

PROPOSAL

COPY

Franklin County Courthouse
Clerk of Courts
33 Avenue B # 203
Apalachicola Florida 32320

September 14, 2018

Disaster Debris Removal and Disposal Services



BERGERON
EMERGENCY SERVICES

19612 SW 69th Place
Ft. Lauderdale, FL 33332
954-680-6100
bergeronemergencyservices.com

Authorization

(i) Offeror's name, address, telephone, and facsimile numbers	Bergeron Emergency Services, Inc. 19612 SW 69th Place Ft. Lauderdale, FL 33332 954.680.6100 866.757.7656 (fax) www.bergeronemergencyservices.com		
(ii) Extent of Agreement with Terms	By fact of signature contained herein, Bergeron Emergency Services, Inc. agrees to the extent of the agreement with all terms, conditions and provisions included in the solicitation and agrees to furnish any or all items upon which prices are offered at the price set opposite each item.		
(iii) Persons authorized to negotiate on the offeror's behalf with Florida	Ronald M. Bergeron, Jr. President 954.680.6100 866.757.7656 (fax) excomp1@icloud.com	Brian Thomason Vice President-Operations 954.680.6100 866.757.7656 (fax) bthomason@bergeroninc.com	Jason Ottillie Operations Manager 954.680.6100 866.757.7656 (fax) jottillie@bergeroninc.com
(iv) Acknowledgement of Addenda			
(v) Proposals Firm	120 Days		
(vi) Person authorized to sign the proposal	 Ronald M. Bergeron, Jr. President		

This proposal includes data that shall not be disclosed outside the Franklin County Florida and shall not be duplicated, used, or disclosed—in whole or in part—for any purpose other than to evaluate this proposal. If, however, a contract is awarded to this offeror as a result of or in connection with—the submission of this data, Franklin County Florida shall have the right to duplicate, use, or disclose the data to the extent provided in the resulting contract. This restriction does not limit Franklin County Florida to use information contained in this data if it is obtained from another source without restriction. The data subject to this restriction are contained in sheets within this volume.



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Statement and Introduction

Tab A:

A: Statement of Interest and Introduction



19512 SW 69th Place - Ft. Lauderdale, FL 33332
 Phone: 954-800-0100 Fax: 954-757-7050
 Website: www.bergeronemergency.com

September 11, 2018

Attn: Lori Hines
 Franklin County Courthouse
 Clerk of Courts, Finance Department
 33 Avenue B #203
 Apalachicola, FL 32320

RE: RFP: Disaster Debris Removal and Disposal Services

To whom it may concern,

Bergeron Emergency Services, Inc.'s (BES) record of success is unmatched in the disaster recovery industry. Through continuous process improvement lessons learned on every response we continually provide the highest level of quality services while working within regulatory compliance and timeframes. We bring this dedication to each and every client. BES has never failed to respond to a call to action. Our goal is to bring this same dedication and response to the County. In addition, we will help the County maximize its federal reimbursements for such services. With this dedication in mind we submit this proposal for the above referenced solicitation.

History: BES is a wholly owned subsidiary of Bergeron Land Development, Inc. (BLD). Specializing in heavy highway and civil construction, BLD is a privately-owned corporation with its corporate offices located in Western Broward County, Florida since its formation over 50 years ago, in July of 1965. BLD has provided disaster recovery services in the United States since 1992, starting with Hurricane Andrew in Homestead, FL. In the following years, the demand for highly experienced staff and processes led to the incorporation of BES in April 2006 as a wholly owned subsidiary of BLD. For over 10 years BES has served affected communities under multiple disaster recovery contracts including eight municipalities in Broward County, the Broward County School Board, and multiple federal and state agencies from Texas to New England.

Experience: Our proposal provides multiple examples including this year's devastation from Hurricane IRMA. The strength and expanse of IRMA is something never seen or experienced in the State of Florida. Our management team provided pre-event planning with over 30 communities and agencies with 75 push crews responding within hours after passage under 24 notices to proceed. Overall for the IRMA response BES served 26 applicants, setup and management of 4 DMS sites that are currently processing over 1.5 million CY of debris. In total our IRMA team has hauled nearly 2 million CY of debris, covered more than 8 thousand square miles of roads and served more than 5 million residents. Similarly, in 2016 BES responded to five contract activations in response to Hurricane Matthew. BES was the prime contractor for Volusia County School Board, Marion County, Seminole County, Indian River County and FDOT D-5 in Volusia County and Brevard County following Hurricane Matthew. BES simultaneously cleaned up over 30 schools and was able to allow for schools to reopen just 48 hours following the storm.

As prime contractor for ice storm operations in 2009 in the State of Kentucky, BES is the only contractor in the Commonwealth's 12 districts who received an outstanding work performance grade from District headquarters in Frankfort, Kentucky in the six counties awarded to BES. In 2010, BES was involved in a large-scale recycling project for Broward County Waste and Recycling Services. The project consists of processing more than 300,000 cubic yards of hurricane debris that had been stockpiled for over five years. BES screened, ground, and hauled this processed material according to its composition and put it to a beneficial/recycled use. In October 2012 BES aided the City of Plantation, Florida in a debris removal project, due to the aftermath of tornado damage to several local residences. Also, in 2012, BES completed projects in New York and New Jersey following Super-storm Sandy. BES was the prime contractor for the Township of Colt's Neck, NJ for curbside debris removal. In New York, BES provided stump removal and flush-cuts in City Parks, in all five New York City boroughs. That specific project was for the US Army Corps of Engineers and enhanced our federal contracting experience.

Understanding of the Funding Process

Our funding process goal is to assist our clients in maximizing their reimbursement potential through the often-cumbersome Public Assistance Program (PAP). BES has a thorough understanding of the federal disaster recovery funding programs available to the County. In fact, all of our processes are designed around maximum PAP reimbursement. This basic but very important understanding of the federal funding resources available to the County can be the difference of weeks versus months of receiving reimbursement.

Disaster Debris Removal and Disposal Services

Franklin County, FL

The U.S. Department of Homeland Security's Federal Emergency Management Agency (FEMA), through its Public Assistance (PA) Grant Program reimburses state and local governments and certain private non-profit organizations for the actual cost of work required as a result of a disaster. The program also provides funds for certain hazard mitigation projects. Eligible work is documented on a Project Worksheet (PW). The PW is used to record a detailed description of the work done, the scope of eligible work, estimated or actual cost, and special considerations associated with the project. FEMA reviews, approves, and obligates the entire federal share of that project. Once FEMA obligates a PW, the funds become immediately available to the County for disbursement to applicants. In order to facilitate the processing of the PA grants, FEMA distinguishes between emergency work and permanent work that requires repair or replacement of such things as roads, buildings and schools.

FEMA further divides disaster-related work into seven categories. The use of Immediate Needs Funding (INF) allows for the applicant to request up to 50% of the initial damage assessment that was submitted for the disaster declaration process. If these funds are granted, they are deducted from the first and initial Project Worksheet. Our work over the past storm seasons has enabled us to learn from our experiences and provide technical assistance services to our clients to interpret and comply with the FEMA PAP documentation requirements. Through our experiences with debris-related disaster relief services we have developed a process that allows clients to identify, submit, and receive grant funds for disaster recovery reimbursement from agencies such as EPA, USDOA, NRCS, FHWA and FEMA. The BES team will assist the County to define their Scope of Work, identify eligible damages, provide the client with information needed to prepare status reports required by governmental agencies, offer methods to successfully partner with federal and state officials, and provide information regarding "alternate and mitigation projects." BES has also been successful supporting our clients through audits with the aforementioned agencies. The following is our full scope of assistance.

Land Operations:

- Emergency Response
- Large Scale Debris Removal
- Debris Reduction and Disposal
- Tree Trimming and Removing
- Demolition
- Sand Removal from ROE
- Beach Sand Screening and
- Replacement
- Emergency Berm Construction
- Land Clearing
- Site Preparation
- Road and Utility Work
- Cellular Tower Construction

Marine Operations:

- Emergency Response
- Marine Construction
- Marine Salvage
- Debris Removal from Inland and
- Off-shore Waters
- Beach Replenishment
- Water Restoration
- Dredging
- Bulkhead and Pier Construction
- Vessel Recovery and Demolition

Other Services:

- Portable Housing
- Temporary Power Services
- Energy, Ice, Water and Other
- Consumables
- Hazardous Material Handling
- Technical and Management
- Assistance
- Bio-Mass Recycling
- Vertical Construction/Repairs
- Temporary Roofing
- Underground Utility Repairs
- Emergency Road Repair

Our flexible technical approach in combination with our strict quality control and company-owned resources have led to an industry proven standard. Our full-time staff brings this dedication to the City's Emergency Management recovery efforts should it face a disaster of any type, natural or man-made.

Your primary contacts for the City's contract and for this solicitation are:

Mr. Jason Olliffe, BES' Operations Manager (Primary Contact)
Office Phone: 954-680-6100 ext 223, Cell Phone: 786-554-3270 and Email: jolliffe@bergeroninc.com
Mr. Ronald M. Bergeron, Jr., BES' Owner/President (Binding Principal)
Office Phone: 954-680-6100 and Executive Assistant's Email: execpa1@icloud.com

This proposal is in all respects fair and in good faith without collusion or fraud and the signer of this proposal has the authority to bind the principal proponent. Please accept this transmittal letter and proposal as a firm and irrevocable statement by which BES believes it to be the most qualified firm to perform the necessary tasks outlined in this request for "Disaster Debris Removal and Disposal Services."

Sincerely,



Brian Thomason
Vice President

19612 SW 69th Place - Ft Lauderdale, FL 33332
Phone: 954-680-6100 FAX: 954-757-7656
Website: www.bergeronemergency.com





Experience

Tab B:

B: Experience

BES has been providing emergency and disaster recovery management services on the Federal, State, and Local levels with more than 45 midsize to large events over the past 50 years. Our history and performance has developed our reputation for reliability in response, removal and recovery actions. Our list of similar projects provided in Exhibit B.1 demonstrates clear and direct proof of the following features and benefits. BES meets all FEMA program standards of FEMA "Debris Management Guide".

FEATURES: BES has an emergency response capability in place that identifies key leaders and managers who will be the first responders to a call for support by the St. John's County, Florida. We provide a formal organizational structure that identifies responders by name with multiple means to make contact. When the event demands, we preposition crews, equipment, and instructions for immediate response. Each

50 Years of Emergency
and Disaster Response
Never terminated nor
dismissed
Over 50 Pre-Positioned
Contracts
Over \$75 M Dollars
Disaster Debris
Removal projects
Subcontracting to local
and local small
businesses

response team undergoes a minimum of 12 hours of formal training and practical exercises to insure the full and complete understanding of the duties and responsibilities of each team member. Exercise drills are conducted with key leader participation at least once each quarter, and more frequently if necessary to test the operation of the system. In addition, BES provides each key leader a written response plan to be available for study, easy reference, and for use to enhance the understanding and effectiveness of the emergency disaster response system. A key senior executive in BES is assigned responsibilities in writing for management of the process and will continually update and improve the plans. Our emergency response process includes the identification, assembly and deployment of the equipment required to ensure the full and complete response by BES to any emergency for which support is required. Our emergency procedure is codified in operating manuals that provide guidance and direction in clear understandable and executable language to guarantee the most effective fully integrated team respond to the County's disaster response notification.

BENEFITS: Our defined organizational structure and response capabilities with clear written instructions ensures effective team work provides the County with a unified and fully integrated and coordinated response team that meets all FEMA, FHWA, and public assistance program requirements. Conducting periodic exercises and drills to test the system provides the basis for continuous improvement. Continuous improvement ensures that the County has a contractor team that is up-to-date on changes to public assistance programs, understands disaster response, knows how to execute quickly and effectively and can comprehensively support the mission to respond to a disaster.

PROOFS: BES past performances and our years of experience fully demonstrates our capability to respond to disaster situations. Our experience and our documented performance show that we understand how to mobilize, deploy, engage small and large business subcontractors and work with public officials with disaster response management. We apply this experience and work to maintain and continuously improve our capability to ensure we are prepared to respond quickly and effectively to support the County's disaster response mission.

