Time Sheets, etc.) for the Project Worksheets to realize full reimbursement

Emergency Response and Deployment Plan -Preliminary Planning

Preparation is the be-all of good emergency management. As such, TFR offers annual on-site training and tabletop exercises for all clients wishing to participate. Usually lasting 4 to 5 hours, TFR conducts the training service in the months preceding Hurricane Season on simulated events developed by TFR. We offer this value-added service to clients to familiarize ourselves with key emergency management officials and local agencies designated to the project. TFR believes understanding the needs of the local officials allows us to tailor-make a debris management plan that best suits the community.

In the past, TFR's key personnel have worked closely with many different "Monitoring/Consulting" firms which have been retained by the clients, and whose responsibility it is to provide expertise and guidance in the application of FEMA regulations and reimbursement, to provide the aforementioned services.

Working together the client, and or its' designated representative, and TFR will develop a complete, full service debris management plan that anticipates encumbrances, highlights transparency, emphasizes expediency, and forces accuracy. The preparation and experience gained during our training exercises will position local officials to respond quicker and



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

realize full FEMA reimbursement. Additionally, by identifying key elements, such as debris management sites and staging locations, TFR can better rapidly mobilize to ensure an efficient response immediately following the storm.

Debris Management Site Location and Testing

One of the most important factors in rapid mobilization and debris removal is the identification, certification and preparation of the temporary debris management site. We cannot begin to remove debris from the rights of way until we have a place to take it. Therefore, it is critical that site identifications, approvals and preparation be addressed immediately after the disaster event.

TFR is dedicated in assisting our clients in the selection and qualification of debris management sites. Identification and selection of appropriate debris sites are vital to the recovery process. TFR has assisted in locating suitable sites for temporary storage and reduction of debris for many of our clients. This is performed with careful attention to Federal and State regulations and requirements.

In past planning sessions, advanced identification of possible temporary sites has been a priority topic. If potential sites can be identified prior to an event, some of the requirements to authorize the location for this use can be accomplished in advance of a disaster strike. Some of these procedures can include researching the historical information to ensure compliance with the National Historic Preservation Act and soil and water samples being collected to file with State Environmental Protection Agency. Identifying sites early will also aid the contractor in preparing a "site plan" to locate the most advantageous layouts and locations for ingress and egress, taking into consideration probable traffic patterns. Whenever possible, multiple sites should be identified in various locations of the municipality/jurisdiction in order to shorten the removal time of taking debris from rights of way and dumping at the temporary sites.

Priorities of the Client

When requested, TFR will assist in the establishment of emergency routes with a pivotal focus on immediate need facilities. TFR will work closely with the client to assist in the clearing of priority routes for certain immediate need facilities, including the client's EOC, government buildings, hospitals and FEMA Distribution Centers, to employ a rapid 70-hour "Push" to secure the facility access. Following the establishment of emergency routes, TFR and client representatives will review maps and designated debris sites for debris collection. Our goal is to develop a master plan outline that addresses the priorities and requirements of the client and ensures the efficient allocation of resources to debris-ridden areas while emphasizing safety to our crews and the community.

Additional Goals of the Preliminary Planning Meetings

- Identify potential disaster threats by examining past disaster/debris issues in similar jurisdictions
- Introduction of Project Management Team
 - Roles and responsibilities of key members of TFR
 - Roles and responsibilities of key member of the client's debris team



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

- Review of overall Debris Management Plan of the client
 - Analyze pre-strike procedures, staging locations, mobilization plan and response times
 - Review 70-hour "Push" efforts and immediate need facilities to the community
 - Examine hauling plan and sectoring information for efficient response
 - Debris Management Site Management Plan, including ideal locations, site plan and potential environmental issues
- Participation goals for local, Disadvantaged Business Enterprises and vendor firms
- Review of various public information strategies
- Examine past projects and lessons learned

Emergency Response and Deployment Plan -Imminent Event

Beginning approximately three to five days from the event, TFR begins preparing its equipment and personnel deployment. Depending on the potential severity of the event, personnel and equipment support items are procured during this time (food, water, fuel, etc.). These items are critical to TFR's ability to be completely self-sufficient. Our Project Administrator will begin contacting subcontractors to ascertain the following information:

- Availability to commit to TFR and the project
- Insurance Policies
- Current equipment and personnel ready to mobilize
- Mobilization schedule
- Plans to maintain complete self-sustainability

Priority will be given to local subcontractors who meet TFR's standards, followed by subcontractors with which TFR has significant experience and trusts the standards of quality by which the subcontractor performs its operations.

During this same time period, the Fleet Manager in the home office will begin calling National and Local Equipment Rental Dealers to identify available equipment on hand, such as Rubber Tired Front-End Loaders, Skid Steer Loaders, Grapple attachments, Knuckleboom Loaders, Bucket Trucks, Vacuum Trucks, Water Trucks, Bulldozers, Portable Generators and Portable Toilets, to augment, if necessary, TFR owned equipment. Additionally, the Fleet Manager will begin procuring the necessary permits to transport the large equipment.

Two to three days prior to landfall, members of the TFR management team, such as the Project Administrator, Operations Manager, and Project Manager will mobilize to the client to begin making final plan reviews, finalizing staging areas, make lodging arrangements, and begin preparing debris management site specific operational, safety, and environmental plans. Logistical arrangements for the positioning of the Emergency Push crews prior to landfall are finalized during this period.

One day prior to landfall, Emergency Push Crews are mobilized to their predetermined positions. These crews are strategically placed so that they may arrive on the back side of the hurricane, as soon as safely possible, so as to begin opening critical roadways for the



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

local emergency responders. The exact number of crews will be based upon the likely severity of the event but will meet or exceed the client's standards.

The TFR Operations Manager will be working with the client and will be with them throughout the event, riding out the event in the Emergency Operations Center if needed.

Emergency Response and Deployment Plan -First 72 Hours

During the first 24 hours following landfall, TFR's multi-faceted Emergency Response and Deployment Plan is fully activated. The Emergency Push Crews are opening critical roadways, as prioritized by the client. Equipment utilized during the "push" consists of rubber tired front-end loaders, bobcats, backhoes, and other equipment types. Safety is of utmost importance during this activity and coordination with the local power provider is critical, as downed power lines are a serious safety issue for these crews. The goals of the Emergency Push are:



- Clear roadways according to the given priority schedule
- Clear parking lots at critical facilities (police stations, hospitals, etc.)
- Remove large piles or material that interfere with critical lines of sight
- Maintain accurate time schedules and coordinate all activities with the client's force account labor so as to maximize the "70 operational hours" that may be reimbursed by FEMA prior to moving to unit rate billing.

While these crews are working, many other tasks are simultaneously occurring. One of the most critical objectives during the first 24 hours is the completion of the initial damage assessment. The primary goals of this assessment are:

- Determination of the affected area
- Extent of the damage
- Estimated amounts and types of debris
- Optimal DMS locations

Much work must be done during the first 24 hours to prepare the Debris Management Sites for debris management and reduction. This work consists of:

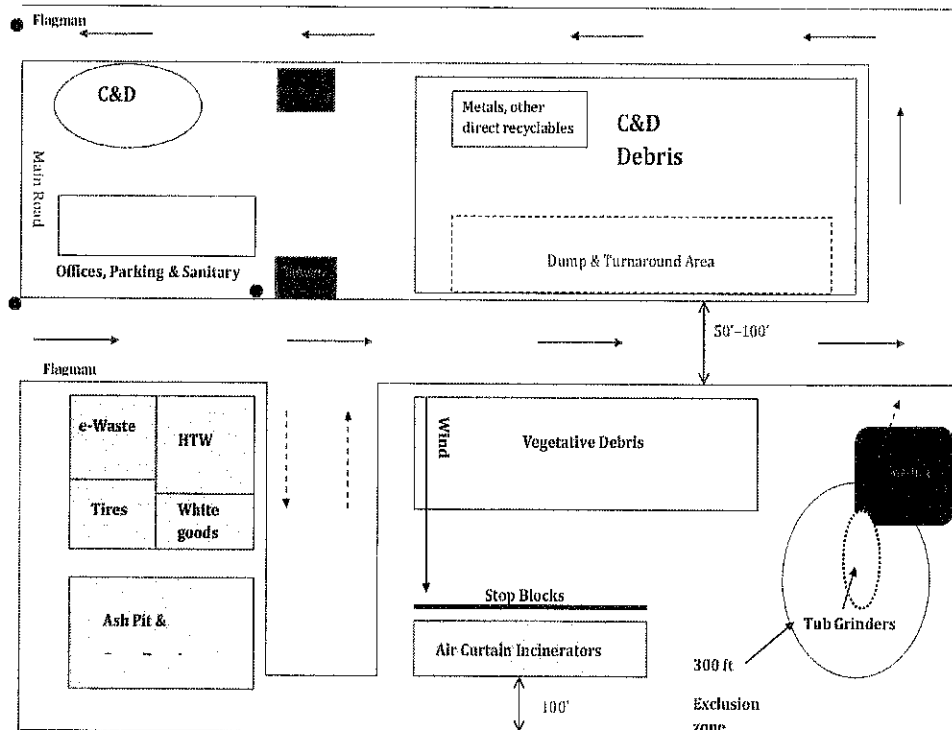
Obtaining and Possessing Necessary Licenses and Permits

- The Operations Manager or his designee will investigate the state and local statutory requirements needed to perform the work described in the pre-position planning in the affected areas and determine what permits are necessary to complete the work. Video and/or digital photographs of the site, before occupation, will be made for the record, in addition to any soil, water or other test documents. After acquiring all necessary permits and licenses, the Operations Manager and the Environmental Manager will then prepare copies of all necessary permits for delivery to our client's representatives.

Submittal of Site Plan and Establish Field Offices and Equipment Staging Area

- After the approval/assignment by clients' representatives of the DMS, the OM, the site manager and representatives of the client will make a physical review of the site. Within 12 hours of the location and inspection of the site, a final site plan will be submitted for approval. The Site Plan shall reflect: (1) access to the site (ingress, egress) (2) site preparation-clearing, erosion control and grading, (3) traffic control procedures, (4) safety, (5) segregation of debris, (6) location of ash disposal area, hazardous material containment area, contractor work area, and inspection tower, (7) location of vegetative debris dump, (8) location of Mixed Debris and C&D dump, (9) location of temporary sanitary facilities, (10) location of reduction operations including incineration operations, chipping operations, (11) location of any existing structures or sensitive areas requiring protection from smoke, dust, noise and with awareness to existing traffic conditions (12) location of dump area for debris hauled from the public or haulers other than TFR with traffic patterns reflected for this area. Tasks will then be assigned to construct and establish required elements of the site, such as the inspection tower, hazardous materials containment area, temporary fencing, etc.

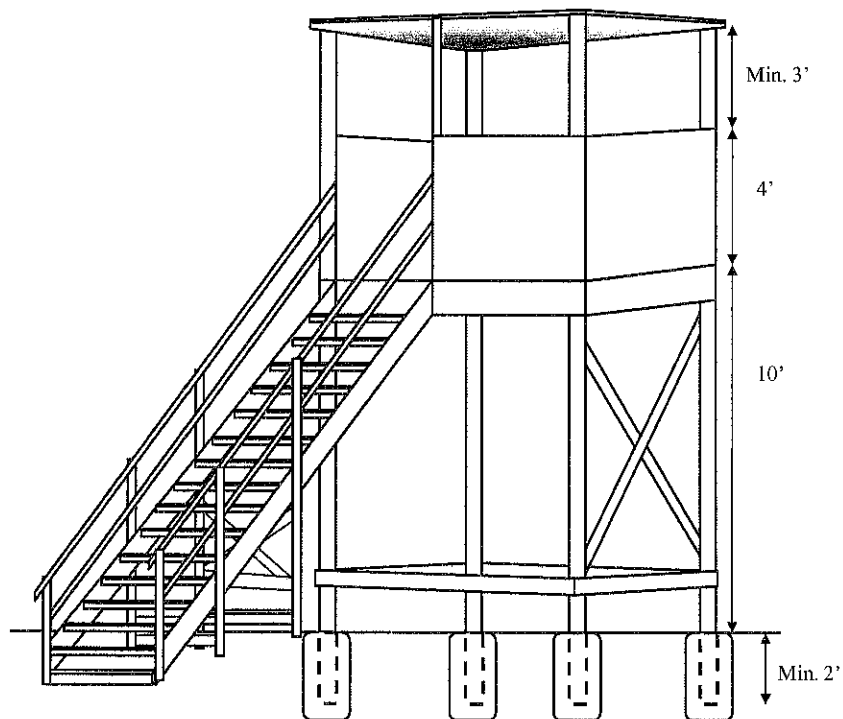
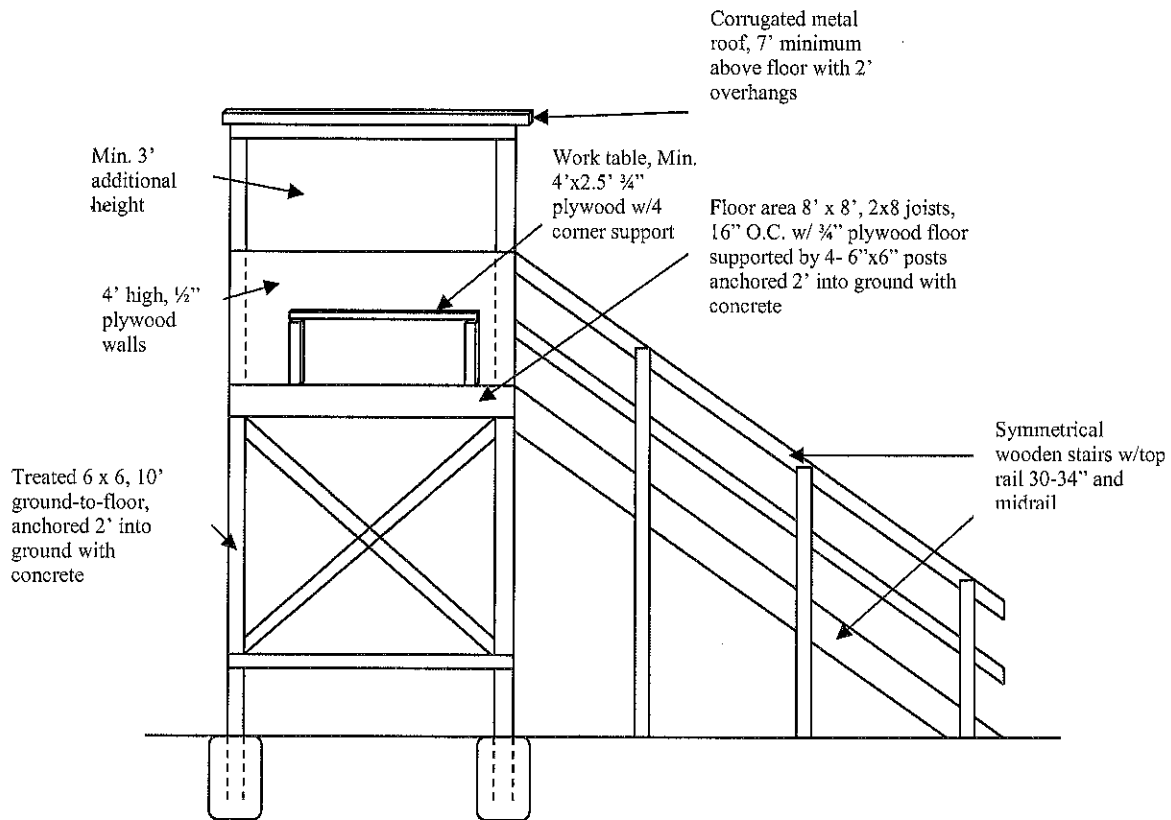
For the purpose of this RFP and for the general understanding of the layout offered by TFR, included is a general site plan utilized by TFR on previous projects and that directly addresses the uses outlined above. However, before these site plans can be formally submitted, the necessary soil and water samples will need to be taken, checked and filed with appropriate Government Agencies and maintained, on hand, at the TFR field office. The site plan will be reviewed and accepted by client representatives before the DMS begins accepting storm-generated debris.