*"Thank you to Bergeron
Emergency Services. While
other contractors fled to areas
paying more after Hurricane
Irma, Bergeron kept their word
and honored their contract with
the City of Pembroke Pines."*

Exhibit B.1: History of Disaster Debris Removal Operations

Event	Year	Total CY/Tons	Total Dollars	Population	FEMA #	Total Sq Miles	Emergency Cut & Toss	Vegetative	White Goods	POW	ROE	H-HW	C&D	Hangers & Stumps	Dead Animal Carcasses	DMS/IDSPS	Beach Restoration
Hurricane Irma	2017	2,500,000	\$29,700,000	6,848,000	DR-4437	5,348											
Florida Keys	Oct-17	--	\$45,000	73,090	DR-4337	137.50											
Volusia County School Board	Oct-17	45,000	\$600,000	481,784	DR-4337	1,432.00											
Indian River County	Oct-17	15,000	\$150,000	147,919	DR-4337	503.00											
Dania Beach	Oct-17	84,810	\$1,000,000	29,689	DR-4337	8.36											
City of Oakland Park	Oct-17	47,929	\$700,000	44,362	DR-4337	8.18											
City of Lighthouse Point	Oct-17	24,127	\$300,000	11,143	DR-4337	2.39											
City of Hollywood	Oct-17	165,263	\$1,500,000	151,998	DR-4337	30.81											
Southwest Ranches	Oct-17	190,709	\$3,200,000	7,898	DR-4337	13.15											
University of Miami	Oct-17	2,168	\$75,000	16,848	DR-4337	0.21											
City of Miramar	Oct-17	53,639	\$800,000	138,449	DR-4337	31.28											
Town of Palm Beach	Oct-17	--	\$6,888	8,690	DR-4337	8.12											
Town of Davie	Oct-17	420,861	\$9,000,000	101,871	DR-4337	35.74											
Loxahatchee Groves	Oct-17	22,783	\$300,000	3,441	DR-4337	12.44											
Village of Palmetto Bay	Oct-17	--	\$27,394	24,570	DR-4337	8.45											
South Miami	Oct-17	--	\$27,160	12,207	DR-4337	2.31											
West Park	Oct-17	15,812	\$125,000	343,254	DR-4337	1,663.00											
City of Pembroke Pines	Oct-17	135,237	\$1,100,000	168,587	DR-4337	34.97											
Palm Beach Solid Waste Authority	Oct-17	115,287	\$1,200,000	2,200,000	DR-4337	1,974.00											
Village of Royal Palm Beach	Oct-17	22,500	\$200,000	13,019	DR-4337	1.71											
City of Plantation	Oct-17	657,854	\$7,000,000	92,706	DR-4337	21.64											
Village of Golf	Oct-17	3,448	\$45,000	218	DR-4337	0.53											
City of Ocean Ridge	Oct-17	4,140	\$50,000	1,923	DR-4337	1.78											
City of Juno Beach	Oct-17	3,083	\$30,000	3,564	DR-4337	2.70											
Town of Maitland	Oct-17	2,459	\$28,000	457	DR-4337	10.52											
Lantana	Oct-17	7,581	\$25,000	11,221	DR-4337	2.90											
Hurricane Matthew, FL	2016	75,000	\$1,450,000	1,842,270	DR-4283	6,120											
City of Lighthouse Point	2016	1500 Tons	\$75,000	10,344	N/A	2											
City of Sarasota	2016	500 Tons	\$75,000	373,826	N/A	25											
Tornado response	2016																
City of Lake Jackson TX		15,000	\$250,000	30,799	N/A	5											
City of Richmond TX	2015																
Superstorm Sandy		NJ, 65,000 CY NY, 394 flush cuts, 694 stump extractions	\$1,750,000	8,300,000.00	NJ DR-4086 NY DR-4085	363.00											
2 concurrent activations - all 5 boroughs of NYC	2013																
Tropical Storm Isaac	2012	224 Tons	\$80,000	138,028	EM-3347	497											
Removal of dead fish from Indian River	2012																
Tropical Storm Debby	2012																
Flood generated debris	2012	2,300	\$53,000	464,697	DR-4068	27											
Broward County, Solid Waste and Recycling Division																	
Pickup and haul of mixed curbside debris	2010	950,000 Tons Annually	\$1,000,000	1,869,000													
Kentucky Ice Storms	2009	1.6M	\$8,300,000	227,632	DR-1818	2,603											
5 counties																	
Hurricane like	2008	48,800	\$305,000	3,722,541	DR-1791	2,334											
7 concurrent activations																	
Hurricane Wilma Pickup Operations	2006	8M	\$20,000,000	1,672,000	DR-1609	1,525											
9 concurrent activations, 279 Schools																	
Hurricane Wilma Operations	2006	8M	\$20,000,000	1,672,000	DR-1609	1,525											
9 concurrent contracts, 279 Schools	2006																
Katrina, Florida	2005	86,000	\$806,076	2,414,000	DR-1602	2,481											



Financial Information

Tab C:

C: Financial Information

BES is fully prepared to provide the County with a copy of our audited financial statements upon request along with our latest D&B report.

BES is a financially stable emergency debris response organization. With over \$10 Million in available assets, \$85 million single project bonding capabilities and \$170 million aggregate bond we are financially placed to respond to any event from spol, localized events to large, wide spread category 5 hurricane. BES has never failed a client nor a subcontractor payment.

Our bonding is provided through our insurance company Neilson, Wojtowicz, Neu & Associates. They provide Bid, Performance, and Payment Bonds. Our surety Company is Arch Insurance Company which carries an A.M. Best Rating of A+ (Superior) XV and listed in the Department of the Treasury's Federal Register. The Home Office address is Harborside 3,210 Hudson Street, Ste 300, Jersey City NJ 07311-1107.



References

Tab D:

D. References

PROFESSIONAL REFERENCES

Please provide three (3) current and correct references from clients for similar services.

1. Company Name: Solid Waste Authority of Palm Beach County
Contact Person: John Archambo, Director of Customer Relations
City, State: West Palm Beach, FL 33412
Telephone Number: 561-697-2700, extension 4725
Email address: jarchambo@swa.org
Description of goods or services provided: Hurricane Irma Disaster Debris Removal and Disposal
Contract Amount: \$1,200,000
Start/End Date of Contract: September 2017 – January 2018

2. Company Name: City of Oakland Park, Florida
Contact Person: Mark Collins, Municipal Services Manager
City, State: 3650 NE 12th Avenue, Oakland Park, FL 33334
Telephone Number: 954-630-4416
Email address: Markc@oaklandparkfl.gov
Description of goods or services provided: Disaster Debris Removal and Disposal
Dates of Services: September 2017 – January 2018
Contract Amount: \$700,000

3. Company Name: City of South West Ranches
Contact Person: Sandra Luongo, General Services Manager
City, State: 13400 Griffin Road Southwest Ranches, FL 33330
Telephone Number: 954-434-0008
Email: sluongso@southwestranches.org
Description of goods or services provided: Disaster Debris Removal and Disposal
Contract Amount: \$3,200,000
Start/End Date of Contract: September 2017-January 2018

This document must be completed and returned with your Submittal



Proposal Matrix

Tab E:

E. Proposal Matrix

For the past 12 years BES has provided the full spectrum of emergency and disaster recovery management services on the Federal, State, and local levels. As a wholly owned subsidiary of Bergeron Land Development Inc. (BLD) our disaster recovery services began with Hurricane Andrew in 1992. The severity of the 2005-2006 hurricane season incorporated BES in the State of Florida on April 14, 2006. For over 10 years BES has continued and grown the services that started with BLD. With over \$50 million in FEMA-funded disaster related recovery projects and 300 activations, BES is one of Florida's strongest, responsible, and reliable disaster debris removal contractors.

At BES debris removal is a daily activity; We are also a bulk removal company serving Southern Florida. We manage curbside pickup, haul, segregate, and dispose of over 900 thousand tons of mixed debris per year. This provides us with ongoing experience, training, and continual updating and streamlining of our debris removal processes.

The BES Advantage

- ▶ Responds to every activation
- ▶ Never had a FEMA claim rejected
- ▶ Over 20 pre-place national supply contracts
- ▶ Ability to draw on corporate resources
- ▶ LoadScan Technology
- ▶ 5 FEMA Approved Disposal Site

Locations

Our management team and key staff are located in our corporate office at 19612 S.W. 69th Place, Ft. Lauderdale Florida. The bulk of our response equipment is also located at our corporate offices, 8 hours from the County. BES will work with the County to pre-place equipment in advance of an eminent threat. BES has equipment, pre-placed at our Longwood, Florida office approximately 5 hours from the County.

Our key personnel are in-place and ready for immediate assignment for this project to ensure the County's schedule is met within the agreed-upon budget for any emergency and debris removal event. The team comprised of specifically skilled and trained responders, who have more than 20 years in disaster related projects from Florida to New England.

Management Staff

The BES Staff Organization is indicative of the core management flexibility utilized during debris removal operations. The County's contact, as illustrated in Exhibit E.2, will be managed by our on-site project

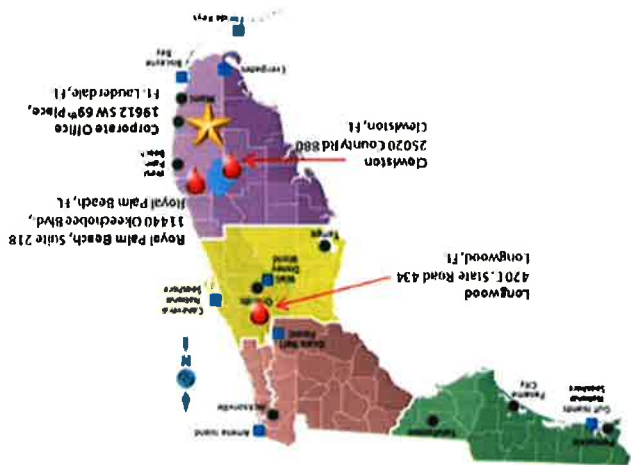


Exhibit E.1: Equipment and Crew Locations

Incorporated in Florida
50 Years of Emergency
& Disaster Response
\$25 million worth of
readily available
\$85 million bonding
capability for single
project
\$170 million aggregate
bonding capability
FEMA Compliant Debris
Management System
.74 EMR

Key Personnel are
"battle-tested"
Nearly 40 years of
combined disaster
recovery experience
Clear understanding of
the FEMA Public
Assistance Program
and eligible debris
operations
Our key staff will not
be substituted without
the permission of the
County

manager, Brian Thomason. Mr. Thomason will be the direct link to the County in the event of an emergency. He will be assisted by Jason Ottliffe for overall operations management. Both will be supported by and have the authority to direct the full complement of resources available through the Bergeron family of companies. Mr. Thomason and Mr. Ottliffe will also be assisted by Ms. Becky Bolen for contracts, invoicing, subcontracts and document management oversight. Exhibit E.3 provides a brief snapshot of our team's experience. Full resumes are provided in Appendix A.

All of our staff members have worked with FEMA and OSHA requirements for more than 12 years under BES and for 50 years under Bergeron Land Development Inc. assisting our clients with all areas of funding.

Exhibit E.2: Organizational Structure

Franklin County Florida

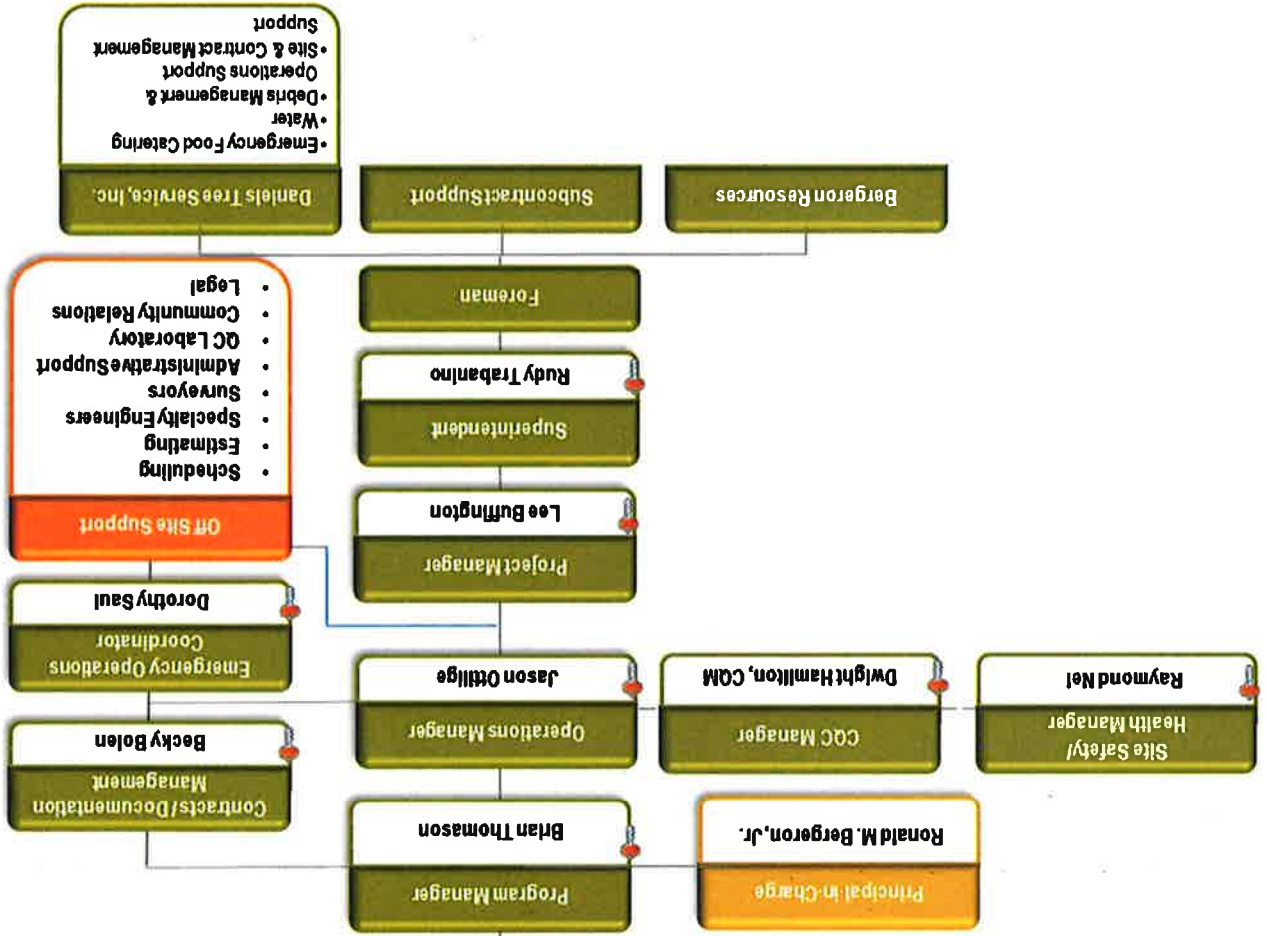


Exhibit E.3: Key Staff Experience Table

Name/ Position	Yrs. of Exp.	Credentials/Experience	
Brian Thomason Program Manager	21	- Over 25 major disaster declarations with direct responsibility for resolution of program issues associated with all categories of the FEMA Public Assistance Program - FEMA – NIMS Certified; 03, 100b, 120a, 200b, 700a, 800b 2017 Hurricane Irma, 24 Applicants 2016 Hurricane Matthew, Volusia School Board and FDOT District 5 2016 Lighthouse Point, Florida Tornadoes 2016 Sarasota and Brevard Florida, Tornadoes 2015 City of Jackson Lakes, TX, City of Richmond, TX Tornadoes 2013 Hurricane Sandy, NY & NJ, lead the BES teams in the removal of storm related debris. 2009 Kentucky Ice Storm, Project/Program Manager for the cleanup in Ballard and Hart Counties for the State of Kentucky Transportation Cabinet 1.6 M CY of debris 2005-2006 Hurricane Wilma, Project/Program Manager for the cleanup of 10 M CY of debris - Over 10 years of disaster related management and response; FEMA Public Assistance Program - FEMA – NIMS Certified; 03, 100b, 120a, 130, 200b, 700a, 800b, TS1 - Grapple Truck Fleet Management, Logistics Management 2017 Hurricane Irma, 24 Applicants 2016 Hurricane Matthew, Volusia School Board and FDOT District 5 2016 Lighthouse Point, Florida Tornadoes 2016 Sarasota and Brevard Florida, Tornadoes 2015 City of Jackson Lakes, TX, City of Richmond, TX Tornadoes 2012 Tropical Storm Isaac, Indian Trail District Florida	
Jason Ottillge Operations Manager	10	- Over 20 major disaster declarations with direct responsibility FEMA Public Assistance Program - FEMA – NIMS Certified 2016 Hurricane Irma, 24 Applicants 2016 Hurricane Matthew 2015 South Carolina Flooding, 3 counties removed over 278K CY of mixed debris 2014 South Carolina Ice Storm, 2 counties removed over 700K CY of mixed debris 2011 Connecticut Ice Storm, Town of Bloomfield CT, removed over 783,100 CY of mixed debris 2011 Hurricane Irene, 3 counties; 2 cities, removed over 300 tons of mixed debris 2011 Georgia & Tennessee Tornadoes 830K CY of mixed debris 10k tons of mixed debris 2009 Missouri Ice Storm Removed 387K of vegetative debris 2008 Hurricane Ike, 7 counties in TX, removed 1 million CY of mixed debris 2005-2006 Hurricane Wilma, removed, hauled, DMS, disposal of 10 M CY of debris	
Lee Buffington Project Manager	15	- Over 20 years of experience in disaster recovery operations including FEMA Public Assistance Programs. 2017 Hurricane Irma, 24 Applicants 2013 Hurricane Sandy, NY & NJ, Operations management and support for debris removal. 2009 Kentucky Ice Storm, Operations management and support for the cleanup in Ballard and Hart Counties for the State of Kentucky Transportation Cabinet 1.6 M CY of debris. 2005-2006 Hurricane Wilma, Operations management and support for the cleanup of 10M CY	
Rudy Trabanino Superintendent	21	- Over 25 major disaster declarations with direct responsibility for resolution of program issues associated with all categories of the FEMA Public Assistance Program - FEMA – NIMS Certified; 03, 100b, 120a, 200b, 700a, 800b 2017 Hurricane Irma, 24 Applicants 2016 Hurricane Matthew, Volusia School Board and FDOT District 5 2016 Lighthouse Point, Florida Tornadoes 2016 Sarasota and Brevard Florida, Tornadoes 2015 City of Jackson Lakes, TX, City of Richmond, TX Tornadoes 2013 Hurricane Sandy, NY & NJ, lead the BES teams in the removal of storm related debris. 2009 Kentucky Ice Storm, Project/Program Manager for the cleanup in Ballard and Hart Counties for the State of Kentucky Transportation Cabinet 1.6 M CY of debris 2005-2006 Hurricane Wilma, Project/Program Manager for the cleanup of 10 M CY of debris - Over 10 years of disaster related management and response; FEMA Public Assistance Program - FEMA – NIMS Certified; 03, 100b, 120a, 130, 200b, 700a, 800b, TS1 - Grapple Truck Fleet Management, Logistics Management 2017 Hurricane Irma, 24 Applicants 2016 Hurricane Matthew, Volusia School Board and FDOT District 5 2016 Lighthouse Point, Florida Tornadoes 2016 Sarasota and Brevard Florida, Tornadoes 2015 City of Jackson Lakes, TX, City of Richmond, TX Tornadoes 2012 Tropical Storm Isaac, Indian Trail District Florida	



Name/ Position	Yrs. of Exp	Credentials/Experience
Rebecca Bolen Subcontracts Administrator & Data Center Manager	13	- Over 10 years of experience in FEMA Public Assistance Programs, direct contract, invoicing and document controls for debris removal and emergency/disaster responses - FEMA – NIMS Certified; 700a 2017 Hurricane Irma, 24 Applicants 2016 Hurricane Matthew, Volusia School Board and FDOT District 5 2016 Lighthouse Point, Florida Tornadoes 2016 Sarasota and Brevard Florida, Tornadoes 2015 City of Jackson Lakes, TX, City of Richmond, TX Tornadoes 2013 Hurricane Sandy, NY & NJ, lead the BES teams in the removal of storm related debris. 2009 Kentucky Ice Storm, Subcontracts/Data Center Manager for the cleanup in Ballard and Hart Counties for the State of Kentucky Transportation Cabinet 1.6 M CY of debris. 2005-2006 Hurricane Wilma, Subcontracts/Data Center Manager for the cleanup of 10 M CY of debris
Dorothy Saul Emergency Operations Coordinator	8	- Over 8 years' experience operations coordination and project management. - FEMA – NIMS Certified; 100b, 120a, 200b, 700a, 800b 2017 Hurricane Irma, 24 Applicants
Raymond Neil Site Safety/Health Manager	21	- Over 20 years safety and health experience, construction and emergency response 2017 Hurricane Irma, 24 Applicants 2016 Hurricane Matthew, Volusia School Board and FDOT District 5 2016 Lighthouse Point, Florida Tornadoes 2016 Sarasota and Brevard Florida, Tornadoes 2015 City of Jackson Lakes, TX, City of Richmond, TX Tornadoes 2011 President and owner Safety Training and Consulting & Labor, LLC 5600 Disaster Site Worker Trainer - OSHA Instructor, OSHA Training Institute OSHA 500, 502, 40HR, 8HR, Florida International University, Maintenance of Traffic/Intermediate Level Instructor
Dwight Hamilton, CQM CQC Manager	16	- Over 15 years of quality control experience for construction and environmental projects. 2014 Quality Control Manager, S-65EX1 Kissimmee River Restoration Project, (USACE) - Hauling of spoils maintain dewatering systems, three phases and record/submit daily 2013 Quality Control Manager, West Return Floodwall, (USACE) Maintaining and directing crews for work. Safety and tool box meetings and adherence to company and EM 385 1-1 2011 Quality Control Manager Cross Bayou Project (USACE). QCS quality control and adherence to specifications/contract. Punch out, closeout, O&M

E.1 Subcontractors/Subcontracting

While the degree of subcontracting varies per event, getting the community back on its feet quickly is a BES prime focus. That philosophy drives the first line of subcontract resources for from local hires if in fact locals are available and have not fallen victim to the event. Nonetheless, as local subcontract resources come on line, they have preference in engaging in operations over out-of-town subcontractors.

BES generally performs small events up to medium Cat 3 events with our own crews and equipment. For events of greater than a medium Cat 3 BES will typically subcontract between 40 to 60 percent of the response. Each subcontractor, local and non-local, is assigned a BES mentor with appropriate construction management and/or engineering experience.

Subcontractors are an extension of BES and must follow the same policy and procedures we require of ourselves. Subcontractors are included in all safety briefings and safety plan updates.

We have learned through considerable experience that this arrangement minimizes miscommunication between our staff and local subcontractors and enhances overall quality and performance by instilling our H&S and quality philosophies in them. Our site superintendents ensure frontline supervisors maintain a high level of H&S oversight and basic PPE requirements and practices are met before the labor force will be allowed on site. Our local subcontractors' acceptance of the importance and benefit of safety at all levels, at every site, has resulted in excellent construction awards and commendations. BES embraces and enforces its safety culture on every project, but especially on emergency response projects where local subcontractors need to be indoctrinated into our culture and trained in all aspects of H&S, as well as full comprehension of the SSHP and APP. Although BES employees understand the safety program, we use numerous local subcontractors who are often not adequately trained. We have created a program specifically to address this and bolster our subcontractors' safety performance. Our disaster, emergency response, and debris removal projects have the primary subcontractors listed in Exhibit E.4.

Exhibit E.4: List of Key Subcontractors

Firm	Background	Relationship	Role
Daniels Tree Services, Inc.	Providing tree and debris removal support services since 1983.	5 Projects	Turnkey Debris Removal
Greer, SC		10 Yr History	Support
Tate Transport Corp	Certified minority company providing over 250 tri-axle dump trucks	10 Projects	Trucking
Ft. Lauderdale, FL		10 Yr History	
Treecycle, Inc.	Provider of land clearing and storm damage support since 2005.	2 Projects	TDSRS Management
Lake Worth, FL		5 Yr History	/Grinding
DebrisTech	Electronic debris management system that provides instantaneous, detailed, and accurate tracking information on debris removal and disposal	1 Project	Data Management & Tracing Systems
Picayune, MS		3 Yr History	
Trees R US	Tree grooming/debris removal/landscaping services	5 Projects	Row Collection/Tree & Stump Removal
Bear Creek, AL		6 Yr History	



Similarly, to BES, DTS also has the in-house capabilities and resources to self-perform upland debris collection, debris reduction, debris site management, port and wet debris clearing and in-house debris disposal. This capability gives DTS and our clients a head start when mobilizing to a disaster area. In addition to BES equipment and resources, the County's contract has access to DTS's equipment inventory and fleet of trucks for use on all County contracts. DTS owns an assortment of heavy clearing equipment including seven air curtain burners, three grinders, and ancillary pieces such as excavators, dozers, rubber-tired loaders, and a large rolling stock inventory. This equipment inventory provides us with the flexibility to support many concurrent operations and enables BES-DTS managers to adjust on a job-by-job basis to maintain schedule and production levels. DTS has relationships with manufacturers, dealers and rental houses that allows DTS too efficiently and cost effectively acquire and rent equipment throughout the county to give DTS the capacity to ramp up for even the largest events. Over the past 25 years of DTS' disaster and planned project execution, DTS has developed a well vetted, experienced and qualified list of self-perform subcontractors that are available and will be selectively

activated, if/when necessary. DTS, Inc is an approved contractor for South Carolina DOT and North Carolina DOT.