T.F.R. Enterprises, Inc.
DISASTER RESPONSE DIVISION

Inspection Tower Construction Diagrams



Additional items that **MUST** be procured during this time, if they have not previously been procured, are:

- Lodging, preferably an RV park
- Distribution of Employee and Subcontractor Contact Lists
- Acquisition of all necessary Permits and Licenses

Twenty-Four to Forty-Eight Hours Post-Event

Within 48 hours of the event, all mandatory administrative deliverables (bonds, safety plans, etc.) will be submitted to the client. Operationally, TFR is committed to the following:

- 50% mobilization and certification of load and haul crews
- At least one DMS will be operational and receiving debris
- Emergency Push will be 66% complete

Forty-Eight to Seventy-Two Hours Post-Event

- 100% mobilization and certification of haul crews (if more than 150 units are required, 96 hours may be required)
- Emergency Push is complete

Emergency Response and Deployment Plan – Load and Haul Phase

The first thirty days are of utmost importance in maximizing our client's FEMA reimbursement, particularly if they have elected to participate in the Public Assistance Program, as outlined in the PAPPG January 2018 publication. This program states that a Public Assistance Applicant may receive reimbursement of up to 85% of the costs incurred within the first 30 days, 80% of the costs incurred between days 31 and 90, and 75% of the costs incurred between days 91 and 180.

TFR is committed to an aggressive mobilization and operational strategy that will maximize this reimbursement. Unless it is a major event, TFR's goal is to complete 75% of the load and haul within the first thirty days and be complete with the load and haul by day 60.

Removal of Debris from Public Right of Way

Upon receipt of a task order and at the direction of our client's representatives, the Operations Manager will direct the Load and Haul Supervisor to dispatch the previously selected loading and hauling equipment to starting locations agreed upon by the client and TFR.

One foreman will oversee the loading and hauling operations for each crew. The foreman is responsible for conducting toolbox safety meetings, and a general briefing of operations including truck routes, local ordinances and other pertinent information. The foreman is

T.F.R. ENTERPRISES, INC. 601 Leander Drive Leandro, TX 75851		Ticket Number >		10091						
CREW NO. _____										
CONTRACT NUMBER _____										
SUBCONTRACTOR NAME _____										
TRUCK DRIVER NAME _____										
QUANTITIES:										
TRUCK NUMBER		MEASURED CAPACITY		CV						
Est %		Total CV								
Full		Delivered		CV						
LOAD CLASSIFICATION:										
BURNABLE		VEHICLE								
NONBURNABLE - D & D		OTHER								
LOCATION										
POWDER ZONE SECTION		DEBRIS DELIVERY SITE								
<table border="1"> <tr> <td>DATE</td> <td>MOBILIZATION SIGNATURE</td> </tr> <tr> <td>LOADING SITE</td> <td></td> </tr> <tr> <td>DUMPING SITE</td> <td></td> </tr> </table>					DATE	MOBILIZATION SIGNATURE	LOADING SITE		DUMPING SITE	
DATE	MOBILIZATION SIGNATURE									
LOADING SITE										
DUMPING SITE										
TRUCK DRIVER SIGNATURE _____										
CREW FOREMAN SIGNATURE _____										
White-Chiefing Manager Green-Load Site Manager										
Capacity: Pink-Gold - On Site Contractors Representative or Driver										



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

equipped with fire extinguisher, pick-up truck with mobile radio and cellular telephone, first aid safety kit and list of emergency telephone numbers and map to emergency medical facilities. The foreman is responsible for preparing a daily report of activities.

Prior to Truck Certification and Inspection, all Subcontractors will have met with the Sector Foreman and provided the necessary paperwork including copies of current certificates of insurance (general, auto, workers comp.) copies of driver's licenses, and the execution of Subcontractor Agreements including:

- Copy of Scope of Work
- Copy of Accident Prevention Plan
- Copy of Safety Sheet
- Copy of Ticket Reporting Procedures
- Location of Emergency Response Facilities and Contact Numbers
- Copy of Equal Opportunity Policy
- Copy of Alcohol and Drug Abuse Policy

A truck Measure/Certification Site will be established at DMS, staging site, or another appropriately designated location determined by the County and City, for all trucks to be inspected measured, photographed, and, in case of tonnage contracts, a tare weight. Truck Certification, available upon request, will include the recording (first on a paper Certification Form and by Electronic Form) of the following:

- Date of Measure
- Assigned Truck Number
- Truck Measured Capacity
- Truck Description (including model, type and color)
- License No. And State
- VIN No.
- Truck Owner
- Name of Subcontractor Truck is working for
- Truck Driver
- Truck Driver's License No. And State
- Truck Drivers cell phone or contact number
- Truck Tare Weight
- Notes or exceptions (i.e. descriptions, deductions for dog house, etc.)
- Signature space for;
 - Truck Driver
 - Contractor's Representative
 - Client's Representative

T.F.R. Enterprises, Inc.		Government Body	
Contract No.		Contract No.	
TRUCK MEASURE CERTIFICATE			
Event:		TRUCK NO.	
CONTRACTOR:		TRUCK MEASURE	
TFR ENTERPRISES, INC.		TFR ENTERPRISES, INC.	
Date		Color	
Truck Description		Type	
License No. & State		VIN No.	
Truck Owner		Truck Driver	
Subcontractor Truck is working for		Truck Driver's License # & State	
TRUCK AND MEASUREMENTS:		Tare Weight	
Truck Bed Length	Truck Bed Width	Truck Bed Height	Total
IN FEET	IN FEET	IN FEET	IN FEET
12	12	12	48.00
OR			
Truck Bed Length	Truck Bed Width	Truck Bed Height	Total
IN FEET	IN FEET	IN FEET	IN FEET
12	12	12	48.00
Notes or Exceptions (i.e. descriptions, deductions for dog house, etc.)			
Signed:			
Measured By			
Truck Driver			
TFR Representative			
Government Representative			

SAMPLE TRUCK IDENTIFICATION PLACARD

T.F.R. Enterprises, Inc.	
DISASTER RESPONSE DIVISION	
UNDER CONTRACT TO:	
TRUCK #	
MEASURED CAPACITY:	CY

12"



- A photograph of the Measured Truck w/driver will either be, taken by Polaroid Camera and attached to the Certification Sheet; or by Digital and Stored.
- Each Truck Dump Bed will be assigned the required TFR issued side signs on each dump body, all to be weather durable, tamperproof and non-removable and will include (in large and clear writing):
 - Company Name
 - Truck Number
 - Maximum Volume in Cubic Yards
 - Inspector's Name and Date
 - These signs will be placed, one each on each side of the dump bed body and be maintained throughout the duration of the project to ensure readability.
- Additional Truck dump trailers (pup trailers) will each have a separate truck measure certification including all of the information outlined above along with a notation as to the truck that it is coupled with.
- The truck certification will include:
 - Inspector's Name and Date

Before equipment is dispatched to the loading sites, it will have already undergone all the necessary safety inspection, measurement and hauling procedures at the staging area as outlined in the section above. All loading and hauling crews will have received a copy of the scope of work, accident prevention plan, safety indoctrination, and assigned a crew foreman. All crews and foremen will be instructed by the Project Manager that they are to work in areas designated by a client Debris Manager and are not to relocate or move from one area to another without prior approval of the Operations Manager. No employees, or subcontractors of TFR will be allowed to work for private or other public entities while employed or contracted under this project.

Hazardous Tree Removal

Unstable and leaning trees along a public ROW or within a naturalized area, such as public parks or golf courses, may be eligible for removal. The Sub-Grantee may choose to attempt to save the tree through straightening and bracing, if the cost of repair is less than the removal and disposal. A tree is deemed hazardous and eligible for removal if:

- The tree is an immediate threat to public health and safety or improved property
- It has a DBH of 6" or greater when measured 4.5 feet above ground level

AND one or more of these criteria:

- 50% or more of the crown is damaged or destroyed
- A split trunk or broken branches that expose the heart wood
- Fallen, leaning or uprooted within a public use area
- Leaning at an angle greater than 30 degrees

After a tree has been deemed eligible and scheduled for removal, TFR tree crews will discuss a tree specific removal plan to ensure a safe, proper felling operation, considering:

- Surrounding area for anything that may cause trouble when the tree falls
- The shape of the tree, the lean of the tree and decayed or weak spots



- Wind force and direction
- Location of other people
- Electrical hazards

Once the tree crew has identified a tree specific removal plan, the following procedures shall take place:

- The employee shall work from the uphill side whenever possible.
- Prior to felling operations, the work area shall be cleared to permit safe working conditions and an escape route shall be planned.
- Each worker shall be instructed as to exactly what he/she is to do. All workers not directly involved in the operation shall be kept clear of the work area.
- Before starting to cut, the operator shall be sure of his/her footing and must clear away brush, fallen trees, and other materials that might interfere with cutting operations.
- A notch and back cut shall be used in felling trees over 5 inches in diameter measured at breast height (DBH).
- The depth or penetration of the notch shall be about one-third the diameter of the tree. The opening or height of the notch shall be about 2.5 inches for each 1 ft. of the tree's diameter. The back cut shall be made higher (approximately 2 inches) than the base of the notch to prevent kickback.
- The resulting notch shall be flush cut to the ground.

Hazardous Limb Removal

Hazardous limb removal work shall consist of the removal and disposal of storm-damaged limbs that are:

- Imminent and impending peril to the public
- Greater than 2" in diameter at the point of breakage
- Broken and still attached to the tree

The resulting debris will be collected from the grounds and hauled in accordance with normal debris collection standards.

Hazardous Stump Removal

The removal of hazardous stumps is a unique process requiring specialized equipment. As such, this process requires unique documentation and costing to realize full reimbursement, and meet the following criteria:

- 50% or more of the root-ball exposed
- Greater than 24" in diameter, as measured 24" above the ground
- Located on public property or a public ROW
- The removal of the stump requires extraction

Once the diameter is established, pictures are taken, GPS coordinates establishing the location and the specific threat documented, the stump will be physically removed by the best means available. The resulting hole from the stump removal will be backfilled and amount of material needed will be recorded.

Reduction of Debris

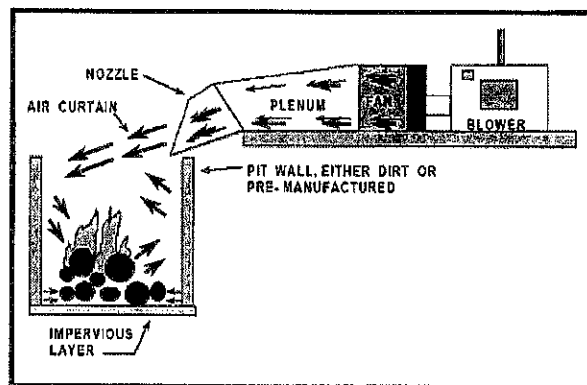
Reduction of debris is normally applied to the vegetative debris such as brush and trees debris, which is also referred to as "burnable debris". However, the reduction process can also be applied to some items that are considered non-burnable or construction and demolition debris. This would include such items as household furniture, construction materials such as roofing, treated timber. This process is applied for the purpose of reducing the volume of the material that is being landfilled. The economic evaluation of weighing the reduction cost against the unreduced landfill cost will be a factor in determining the feasibility of this approach. The most common methods of reduction are burning, chipping and grinding, compacting and recycling. Recycling is covered in the various sections as appropriate.

Incineration

There are two general classifications of the burning method, open burn and air curtain incineration.

Open Burning: Open burning, although very cost effective, may not be suitable for urban areas. The feasibility of this method is very dependent on location and the cleanliness of the debris. Many areas and locations will not permit open burn particularly in urban environments where heavy smoke can create health and property damage concerns. However, in rural locations, if the debris is clean, there is very little environmental impact and the resulting ash can remain on the site or be used as a soil additive. Bulldozers and loaders are the primary equipment required to operate an open burn process.

Air Curtain Incineration: Air curtain incineration is also a very cost-effective method of reducing clean, vegetative debris but with less environmental impact than the open burning method. Air curtain incineration, incorporates the use of a "burn pit" aided by a forced air blower. The pit can be constructed below or above grade (depending on water table) and includes a mechanical blower to create constant optimal burn rates and an "air curtain" effect. The air



curtain incineration system is a combination of the blower and pit, engineered as a unit to achieve the effect of holding the smoke while feeding air to the fire pit. Since differing site locations contain differing conditions, such as soil composition, water table levels, etc. there are no air curtain incineration systems standards in the industry. In the construction and operation of an efficient air curtain incineration system, special consideration must be given to the following factors:

- A set back of at least 100 feet between debris piles and the burn area with a minimum setback from buildings and structure of at least 1,000 feet.



T.F.R. Enterprises, Inc.

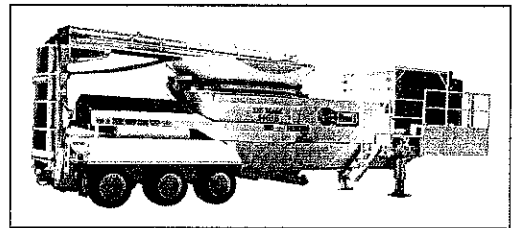
DISASTER RESPONSE DIVISION

- Construction of non-combustible "warning" stop blocks (at least 1 foot in height) for equipment located at the burn pit
- Use limestone (or equal material) for the construction of the "pit" with reinforced earth anchors, or wire mesh to support the loader ramps.
- Use clay or limestone to create an impervious layer on the bottom of the pit to prevent leaching of the ash from the aquifer. This layer shall be at least 1-foot deep and will be regularly inspected and maintained at that depth in the event scraper activity removes part of the layer during operations.
- Seal the pit ends at least four feet high.
- Pit construction (in accordance with this solicitation) shall be 8-9 feet wide, and 14 feet deep.
- A 12" dirt seal will be placed on the lip of the burn pit area to seal the lower nozzle.
- The blower will be configured to direct the airflow to strike the wall of the pit 2 feet below the edge. Operators will be instructed that the debris should not break the path of the airflow except during dumping.
- Equipment used will be tested and adjusted to assure that a minimum nozzle velocity of 8,800 ft/min (100 mph) and a volume of 900 cf/min/linear feet is produced during burn operations.
- The length of the pit shall be no longer than the length of the blower nozzle.
- The operators shall be instructed to load the pit uniformly along its length.
- Operators will also be instructed to extinguish the fire at least 2 hours before removing the ash.
- Water trucks will be used to dampen ash residue as well as areas surrounding the burn site.