DTS brings the following scope of services to the BES contract with the County.

Services

- ▶ Disaster Recovery
- ▶ Debris Management & Operations support
- ▶ FEMA Compliance & Reimbursement support
- ▶ Site & Contract Management
- ▶ Vegetative Reduction
- ▶ Debris Collection & Reduction
- ▶ Wild Fire Reclamation
- ▶ Public Assistance Training
- ▶ Beach Restoration
- ▶ Water Way & Drainage Reclamation
- ▶ Emergency Planning
- ▶ Flooding
- ▶ Demolition

E.2 Available Resources

When the magnitude of the event demands additional resources, BES draws from the full complement of the Bergeron family of companies, specifically BLD, BLD, as a heavy civil/highway construction company, has a vast equipment list ready to handle all categories of events. We draw specific attention to our recent Hurricane Irma response, where, in addition to fulfilling our own contractual obligations, BES stepped in to assist communities where the contracted debris firm failed to respond to 24 activations assisting 22 communities, 2 counties, 1 FDOT district, 1 school board, 1 university, and 1 water authority. BES had 500 crews covering over 8,755 sq. mile, moving over 1 million cy of debris. Similarly, during our ice storm response in Kentucky, we mobilized and operated equipment in 4 Kentucky Transportation Cabinet Districts that covered 5 counties. BES managed over 1.12 million cubic yards of ice storm debris during that event. BES brings the right resources for the job and the supporting equipment to keep them working. Exhibit E.6 provides quantities of company owned vehicles.

Exhibit E.6: Quantities of Company Owned Vehicles

Equipment Classification		Quantity
Lowboy Trailer		5
Flat Bed		3
Water Trucks		5
Fuel Trucks		4
Pickups, Extended Cabs/Diesels		32
Grapple Truck & Trailer		23
Generator		3
Heavy Equipment – CAT, John Deer, Ingram, Komatsu, Boehringer, MGL, Chieftain, Grove Crane Kubota, Solesabee, Garadall, MACK		160

\$25 million worth of readily available equipment
Bergeron owns over 160+ pieces of equipment

Type	Number
Excavators	18
Dozers	5
Rubber tire loaders	8
Screen	1
Grinders	3
Air Curtain Incinerator	7
Knuckleboom Loaders	18
Skid Steers	19
Dump Trucks	29
Service Truck	6
Backhoe	2
Track Loader	2
Supervisor pickup trucks	21
Equipment Haulers	10
Bucket Trucks	5

Exhibit E.5: DTS Equipment



In addition to the above list of equipment, BES has a database of preapproved support subcontractors with nationally known equipment and labor companies and organizations. All of the organizations listed in Exhibit E.7 below have a known and proven history of working with BES. Exhibit E.8 provides a list of total staff complements for the BES- DTS team.

Exhibit E.7: Additional Equipment and Labor Agreements

Equipment	Available	Labor	Agreements	Available	Labor
Kelly Tractor and Other Caterpillar Dealers(National)	Heavy Equipment	Tradesmen	Tradesman International	Skilled Labor	
Neff Rentals (National)	Heavy Equipment	GL Staffing (National)	GL Staffing (National)	General Laborers	
United Rentals (National)	Heavy Equipment	LaborFinders (Nationwide)	LaborFinders (Nationwide)	Clerical	
Sunbelt Rentals (National)	Heavy equipment			Administrative	



E.3 Additional Staff Resources

BES can assemble the appropriate amount of resources and personnel pursuant to our Corporate Mobilization Plan. The magnitude of the event drives the necessary amount of resources and personnel. BES has always met those requirements on every project as evidenced in our letters of recommendation in Appendix B. We draw specific attention to 2017's Hurricane Irma where BES had over 300 crews operating in response to 24 simultaneous activations and Hurricane Wilma where we mobilized and operated equipment in 9 local communities. Similarly, in Kentucky for the Kentucky Transportation Cabinet Districts that covered 5 counties. BES managed over 1.6 million cubic yards of

Personnel Description	Bergeron	Daniels Tree Services	Total
Project Manager	6	3	9
Operations Manager	2	5	7
Project Engineers	8	0	8
Superintendent	7	3	10
Logistics Managers	56	0	56
Sector Managers (Lead Foremen)	7	2	9
Zone Manager (Foremen)	4	3	7
Field Technicians	2	1	3
Quality Control (QC) Manager	3	0	3
Field QC Monitor	4	2	6
Environmental Health & Safety Manager	3	0	3
Hazardous Materials Field Personnel	150	60	210
Labor/Skilled Sawmen	10	25	35
Debris Removal Crews	80	80	80
Tree/Hanger Removal Crews	4	4	8
DMS Manager (Grinding Site)	4	5	9
DMS Foremen (Grinding Site)	2	0	2
DMS QC Monitor (Grinding Site)	1	3	4
Grinders	9	6	15
Data/Administrative Personnel	289	204	493

Exhibit E.8: BES-DTS Experienced Technical Staff.

ice storm debris during that event. BES brings the right resources for the job and the supporting equipment to keep them working. For well over 10 years BES crews successfully met every challenge within schedule, maintaining quality, and within the contracted budget.

This is possible when other response firms fail because of our unique combination of talent and commitment. Bergeron is not only a disaster recovery/debris management company, but our parent company, Bergeron Land Development, Inc. is a heavy-highway/civil contractor celebrating 50 years of business this year. BES pulls equipment and personnel resources to facilitate our responses to our clients without disrupting the day-to-day business of our core work. We are not just managers that wait on an event and then subcontract everything out. Exhibit E.9 provides a list of additional staff.

Exhibit E.9: Additional Staff Resources.

Position	Responsibility
Operations Incident Commander Ronald M. Bergeron, Jr.	- Miscellaneous oversight and management functions - Client relationships and customer service - Authority to bind Bergeron Emergency Services, Inc. on all matters relating to debris management operations and projects
Senior Project Manager(s) John Paul Alan Eudy	- Provides strategic direction and guidance for all operations personnel - Miscellaneous oversight and management functions - Authority to bind the company on all matters relating to debris management and removal - Resolution of program issues associated with FEMA's Public Assistance program
Operations Manager(s) Keith Cornett Ted Hojara	- Proper field documentation by staff and client representatives - Crew supervision - Management of field/crew foremen - Coordination of equipment/personnel assigned to his operational area - Communication between client representatives and staff - Solely responsible for coordination between multiple DMS - Personnel supervision of DMS staff - Layout and maintenance all DMS - Overall Project Safety Officer
Field Superintendent(s) Sean Maxson Melvin Gradiz	- Responsible for proper field documentation by staff and client representatives - Crew supervision - Management of field/crew foremen - Coordination of equipment/personnel assigned to his operational area - Communication between client representatives and staff - Solely responsible for coordination between multiple DMS - Personnel supervision of DMS staff - Layout and maintenance all DMS - Overall Project Safety Officer
Subcontractor Manager(s) Brian Landis	- Subcontractor(s) agreement and insurance requirements - W-9 Form Administration - Miscellaneous administrative functions
Subcontractors/Sub-Cons	Support work efforts as directed by BES staff
Fleet Managers Terry Bohannon Marcus Puig	- Responsible for oversight of crews - Maintenance of crew equipment - Status reports for Field Supervisors - Proper equipment requests for adequate operations - Compliance of work - Management of staging site and reduction operations - Supervision of inspection tower operations and personnel - Proper documentation of truck measurements - Proper documentation of truck numbering



- Status reports to Field Supervisors - Quality Control of DMS operations - Proper segregation operations - Site safety		- Oversight of all field operations including equipment, personnel (salary and subcontract), field management staff, and site management operations - Provides the local unit of government with a liaison for continuity between the government entity and contractor - Serves as a quality control inspector for all operations to provide the client with pertinent data concerning field operations	- Provides field construction contact administration to construction field office - Maintains all correspondence files and correspondence logs; prepares and maintains all shop drawings, logs; maintains project time sheets and assures proper costs are applied - Assists project manager in updating of project schedules; maintains daily construction quantity logs; assists in the preparation of monthly project payment requests; serves as liaison to resolve complaints between field operation and effect residents and effect business within the construction zones	- Oversees company financial records - Accounts receivable/payable - Contract Management and Issues Resolution - Benefits Administration - Corporate Safety program - Substance Abuse program	Program Manager(s) On-Call Oversight of all field operations including equipment, personnel (salary and subcontract), field management staff, and site management operations Provides the local unit of government with a liaison for continuity between the government entity and contractor Serves as a quality control inspector for all operations to provide the client with pertinent data concerning field operations	Field Contract Administrator Becky Bolen	Operations Support (Controller, HR and Contracts) Phil Desai Martha Perez	Data Center Manager(s) Maite Esquivel Lillany Garcia Selma Moroni Mirna Ayerdis e	- Data Center coordination that includes daily shipments of tickets from project managers who oversee and manage field operations; ticket handling (categorizing by debris type and municipality, ordering numerically, batching); processing of tickets for all stations and stages of quality control (scanning, verifying, correcting, filling), exporting all data in to our client accessible database, all in an expeditious and timely manner - Billing of all debris management services provided to each client, followed by reconciliation of invoicing and receiving of payments until all contractual obligations are fulfilled with client satisfaction being high priority - Subcontractor support pertaining to ticket processing procedures, subcontractor payment processing, subcontractor job ending reconciliation - Miscellaneous administrative functions
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E.4 Ability to Manage Activation of Multiple Contracts

One of the most efficient, large-scale, response models to ever be developed for rapid deployment is that of the National Forestry Service and their integration of the National Incident Management System (NIMS). Their operational approach to wildfire suppression has facilitated the deployment of thousands of pieces of heavy equipment, thousands of firefighting and support personnel as well as all necessary ancillary support equipment and personnel. Wildfire suppression activities typically take place across large geographical areas, similar to large scale Debris Management Operations that require established communication conduits and an established incident management system across multiple areas/multiple contracts. Exhibit E.10 provides our success in responding simultaneously in multiple jurisdictions regardless of United States location.



Tab E: Proposal Matrix

Exhibit E.10: Simultaneous Responses within Multiple Jurisdictions	
Event	Simultaneous Responses
Hurricane Irma	24 – Florida State wide
Hurricane Matthew	3 – Volusia School Board, FDOT District 5, Brevard and Volusia Counties
Superstorm Sandy	2 – Colts Neck New Jersey 5 – All five Borrows, New York
Kentucky Ice Storms	5 - Counties
Hurricane Ike	7 – Counties in Texas
Hurricane Wilma Pickup Operations	8 - Cities; Broward County School Board
Hurricane Wilma Operations	8 - Cities; Broward County School Board

With that in mind, BCS and our team have modeled our large-scale deployment approach after that of the National Forestry Service utilizing NIMS. Our approach to this system has been tailored specifically for Debris Management Operations. Unlike firefighting, the resources required for Debris Management Operations can vary immensely based on the type and characteristics of the event. The assets required for Debris Management as a result of a hurricane may differ tremendously from the assets required for a terrorist attack or an earthquake. Some events, such as a hurricane, have advance notice for preparation and deployment, where other type events, such as an earthquake or terrorist attack are sudden unforeseen events and require pre-established plans for successful management.

Therefore, we have developed "typed" equipment/personnel packages that would be pre-identified in the case of an unforeseen event and/or pre-staged for an advance notice event. The make-up of these packages is dependent on the variables associated with each type of event and configured to meet the expected impacts of a particular type of event. The proper equipment/personnel for a particular type of event can easily be mobilized to meet the needs of the particular event by deploying the proper package. In addition to the equipment and personnel, the proper management structure is also deployed with each package. Depending on the package deployed and the number of packages deployed, management will be adjusted appropriately following the NIMS. The incident command structure will limit the span of control or each area of operation and provide for a defined communication structure. Crew packages are described in detail in the Services section "Crew Packages".

The geographical boundaries or Regions established, by the County, for this solicitation require a structured and controlled deployment. By establishing baseline deployment packages, it is fully understood what the County should expect for each task order in each area. This is the most comprehensive approach that we have experienced in the industry and can easily be tailored to meet the specific needs of the County. Moreover, it has been "tried and true" over and over by the National Forestry Service on numerous firefighting operations.

E.5 Methods for Mobilization/Demobilization

Mobilization is relatively the same for each area of operation be it removal and disposal, right-of-way clearance, or site management. Critical to mobilization is resource management.

Resource management should be dynamic in nature to support any event and be adaptable to changes. Efficient and effective deployment of resources requires that resource management concepts and principles be used in all phases of debris management and event response.

Our resource management process is separated into two parts:

Part 1: resource management as an element of preparedness, and

Part 2: resource management during an event.



The preparedness activities (resource typing, credentialing and inventorying) are conducted on a continual basis to help ensure that resources are ready to be mobilized when called to an event. Resource management during an event is a finite process, as shown in Exhibit E.11 Resource Life Cycle, with a distinct beginning and ending specific to the needs of the event. Our startup procedures are based on responses to more than 45 emergency storm related events including hurricanes, tornados, ice storms and other environmental responses. We phase our startup to coincide with our clients needs combined with event details.

Mobilization

Our Mobilization/Operation Plan is specifically designed to meet FEMA's, FHWA, and other regulatory/government requirements. We understand that clearing County maintained streets, roads, and highway rights-of-way are critical to getting the County and surrounding community back on its feet. BES has the staff resources and equipment to clear rights-of-way, provide removal and disposal operations, and manage debris site operations.

During implementation of services, BES will attend all meetings convened by the County with respect to the response effort, when directed by the County to do so or otherwise necessary to carry out the work. BES will mobilize and transport all necessary supplies, equipment, materials, and personnel for animal carcass collection and management sites, vehicle and/or vessel aggregation sites, and build out the improvements to the sites required for operations.

We will assemble the appropriate number of crews required to meet the County's mobilization requirements, as well as support the mobilizing trained personnel within 24 hours or less from notice to proceed (NTP).

BES will obtain clearance from underground or overhead utilities and from property owners and government entities for each location, including vegetation and C&D. BES and/or its subcontractors will have equipment and vehicles prepared to mobilize upon the first notification to manage animal carcasses or recover vehicles/vessels, should the County task BES to do so.

Our mobilization plan is based on a three-phased response approach. Exhibit E.12 provides the timing of the three phases. Changes in the response and/or activation are triggered by official government watches/warnings and new updates regarding a potential event, or in anticipation of Task Orders from the County. Descriptions of each phase of response as they would relate to our mobilization for the County are as follows:

Phase One Response

Phase one response is related to an anticipated or foreseeable event, such as an approaching hurricane that is approximately 72 to 96 hours from potential landfall; notification from NOAA's NWS of a Particularly Dangerous Situation (PDS) forecasting dangerously large tornadoes; or an extremely Dangerous and Life-Threatening Situation (EDLTS) predicting catastrophic flooding in the County.

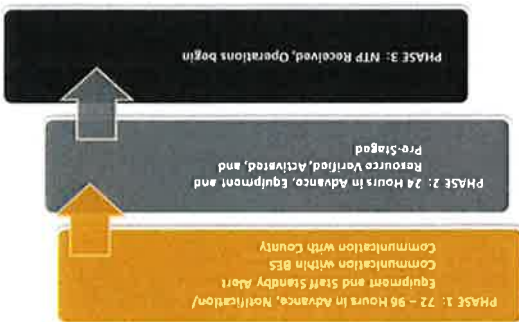


Exhibit E.12: Three Phases of Mobilization



Exhibit E.11: Resource Life Cycle



Demobilization

Typically, as operations began to scale down, we will notice a marked drop in production due to multiple passes being made as required. When "expected decreases" in production are encountered, BES will work with County staff to allocate proper resources to meet project deadlines. As crews, complete their area assignments, County staff or their designee, is requested to "close out" that area. Once the area is officially closed out, the crews are released, and demobilized. This will continue until all areas are completely closed out. BES owned equipment is the last to leave and will serve as a "mop up" crew to make sure any punch list items are handled. Upon completion of all area close outs, the County is requested to sign a project release to allow BES to finalize demobilization.

Mobilization Response times

BES has a full complement of response transportation from our mobile command center to a helicopter this enables our command staff to meet or exceed the County's 24-hour response time regardless of event magnitude. BES will, at need, pre-place critical equipment and crews as determined by pre-event communication and correspondence. For hurricane events clearing and removal operations proceed as follows upon notice to proceed (NTP). Debris management sites are generally up in running in 24 to 48 hours depending on the magnitude of the event. Exhibit E.13 provides our typical mobilization times. Exhibit E.14 provides our overall typical response schedule the meets all FEMA and public assistance program requirements.

Exhibit E.13: Typical Mobilization Times

Categories 1 & 2	Category 3	Category 4	Category 5
24 Hours	50%	25%	20%
48 Hours	80%	50%	40%
72 Hours	100%	75%	50%
86 Hours		100	75%
92 Hours			100%

Exhibit E.14: Typical Response Schedule

Contract Award	
Pre-Event Planning	
BES – County Training	2 Times per year
Known Event	
96 Hours in Advance	BES team monitoring NOAA, Weather, Advanced Warning network – Equipment and Crews Placed on Standby; County Contacted
72 Hours in Advance	BES Confirms Crew Types and Quantities; DMS Location; Equipment and Resources Verified, Activated, and staged, if necessary
24 Hours in Advance	Possibly NTP prior to landfall
Notice to Proceed – Post Storm -	
+ 12-24 Hrs	BES Senior Project Manager/ Operations Manager reports to designated area
+ 24-36 Hrs	BES Staff and Activated Subcontractors Arrive at Designated Locations
+ 48-72 Hrs	Debris Estimates Confirmed
+ 36-48 Hrs	Monitors Certify Trucks
+ 36-48 Hrs	Debris Removal Crews Operating



+ 36-48 Hrs	DMS Sites Setup up and Receiving Debris
+ 48-72 Hrs	Daily Reports Generated and Continue on a Daily Basis for Extent of Response
+ 7 Days	Road Crew Weekly Report Generated with Daily Removal Totals
	DMS Weekly Report Generated
+ 7 Days	DMS operations begin
+ 14 Days	Reduced material hauled to final disposal
+ 180 Days (FEMA GUIDELINES)	Project Closeout

E.6 Geographic Area Management

Our project organizational structure is designed around a zoned and phased approach for debris removal and disposal services. Exhibit E.15 provides a visual of our approach. Our task organization structure allows authority to flow down to the lowest practical level to avoid bottlenecks in decision-making.

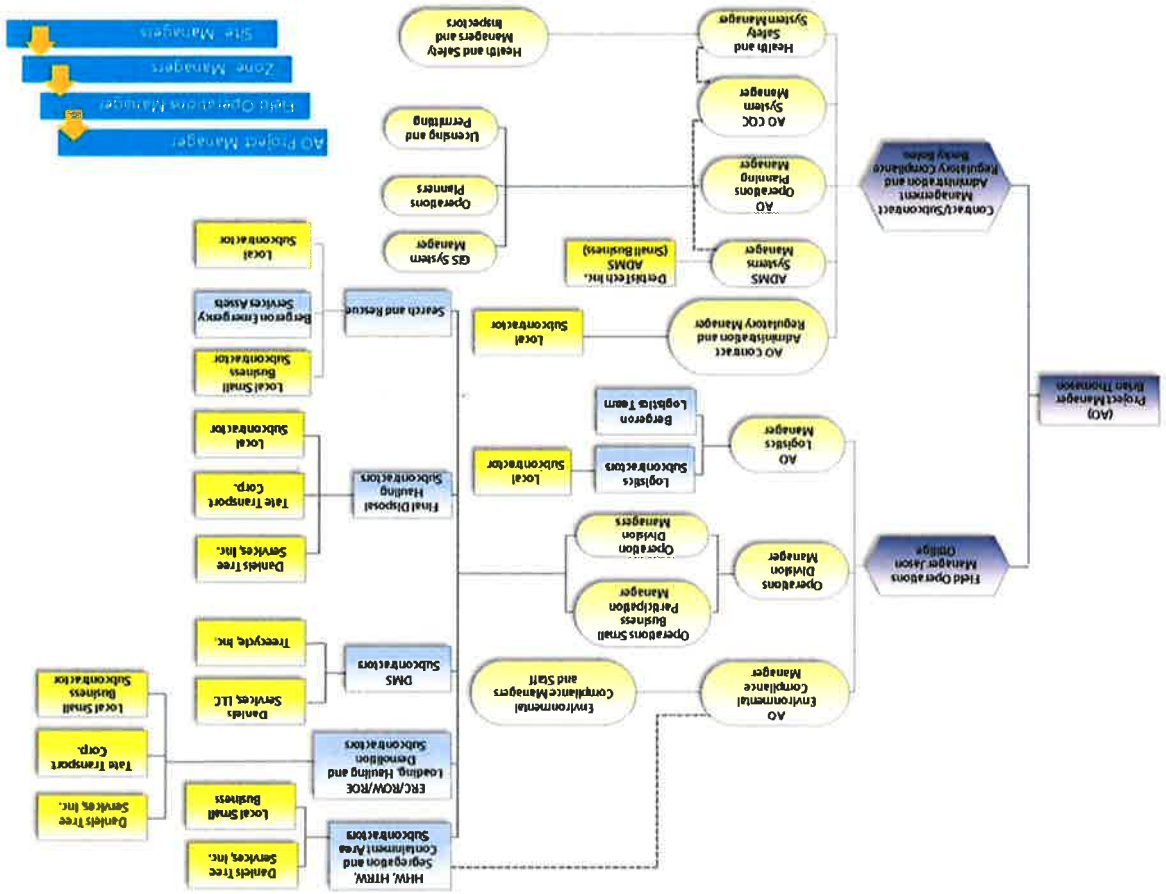
This structure also fosters communications and operations not only within the team but with other contractors as well. The structure shows clear lines of authority and the reporting chain for the execution of the contract, quality control, and safety organizations. All key positions are identified on the chart by title, and organization, as noted in the exhibit's legend. Our structure provides a precise, logical manner that shows the relationship between the team personnel, support staff, and local subcontractors. This approach and structure is the base of responses for debris removal and management for all events including ice storms, hurricanes, tornadoes, floods, and other environmental causes.

This structure provides for efficient long-term and day-to-day operations across the County, encourages open communication, and depicts clear lines of authority, including independent safety and quality reporting. The organization allows for interaction and consultation between all members of the project team, subcontractors, other contractors, the County, government, and funding organizations. BES's organization structure has a succinct and efficient area operations (AO) team that consists of our Project Manager/BES Vice President, Brian Thomason, and our Field Operations Manager Jason Ottillie. Because the AO Team is minimal, Brian and Jason can efficiently distribute oversight for the debris removal services, and other assigned County projects.

Our organizational approach provides the benefits of AO oversight to ensure consistency of execution within the bounds of corporate procedures and practices. Oversight by the AO ensures efficient system support and enables the team to share lessons learned on removal services across the County. Our Contract/Subcontract Management Administration and Regulatory Compliance Manager, Becky Bolen, oversees all administrative contract/subcontract and regulatory compliance under the contract. Becky reports directly to Brian Thomason, indirectly to Jason Ottillie, and interfaces directly with the County. As the Contracts and Regulatory Compliance Manager, Becky is at the heart of our management and integration strategy. She manages, coordinates, and tracks all contract objectives, including cost, schedule, safety, quality, procurement, regulatory compliance, FEMA process, and performance objectives. This organization results in an action/results-oriented structure with clear reporting and communication lines, responsibilities, authorities, and accountability. Becky is supported by the balance of our organization for safety, quality, project controls, procurement, engineering, construction, and regulatory compliance.

✶

Exhibit E.15: Operations Structure





Prior to commencing debris removal operations and within three days, or as required in the County's Task Order, BES will submit to the County and/or the County's Contract coordinator, or as directed, the following plans.

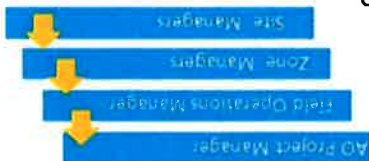
- Operations Plan - Describes the organizational structure and additional key personnel involved in the cleanup, the technical approach and methodology to be used, site specific operational components, the specific geographical area management, and the following additional plans.
 - > Contractor Quality Control and Operations Plans -
 - > Draft Site Specific Health and Safety Plan (SSHSP),
 - > Accident Prevention Plan (APP),
 - > Activity Hazard Analysis (AHAs),
 - > A copy of the BES Contractor Quality Control Plan (CQC), and
 - > Approaches to waste reduction and recycling through Beneficial Re-Use, all specific to the Task Order and AO.
 - > Subcontractor quality control

The operations plan indicates where operations begin, and which streets/roads are cleared during the initial period though submission of a 2, 7, and 14-day plan and agreed upon operation locations. final CQC and Operations Plans describing all aspects of the debris management mission are provided no later than 3 days after the Task Order is issued, or as directed in the Task Order.