Chipping/Grinding

Reduction of debris by chipping and/or grinding is an opportunity to recycle the vegetative debris back to an economically beneficial use. However, the overall economic impact of chipping/grinding compared to burning will have to be reviewed before a determination can be made.

Grinding/Chipping is the reduction of woody, vegetative debris by cutting and pounding the debris to reduce the woody materials into small pieces or "chips" This method normally produces a reduction of between 3 to 1 and 5 to 1, whereas burning reduces the debris by approximately 95%. However, wood chips have the possibility to be recycled and used as mulch, fuel, ground cover and animal bedding to name a few. The availability to recycle the chips would be a significant factor in determining the economic value of chipping/grinding. In the construction and operation of a chipping/grinding reduction operation, special consideration is given to the following factors:



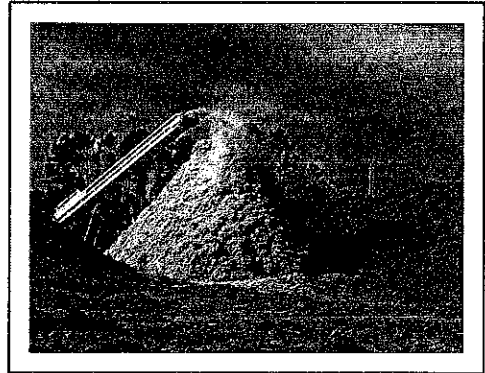
- Grinding machines must have a clearance of 300 feet. Warning signs must be stationed around the perimeter of the grinding equipment, warning of possible flying objects from the grinders.



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

- The grinding machines must have screens, which produce chips not exceeding 4 inches in length and ½ inch in diameter.
- Liners shall be placed underneath grinders, and other stationary equipment, as a preventative measure against possible leaks or spills exposing the soil and groundwater to contaminants.
- Debris must be sorted and clean of other contaminants such as metals.
- Operators must wear hard hats even in closed cab machines while operating.
- Root Rake loaders are used to avoid contaminating the debris entering the grinder with dirt or sand.
- With a grinding capacity of approximately 800 CYD in an hour, debris hauled into the DMS site can be reduced and recycled while other debris is coming in making room for more debris and not requiring as much land mass for the site.
- Ground debris or mulch shall be stored onside in piles no higher than 15 feet. Such piles shall not remain on site for longer than seven (7) days and haul out procedures shall be put in place to ensure the continued turnover of the material. Ground debris or mulch, is monitored daily for heat and internal combustion.



Segregation of Debris

Before material is brought into the DMS, all preparations for the site as outlined previously will be substantially completed. The DMS will have staging areas for each category of debris brought into the site. All debris will pass by the inspection tower after entering the site and all loads will be inspected.

Although every effort will be made to segregate debris on the right-of-way before loading, debris materials still become mixed and some loads are so co-mingled that they are classified as mixed debris loads. These loads will be directed to the area defined on the site plan as the "mixed debris" pile. This material will be sorted and separated by machines with grapples and "thumbs" and by hand labor and placed into the C&D, Vegetative, HHW, White Goods, and Metal Piles.

C&D Debris is non-burnable, non-recyclable debris that will eventually be delivered to a landfill. Samples of this type of debris include mattresses, clothing, household garbage, concrete, asphalt, metals, plastics, manufactured furniture, building components, etc. Parts of this material, if well separated, can be reduced by grinding before landfill, so as to reduce the cost of hauling and tipping fees (if charged by volume). Other parts, such as metal can be recycled if well separated and cleaned.

Vegetative Debris is burnable debris and can be reduced by either incineration or by chipping/grinding. If reduced by incineration, the estimated reduction rate is 95% and leaves the ash residue to be hauled off and disposed. If reduced by chipping/grinding, the reduction rate is estimated at only 60%-75%, however, the by-product, mulch, can be recycled. The



vegetative debris may become mixed with earth materials such as dirt, gravel, rock, or sand during the disaster. Root rakes are employed to shake and separate the brush and vegetative debris before it is reduced. Sometimes shaker screens or trommels are necessary to separate the earthen debris before reducing.

Household Hazardous Waste (HHW) is debris such as household chemicals, pesticides, unidentified liquids, paint, batteries, etc. As mentioned earlier, the primary goal is to separate this material on the curbside and pick it up separately by a designated HHW crew. These items are then delivered to the collection points designated by a Client Debris Manager. However, if HHW inadvertently becomes co-mingled with other debris and enters the site, it is separated from the other debris and placed into a Hazardous Containment area on the site for further disposal by those licensed to handle and dispose of this type of debris.

White Goods refers to items such as refrigerators, air conditioners, freezers, etc. which may contain chemicals or fluids such as Freon or oil, which must be remediated by someone with the appropriate license and certifications to do so. These items should be separated at curbside and delivered to the collection points designated by a Client Debris Manager. If they are brought to the site for temporary storage, they will be contained in a separate staging area so that they may be inspected and properly cleaned of all chemicals or fluids.

Metals will be separated at the curbside and delivered to a separate staging area at the DMS unless directed otherwise by a client Debris Manager. These items may be recycled.

During the operation of a DMS Site, special attention is afforded to the following areas:

- Site Safety: The Operations Manager and the Site Project Manager will conduct a Pre-Operations Site Safety meeting prior to the beginning of operations of the debris reduction site. Items to be included in the Safety meeting will be:
 - An overall review of the Site Plan and directions as to the location of all temporary structures, the planned traffic flow, location of first aid stations, eye wash stations, fire extinguishers and location of sign with postings of emergency numbers.
 - The first Weekly Safety Meeting will be held and all information as outlined in the Company Safety and Occupational Health Plan will be covered.
 - The Activity Hazard Analysis for each operations activity will be reviewed and discussed.
 - A communication path between the site management and site personnel will be established in the event of an emergency so that an orderly and efficient means is established to mitigate the event.
- Dust Control: TFR provides water trucks, which do routine trips throughout the site during the operations, keeping dry roads dampened for minimizing the dust count. Water trucks are also used to dampen ash residue when removed from burn pit to ash pit. Attention is given to normal wind direction when layout of the site is prepared.
- Hazardous Materials Containment Area: The Site Manager will regularly inspect the Hazardous Materials Containment area for any cuts, tears or leaks in the protective membrane that lines the containment area. The Manager will also inspect the berm surrounding the area to assure proper site runoff is still intact.



- Roadways: Traffic will be designed as to allow the flow of incoming and outgoing debris trucks to avoid congestion. Safety, and directional signs will be posted throughout the site along with flagmen to assist and control traffic flow as well as for safety reasons. Road surfaces will be rock-laid for easier maintenance and to protect from erosion. Private, non-operation-related traffic will be prohibited from the site.
- Communication: Operators and flagmen are equipped with two-way radios on the same frequency as the office base radio unit so that communications will be readily accessible throughout the site.

Disposal

Disposal sites for the debris will be determined before operations begin. This submittal encompasses the possibility that a permanent or final debris resting-place may not be immediately available in the beginning of operations, and we have therefore included the general operations of a Temporary Debris Storage and Reduction (DMS) site in this proposal.

Disposal of debris is the operation of placing debris in its final resting place such as a licensed, permitted permanent landfill or as expressed above, at a DMS site. This operation includes the use of hauling equipment. In the Hauling and Dumping operations, special consideration is given to the following:

- All loading and hauling crews are under the direction of a TFR supervisor. Daily reports are maintained by the Crew Foreman, and all equipment down time for repairs are noted on the daily reports. Hours of each piece of equipment and each employee are recorded and reconciled with a Client Representative, daily.
- Qualification of all operators/drivers is reviewed and determined before being allowed to haul materials.
- All insurance documents and copies of driver's licenses are on file in the field office before beginning operations.
- The safety orientation meeting is held by the Load and Haul Project Manager before operations begin.
- Equipment is inspected, and a record of the inspection is retained on file in the field office before operations begin.
- Operators/drivers are versed on the dumpsite procedures before leaving the loading site.
- All truck operators will be instructed to observe traffic regulations and follow the instructions of the flag persons.
- All operators will report to the weigh station/inspection tower and deliver their "load ticket" to the QC operator (or government inspector) for inspection and approval before proceeding to dump his/her debris.
- The designated dumpsite operator will direct each truck operator as to where to dump each load at the dumpsite location.
- Each truck operator will inspect his truck and tailgate after the dumping process is completed to assure that it is secure before leaving the dump area.



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

- Truck operators will follow the designed traffic flow when leaving the dump and return to the designated loading area.

Haul Out Procedures

Hauling Out of debris is the operation of hauling reduced debris from a DMS to a final resting place at a designated destination to be used in any number of capacities such as ground cover, bio-fuel and fertilizer. This operation includes the use of hauling equipment. In the Hauling Out operations, special consideration is given to the following:

- All hauling crews are under the direction of a TFR supervisor. Daily reports are maintained by the DMS foreman, and all equipment down time for repairs are noted on the daily reports. Hours of each piece of equipment and each employee are recorded and reconciled with a Client Representative, daily.
- Qualification of all operators/drivers is reviewed and determined before being allowed to haul materials.
- All insurance documents and copies of driver's licenses are on file in the field office before beginning operations.
- The Load and Haul Project Manager hold the safety orientation meeting before operations begin.
- Equipment is inspected, and a record of the inspection is retained on file in the field office before operations begin.
- Operators/drivers are versed on the dumpsite procedures before beginning loading activities and hauling reduced debris out of the DMS site.
- Trucks are loaded by rubber-tired backhoes, or excavator, utilizing a mulch ramp constructed approximately twelve (12) feet high, eight (8) feet wide and at a grade, not to exceed, thirty-five (35) degrees. This shall be determined at the site depending on topography and availability. No individuals will be allowed on the structure unless otherwise instructed to do so by the DMS Manager and/or assessing the overall safety of the structure.
- Each truck operator shall inspect his/her truck before proceeding to the inspection tower to ensure the load is filled and all items are secured and covered by a tarp or other covering preventing chips from being blown from the bed.
- All truck operators will be instructed to observe traffic regulations and follow the instructions of the flag persons.
- All operators will report to the weigh station/inspection tower and deliver their "load ticket" to the QC operator (or government inspector) for inspection and approval before proceeding to leave the dump to its destination.
- Truck operators will follow the designed traffic flow when leaving the dump and return to the designated loading area.

White Goods, E-Waste, and Putrefied Foods

White Goods refers to items such as refrigerators, air conditioners, freezers, etc. which may contain chemicals or fluids such as Freon or oil, which must be remediated by someone with the appropriate license and certifications to do so. These items will be separated at curbside and will be delivered to the DMS collection point. At the DMS we will contain Dirty White Goods separate from White Goods and they will be inspected and properly cleaned of all



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

chemicals or fluids or removed by professionals certified and licensed to dispose of them. TFR shall submit a Dirty White Goods Operations, Cleaning and Disposal Plan prior to beginning site operations.

Upon award of a contract, a Hazmat removal team will be assigned to oversee the curbside removal and HHW removal at the DMS site and, if given a contract for ROE, precede the demolition team. The Hazmat team will remove all HHW and White Goods to the curbside, separated, before haul off, or demolition begins. This team will document on a daily reporting form, the type and quantity of HHW and White goods at the pick-up location.

- Refrigerants with putrescible wastes will be sealed by taping closed so as not to have accidental openings and spillage while in transit to disposal site.
- The separated HHW and White Goods will be transported by separate container from the demolition site to the DMS.
- Any HHW that may inadvertently become mixed with truckloads shall be separated at the DMS site and stored in the HHW area for removal by the HHW crew.
- Automobiles will be removed to a separate temporary storage area where they will be held for recycling.
- Loose tires located at curbside will be kept separate and removed by the HHW crew.
- Extra caution will be applied to the handling of dirty white goods that still contain putrescible wastes, such as sealed freezers, refrigerators, coolers and iceboxes. Putrescible waste is solid waste that contains organic matter capable of being decomposed by microorganisms and of such a character and proportion as to cause obnoxious odors and to can attract or providing food for birds or animals. Improper handling of putrescible waste could lead to odor issues that make siting and operating a DMS difficult. There are also numerous potential employee health and safety issues related to the removal and disposal of putrescible wastes. These White Goods shall be delivered to a landfill certified to handle Municipal Solid Waste.
- White goods may also have refrigerants (Freon and Freon replacements), and often plastics and motors and sometimes other electronic components that need to be removed before recycling. Refrigerant removal must be done by trained and qualified personnel and can potentially lead to spills of regulated chemicals. Only certified, experienced and trained personnel will be used for these critical tasks to minimize risk and maximize efficiency.
- All waste removal, cleaning and handling will be managed to minimize potential exposure of workers and others to waste and minimize generation of odors.
- Procedures such as proper sealing of refrigerants and containers will be in place to control vector exposure, attraction of wildlife and minimize volume expansion through addition of water to the waste stream.

Vehicles and Vessels

Abandoned Vehicles and Vessels will be removed and taken to a temporary staging/storage area. It is anticipated that the State Government's Department of Transportation or Department of Motor Vehicles will be the project manager for title of ownership issues related to any vehicle recovery and recycling project associated with the disaster response.



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

Vehicles and vessels brought to the staging areas will be inventoried by license plate, make, model, color and vehicle identification number. They shall be staged and site tagged for easy retrieval.

For a vehicle or a vessel to be deemed eligible it must:

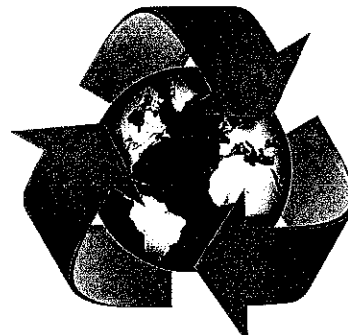
- Present a hazard or immediate threat that blocks ingress/egress in a public-use area
- Ownership is undetermined
- The applicant followed all local ordinances and State laws by securing ownership
- The applicant verified chain of custody, transport, and disposal of the vehicle or vessel

Disaster Debris Recycling

TFR is a green industry company. The principals of TFR are proponents of recycling whenever possible and many members of management are LEED Certified. As such, TFR utilizes tub grinders, slow speed shredder, trommels, loaders, and excavators which are used to sort, separate, and reduce vegetative debris to reusable mulch, dirt, metals, and other construction products. Following each disaster event, TFR will make every effort to locate a reusable purpose for this material such as bedding material for plants, ground cover for parks, animal bedding, and reusable energy sources as boiler fuel for co-generation plants or production mills. In addition to the vegetative recycling, every effort is made to keep the metals segregated and clean so that the Ferris and non-Ferris metals can be recycled. In cases of large quantities of mixed debris, a system of separation using a trommel, air curtain burner, picking line conveyor and tub grinder, can be used which will allow the paper and plastic to be separated, and the clean dirt, rock & concrete, Ferris metals, non-Ferris metals and clean vegetative debris sorted and piled for recycling.