The CQC and Operations Plans are also updated by the BES Operations Manager and CQC System Manager as necessary and as required by the County and/or Contract Coordinator.

County Responsibilities

The County Contract Coordinator is responsible for defining the boundaries of the geographic working area – AO. If changes in the AO boundaries are required, the County is responsible for providing the updates in writing. BES's approach to management within the defined AOs will remain consistent regardless of the assignment. The general process of separating a task order AO into smaller operating elements, sectors and sites, for the purposes of managing operations defines geographic area management. These key operating element subdivisions are:



After the preliminary damage assessment (PDA), the BES Operations Manager, in consultation with the BES CQC System Manager, will coordinate with the County's Contract Coordinator to divide the assigned area into Divisions and Sectors. Generally, zones will run on pre-planned routes and often follow current County rubbish collections and or bus routes.

- Divisions - are a large geographical subsection of an OA, a division is a quadrant of the County; the number of quadrants is identified by the County and BES project manager Brian Thomason.
- Zones - May be further divided into sub-zones, i.e. 1A, 1B, 1C, using a 5 grid system that incorporates neighborhoods, major thoroughfares, waterways, and other natural boundaries within the task area.

In most cases, zone size will correlate conversely to the residential household numbers or population density. This will create, in essence, larger zones in rural areas, medium zones in semi-urban areas, and smaller zones in urban areas. Zones are designed to split the AO Division into manageable sizes based on event impact that will generate approximately the same quantity of work to perform (cubic yards of debris, numbers of white goods, roads to perform emergency road clearance, etc.). The intent of this



approach is to provide steady production levels and avoid peaks and valleys that would negatively impact the recovery effort by having to continually expand and contract the number of crews. CQC representatives (CQCs), and County representatives (QA)/Quality Assurance Supervisor (QAS) operating in the field.

Zones are also **arranged in a manner to provide for the shortest hauling distances** from all areas. They may be further divided for the purpose of adding additional crews into the area. This process typically occurs if the work load/volume increases in a zone, or as additional crews become available through attrition of work load/volume in other zones.

Division, and zone maps are generated using a professional geographic information systems (GIS) application that will tie in with the DMS and CQC software. The maps are produced and distributed to all BES CQC personnel at all levels, County QAS, and field supervisory personnel to ensure systematic and methodical planning as well as efficient and effective operations. Zone maps are distributed to site managers and crews to ensure compliance with the established Geographic Area Management Plan. These maps vary in size and scope captured, from large division maps for overall operational planning to zone and site (street level) maps for distribution to field supervisor and crews performing the work.

Division and Zone Managers

The BES CQC Division and Zone Managers are responsibility over all CQC activities within a defined Division or Zone and report to the CQC Division (Area) Manager or Assistant Division (Area) Manager. In addition to the details of duties discussed in the BES CQC plan and Debris Management Plan, Zone Managers are responsible for continually collecting information, not only from their own observations, but from all available sources including joint surveys with County QA/QAS personnel, CQC Zone and Site Managers, and/or state and local representatives.

Zone Managers

- ▶ Review and track the daily progress of work via the iPad based CQC technology, for compliance with, as well as adaptability and practicality of, the developed geographic management plan.
- ▶ Make changes to the geographical management plan for their zone when necessary to ensure the most efficient and effective use of resources for the highest level of production and safety.
- ▶ Qualified and empowered to make immediate adjustments in the field to prevent any delays, decreased productivity, and/or identified safety hazards.
- ▶ Engaged with their County counterparts daily to discuss successes and failures of operations within each zone.

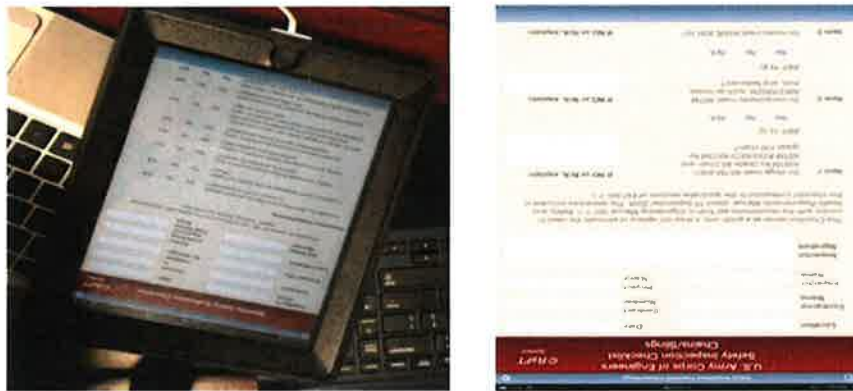
It is essential that communications occur at this operational level, especially when finalizing areas for closeout. A zone closeout plan is developed based on joint surveys conducted by zone managers and their County QA/QAS counterparts and may include any number of officials from authorities having jurisdiction.

The BES CQC and ADMS systems have the capability to produce in-field real time crew, production and other CQC reports that can be referenced and utilized by zone managers, higher level CQC command and County QA/QAS to verify and ensure production requirements are being met or if modifications need to be made. These forms and data are accessible by any authorized user both from a web-based server and an on-site server. Having real time access to this information allows each zone manager to preplan for the next day's operation and develop more long-term strategies and plans. The CQC Division (Area) Manager reviews each of the zone manager's plans for, and make any changes necessary to, the zone manager's area of responsibility (AOR).

Management Tools

BES utilizes the National Incident Management System (NIMS) wherein we have established systems for describing, inventorying, requesting, and tracking resources. Debris Management and Event Response activities require carefully managed resources (personnel, teams, facilities, equipment and/or supplies) to meet event needs. Utilization of the Radial Form Technology (RAFT) iPad-based database system allows for resource typing, inventorying, organizing and tracking the dispatch, deployment and recovery of resources before, during and after an event. Exhibit E.16 illustrates the RAFT system.

Exhibit E.16: RAFT Software and Hardware



All BES division and zone managers use this iPad-based database and form technology that integrates zone maps. This technology provides the managers a visual representation in near real time of daily progress or progress analysis over a pre-selected date range. By analyzing the data regarding the type (vegetative, C&D, HHW, etc.) and concentration (volumetric analysis) of debris in their portion of the AO, division (Area) managers are able to develop or adjust a geographic area management plan that encompasses the number of crews required, the type of crew package required, where to effectively stage and/or deploy crews, as well as the most advantageous truck routes. This plan is updated based on the constantly updated information, priority areas designated by County QA/QAS, local officials from the jurisdiction having authority, or a combination thereof.

E.7 Loading, Hauling and Reduction of Debris

Haul Distance to DMS or Final Disposal from Each Zone

A major influence on debris collection production levels is haul distance. Loads from each Zone should be delivered to the closest DMS or final disposal location available to receive the particular debris classification being transported. Production capabilities and the cost to the government are directly proportional to haul distance. Additionally, the overall safety of the operation is also directly proportionate to haul distances. The shorter the haul distances, less than 10-15 miles on way, the more productive the operation, the less costly, and the less chance of a safety incident, such as a major accident involving loaded trucks.

Equipment Grouping – Crew Packages

BES offers balance of resources. We match the volume of material to the number and location of debris management sites and place the specific amount of equipment and crews to provide continuous movement of debris. More does not necessarily mean better. This method reduces and often eliminates backup of debris trucks waiting to offload at debris sites and provides the following efficiencies.





- Continuous movement of removal
- Reduces/eliminates offload wait times
- Reduces overall removal times
- Provides safety
- Eliminates traffic congestion

A major influence on debris collection production levels is haul distance. Loads from each sector should be delivered to the closest DMS or final disposal location available. Production capabilities and the cost to the government are directly proportional to haul distance. Additionally, the overall safety of the operation is directly proportionate to haul distances. The shorter the haul distances, less than 10-15 miles on way, the more productive the operation, the less costly and the less chance of a safety incident, such as a major accident involving loaded trucks.

BES has developed specific crew "packages" to streamline both management and response times. Our packages are considered a "crew". Crews are accompanied by appropriate safety, and/or traffic control personnel and devices (i.e., flagmen, cones, signage, PPE, air monitoring equipment, testing equipment, and other ancillary equipment) as necessary and required. Each piece of equipment/vehicle listed is operated by a qualified equipment/vehicle operator. Multiple crew packages and the make-up of specific crew packages are dependent upon the operational requirements of the sector or zone, actual conditions resulting from an event, local contractor's available equipment, and direction from the County.

In general, BES will provide the minimum number of crews to commence debris removal operations within the required time identified in issuance of the notice to proceed (NTP). Additional crews are added as the event evolves. Exhibit E.17 provides examples of our different crew packages for debris removal from public roads, streets and Row's and hauling to debris management, debris management.

Exhibit E.17: Crew Packages

Street Level	Site Level
Initial Deployment Equipment and Personnel Cadre 1 each - Site Manager (minimum 2 if 24-hour operations are necessary) 1 each - Rubber tire loader-D 544 or equivalent (may require multiples) 1 each - Tractor-CAT D 210 w/thumb or equivalent (may require multiples) 1 each - Dozer-CAT D6 or equivalent (may require multiples) 1 each - Tub or horizontal grinder, shredder (may require multiples) or 1 each - Air curtain incinerators (may require multiples) 2 each - Laborers (traffic control/flagmen) Search and Rescue Crews 1 each - Site Manager/crew foreman 1 each - Tractor excavator minimum 150hp with operator with all slings, rigging, implements required for the Task Order 3 each - Laborers/riggers 1 each - Equipment transport crew transportation vehicle Typical debris removal from public roads, streets and ROWs and hauling to debris management or final disposal sites 1 each - Self-loading grapple truck 1 each - Self-loading grapple truck, skid steer loader (1 each) 1 each - Knuckle boom loader, dump trucks (3-5" each) 1 each - Front end loader, end dumps (3-5" each) 1 each - Tracked excavator, end dumps (3-5" each) "Depending on haul distances and truck capacity" 1 each - Skid steer with transport truck, if required 4 each - Certified HAZWOPER Trained Personnel and decontamination equipment 1 each - Spill containment equipment, specialty tools, and proper safety segregation containers, proper HHW PPE, monitoring equipment, 1 each - HHW response trailer w/truck containing appropriate HHW 1 each - Site Manager HHW Separation and Removal Crew 1 each - Crew transportation vehicle 1 each - Equipment transport 1 each - Skid steer loader with operator and implements 1 each - Chain saw operator with saw 2 each - Laborers Debris Separation Crews "Depending on haul distances and truck capacity" 1 each - Laborers 1 each - Chain saw operator with saw 1 each - Skid steer loader with operator and implements 1 each - Equipment transport 1 each - Crew transportation vehicle HHW Separation and Removal Crew 1 each - Site Manager 1 each - HHW response trailer w/truck containing appropriate HHW 1 each - Spill containment equipment, specialty tools, and proper safety segregation containers, proper HHW PPE, monitoring equipment, 1 each - Certified HAZWOPER Trained Personnel and decontamination equipment	TDSRS/DMS Segregation 1 each - Site Manager 1 each - HHW response trailer w/truck containing appropriate HHW 1 each - Spill containment equipment, proper HHW PPE, monitoring equipment, segregation containers, proper HHW PPE, specialty tools and proper safety, 8 each - Certified HAZWOPER trained personnel and decontamination equipment 1 each - Site Specific Safety Officer 1 each - Skid steer with transport truck 1 each - Tractor-D 120 or equivalent w/thumb to separate material from potential HHW Testing of Ash and Disposal at Landfill 1 each - Site Manager 1 each - Environmental Specialist (preferably M5 or PhD) 1 each - Assistant Environmental Specialist/Administrative Staff Removal of Non-Freon Containing White Goods 1 each - Self-loading grapple truck, or 1 each - Flat bed/stack bed trailer w/truck, and 1 each - Skid steer with forks, and 1 each - Laborer Removal of Freon Containing White Goods 1 each - Self-loading grapple truck, or 1 each - Flat bed/stack bed trailer w/truck, and 1 each - Skid steer with forks, and 1 each - Laborer Disposal Operations 1 each - TDSRS/DMS haul to final destination 1 each - CAT 980 rubber tire loader or equivalent 1 each - 16 to 30 CY dump trucks, or 1 each - 30 to 100 CY tractor trailer type haul units "Depending on haul distances and truck capacity"

BES follows the standard division, sector, zone method of disaster debris removal method. Sector Managers coordinate, deploy and position crews in each of the zones that make up their individual sector. Dependent upon the required crew package needed for a particular operation, crews will be assigned to a specific zone within a sector. Initially, the numbers and make-up of crew packages will be assigned to each zone with the intention of having all zones completed within a congruent time table. Sector Managers will ensure that each zone's crews complete one pass through the entire zone, in concert with the BES "clean as you go" policy. This will be verified by all Site Managers within each zone prior to beginning a second pass or crews being reassigned to a new zone. Any material placed in the right-of-way of a street or area in which first pass has been completed, will be left for the next pass. Numbers of crews as well as maximum allowable time for debris removal and cleanup is negotiated at the time the scope of work and geographic area(s) are identified in accordance with the County contract. To further facilitate response, removal, and disposal BES also follows the classic categorization of the destructive nature of a hurricane, the Exhibit E.18 demonstrates the types of equipment needed for an event or event scenario. Obviously, a multitude of specialized equipment is needed based on the characteristics of the event; however, the more destructive the event, the more critical the formation.

E.8 Debris Removal and Disposal Operations

Following on from our operations organizational structure depicted in Exhibit E.18, our debris removal and disposal operations organization is depicted in Exhibit E.15:

Debris Hauling

Debris hauling may consist of two distinct operations as follows:

1. Hauling of unreduced debris from origination point to staging area (Debris Management Site(s) - DMS.)
2. Hauling of reduced debris from staging area to final disposal site.

Construction and demolition debris may require hauling directly to final disposal site from point of origination, if reduction of construction and demolition is prohibited by Federal EPA, Local, or State standards. All field supervisors ensure that all hauling operations comply with local, state and federal DOT standards in effect at that time and ensure compliance with the Corporate Safety Plan.

Field Supervisors/Crew Foremen Responsibilities

- Field supervisors report to the senior field supervisor.
- Ensure work is conducted only in those areas designated by the County. Supervisors will not allow work to commence in additional areas until directed by the County's authorized representative.
- Safety of all personnel and equipment.
- Collection of daily personnel and equipment time logs, and their distribution to BES designated representative(s) with a copy given to the County.

Exhibit E.19: Debris Removal, Disposal, and ROW clearance

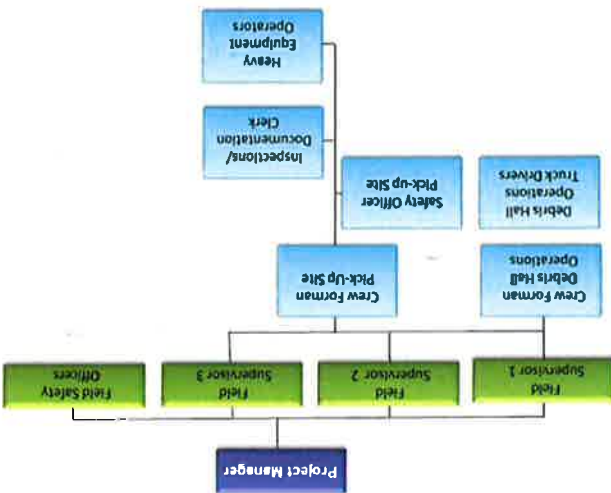


Exhibit E.18: Event Scenarios

Event - Crew and Equipment Quantities

Tab E: Proposal Matrix

Scenarios	Equipment
Scenario 1 - Spot Jobs - Localized Type 1 Event Minimal Impact Project Superintendent (One for each project) Crew Foreman (One with each crew Types and quantities of debris should contribute to how the crew is configured)	
Scenario 2 Small Event - Widespread or City, County, State Wide Type 2 Event Minimal to Moderate Impact Project Superintendent (One for each project) Crew Foreman (One with each crew Types and quantities of debris should contribute to how the crew is configured)	
Scenario 3 Significant Event - Removal, Reduction, Hauling - Woody Debris Only - Widespread or City, County, State Wide Type 3 Event Moderate to Heavy Impact Let there be no mistake that the effects of a Type 3 Event, or any Event for that matter, create destruction and chaos. However, the size of the actual impact areas and the effects of the event in certain geographical areas may become somewhat diminished compared to the larger events. As a result, the amount of equipment and the sizes of the reduction of geographical area affected. For instance, a direct landfalling hurricane equipment can be somewhat varied. Additionally, management personnel can be more efficiently utilized due to the Type 4 Event, Heavy to Catastrophic Impact The destruction created by a Type 4 Event can be closely related to that of a Type 5 event. Therefore, the equipment sizes and package typing should remain the same. Once damage assessments are complete, a determination must be made in regards to the number of pieces to support an efficient operation Scenario 5 Catastrophic Event, Removal, Reduction, Hauling - Mixed Debris - Widespread or City, County, State Wide Type 5 Event Catastrophic Impacts	
Scenario 6 Catastrophic Event - Site Management City, County, or State Wide (Necessary for a city wide catastrophic event of this magnitude due to quantities of debris generated) Temporary Debris Storage and Reduction Sites Management Site Foreman (Day and night shift if 24-hour operations are necessary) Rubber tire loader-John Deere 644 or equivalent Trackhoe-John Deere 680 or equivalent Dozer-CAT D6 or equivalent Diamond 2 Tub Grinder (1400 HP) or equivalent (may need multiple units based on debris quantities) or: Air curtain incinerators (may need multiple units based on debris quantities) Inspection towers Laborers (Traffic control/flagmen) (Except Scenario 1) Land use manager (acquisition of land for temporary sites) (Except Scenario 1) 65-100+ cubic yard haul units to haul much from grinding operations or ash from burning operations	
Scenarios 1-5	Scenario 6
Management (Scenarios 1-5) Project Superintendent (One for each project) Crew Foreman (One with each crew. Certain assets configured for the worst-case scenario should define a crew) Project Manager for Particular Geographical Locations (dependent on the size of the project this manager may be assigned to; the potential for the Project Manager to have accountability for multiple projects in a particular geographical area may exist) (Except Scenarios 1 & 2) Contractor Principal (Command Center) (Except Scenarios 1-3) Emergency Roadway Clearance Crew (The quick and efficient opening of critical routes) (Scenarios 1-5) Crew Foreman Chain saw operators Laborers Bobcat loader or Rubber tire backhoe, etc. Rubber tire front-end loader-John Deere 644 or equivalent or, Self-loading knucklebooms (Except Scenarios 4 & 5) Log Loader-John Deere 644C or equivalent (Except Scenarios 1-3) Equipment transports	



Use or disclosure of data contained on this sheet is subject to the restriction on the title page of this proposal.



- Ensuring accuracy, completing CQC and collecting load/haul tickets and daily load/haul logs from haul truck operators. The supervisor will complete forms.

Crew foremen report to their designated supervisor. Foremen are responsible to ensure work assignments received from their supervisor are completed to the requirements of the County task order. Foremen are responsible for maintaining the daily personnel and equipment time logs.

Equipment

Debris hauling equipment will include, but is not limited to:

- 16-20 cubic yard dump trucks
- 21-30 cubic yard dump trucks
- 30-50 cubic yard tractor trailers
- 50-75 cubic yard tractor trailers
- 75-100+ cubic yard tractor trailers
- Roll-off dumpsters or any other specialized hauling equipment

Experience has shown that, for longer haul distances, larger capacity trucks (100 + C/Ys) are more cost effective.

All equipment will be mechanically loaded only, and haul truck beds are equipped with tailgates constructed of materials (i.e. chain-link fence, safety fence, etc.) to safely contain debris, allow each haul truck to be loaded to its capacity and allows rapid dumping of debris from the bed. Any haul truck bed that has or will have vertical extensions installed, complies with the following restrictions:

- Haul truck bed extensions comply with all applicable local, state, and federal laws.
- Bed extensions, when installed, are located and secured to the front-end, left side and right side of the bed.
- Bed extensions are not extended beyond 24 inches above the manufacturers bed height.
- Bed extensions are constructed of not less than 2" x 6" lumber placed flush against the manufacturer's bed and each subsequent piece of lumber to withstand loader impact.
- Lumber is secured to the manufacturer's bed with angle or channel iron and bolts.
- Each side extension is secured with metal brackets and bolts to the front-end extension.

All supervisors will use the check sheet provided by BCS Safety Officer to ensure all safety equipment is maintained and operable on all debris hauling equipment to ensure compliance with the Corporate Safety Plan.

Maintenance/Fuel Vehicles and Personnel

Maintenance/fuel vehicles is assigned and manned as needed to provide an adequate supply of fuel and to provide all required field maintenance to ensure equipment operations.

Operations

All field supervisors ensure that all debris-hauling operators are licensed and/or certified to operate required equipment. All debris-hauling operators are given area maps designating assignment/authorized areas of operations as well as transport routes designated and/or approved by



the County. All debris haul operators visibly display colored signs provided by BES and, if applicable, the County. BES signs are secured, weather-proof signs will be placed on the driver and passenger doors of the vehicle cab. Any signs provided by the County are displayed on both sides of the forward most section of the vehicle bed, unless otherwise directed by the County. All signs are removed from the exterior of the vehicle, at close of business each day and secured by the driver to prevent theft or loss.

Colored paper signs/passes are displayed in the driver's side windshield of each vehicle. The color of the sign/pass is subject to change, without notice, to ensure quality control measures regarding authority to enter work sites. Each sign/pass contains the following information: company logo, contract location, the County name, contract number, truck number, date of issue, supervisor name/signature.

All debris pick-up and haul operators maintain the numbered debris hauling/transportation

documentation/verification form "BES Debris Transportation" or tickets provided by the County. Each form contains specific directions. All supervisors ensure that all employees using and/or inputting information on the form are procedurally trained. Each supervisor is responsible for maintaining a supply of the required forms. Forms are distributed by supervisors/foremen to debris haul operators during debris pick-up operations. All debris haul operators maintain daily ticket/haul records that are turned into field supervisors, with copies of load tickets at close of business each day.

Collection of HHW

Crews (1-truck, 2-technicians) make passes through assigned affected areas. Once the team has a full load, they return to the collection site(s) to off-load materials.

Collection of Other Materials

- **Asbestos Containing Materials:** BES has the licensed personnel to remove, package, and dispose of known or suspect asbestos containing materials. If any suspect material is found, BES has inspectors and certified personnel that can sample, remove, package, and dispose of regulated- and non-regulated asbestos containing materials.

- **Hazardous Waste, Bio Hazardous Waste or Other Contaminated Waste:** If directed, BES will remove, package, and dispose of all labeled hazardous waste, bio-hazard waste, or any other contaminated waste.

- **White Goods Containing Freon or Chlorofluorocarbons (CFCs) (refrigerators, freezers, air conditioners, etc.):** For the collection of white goods, a crew consisting of a truck/trailer, skid steer, hand truck, and two recovery technicians. At the curbside, the crews will temporarily secure the door(s) and load the unit on the truck for transport.

- **Cleaning/Staging White Goods containing Freon or CFCs:** Once the white goods reach the staging area(s), they are staged separate from the HHW. The units are opened and putrefied foods inside the unit is placed into containers, each empty unit is sprayed with a sterilization solution. The area for the putrefied foods is limed as needed to control the anticipated odor problems. The unit is then moved to the Freon removal station. Any white goods that could potentially contain Freon or other CFCs will not be disposed of until they have been certified or confirmed as being free of Freon or CFCs. These are staged separate from the white goods that do not contain Freon or



CFCs. Crews at the staging area consist of skid steer, equipment operator and recovery technician.

- **Removal of Putrefied Foods from Warehouse or Commercial Stores:** Removal of large quantities of food, require a different level of PPE. The hazards involved are much greater, including the risk of slips, trips, falls, and cuts. Equipment such as roll off units will be required for the disposal.

- **Street Collection of Non-Freon White Goods:** BES crews for street collection of the non-Freon white goods consist of a skid steer, truck, two dump trucks, two drivers, equipment operator, and a recovery technician. The units are picked up at curbside with the skid steer and loaded into the dump trucks. As the non-Freon units are loaded, the skid steer moves the Freon units to an unencumbered curbside area for pick up by the Freon unit crews. The other white goods are transported a County designated landfill.

- **Residential E-Waste, Small Tools and Equipment:** Any waste that can be recycled is taken to the staging area(s). Batteries are removed where applicable and be placed into drums for disposal. Any equipment containing fuel/oils are staged and the fuel/oils are removed prior to disposal. Any equipment or materials that can be recycled is placed in a separate area for proper disposal.