Sources will be sought for the following recyclable material:

- Asphalt
- C&D
- Concrete/Aggregate
- Dirt
- E-Waste
- Metals
- Roofing Materials
- White Goods
- Mulch
- Tires



TFR has vast experience employing recycling activities and maintains established relationships with recycling firms to accept various types of debris. While completing debris reduction of 2,000,000 CYD for the City of Tulsa, TFR loaded the chips on railcars and shipped the excess reduced debris to a Company-owned mulching facility in Leander, Texas. Alternative methods of disposal exist and are well documented by TFR. During Hurricane Ike, storm-generated debris from Polk County was hauled and burned at a local



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

paper mill in Orange County, Texas. This strict commitment to recycling of storm-generated debris has benefited both client and TFR.

Emergency Response and Deployment Plan – Project Closeout

At the cessation of DMS operations, all sites will be restored to the satisfaction of our client's representatives/owner with the intent of maintaining the utility of each site, leaving it unencumbered for future use and to safeguard the environment. Soil and water samples will be taken and compared to pre-work samples to ensure that TFR operations have not negatively affected the environment. Other factors that are considered during the remediation process are:

- All pre-existing grades including roads, ditches, etc. will be restored to the satisfaction of the customer prior to final closure of each site.
- Areas where soils were excavated (e.g., ditches and retention ponds) or stockpiled (e.g., berms) will also be restored to pre-existing grade prior to vacating each site.
- Pre-construction drainage patterns will also be restored, as well as all improvements (e.g., trailers, wells, fencing, construction entrances and built up aggregate haul roads) will be removed from each DMS unless otherwise instructed by our client's representative.

Upon completion of the above remediation tasks, TFR will photo-document site conditions using both video camera and still photographs. As done with the water and soil samples, the post-work photos will be compared to pre-work photos to ensure that the site was remediated to original condition.

Subcontracting Plan

TFR is uniquely positioned within the debris removal industry as one of the premier companies maintaining an extensive fleet of machinery utilized in debris removal, reduction and management efforts to fully operate independently. To accommodate your debris project needs, TFR provides access to 140 pieces of equipment including, but not limited to, sixteen (16) self-loaders with trailers, eight (8) Diamond Z Tub Grinders, as well as heavy haulers, excavators and five (5) mobile command units maintaining electronic access to manage entire projects. This extensive list would be insufficient without the pairing of our in-house maintenance crew. These individuals ensure that key equipment necessary for fluid; efficient operations shall never hamper the ongoing project and impact TFR's project timeline to the client. TFR's maintenance crew augments the daily responsibilities of our employees and subcontractors by fulfilling all duties to the client to secure the vitality of our equipment and the project.

With the large fleet of equipment and the necessary logistical support, TFR is fully capable of quickly and efficiently responding independently with a substantial workforce of equipment and personnel to an effected community almost immediately. However, this independence does not secure the necessary goals strictly outlined and routinely reinforced by upper management in response to our service-minded attitudes. TFR firmly believes that our business cannot be sustained and grow without the strong, positive working relationship with our clients, suppliers and our countless subcontractors. This service-minded attitude



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

drives the business and fortifies the strong relationships TFR maintains with our subcontractors. Therefore, such relationships maintained with small business, minority-owned, and numerous other companies allow TFR to fulfill the requirements that may be mandated by the client's Representatives and other Government Agencies. In the past, TFR has employed as many as 250 subcontractors during a single event and maintains a data base of 300+ experienced, previously employed and approved debris removal subcontractors throughout the United States.

Local Subcontracting Procedures

At TFR, we firmly believe that local contractors provide the most cost-effective measure to complete the contract requirements while aiding the local economy after the impact of a disaster. TFR plans to utilize local subcontractors to the extent at which they are available and properly licensed. TFR shall exhaust all avenues to obtain qualified local subcontractors to meet the needs of the community while infusing the local economy with needed revenue. As such, TFR is committed to identifying the local subcontractors qualified and prepared to support the community on the path to recovery. TFR plans to solicit and establish local subcontractors through the following plan:

TFR Enterprises' principals and managers have always exercised a policy of recruiting subcontractors in the affected work area. This practice is considered good business because of the advantages received by contracting with local companies residing in the affected area. There are a number of factors that contribute to the overall effectiveness of local subcontractors: (1) familiarity with the areas to be worked, (2) knowledge of the most efficient traffic patterns, (3) information on local suppliers for parts, equipment repairs, etc., (4) reduction in end project costs as local subcontractors do not require housing and travel cost, per diem, etc. These factors reduce the cost of the project to the client while allowing the county to retain large portions of the money in the hands of its constituency. With these reasons in mind, TFR is committed to fulfilling the requirements of the client by implementing the *Local Subcontracting Plan* listed below:

1. Establish a local telephone line so that it may be contacted easier than calling to long-distance cell phone numbers.
2. The Company will post signs and telephone numbers at the entrance to its work site and at its field office.
3. Subcontracting opportunities are advertised by local newspaper.
4. During the search for subcontractors following an award, the company's Chief Operating Officer will contact the Small Business Administration office in the work area and access the Procurement Marketing and Access Network, National Minority Purchasing Council Vendor Information Service and the Research and Information Division of the Minority Business Development Agency in the Department of Commerce.
5. The local Veteran's Administration is contacted upon the company's assignment of a task order, and alerted as to the type of products and service the contract requires, and the company's local telephone number and address is registered with them, not only for subcontracting, but for short-term employment opportunities



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

6. State and local trade agencies will be contacted, such as the Association of General Contractors (AGC) for example. They oftentimes maintain databases sorted by business classification and status and can provide a resource of small businesses in the area.
7. The Chamber of Commerce in the affected area will be contacted and asked to provide a listing of any (a) trade associations, (b) business development organizations and (c) HUBZone concerns.

Contacts arising from these inquiries are followed up with calls to local subcontractors requesting detailed information leading to their qualification for work. With such action, TFR shall exhaust all avenues to identify, qualify and employ any local subcontractor. When local subcontractors are unavailable, outside sources may be contacted to achieve the desired mobilization goals, in accordance with our pre-qualified list of subcontractors.

Disadvantaged Business Enterprise (DBE) Utilization

During the past two (2) decades, TFR has actively promoted the participation of small and disadvantaged businesses in the performance of disaster-related debris removal projects. Born from a small tree service company in 1954, TFR was a long time small business enabled firm working in Memphis, Tennessee. Renamed TFR and incorporated in 1989, owner, Tipton Rowland, considers this sector of the industry to be a vital and reliable source of debris management resources recalling his days as a small business owner himself. As such, TFR executives are directly involved in the achievement of small and disadvantaged business plans and goals by project.

Good Faith Effort

TFR is continually working to achieve higher goals for qualified small and disadvantaged business subcontractors. For the purposes of this proposal, TFR will strive to meet or exceed the expectations of the work under the contract to small and/or disadvantaged businesses.

Subcontractor Management

TFR manages subcontracts through a five-step process:

1. Selection of most appropriate subcontractors. This is done through balancing geography and capability. Local subcontractors are almost always more cost effective as they go home at night to sleep and eat. They also have local resources for materials, supplies and equipment repairs, and thus, are preferred.
2. The issuing of the formal subcontract establishes contract compliance requirements, formalizes expectations, and provides an established, impartial mechanism for quick resolution of disputes as they arise.
3. Production is tracked, and expectations are communicated daily.
4. Daily active Quality Control results in immediate identification and correction of problems.
5. QC and other reporting gets rolled up regularly into contract compliance and reporting, such as small business subcontracting plans.



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

TFR's Subcontractor Management Plan and approach is focused on three main performance evaluation criteria:

- Production, Safety, and Quality Control

Production:

Ready means that the subcontractors have completed appropriate administrative actions, have their equipment and personnel on site and in condition to work, and they know the tasks they are expected to perform. Prior to NTP, the subcontractors identified, selected and are notified by the Operations Manager. Priorities are based upon a review the database of all experienced subcontractors. The priority list for subcontracts is grouped into our known, experienced subcontractors, and augmented by the capabilities of the local subcontractors.

Upon receiving notice to proceed from the contracting agency or at the discretion of the Operations Manager, we will notify subcontractors on stand-by to execute mobilization plans and their personnel and provide us with a firm arrival ready-to-work time. Additionally, TFR personnel will also review the equipment and personnel requirements and compare with equipment already on hand to determine the additional equipment and personnel to be mobilized. This will first come from the Company-owned available list, then subcontractors immediately available list, comprised of our known, experienced subcontractors and local contractors, and equipment supplier's list.

Working effectively means good communications of expectations and regular optimization. There will be daily formal and informal communications between the Project Managers and the subcontractor's superintendents. At the start of each day, the geographic area assigned will be reviewed and verified, along with any known hindrances to free-flowing operations. Also, covered will be production expectations, other difficulties expected, and the performance of previous period (usually the previous day). In addition to this start up communication, the subcontractors will have the chance to review and comment on the previous QC report, noting key items like production reported, equipment and personnel readiness and actions and variances. Each day (or other period depending on project requirements) subcontractors will get the chance to communicate and "buy-in" to the immediate operations plan.

Quality means the satisfactory completion of debris removal from given sectors in accordance with the Scope of Work and approved by both the client Representative and TFR's QC personnel. Continually checked and verified by our QC personnel and documented in QC reports, subcontractors shall remove all debris, with exceptions for C&D, HHW, etc., in each sector before moving to the next loading site. TFR closely monitors subcontractors to ensure the quality of the end service to the client Under no circumstances shall the subcontractor only collect large, "easy" debris; and more so, these unacceptable deficiencies are noted in the subcontractors file with repeat offender's subject to termination.

Note: No employees or subcontractors of TFR will be allowed to work for private or other public entities while employed or contracted under this project.



Subcontractor Safety

Safety is considered a condition of employment and is the responsibility of all associated with TFR, whether in the capacity of employee or subcontractor. All subcontract agreements are subject to this Safety and Occupational Health Policy as a condition of the contract agreement.

The following procedures will be administered to assure that all subcontractor activities are fully integrated into the project safety plan and job hazards analysis. When subcontractors first report to the job site and prior to beginning work, the project manager shall review with the subcontractor safety representative the contractual obligation to safety and the project safety rules that subcontractor employees are required to follow.

1. Review the Corporate Accident Prevention Plan and stress all the applicable requirements and procedures.
2. Review the specific Company safety rules and regulations.
3. Review hazardous work conditions presented by the physical assessment of the project.
4. Instruct their safety representative that they are to attend a monthly safety meeting.
5. It must be firmly established that all subcontractors' employees must abide by the applicable OSHA regulations.

Subcontractor Quality Control Program

The purpose of this Quality Control Program is for TFR to establish a quality control system to perform sufficient inspection and tests of all items of work, including that of our subcontractors, to ensure conformance to applicable specifications and drawings with respect to the production, quantities, field activities, materials, workmanship, construction, finish, functional performance, and identification.

During work on this contract the quality control personnel will perform the required inspections on the subcontractor's work. The Quality Control Officer is responsible for the direct supervision of all superintendents and subcontractors to ensure that the work is being performed according to the Scope of Work and TFR's Quality Control Program. Additionally, the TFR Quality Control Officer shall prepare, sign and submit to the Edinburg Representative a Daily Quality Control Report. This will include identification of Subcontractor QC actions. Subcontractor actions subject to QC verification and reporting, include, at a minimum:

- Summary of safety issues
- Infrastructure damage
- Total numbers of trucks loaded
- Equipment and plant hours worked and idled or down
- Testing performed and by whom
- Loads and quantities hauled to TDSRS
- Quantity of debris reduced (if applicable)
- Number of subcontractor personnel working

- Contract non-compliance issues
- All corrective actions

In the event of notice of a violation as a result of the actions of any employee or subcontractor, the Operations Manager will take immediate corrective action and follow up on the enforcement of such action and so notate in his daily log record. Additional quality control measures will be discussed later in the Quality Control Section.

Multiple Delivery Orders in Multiple Locations

In general, the company management approach applied to multiple projects being performed simultaneously is:

- Each Task Order has its own Task Order Superintendent assigned.
- Task Order Superintendents have the authority to commit the company
- All Task Order Superintendents report to the Operations Manager
- Depending on scope of work and size of contract:
 - A Project manager will be assigned to each phase of the debris removal/management operations, (i.e., Load & Haul Manager, TDSRS Manager)
 - Each Project manager will report daily to the Task Order Superintendent
 - Each crew will be under the direction of a Crew Foreman who will report to the Project manager
 - Crew foremen will be responsible for maintaining daily reports and overseeing the crew operations
- Each Project manager will:
 - Provide daily work assignments to each crew foreman
 - Perform daily reviews with the Task Order Superintendent of work performed, time schedules, performance targets and work assignments for the following day

Managing Multiple Subcontractors on Multiple Task Orders

If awarded multiple task orders in different geographical areas, TFR will assign a separate Project Manager for each region to oversee TFR operations and subcontractors. Subcontracting agreements will be often executed in the field and copies of all agreements along with necessary, tax, insurance and license information will be available for review and approval by client Representatives. As in all projects, it remains absolute condition precedence; all subcontractors will be under the direction of a TFR Supervisor.

Each superintendent will establish a field office located within the area of the assigned Task Order. The Superintendent for each task order will have the authority to hire subcontractors and additional field personnel when necessary. All field office personnel will have electronic linkage with the capability of communicating and sending information and daily records to the home office. Daily ticket recording, and recordkeeping will be conducted and maintained in the field. Should the quantity of work warrant enhanced capabilities for the region and at the discretion of the Superintendent, TFR shall dispatch additional mobile command units where necessary. Reconciled information for subcontractors and a client Representative will be sent to the home office weekly and billings and subcontractor payments as well as local



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

employees, vendors and suppliers will be recorded posted, and checks written on National Banks from the home office. Checks for payments will be processed weekly and sent to the field office by either courier or public carrier (such as Federal Express or UPS) for disbursement.

Task Order Superintendents will appoint Load & Haul Crew Managers, Hazardous Tree Trimming and Removal Managers, TDSR Site Managers and Demolition and ROE Managers (as needed per task order).

Each Task Order Superintendent shall have the authority to commit the Corporation, and resources of TFR including signing contracts and modifications. They shall also have the authority to provide administrative and financial resources, equipment and personnel in support of the project. Their authority will include supporting and investing authority and oversight to Project Managers and Supervisors, Safety Officer, Quality Control Officer, Environmental Officer, and Health and Safety Officer.

The Task Order Superintendent is responsible for day-to-day operations, including waste stream documentation, daily reporting/progress and planning requirements, communications with client Representatives, enforcement of Scope of Work, and oversight of Load and Haul and TDSRS Managers. They report to the Operations Manager and the on-site client Representative and act as liaison between the Company personnel and the on-site client Representative.

Subcontracting agreements will be often executed in the field and copies of all agreements along with necessary, tax, insurance and license information will be available for review and approval by client Representatives. As in all projects as it remains absolute condition precedence; all subcontractors will be under the direction of a TFR Supervisor.

TFR's Safety Overview

The safety and health of our employees continues to be the first consideration in the operation of our business. TFR Enterprises, Inc., and its' principals are committed to maintaining a safe and healthy work place for each employee by providing guidelines for safe practices and accident prevention. Safety is considered a condition of employment and is the responsibility of all associated with TFR Enterprises, Inc. whether in the capacity of employee or subcontractor. As a condition of employment, each employee is expected to use safe work practices and identify all unsafe conditions immediately. All employees are required to report any violations, unsafe conditions or known safety hazards to their immediate supervisors at once.

All subcontract agreements are subject to the Company's Safety and Occupational Health Policy as a condition of the contract agreement. To ensure compliance, the Safety Officer is





T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

empowered with the authority to take such actions necessary to protect life, health, and safety and to protect the environment, as they deem necessary. This authority shall be irrevocable and shall include, but is not limited to, the power to unilaterally alter, suspend and/or halt any operation or portion thereof that endangers or potentially endangers life, health and safety or threatens the protection of the environment. The Safety Officer will report to the Operations Manager and to the Chief Executive Officer of the corporation.

A copy of the Company's Safety and Occupational Health Policy and its related Accident Prevention Plan was not included with this proposal because of its length but will be supplied upon contract execution. Policies covered in both plans are as followed:

- Management Safety Responsibilities
- Safety Coordinator & Supervisor Responsibilities
- Employee Safety Responsibilities
- Quarterly Accident/Injury Analysis
- Record Keeping
- Safety Education and Training
- Alcohol and Controlled Substances and Inhalants Policy
- Proper Lifting Policies
- Emergency Evacuation Procedures
- Accident Reporting Procedures
- Vehicle Safety Rules
- Safety Audits/Inspections
- Accident/Incident Investigation
- Employee Return to Work Process

TFR's Quality Control Overview

The purpose of our Quality Control Plan is for TFR to establish a quality control system to perform sufficient inspections and tests of all items of work, including that of our subcontractors, to insure conformance to applicable specifications and drawings with respect to the production, quantities, field activities, materials, workmanship, construction, finish, functional performance, and identification. This control will be established for all activities except where the special provisions and the technical provisions of the contract provide for specific government control by inspections, test, or other means.



The TFR control system will specifically include the surveillance and tests required in the technical provisions of the contract specifications. Both on site and off site fabrication will be controlled and keyed to the proposed construction sequence. The personnel assigned to the Quality Control Section will also be charged with the responsibility of policing TFR's approved safety program as required by the Accident Prevention Plan of the contract specifications.



The Quality Control Plan will include at least three phases of inspection for all technical provisions of the specifications as follows:

Preparatory Inspection:

1. This inspection is to be performed prior to beginning any work on a section of the technical provisions of the specifications.
2. The inspection will include a review of contract requirements; a check to assure that all materials and/or equipment have been tested, submitted, and approved.
3. Check to assure that provisions have been made to provide required control testing.
4. Examination of the work area to ascertain that all preliminary work has been completed.
5. A physical examination of materials and equipment to assure that they conform to approved shop drawings or submittal data and that all materials, certificates, and other submittal data prior to submission to the contracting officer.
6. Each submittal offered to the contracting officer for approval will bear the date and signature of a member of TFR's Quality Control organization indicating that he has reviewed the submittal and found it to be acceptable (or showing the required changes).
7. Review of the appropriate Activity Hazard Analysis to assure safety requirements are met.
8. Discussion of procedures for controlling quality of the work including repetitive deficiencies. Document construction tolerances and workmanship standards for that feature of work.
9. Check to ensure that a client Representative has accepted the plan for the work to be performed.

Initial Inspection:

An initial inspection will be performed as soon as representative segment of the particular item of work has been accomplished and to include examination of the quality of workmanship and a review of control testing for compliance with contract requirements, use of defective or damaged materials, omissions, and dimensional requirements. This phase shall be accomplished at the beginning of a definable feature of work. The following shall be accomplished:

1. A check of work to ensure that it is in full compliance with contract requirements. Review minutes of the preparatory meeting.
2. Verify adequacy of controls to ensure full contract compliance. Verify required control inspection and testing.
3. Establish level of workmanship and verify that it meets minimum acceptable workmanship standards.
4. Resolve all differences.
5. Check safety to include compliance with an upgrading of the safety plan and activity hazard analysis. Review the activity analysis with each worker.
6. Notify an Edinburg Representative at least 24 hours in advance of the beginning of the initial phase. Separate minutes of this phase shall be prepared by the CQC



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

System Manager and attached to the daily CQC report. Exact location of initial phase shall be indicated for future reference and comparison with follow-up phases.

7. The initial phase will be repeated for each new crew to work onsite, or at any time acceptable specified quality standards are not being met.

Follow Up Inspections:

Follow-up inspections will be performed daily or as frequently as necessary to assure continuing compliance with contract requirements, including control testing, until completion of the segment of work.

Records: TFR will maintain current records of all inspection and test performed on the format detailed, entitled *Quality Control Report*. This form will provide factual evidence of the required inspections or tests involved, results of inspections or tests, nature of defects, causes for rejection, etc., proposed remedial action and corrective actions taken. TFR's records will cover both conforming and defective items and must include a statement that all supplies and materials incorporated in the work are in full compliance with the terms of the contract. Legible copies of these records will be furnished to a client representative daily.

The form is titled 'QUALITY CONTROL REPORT' and includes the following sections:

- Header:** T.F.R. Enterprises, Inc. and a line for 'Order No. / Project No.'.
- Formal Title:** QUALITY CONTROL REPORT.
- Formal Title:** No. _____
- Date:** _____
- Time:** _____
- Location:** _____
- Defects and Remedial Action:** A section with multiple lines for describing defects and the actions taken to remediate them.
- Quality Control Officer:** A section for the signature and name of the Quality Control Officer.
- Client Representative:** A section for the signature and name of the Client Representative.

Site Specific Quality Control Plan

The site or Contract specific QC Plan must accomplish the complete daily documentation of operations, utilization and production, safety, and variations from normal operations of a debris management operation. It must be in place and approved for use prior to beginning any field operations, including site preparation. It must be in full compliance with contract requirements.

Multiple forms are usually formatted for the Plan, which cover different activities. A summary general Daily form is also usually formatted for the project that is completed by the CQC Officer, and totals of all activities reported on summary forms. Usually, all originals and one set of copies are delivered to a designated representative, and TFR keeps two copies of each form.

Quality Control Organization

The duties and specific areas of responsibility of the various members of the Quality Control Organization are as follows:

Operations Manager: Advises all supervisory personnel including, but not limited to, Sector superintendents and key foremen assigned to critical areas, of the requirements of the specifications and advises supervisors concerning methods to be used and the degree of workmanship required.



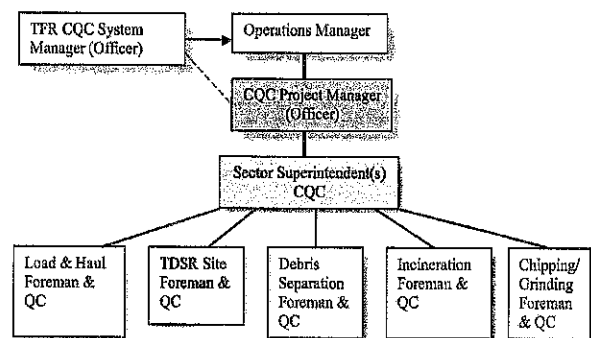
T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

Quality Control Officer: The Quality Control Officer is responsible for the direct supervision of all superintendents and subcontractor and superintendents to ensure that the work is being performed according to the Contract Plans and Specifications and TFR's Contractor Quality Control Program. He/she will supervise the Quality Control Personnel and advise other job personnel in advance of Quality Control Requirements; submittal material, inspections, etc. of their work. When work does not comply with contract requirements, he will immediately advise the Project Manager and together they will decide what corrective action should be taken. The corrective action taken will be shown in the daily log. The designated Quality Control Supervisor will have full authority in implementing the Quality Control Program and the Safety Program of TFR Enterprises, Inc.

Quality Control Technician: Performs inspections as directed by the Quality Control Supervisor and reports any deviations from the contract directly to the Quality Control Supervisor.

A chart, documenting the TFR's Quality Control organizational structure →



Daily Reporting Procedures

The CQC Plan and the TFR Quality Control Manager shall address the Recording and Reporting requirements with all levels of supervisors and Crew Foremen. Different levels will have different requirements. All final versions of all forms will be approved with the final CQC Plan, including any additional required modifications. This discussion shall include the general procedures set forth below:

- All loading and hauling crews are under the direction of a TFR supervisor.
- Daily reports are maintained by the crew foreman and recording all equipment down time for repairs on the daily reports.
- Hours, of each piece of equipment and each employee, are recorded and reconciled with our client representative daily.
- Daily Reports shall have daily and year-to-date totals for each piece of equipment/personnel tasked.
- Signatures of both TFR's representative and by a client representative are required on all Daily Reports.

The TFR Quality Control Officer shall prepare, sign and submit to our client representative a Quality Control Summary Sheet. This report at a minimum shall include originals and one copy of all levels of QC reports received and in addition shall include a summary of safety issues, infrastructure damage, total numbers of trucks loaded, equipment and plant hours worked and idled or down, testing performed and by whom, loads and quantities hauled to DMS, quantity of debris reduced, number of subcontractors working, contract non-compliance issues and all corrective actions.



Inspection Methods and Procedures

During work on the contract the Quality Control personnel will perform the required inspections on both the TFR's and subcontractor's work. The staff that performs the Quality Control inspections will be charged with the following duties:

1. Maintain and keep in serviceable condition, all machinery and materials.
2. Take whatever corrective action is necessary to replace or repair deficiencies observed at anytime that affect the operation of machinery and materials.
3. Inspect for compliance with contract requirements.
4. Maintain copies of Inspection Records.

Detailed below are the procedures and methods that will be implemented:

Safety Issues: The role of QC in support of safety is to document that the safety plan provisions are being followed. At each level, the Quality Control Report has appropriate reporting requirements for safety, including worker protection, equipment safety, trimming of loads, flagmen, work zone safety and traffic control. Each level of Quality Control Report for each activity should have a section addressing daily safety meetings, issues and activities.

Debris Eligibility: TFR should be handling only materials authorized by our contract. The CQC Officer shall train the field ROW personnel on these materials classifications, and shall include the general eligibility requirements set forth below:

Eligible Debris

C&D Debris is non-burnable debris and can consist of recyclable as well as non-recyclable debris that will eventually be delivered to a landfill. Samples of this type of debris include, but are not limited to, mattresses, clothing, masonry, concrete, asphalt, metals, plastics, lumber, manufactured furniture, building components, etc.

Vegetative Debris is burnable debris of natural origin such as grass, shrubs, and trees and can be reduced and/or recycled by either incineration or by chipping/grinding.

Household Hazardous Waste (HHW) is debris of a chemical nature and includes such items as household chemicals, pesticides, liquids, paint, batteries, waste oil, waste fuels, antifreeze, spray cans, etc.

White Goods refers to items such as refrigerators, air conditioners, freezers, etc. which may contain chemicals or fluids such as Freon or oil, which must be remediated by someone with the appropriate license and certifications to do so.

Metals, both Ferris and non-Ferris such as copper, aluminum, steel or iron and which may include parts from automobiles, trucks, bicycles, small engines, buildings, small appliances and other items.

Ineligible Debris

Any debris which is not located on the ROW, regardless of category, i.e., C&D, Vegetative, Household Hazardous Waste, White Goods, or Metals is **INELIGIBLE DEBRIS**. Debris removal from private property is the responsibility of the individual property owner. No TFR crews or subcontractors can work for the private sector while under



employment/contract to TFR Enterprises, Inc., during the duration of the Project/Task Order. Fallen trees located on public property but in an unused forested or wilderness area is ineligible unless specifically directed otherwise by a client Debris Manager.

Daily household garbage, or what could be classified as Municipal Solid Waste (MSW), is ineligible debris.

Debris which is not the result of the disaster event, for example, debris from demolition that was performed before the disaster event occurred, is ineligible debris.

Segregation of Debris at Curbside Pick Up

1. All loading operators are also instructed of the importance of maintaining segregation of eligible debris when loading.
2. All vegetative debris will be loaded on trucks hauling vegetative debris only. If other debris is encountered alongside the vegetative debris, it will be left at the curbside to be later loaded on the trucks hauling whatever type of debris that is left.
3. Separate trucks will be used for loading Construction and Demolition debris.
4. Metals and white goods will also be loaded and hauled separately.
5. Any household hazardous waste shall be left at the curbside for the HHW crew to load and haul.
6. When possible, any "mixed piles" of debris encountered at the curbside will be separated by hand before loading. If it is not practical to separate the mixed piles at the curbside by hand, the mixed piles will be loaded on separate trucks and the load ticket will indicate "mixed debris."

Loading:

1. All Loaders will have been previously inspected at the staging area for safety and compliance before being dispatched to the loading location.
2. All Loader operators will receive safety briefings before beginning loading operations.
3. Flagmen will be located ahead of loading operations to direct and control traffic.
4. All flagmen will be properly attired and wearing safety equipment including hard hats, safety shoes, reflective vests and carrying traffic directing flags.
5. All flagmen are under the supervision of the crew foreman.
6. Operators are cautioned to be observant and conscious of their surroundings at all times, in particular being aware of hanging and downed power lines and structures hidden by debris, such as fire hydrants, water mains, fences, etc.
7. Operators are cautioned not to overload trucks with debris so that the transporting of the debris could cause the excess debris to become dislodged and fall into traffic areas.
8. Operators are cautioned to stay on the rights of way and not to enter private property during the loading process.
9. Operators are equipped with mobile radios and are supervised by crew foreman.
10. Operators are instructed to keep the debris loads segregated between (a) burnable (vegetative), (b) non-burnable (C&D), (c) mixed piles where C&D, non-burnable, and vegetative are co-mingled and cannot efficiently be separated at the curbside, (d) other (such as household hazardous waste [HHW])



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

11. Household hazardous waste (HHW) crew, trained in EPA requirements for handling of HHW, will load HHW materials, (household cleansers, butane, poisons, etc.) at the curbside by hand in a specially equipped compartmental truck. HHW will be delivered to the collection point designated by the client Debris Manager.
12. As it is TFR policy, Loading and Hauling Crews shall complete all debris clearing operations that have been started on any particular pass through a neighborhood, and shall not "skip" through designated work areas for "gravy" loads.
13. All Loading and hauling crews are under the direction of a TFR supervisor. Daily reports are maintained by the crew foreman and record all equipment down time for repairs on the daily reports. Hours, of each piece of equipment and each employee, are recorded and reconciled with the client representative daily.
14. In the event of notice of a violation as a result of the actions of any employee or subcontractor, the Operations Manager will take immediate corrective action and follow up on the enforcement of such action and so notate in his daily log record.

Hauling:

1. All Trucks will have been previously inspected at the staging area for measurement, numbering, safety and compliance before being dispatched to the loading location.
2. All truck operators will be instructed to observe traffic regulations and follow the instructions of the flag persons.
3. All truck operators are to wear safety equipment, hard hats and steel-toed shoes.
4. Truck operators are not allowed to leave with "overhanging" loads. Loads will either be trimmed or reloaded before being allowed to leave the loading area.
5. It is the truck operator responsibility to check and determine that his load is safe before leaving the loading site.
6. Truck operators are equipped with mobile radios and are supervised by crew foreman.
7. Truck operators will be issued a "load ticket" and at the loading site and will deliver the ticket to the inspector at the dumpsite.

Dumping:

1. Dumping operations will be at the DMS or at a landfill/disposal site designated by the client Debris Manager.
2. All traffic regulations and speed limits will be observed at the dumpsite.
3. Truck operators will report to the weigh station and deliver their "load ticket" to the TFR QC and client QA for inspection and approval before proceeding to dump his/her debris.
4. Each truck operator will be directed as to where to dump each load at the dumpsite location by the designated dumpsite operator.
5. Each truck operator will inspect his truck and tailgate after the dumping process is completed to assure that it is secure before leaving the dump area.
6. Truck operators will follow the designed traffic flow when leaving the dump and return to the designated loading area.



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

Private Property (ROE) Program Procedures:

The Company's Quality Control Manager shall discuss the requirements and procedures for the removal of debris from private property under the Right of Entry (ROE) Program with all Crew Foremen. This discussion shall include the general procedures set forth below:

1. Before a demolition project on private property can begin, a ROE document must be executed, including:
 - a. Authorization to enter the property for demolition but a
 - b. Hold Harmless Agreement accompanied by a non-duplication of benefits agreement from the client.
2. TFR crews are not permitted to enter private property except at the direction of TFR ROE Manager or a client representative.
3. Proper completion of a TFR ROE Program Checklist
 - a. HHW crews will be assigned to remove any hazardous materials from the property.
 - b. All HHW materials will be cataloged and disposition defined.
 - c. All utility connections will be inspected to ensure that they are disconnected

After demolition, all materials can be either placed on the right of way to be picked up under the debris removal agreement or taken directly to the DMS for separation and disposal.

Rental of Equipment with Operators:

1. Inspection and Identification of Equipment & Materials before any machinery or materials are placed in use; they shall be inspected and tested by competent personnel. The Contractor's personnel will perform such duties.
2. The contractor's personnel chosen by the Quality Control Officer will perform inspection of all machinery and materials daily.
3. Records of inspections shall be maintained at the site and shall be available on request to the client representative.
4. Preventative maintenance procedures recommended by the manufacturer shall be followed.
5. All repairs on machinery or materials shall be made at a location, which will provide protection from traffic for repairmen. Any machinery or equipment found by the contractor to be unsafe would be shut down until unsafe conditions have been corrected.
6. Only TFR designated personnel shall operate machinery and mechanized equipment.
7. The Quality Control Supervisor shall instruct all operators in the use and details of Safety Operations.
8. Operators of machinery will establish and confirm requirements daily as to comply with contract documents with TFR's representative.
9. Equipment: Material deficiencies observed shall be reported to the proper TFR personnel for correction.
10. All safety procedures will be used in accordance with TFR's Accident Prevention Plan.
11. All phases of work being performed will be inspected daily by the responsible member of the Quality Control team.

Damage Control and Reporting

The goal of sound debris removal is to protect the public and private infrastructure and the overall health of citizens while collecting and disposing of debris rapidly. TFR is fully committed to this end and strives for a goal of ZERO claims. TFR takes a proactive approach to the protection of infrastructure. During "Toolbox" Meetings, TFR's Quality Control Officer shall address the following general procedures to avoid careless activities during collection:

- Operators are reminded to stay on the rights of way and not to enter private property during the loading process.
- Operators are cautioned to be observant and conscious of their surroundings always, in particular being aware of hanging and downed power lines and structures hidden by debris (such as fire hydrants, water mains, fences, etc.).
- Operators are cautioned about debris weight distribution to be maintained during the loading process.
- Operators are instructed not to overload trucks with debris in such a manner that the transporting of the debris could cause the excess debris to become dislodged and fall into traffic areas or snag low or hanging power lines.
- Debris shall not hang over vehicle sides or extend more than 24 inches above the sides. Overloaded trucks shall be trimmed or removed prior to departing the loading area as instructed by the Crew Foreman.

However, a few claims are unavoidable. TFR maintains a strict Damage Control and Reporting Procedures to ensure that each claim is handle with expediency and care while meeting the needs of the claimant. TFR's Quality Control Officer shall address the Damage Control and Reporting Procedures with all field ROW personnel during initial safety meetings. Crew Foreman's are required to report all damages directly to the Quality Control Officer immediately. Upon notification, the Quality Control Officer will prepare a Damage Report without delay, and is instructed to seek the following information:

1. Name, address and phone number of property owner.
2. Who was present when the accident took place?
3. Detailed description of what happened, including what activity was being performed at the time of the damage, why did it happen and documenting all unsafe conditions, equipment and/or acts.
4. To the best of the witness's knowledge, was there a previously known and/or reported problem or condition associated with the accident?

Follow-up:

1. Date, time and record of TFR's Quality Control personnel that investigated the damage.
2. Date, time and record of when and who (property owner) was contacted and notes as to what was discussed or agreed.
3. Date and time of repair, or resolution agreement.



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

TFR will investigate all damages and complaints and make resolutions within 24 hours. If a resolution was reached, a copy of the Quality Control Officer's Damage and Claim Release Form shall be attached to the Report. If a resolution is not agreed to between the property owner and TFR, TFR shall provide its General Liability Carrier with all the necessary information. All Damage Reports will be maintained in a file in TFR's Field Office. A catalog of all information and supporting action on each incident will be provided to our client weekly in a condensed list, available upon request.

Environmental Overview

TFR is committed to protecting the environment and preserving the Nation's historic resources while complying with applicable Federal environmental and historic preservation laws such as:

- National Historic Preservation Act
- National Environmental Policy Act
- Endangered Species Act
- Clean Water Act
- Clean Air Act
- Coastal Barrier Resources Act
- Migratory Bird Treaty Act
- Resource Conservation and Recovery Act
- Coastal Zone Management Act
- Farmland Protection Policy Act
- Fish and Wildlife Act
- Wild and Scenic Rivers Act
- Magnuson-Stevens Conservation and Management Act
- Executive Order 11988, Floodplain Management
- Executive Order 11990, Protection of Wetlands
- Executive Order 12898, Environmental Justice

The primary potential environmental impacts occur from activities related to debris management sites, the individual demolition sites, and transportation activities associated with moving debris and waste along with general transportation activities.

A comprehensive Environmental Protection Plan will be prepared and submitted within five days of notice of award. It will identify specific debris management sites and specific impacts associated with the location(s). This includes site-specific information such as depth to water table, distance to potential receptors and pathways and the site setting parameters that may be affected by activities such as dust, odor, noise, traffic, etc. Until the specific debris site is identified, the Environmental Protection Plan cannot be finalized.

This framework is intended to demonstrate our familiarity with the requirement and our ability to deliver the submittal plan as required. It's not intended to be a complete or thorough model for the Environmental Protection Plan.

Pathways to be evaluated and issues to be addressed in the Environmental Protection Plan:



T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

- Air/Dust, Odor, Gases, Smoke
- Water/Storm Water Runoff/Erosion Control, Leaching into Water Table
- Esthetics & Community Relations -Setbacks, Noise, Traffic, Hours of Operation, Tree Preservation, Site Restoration
- Spills and Spill Response

Special Considerations:

- Wetlands Protection
- Ground Water Recharge and Discharge
- Aquatic Food Chain Support
- Fish and Wildlife Habitat
- Fire/Rodent/Wind/Hauling Control

Primary considerations also include prevention of soil erosion and sedimentation, improved air quality, reduced noise pollution, energy conservation through site layout and design, protection of privacy by maintaining and establishing buffers between conflicting land uses and maintaining or enhancing habitat for wildlife through final restoration.

TFR Enterprises Invoicing Procedures

TFR prefers to invoice on a weekly basis, with a one-week delay. If the client is utilizing the services of a Monitoring Firm, it is likely that an Automated Debris Management System will be utilized. TFR is well versed in the use of these systems and is very experienced in the necessary reconciliation. These systems have greatly reduced the reconciliation burden of all parties.

If an ADMS system is not used, TFR will provide all of the necessary paperwork for the proven paper-based documentation process. This process consists of:

- Ticket Data is aggregated, summarized and supplied to the monitoring firm or client for reconciliation
- Once the data has been completely reconciled, the invoice is then presented for payment



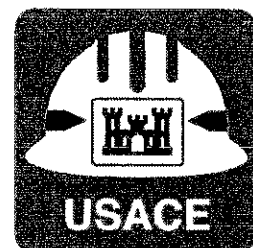
T.F.R. Enterprises, Inc.

DISASTER RESPONSE DIVISION

Training and Certifications

TFR's disaster response team includes a variety of skills and certifications including NIMS Certification, Safety Certifications (OSHA), Quality Control, and Environmental Certifications.

Course No.	Course Name	Course No.	Course Name
IS-00001	Emergency Manager	IS-00909	Community Preparedness
IS-00005	An Introduction to Hazardous Materials	FLDOT	Approved Maintenance of Traffic, Advanced
IS-00020	Diversity Awareness Course 2016	FMCSA	Development of DOT-Required Safety Management Controls
IS-00035	FEMA Safety Orientation	GHC #TS10	Individual and Public Assistance
IS-00100	Introduction to Incident Command System	GHC #TS28	Lake County and State Logistic Response Center
IS-00200	ICS for Single Resources and Initial Action Incident	TEEX	16-Hour Work Zone Traffic Control
IS-00212	Introduction to Unified Hazard Mitigation	TEEX	4-Hour Train-the-Trainer Flaggers
IS-00632	Introduction to Debris Operations	TXDPS #G202	Debris Management
IS-00634	Introduction to FEMA's Public Assistance Program	TXDPS	Management of Spontaneous Volunteers in a Disaster
IS-00700	NIMS (An Introduction)	Fred Pryor	Project Management Workshop 6-Hour
IS-00800	National Response Framework	USACE	Construction Quality Management for Contractors
IS-00906	Basic Workplace Security Awareness	USACE	30-Hour Construction Safety
IS-00907	Active Shooter: What You Can Do	GHC #G202	TS10. Debris Management
		GC Licenses	Alabama #50551 Arkansas #0341960518 Louisiana #59763 Mississippi #21154-SC Tennessee #69209 Florida #CRC1331035



License No. 0341960519

ID #40816

State of Arkansas
Commercial Contractors Licensing Board

TFR ENTERPRISES, INC.
601 LEANDER DR
LEANDER, TX 78641

TFR ENTERPRISES, INC.

This is to Certify That

is duly licensed under the provisions of Ark. Code Ann. § 17-25-101 et. seq. as amended and is entitled to practice Contracting in the State of Arkansas within the following classifications/specialties:

SPECIALTY

Base, Paving
Demolition, Blasting
Grading, Drainage, Excavating
Right of Way Clearing

This contractor has an unlimited suggested bid limit.

from April 27, 2018 **until** May 31, 2019 **when this Certificate expires.**

Witness our hands of the Board, dated at North Little Rock, Arkansas:



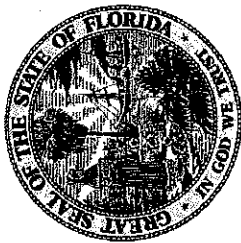
Ray [Signature]

CHAIRMAN

Michael [Signature]

SECRETARY

April 27, 2018 - sh



RICK SCOTT, GOVERNOR

JONATHAN ZACHEM, SECRETARY



STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION
CONSTRUCTION INDUSTRY LICENSING BOARD

THE RESIDENTIAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

FUZZELL, ROBERT HUNTER

T.F.R., INC. OF TEXAS
601 LEANDER DR
LEANDER TX 78641

LICENSE NUMBER: CRC1331035

EXPIRATION DATE: AUGUST 31, 2020

Always verify licenses online at MyFloridaLicense.com

Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.



State of Mississippi

BOARD OF CONTRACTORS

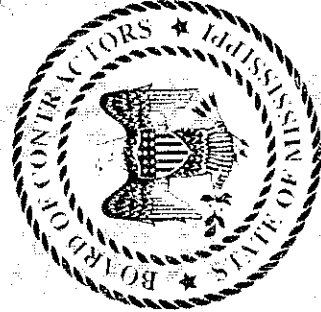
TFR ENTERPRISES, INC.
601 LEANDER DR.
LEANDER, TX 78641

ACTIVE

is duly registered and entitled to perform

CLEARING, GRUBBING, SNAGGING

We have herewith set our hand and caused the Seal of the Mississippi Board of Contractors to be affixed this 20 day of May, 2018



CERTIFICATE OF RESPONSIBILITY

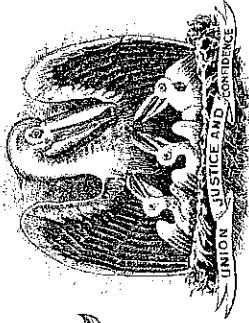
No. 21154-SC

Expires May. 20, 2019

Joel A. Canell

CHAIRMAN OF THE BOARD

State of Louisiana



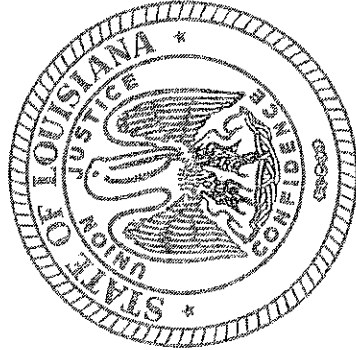
State Licensing Board for Contractors

This is to Certify that:

T.F.R. ENTERPRISES, INC.
601 Leander Drive
Leander, TX 78641

is duly licensed and entitled to practice the following classifications

SPECIALTY: CLEARING, GRUBBING AND SNAGGING; SPECIALTY: INDUSTRIAL CLEANING AND MATERIAL/WASTE HANDLING; SPECIALTY: RIGGING, HOUSE MOVING, WRECKING AND DISMANTLING



Expiration Date: June 12, 2019

License No: 59763

Witness our hand and seal of the Board dated,
Baton Rouge, LA 13th day of June 2018

Will B. McOy

Director

Lee Mallette

Chairman

Andy Duvall

Treasurer

This License Is Not Transferrable



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
1/29/2018

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Higginbotham Insurance Agency, Inc. 1221 S. Mopac Expy., Suite 160 Austin TX 78746		CONTACT NAME: Ana Segura PHONE (A/C No. Ext): 817-349-2315 FAX (A/C No.): 817-349-6981 E-MAIL ADDRESS: asecura@higginbotham.net		
INSURED T.F.R. Enterprises, Inc. Sharon Lyell 601 Leander Drive Leander TX 78641		INSURER(S) AFFORDING COVERAGE		NAIC #
		INSURER A : STARR SURPLUS LINES INS. CO.		13604
		INSURER B : Starr Indemnity & Liability Co.		38318
		INSURER C : Texas Mutual Insurance Company		22945
		INSURER D : Argonaut Insurance Companies		19801
		INSURER E : The Travelers Lloyds Insurance Co		41262
INSURER F :				

COVERAGES

CERTIFICATE NUMBER: 54765755

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> 5,000 GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:	Y	Y	1000066507171	12/31/2017	12/31/2018	EACH OCCURRENCE \$1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$50,000 MED EXP (Any one person) \$5,000 PERSONAL & ADV INJURY \$1,000,000 GENERAL AGGREGATE \$2,000,000 PRODUCTS - COMP/OP AGG \$2,000,000 Contractors Pollution \$1,000,000
B	<input checked="" type="checkbox"/> AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> ALL OWNED AUTOS <input type="checkbox"/> HIRED AUTOS <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> NON-OWNED AUTOS			1000198116171	12/31/2017	12/31/2018	COMBINED SINGLE LIMIT (Ea accident) \$1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
A	<input type="checkbox"/> UMBRELLA LIAB <input type="checkbox"/> OCCUR <input checked="" type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED <input checked="" type="checkbox"/> RETENTION \$0	Y	Y	1000337045171	12/31/2017	12/31/2018	EACH OCCURRENCE \$5,000,000 AGGREGATE \$5,000,000 \$
C D	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N <input type="checkbox"/> N/A	Y	0001209012 WC928226359384	1/1/2018 1/1/2018	1/1/2019 1/1/2019	PER STATUTE OTH-ER E.L. EACH ACCIDENT \$1,000,000 E.L. DISEASE - EA EMPLOYEE \$1,000,000 E.L. DISEASE - POLICY LIMIT \$1,000,000
E	Leased/Rented Equipment			QT6608071X472TLC16	12/31/2017	12/31/2018	Limit Ded 700,000 \$5,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

The General Liability, Auto policies includes a blanket automatic additional insured provision that provides additional insured status to the certificate holder when required by written contract.

The General Liability policy contains a special endorsement with "Primary and Noncontributory" wording.

The General Liability, Auto and Workers' Compensation policy includes a blanket waiver of subrogation endorsement to the certificate holder only when there is a written contract between the named insured and the certificate holder that requires such status.

Umbrella is follow form

CERTIFICATE HOLDER

CANCELLATION

For Information only

*
* * *

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE


Section 8 – Required Forms

PROPOSAL SUBMITTAL CHECKLIST

- ☒ Proposer's Certification
- ☒ Addendum Acknowledgement
- ☒ Drug-Free Workplace Certificate
- ☒ Sworn Statement Pursuant to Section 287.133 (3)(a) F.S. in Public Entity Crimes
- ☒ Affidavit of Non-Collusion
- ☒ Professional References
- ☒ MWBE Participation Statement
- ☒ Vendor Information
- ☒ W-9 Form
- ☒ Unit Cost Fee Rate Schedule

Submission of one (1) original marked "ORIGINAL", five (5) identical paper copies, and one (1) electronic copy in pdf format on CD.

BY: Tipton F. Rowland
Bidder TFR Enterprises, Inc

 9/13/18
(Authorized Signature) (Date)

Tipton F. Rowland
(Print Name)

This document must be completed and returned with your Submittal

PROPOSER'S CERTIFICATION

I have carefully examined the Request for Proposals, Instructions to Proposers, General and/or Special Conditions, Specifications, RFP Proposal and any other documents accompanying or made a part of this invitation.

I hereby propose to furnish the goods or services specified in the Request for Proposal at the prices or rates as finally negotiated. I agree that my proposal will remain firm for a period of up to ninety (90) days in order to allow the County adequate time to evaluate the proposal. Furthermore, I agree to abide by all conditions of the proposal.

I certify that all information contained in this RFP is truthful to the best of my knowledge and belief. I further certify that I am a duly authorized to submit this RFP on behalf of the Proposer / Consultant as its act and deed and that the Proposer / Consultant is ready, willing and able to perform if awarded the contract.

I further certify that this RFP is made without prior understanding, Contract, connection, discussion, or collusion with any person, firm or corporation submitting a RFP for the same product or service; no officer, employee or agent of the Franklin County Board of County Commissioners or of any other proposer interested in said RFP; and that the undersigned executed this Proposer's Certification with full knowledge and understanding of the matters therein contained and was duly authorized to do so.

I further certify that having read and examined the specifications and documents for the designated services and understanding the general conditions for contract under which services will be performed, does hereby propose to furnish all labor, equipment, and material to provide the services set forth in the RFP.

I hereby declare that the following listing states any clarifications, any and all variations from and exceptions to the requirements of the specifications and documents. The undersigned further declares that the "work" will be performed in strict accordance with such requirements and understands that any exceptions to the requirements of the specifications and documents may render the proposal non-responsive.

NO EXCEPTIONS ALLOWED AFTER THE RFP IS SUBMITTED:

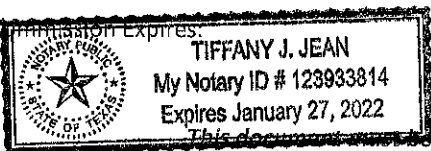
Please check one: ☒ I take NO exceptions. ☐ Exceptions:

<u>TFR Enterprises, Inc</u> NAME OF BUSINESS	<u>601 Leander Drive</u> MAILING ADDRESS
<u>[Signature]</u> AUTHORIZED SIGNATURE	<u>Leander, TX 78641</u> CITY, STATE & ZIP CODE
<u>Tipton F. Rowland, CEO</u> NAME, TITLE, TYPED	<u>(512) 260-3322 (512) 528-1942</u> TELEPHONE NUMBER / FAX NUMBER
<u>72-1149862</u> FEDERAL IDENTIFICATION #	<u>tiffany@tfrinc.com</u> E-MAIL ADDRESS

STATE OF FLORIDA Texas
COUNTY OF Williamson

The foregoing instrument was acknowledged before me this 13th day of 9, 2018, by Tipton Rowland, who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires:



[Signature]
Notary Public

This document must be completed and returned with your Submittal

ADDENDUM ACKNOWLEDGEMENT

I have carefully examined this Request for Proposal (RFP) which includes scope, requirements for submission, general information and the evaluation and award process.

I acknowledge receipt and incorporation of the following addenda, and the cost, if any, of such revisions has been included in the price of the proposal.

Addendum # _____ Date: _____

Addendum # _____ Date: _____

Addendum # _____ Date: _____

Addendum # _____ Date: _____

[Signature]
(Authorized Signature)

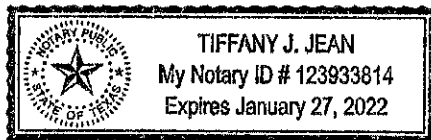
September 13, 2018
(Date)

Tipton F. Rowland
(Print Name)

STATE OF ~~FLORIDA~~ Texas
COUNTY OF Williamson

The foregoing instrument was acknowledged before me this 13th day of 9, 2018 by Tipton Rowland, who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires:



[Signature]
Notary Public

This document must be completed and returned with your Submittal

DRUG FREE WORKPLACE

I, the undersigned, in accordance with Florida Statute 287.087, hereby certify that,
(print or type name of firm) TFE Enterprises, Inc.

- Publishes a written statement notifying that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the Workplace named above and specifying actions that will be taken against violations of such prohibition.
- Informs employees about the dangers of drug abuse in the workplace, the firm's policy of maintaining a drug free working environment, and available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug use violations.
- Gives each employee engaged in providing commodities or contractual services that are under bid or proposal, a copy of the statement specified above.
- Notifies the employees that as a condition of working on the commodities or contractual services that are under bid or proposal, the employee will abide by the terms of the statement and will notify the employer of any conviction of, please or guilty or nolo contendere to, any violation of Chapter 1893, or of any controlled substance law of the State of Florida or the United States, for a violation occurring in the workplace, no later than five (5) days after such conviction, and requires employees to sign copies of such written statement to acknowledge their receipt.
- Imposes a sanction on, or requires the satisfactory participation in, a drug abuse assistance or rehabilitation program, if such is available in the employee's community, by any employee who is so convicted.
- Makes a good faith effort to continue to maintain a drug free workplace through the implementation of the Drug Free Workplace program.
- "As a person authorized to sign this statement, I certify that the above named business, firm or corporation complies fully with the requirements set forth herein".

[Signature]
(Authorized Signature)

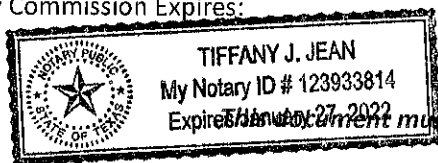
September 13, 2018
(Date)

Tipton F. Rowland
(Print Name)

STATE OF ~~FLORIDA~~ Texas
COUNTY OF Williamson

The foregoing instrument was acknowledged before me this 13th day of 9, 2018, by Tipton Rowland, who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires:




[Signature]
Notary Public

Instrument must be completed and returned with your Submittal

SWORN STATEMENT UNDER SECTION 287.133(3)(A), FLORIDA STATUTES, ON PUBLIC ENTITY CRIMES

Before me, the undersigned County, personally appeared Tipton Rowland who, being by me first duly sworn, made the following statement:

1. The business address of 601 Leander Dr. Leander, Tx 78441 (name of Offeror or business) is TFR Enterprises, Inc.
2. My relationship to TFR Enterprises, Inc (name of Offeror or business) is CEO (relationship such as sole proprietor, partner, president, vice president).
3. I understand that a public entity crime as defined in Section 287.133 of the Florida Statutes includes a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity in Florida or with an agency or political subdivision of any other state or with the United States, including, but not limited to, any proposal or contract for goods or services to be provided to any public entity or such an agency or political subdivision and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy or material misrepresentation.
4. I understand that "convicted" or "conviction" is defined by the Florida Statutes to mean a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, non-jury trial, or entry of a plea of guilt or nolo contendere.
5. I understand that "affiliate" is defined by the Florida Statutes to mean (1) a predecessor or successor of a person or a corporation convicted of a public entity crime, or (2) an entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime, or (3) those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate, or (4) a person or corporation who knowingly entered into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months.
6. Neither the Offeror or Consultant, nor any officer, director, executive, partner, shareholder, employee, member or agent who is active in the management of the Offeror or Consultant, nor any affiliate of the Offeror or Consultant has been convicted of a public entity crime subsequent to July 1, 1989. (Draw a line through paragraph 6 if paragraph 7 below applies.)
7. There has been a conviction of a public entity crime by the Offeror or Consultant, or an officer, director, executive, partner, shareholder, employee, member or agent of the Offeror or Consultant who is active in the management of the Offeror or Consultant or an affiliate of the Offeror or Consultant. A determination has been made pursuant to Section 287.133(3) by order of the Division of Administrative Hearings that it is not in the public interest for the name of the convicted person or affiliate to appear on the convicted vendor list. The name of the convicted person or affiliate is _____. A copy of the order of the Division of Administrative Hearings is attached to this statement. (Draw a line through paragraph 7 if paragraph 6 above applies.)


(Authorized Signature)
Tipton F. Rowland
(Print Name)

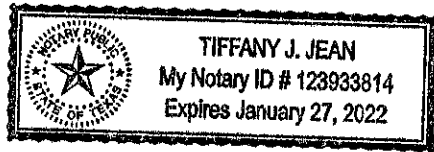
September 13, 2018
(Date)

STATE OF ~~FLORIDA~~ Texas
COUNTY OF Williamson

The foregoing instrument was acknowledged before me this 13th day of 9, 2018 by Tipton Rawland who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires:


Tiffany J. Jean
Notary Public



This document must be completed and returned with your Submittal

AFFIDAVIT OF NON-COLLUSION AND OF NON-INTEREST OF FRANKLIN COUNTY EMPLOYEES

Tipton F. Rowland, * being first duly sworn, deposes and says that he (it) is the Offeror in the above proposal, that the only person or persons interested in said proposal are named therein; that no officer, employee or agent of the Franklin County Board of County Commissioners or of any other Offeror is interested in said proposal; and that affiant makes the above proposal with no past or present collusion with any other person, firm or corporation.


(Authorized Signature)

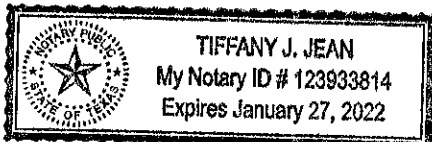
September 13, 2018
(Date)

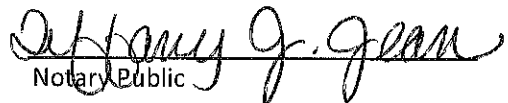
Tipton F. Rowland
(Print Name)

STATE OF ~~FLORIDA~~ Texas
COUNTY OF Williamson

The foregoing instrument was acknowledged before me this 13th day of 9, 2018 by Tipton Rowland, who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires:




Notary Public

*NOTICE: State name of Offeror followed by name of authorized individual (and title) that is signing as Affiant. If Offeror is an individual, state name of Offeror only.

This document must be completed and returned with your Submittal

PROFESSIONAL REFERENCES

Please provide three (3) current and correct references from clients for similar services.

1. Company Name: United States Army Corps of Engineers
Contact Person: Juan Martinez
City, State: Los Angeles, California
Telephone Number: (626) 401-4036
Email Address: juan.m.martinez@usace.army.mil
Description of goods or services provided: Emergency hauling from Channels
Contract Amount: \$6,251,021.00
Start/End Date of Contract: 02/06/18 - 04/07/18

2. Company Name: City of Homestead
Contact Person: Dennis Maytan
City, State: Homestead, Florida
Telephone Number: (305) 224-4842
Email Address: dmaytan@cityofhomestead.com
Description of goods or services provided: Emergency debris removal
Contract Amount: \$3,500,000.00
Start/End Date of Contract: 09/2017 - 01/2018

3. Company Name: City of Plantation
Contact Person: Steve Rodgers
City, State: Plantation, Florida
Telephone Number: (954) 452-2535
Email Address: srodgers@plantation.org
Description of goods or services provided: Emergency debris removal
Contract Amount: \$7,391,432.00
Start/End Date of Contract: 09/2017 - 12/2017

This document must be completed and returned with your Submittal

MWBE PARTICIPATION STATEMENT

Note: The Consultant is required to complete the following information and submit this form with the proposal.

Project Description: Disaster Debris Removal and Disposal Services

Consultant Name: TFR Enterprises, Inc

This Consultant (is) (is not ☒) a certified small or Minority or Woman Owned Business Enterprise (MWBE) per 44 C.F.R. § 13.36 (e).

Expected percentage of contract fees to be subcontracted to MWBE(s): 10 %


If the intention is to subcontract a portion of the contract fees to MWBE(s), the proposed MWBE sub-Consultants are as follows:

DBE Sub-Consultant

Aylen Trash Hauling

Type of Work/Commodity

Hauling services


(Authorized Signature)
Tipton F.
(Print Name)

September 13, 2018
(Date)

This document must be completed and returned with your Submittal

VENDOR INFORMATION

(Please attach a current W9 Form)

Name of Individual or Business Name:

TFR Enterprises, Inc

Parent Company Name (if different than above):

Taxpayer Identification Number (TIN): 72-1149862

Vendor is:

- (☒) Corporation
(☐) Partnership
(☐) Sole Proprietorship
(☐) Other _____ (Explain)

Permanent Residence/Corporate Office Address:

Address 6001 Leander Drive
City Leander State TX Zip Code 78641
Phone (512) 260-3322 Fax (512) 528-1942
E-mail tiffany@tfrinc.com

Payment Address (if different from above):

Address Same
City _____ State _____ Zip Code _____
Phone _____ Fax _____
E-mail _____

Purchase Order Address (if different from above):

Address Same
City _____ State _____ Zip Code _____
Phone _____ Fax _____
E-mail _____

This document must be completed and returned with your Submittal

Form W-9 (Rev. January 2011) Department of the Treasury Internal Revenue Service	Request for Taxpayer Identification Number and Certification	Give Form to the requester. Do not send to the IRS.
--	---	---

Print or type See Specific Instructions on page 2.	Name (as shown on your income tax return) <div style="font-family: cursive; font-size: 1.2em;">TEK Enterprises, Inc</div>	
	Business name/disregarded entity name, if different from above	
	Check appropriate box for federal tax classification (required): <input type="checkbox"/> Individual/sole proprietor <input checked="" type="checkbox"/> C Corporation <input type="checkbox"/> S Corporation <input type="checkbox"/> Partnership <input type="checkbox"/> Trust/estate <input type="checkbox"/> Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=partnership) = _____ <input type="checkbox"/> Other (see instructions) = _____	
	Address (number, street, and apt. or suite no.) <div style="font-family: cursive; font-size: 1.2em;">1001 Leander Drive</div>	Requester's name and address (optional)
	City, state, and ZIP code <div style="font-family: cursive; font-size: 1.2em;">Leander, Tx. 78641</div>	List account number(s) here (optional)

Part I Taxpayer Identification Number (TIN)																					
Enter your TIN in the appropriate box. The TIN provided must match the name given on the "Name" line to avoid backup withholding. For individuals, this is your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the Part I instructions on page 3. For other entities, it is your employer identification number (EIN). If you do not have a number, see <i>How to get a TIN</i> on page 3.	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td colspan="9" style="text-align: center; padding: 2px;">Social security number</td> </tr> <tr> <td style="width: 10%; height: 20px;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> </tr> </table>	Social security number																			
Social security number																					
Note. If the account is in more than one name, see the chart on page 4 for guidelines on whose number to enter.																					
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td colspan="10" style="text-align: center; padding: 2px;">Employer identification number</td> </tr> <tr> <td style="width: 10%; height: 20px;">72</td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> </tr> </table>		Employer identification number										72									
Employer identification number																					
72																					

Part II Certification			
Under penalties of perjury, I certify that:			
1. The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me), and			
2. I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding, and			
3. I am a U.S. citizen or other U.S. person (defined below).			
Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions on page 4.			
Sign Here	<table style="width: 100%;"> <tr> <td style="width: 50%;"> Signature of U.S. person <div style="font-family: cursive; font-size: 1.5em;">[Signature]</div> </td> <td style="width: 50%;"> Date <div style="font-family: cursive; font-size: 1.5em;">9/13/18</div> </td> </tr> </table>	Signature of U.S. person <div style="font-family: cursive; font-size: 1.5em;">[Signature]</div>	Date <div style="font-family: cursive; font-size: 1.5em;">9/13/18</div>
Signature of U.S. person <div style="font-family: cursive; font-size: 1.5em;">[Signature]</div>	Date <div style="font-family: cursive; font-size: 1.5em;">9/13/18</div>		

<p>General Instructions</p> <p>Section references are to the Internal Revenue Code unless otherwise noted.</p> <p>Purpose of Form</p> <p>A person who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) to report, for example, income paid to you, real estate transactions, mortgage interest you paid, acquisition or abandonment of secured property, cancellation of debt, or contributions you made to an IRA.</p> <p>Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN to the person requesting it (the requester) and, when applicable, to:</p> <ol style="list-style-type: none"> 1. Certify that the TIN you are giving is correct (or you are waiting for a number to be issued), 2. Certify that you are not subject to backup withholding, or 3. Claim exemption from backup withholding if you are a U.S. exempt payee. If applicable, you are also certifying that as a U.S. person, your allocable share of any partnership income from a U.S. trade or business is not subject to the withholding tax on foreign partners' share of effectively connected income. 	<p>Note. If a requester gives you a form other than Form W-9 to request your TIN, you must use the requester's form if it is substantially similar to this Form W-9.</p> <p>Definition of a U.S. person. For federal tax purposes, you are considered a U.S. person if you are:</p> <ul style="list-style-type: none"> • An individual who is a U.S. citizen or U.S. resident alien, • A partnership, corporation, company, or association created or organized in the United States or under the laws of the United States, • An estate (other than a foreign estate), or • A domestic trust (as defined in Regulations section 301.7701-7). <p>Special rules for partnerships. Partnerships that conduct a trade or business in the United States are generally required to pay a withholding tax on any foreign partners' share of income from such business. Further, in certain cases where a Form W-9 has not been received, a partnership is required to presume that a partner is a foreign <u>person</u>, and pay the withholding tax. Therefore, if you are a U.S. person that is a partner in a partnership conducting a trade or business in the United States, provide Form W-9 to the partnership to establish your U.S. status and avoid withholding on your share of partnership income.</p>
---	---

This document must be completed and returned with your Submittal

Unit Cost Fee Rate Schedule

DESCRIPTION OF SERVICE	UNIT	UNIT COST
<u>MOBILIZATION AND DEMOBILIZATION</u>	L.S.	500.00

DESCRIPTION OF SERVICE	UNIT	UNIT COST
EMERGENCY ROAD CLEARING AND REMOVAL OF DEBRIS FROM THE PUBLIC RIGHT-OF-WAY		
Backhoe - Rubber Tire Type, J.D. 310 or equal w/bucket & hoe	Hour	120.00
Bucket Truck - 50 Ft.	Hour	235.00
Bucket Truck - 50' to 75'	Hour	240.00
Chipper w/2-man Crew	Hour	255.00
Crane - 100 Ton (8 Hr Minimum)	Hour	600.00
Crane - 50 Ton	Hour	400.00
Crane 30 Ton or larger	Hour	300.00
Dozer -D-6 or equivalent	Hour	100.00
Dozer-CAT D4 or equivalent	Hour	90.00
Dozer-Cat D8 or equivalent	Hour	235.00
Dump Truck - 5 CY	Hour	145.00
Dump Truck - Trailer, 50-80 cubic yard	Hour	185.00
Dump Truck-Tandem, 14-18 cubic yard	Hour	145.00
Dump Truck-Trailer, 24-40 CY	Hour	155.00
Dump Truck-Trailer, 41-60 CY	Hour	165.00
Dump Trailer w/Tractor, 30 to 40 CY	Hour	155.00
Dump Trailer w/Tractor, 41 to 50 CY	Hour	165.00
Dump Trailer w/Tractor, 51 to 60 CY	Hour	185.00
Dump Truck - 10 to 15 CY	Hour	145.00
Walking Floor Trailer w/Tractor, 100CY	Hour	195.00
Equipment Transports	Hour	125.00
Excavator - Cat 320 or equivalent	Hour	165.00
Excavator - Cat 325 or equivalent	Hour	175.00
Excavator - Cat 330 or equivalent	Hour	175.00
Excavator - Rubber Tired with debris grapple	Hour	185.00

This document in its entirety must be completed and returned with your Submittal

Unit Cost Fee Rate Schedule (Page 2 of 7)

DESCRIPTION OF SERVICE	UNIT	UNIT COST
EMERGENCY ROAD CLEARING AND REMOVAL OF DEBRIS FROM THE PUBLIC RIGHT-OF-WAY (CONTINUED)		
Farm Tractor w/Boxblade	Hour	90.00
Feller Bunchers 611 Hydro-Ax or equivalent	Hour	185.00
Forklift - Extends Boom with debris grapple	Hour	80.00
Jetter Vac Truck	Hour	235.00
Loader - Bobcat, 753 or John Deere 648-E with debris grapple or equivalent	Hour	145.00
Loader - Front End, 544 or equal with debris grapple or equivalent	Hour	155.00
Loader - Knuckleboom -216 Prentice or equivalent	Hour	125.00
Loader - Self, Knuckle Boom Truck, 25-35 CY Body	Hour	150.00
Loader - Self, Knuckle Boom Truck, 35-45 CY Body	Hour	275.00
Loader - Skid Steer-753 Bobcat w/Bucket or equivalent	Hour	155.00
Loader - Steer-753 Bobcat Skid with Street Sweeper or equivalent	Hour	155.00
Loader - Towed w/Tractor, Prentice 210 or equivalent	Hour	90.00
Loader - Wheel JD 644, or equivalent, with debris grapple or equivalent	Hour	165.00
Loader - Wheel, Cat 955 or equivalent	Hour	185.00
Loader - Wheel, Cat 966 or equivalent	Hour	195.00
Loader - Wheel, JD 644, 2-3 CY Articulated w/Bucket or equivalent	Hour	165.00
Log skidder-JD 648E, or equivalent	Hour	125.00
Motor Grader-CAT 125 - 140HP or equivalent	Hour	135.00
Pickup Truck - Unmanned	Hour	10.00
Portable Light Plant	Hour	40.00
Power Screen	Hour	110.00
Loader-Self, Scraper CAT 623 or equivalent	Hour	175.00
Stacking Conveyor	Hour	10.00
Stump Grinder/ Vermeer 252 or equivalent	Hour	70.00
Street Sweeper	Hour	190.00
Sweeper – open air broom	Hour	110.00
Trackhoe 690 J.D. or equivalent	Hour	165.00

Unit Cost Fee Rate Schedule (Page 3 of 7)

DESCRIPTION OF SERVICE	UNIT	UNIT COST
<u>EMERGENCY ROAD CLEARING AND REMOVAL OF DEBRIS FROM THE PUBLIC RIGHT-OF-WAY (CONTINUED)</u>		
Truck - 1 ton Pickup	Day	100.00
Truck - 1/2 ton Pickup	Day	90.00
Truck - 3/4 ton Pickup	Day	100.00
Truck - 6 Wheel Drive Heavy Off Roads	Hour	225.00
Truck - Box	Day	190.00
Truck - Service	Hour	95.00
Truck - Supplies	Hour	5.00
Truck - Water	Hour	175.00
Utility Van	Day	190.00
Other (List)		
Other (List)		
Other (List)		

Unit Cost Fee Rate Schedule (Page 4 of 7)

DESCRIPTION OF SERVICE	UNIT	UNIT COST
DEBRIS REMOVAL SERVICES		
Debris Removal from Event Site and Hauling to DMS 0-30 Miles.	CY	8.00
Debris Removal from Event Site and Hauling to Landfill or Final Disposal Site* 0-30 Miles.	CY	9.00
Debris Removal from DMS and Hauling to Landfill or Final Disposal Site* 0-30 Miles.	CY	9.00
Debris Removal from Event Site and Hauling to DMS 31-60 Miles.	CY	9.00
Debris Removal from Event Site and Hauling to Landfill or Final Disposal Site* 31-60 Miles.	CY	10.00
Debris Removal from DMS and Hauling to Landfill or Final Disposal Site* 31-60 Miles.	CY	10.00
Debris Removal from Event Site and Hauling to DMS 61+ Miles.	CY	10.00
Debris Removal from Event Site and Hauling to Landfill or Final Disposal Site* 61+ Miles.	CY	10.00
Debris Removal from DMS and Hauling to Landfill or Final Disposal Site* 61+ Miles.	CY	10.00
White Goods removal, segregation and disposal at approved location*	Item	20.00
HAZWASTE removal, segregation and packaging at DMS for disposal by others	Pound	3.00
Freon Management, Recycling and Disposal*	Per unit	160.00
Carcass Removal, Transportation and Disposal* (Removal of debris that will decompose such as animals or organic)	Pound	1.00
Waterway Debris Removal <i>Debris removal from canals, rivers, creeks, streams & ditches</i>	CY	69.00
Sand Collection and Screening <i>Pick up, screen and return debris laden sand/mud/dirt/rock</i>	CY	31.00
Vessel Removal	Unit	175.00
Demolition of Private Structure	CY	4.50
Vehicle Removal	Unit	150.00
Electronic Waste <i>Removal of electronic debris that contain hazardous materials, such as cathode ray tubes. Includes computer monitors and televisions</i>	Unit	5.00
Biowaste <i>Removal of waste capable of causing infection to humans (Animal waste, human blood, pathological waste)</i>	Pound	1.00

*NOTE: Contractor will pay tipping fee or other disposal fee at final disposal site(s) and charge Franklin at cost. All final disposal sites must be approved by Franklin County.

Unit Cost Fee Rate Schedule (Page 5 of 7)		
DESCRIPTION OF SERVICE	UNIT	UNIT COST
TREE OPERATIONS, INCLUDING HAULING		
Hazardous Trees Removal 6" diameter to 12" diameter	Tree	100.00
Hazardous Trees Removal >12" diameter to 24" diameter	Tree	200.00
Hazardous Trees Removal >24" diameter to 36" diameter	Tree	300.00
Hazardous Trees Removal >36" to 48"	Tree	400.00
Hazardous Trees Removal >48"+	Tree	500.00
Hazardous Limbs Removal >2"	Tree	135.00
Hazardous Stumps Removal >24" – 36"	Stump	100.00
Hazardous Stumps Removal >36" – 48"	Stump	200.00
Hazardous Stumps >48"+	Stump	300.00
Stump Fill Dirt Fill dirt for stump holes after removal	CY	28.00

DESCRIPTION OF SERVICE	UNIT	UNIT COST
MANAGEMENT AND REDUCTION		
Grinding Grinding/chipping vegetative debris	CY	3.00
Air Curtain Burning Air Curtain Burning vegetative debris	CY	2.00
Open Burning Opening burning vegetative debris	CY	1.00
Compacting Compacting vegetative debris	CY	1.00
Debris Management Site Management Preparation, management, and segregating at debris management site	CY	1.00

Unit Cost Fee Rate Schedule (Page 6 of 7)

DESCRIPTION OF SERVICE	UNIT	UNIT COST
<u>FINAL DISPOSAL</u>		
Tipping Fees (Vegetative) <i>Fee includes negotiated contract price or pass through amount for vegetative</i>	CY	4.00
Tipping Fees (Mix) <i>Fee includes negotiated contract price or pass through amount for mix</i>	CY	8.00
Tipping Fees (C&D) <i>Fee includes negotiated contract price or pass through amount for C&D</i>	CY	10.00

DESCRIPTION OF SERVICE	UNIT	UNIT COST
<u>MISCELLANEOUS EQUIPMENT & SERVICES</u>		
Hay bales	Each	6.00
Staked Silt Fence	LF	5.00
Fill Dirt	CY	20.00
Tree Protection, as required	LF	5.00
Dewater, as required	Hour	275.00
Bagged Ice, 50/100 lbs	per	12.00
Bottled Water, Palletized Truck Load	Lb	130¢
Bulk Water, Tanker	Gal	125¢
Water Tanker for Bulk Water, Tanker	Gal	125¢
Light Tower w/Generator	Day	450.00
Office Trailer, 40 ft	Day	475.00
Portable Toilet, Single	Day	55.00
Portable Toilet, Single	Week	200.00

Unit Cost Fee Rate Schedule (Page 7 of 7)		
DESCRIPTION OF SERVICE	UNIT	UNIT COST
PERSONNEL RATES		
Traffic Control Personnel	Hour	40.00
Laborer	Hour	40.00
Survey Person w/Truck	Hour	55.00
Inspector w/Vehicle	Hour	60.00
Chainsaw w/Operator	Hour	55.00
Foreman w/Truck	Hour	60.00
Superintendent w/Truck	Hour	60.00
Climber w/Gear	Hour	90.00
Mechanic w/Truck and Tools	Hour	75.00
Ticket Writers / Individual	Hour	50.00
Clerical / Individual	Hour	50.00
Program Management Services – Professional	Hour	60.00
Program Management Services – Administrative	Hour	50.00
Other (List)	Hour	
Other (List)	Hour	
Other (List)	Hour	