Debris Disposal

Debris disposal is the pre-planned, pre-approved operation of placing debris in approved DMS sites. Debris disposal operations are segmented into three distinct operations:

1. Haul to and tip at debris disposal site.
2. Physical operation of debris disposal site.
3. Augmentation of debris disposal site permanent staff and equipment.

Disposal Site(s)

A disposal site may be a dump, and/or a landfill owned and operated by private or public sectors. Non-burnable debris are disposed only at a dump and/or landfill designated to receive materials other than toxic hazardous waste.

Equipment

Debris disposal hauling equipment will include, but is not limited to:

1. 16-30 cubic yard dump truck.
2. 30-100 cubic yard tractor-trailer or other such haulers as the County may direct.

Experience has shown that the farther the haul distance, larger capacity trucks are more effective. All haul truck beds are equipped with tailgates constructed of materials (i.e., chain link fence, safety fence, etc.) that safely contain debris, allow each haul truck to be loaded to its capacity and also allow rapid dumping of debris from the bed.

Any haul truck bed that has or will have vertical extensions installed, will comply with the following restrictions:

1. Disposal haul truck bed extensions comply with all applicable local, state, and federal laws. Bed extensions, when installed, are located and secured to the front-end, left side and right side of the bed.

2. Bed extensions will not extend beyond 24 inches above the manufacturers bed height. Bed extensions are constructed of not less than 2"x6" lumber.
3. All disposal trucks are mechanically loaded and pre-measured and accepted by the County before being utilized in debris removal operations.

Maintenance/Fuel Vehicles and Personnel

Maintenance/fuel vehicles are assigned and manned as needed to provide an adequate supply of fuel to maintain equipment operations. Maintenance/fuel vehicles are assigned and manned as needed to provide all required field maintenance to ensure equipment operations.

Safety

All supervisors and/or foremen use the check sheet provided by the assigned BES Safety Officer to ensure all safety equipment is maintained and operable on all debris disposal hauling equipment and to ensure compliance with the Corporate Safety Plan.

E.9 Typical Debris Management Site (DMS)

Construction of debris staging site elements commences immediately upon receipt of a Task Order and NTP from the County. BES will ensure that debris staging site construction is accomplished as rapidly as possible, because of the criticality of staging sites to the debris removal process as a whole.

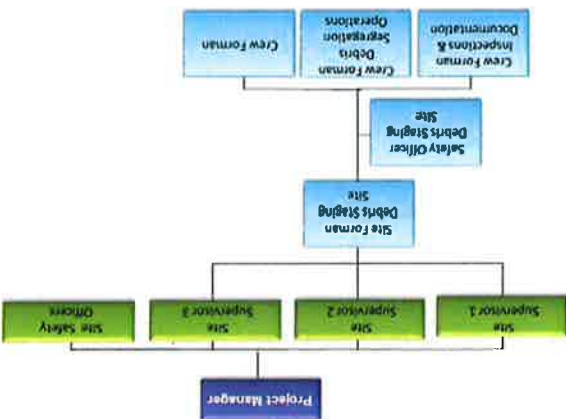
Exhibit E.20 depicts our DMS management that follows on from our operations organizational structure depicted in Exhibit E.15.

Field Supervisors/Crew Foremen

DMS field supervisors report to the senior field supervisor and have the following responsibilities.

- Management of all operations of the DMS to include site safety, haul load inspection, segregation, traffic control, dumping, reduction, security and remediation.
- Safety of all personnel and equipment to ensure compliance with the Corporate Accident Prevention Plan as part of the Corporate Safety Plan.
- Collection of daily personnel and equipment time logs, and their distribution to BES designated representative with a copy given to the County.
- Collecting load/haul tickets and daily load/haul logs from haul truck operators. Inspection tower personnel will complete the forms.
- Crew foremen will report to their designated supervisor and have the following responsibilities.
- Ensure work assignments received from their supervisor are completed to the requirements of the County Task Order.
- Maintaining the daily personnel and equipment time logs.

Exhibit E.20: DMS Management



Equipment

Debris staging site equipment may include but is not limited to the following:

- ▶ Excavators with thumb
- ▶ Track type tractors with root rakes
- ▶ Track type tractors with push blade
- ▶ Farm type tractor with box blade
- ▶ Motor grader
- ▶ Rubber tire loader
- ▶ Tub grinder
- ▶ Brush chipper
- ▶ Air curtain burner

All equipment will meet current safety standards.

Maintenance/Fuel Vehicles and Personnel

Maintenance/fuel vehicles will be assigned and manned as needed to provide an adequate supply of fuel to maintain equipment operations. Maintenance/fuel vehicles will be assigned and manned as needed to provide all required field maintenance to ensure equipment operations.

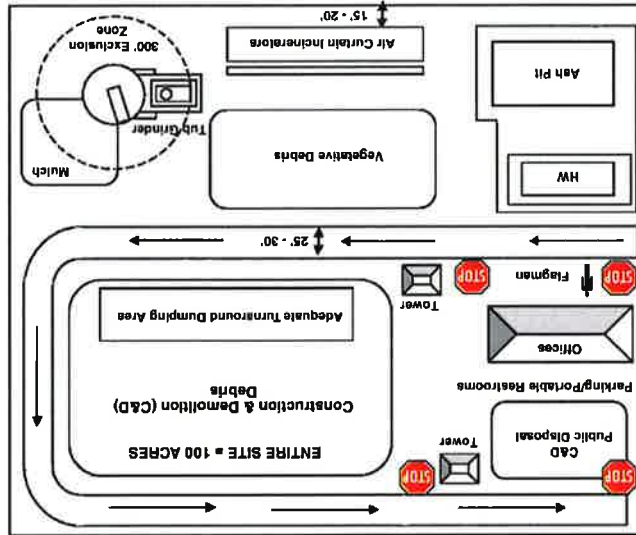
Labors

One to two (1–2) laborers with specialized hand tools for segregation and separation accompany each piece of heavy equipment.

Debris Staging

BES owns and operates 3 FEMA approved debris sites. During Hurricane IRMA BES processed more than 1.5 million CY of debris. During Hurricane Wilma, BES established what became Florida's largest DMS site processing 8 million cubic yards of debris. Our DMS operations, site, and safety plans are "tried and true" over 10 years of DMS development and management. Our management team is ready and able to assist the County with location, traffic routing, setup, management, and closeout of all the necessary DMS locations. Although the layout of a DMS will vary based on the needs and type of event Exhibit E.21 provides an example of a typical debris management site. DMS site design will reflect the type and quantity of material brought to the site.

Exhibit E.21: Typical DMS Site





Tab E: Proposal Matrix

Site Access
Separate points of ingress and egress are established when possible. Temporary acceleration and deceleration lanes are established adjacent to the primary road leading to and from site access points, if approved by the County and appropriate authority having jurisdiction over primary road right-of-way. All temporary roads leading to and through the debris staging site should be constructed and maintained for all weather use (i.e., rock laid roads).

Inspection Towers
Inspection towers are constructed to facilitate observation and quantification of debris hauled for storage at debris staging sites. No less than two inspection towers are used at each debris staging site. One tower at point of ingress for use by BES Representative and the County Inspector, one tower at point of egress to ensure all debris hauling trucks are in fact empty upon leaving the site. The egress tower is manned by at least one representative from the County.

Traffic Controls
Traffic control personnel, with appropriate traffic control safety equipment, are stationed at the ingress observation tower to maintain vehicular and pedestrian traffic control. Additional traffic control personnel are stationed throughout the site, as needed, to enforce proper dumping and prevent personal injury to ensure compliance with the Corporate Safety Plan.

Clearing and Grading
Clearing and grading of debris staging sites are accomplished, to the level required, in accordance with the site management plan and Task Order from the County.

Environmental Protection

BES's Environmental Protection Plan incorporates such issues as erosion control, hazardous and toxic wastes, dust and smoke control. The Clean Water Act, Storm Water Act, Resource Conservation and Recovery Act, Superfund Amendments and Reauthorization Act and others are incorporated in full by BES's Environmental Protection Plan. Environmentally sensitive areas (i.e., wetlands, habitat, historical sites) within or in proximity to a debris staging site will be avoided, designated as sensitive, protected, and access restricted to the extent possible from adverse impact. All requirements of pertinent environmental standards will be complied with.

Debris Storage Areas

Debris is segregated into the following four main areas of concern unless otherwise instructed by the County:

1. **Vegetative Debris.** Vegetative debris is cleaned of C&D debris to the extent possible to facilitate compliance requirements for reduction of vegetative debris.
2. **C&D Debris.** C&D debris is dampened prior to dumping and periodically as needed, to comply with local, State and federal EPA standards.
3. **Recyclable/Salvage.** Recyclable/salvageable materials is stock piled in accordance with Task Order.
4. **Household Toxic Waste (HTW).** HTW is segregated and stored in a County approved containment

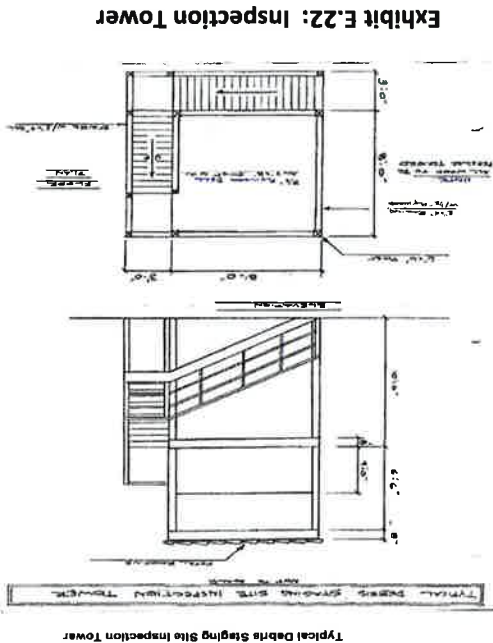


Exhibit E.22: Inspection Tower

requirements of pertinent environmental standards will be complied with.

BES Typical DMS Safety Plan

area. All site personnel receive a safety briefing regarding operations involving HTW to prevent personal injury and ensure compliance with the Corporate Accident Prevention Plan as part of the Corporate Safety Plan. HTW containment site perimeter is posted and secured for personnel safety.

Water Trucks:

The required number of water trucks are stationed at each debris-staging site and perform the following functions.

- ▶ Reduce the threat of friable materials from C&D debris being released into the atmosphere.
- ▶ Reduce the threat of fire from all types of debris. If necessary, water trucks will be utilized in fire suppression operations.
- ▶ Dampen areas, including temporary roadways, to suppress dust from trucks entering and leaving the DMS.

Fire Suppression Equipment:

Fire extinguishers are located, throughout the debris staging sites, as required by the site management plan, site safety plan, OSHA requirements, and the County Task Order. All debris staging site personnel are trained in incipient fire suppression operations and safety procedures, to include operation of fire extinguishers and water trucks and to ensure compliance with the Corporate Safety Plan.

Street/Road Level Segregation:

All foremen will direct debris removal personnel to segregate debris into four areas:

1. Vegetative debris
2. C&D debris
3. Recyclable/salvageable materials
4. HTW

Segregation of debris at the street/road level will not take precedence over completing street/road debris removal operations in a safe and rapid manner. All personnel conducting debris segregation at the street/road level receive a safety briefing on potential hazards and injury prevention to ensure compliance with the Corporate Safety Plan.

Debris Segregation at Staging Sites:

Staging site supervisors ensures that all debris haul operators deposit debris in areas designated for the type debris hauled. Debris hauled to staging sites in mixed loads will be segregated by heavy equipment when possible and by hand crew when necessary.

Vegetative debris is placed into two separate piles:

- ▶ The first pile (pile one) will be the dumping point until a sufficient quantity has been accumulated to commence a continuous reduction operation.
- ▶ Pile two will be started and accumulated until the reduction of the pile one has been completed.
- ▶ At which time, dumping of vegetative debris on pile two will cease and pile one will be replenished. This rotation will continue until the task is completed.





- ▶ All personnel involved in vegetative debris segregation operations will receive a safety briefing for all effected jobs to ensure compliance with the Corporate Safety Plan.
- ▶ C&D debris will be placed into one or more piles, as required, to reduce the threat of a fire conflagration until it is reduced or disposed.

BES will consult with the County, local fire officials, and pertinent environmental officials regarding the requirements for stock piling of C&D debris.

White goods are segregated, as required by the County Task Order. White goods are placed and stored until instructed by the County as to its final disposition.

Salvageable/recyclable materials are segregated, as required by the County Task Order. Salvageable/recyclable materials are segregated and stored until instructed by the County as to its final disposition.

Exhibit E.23 provides a diagram of our Debris Accountability.

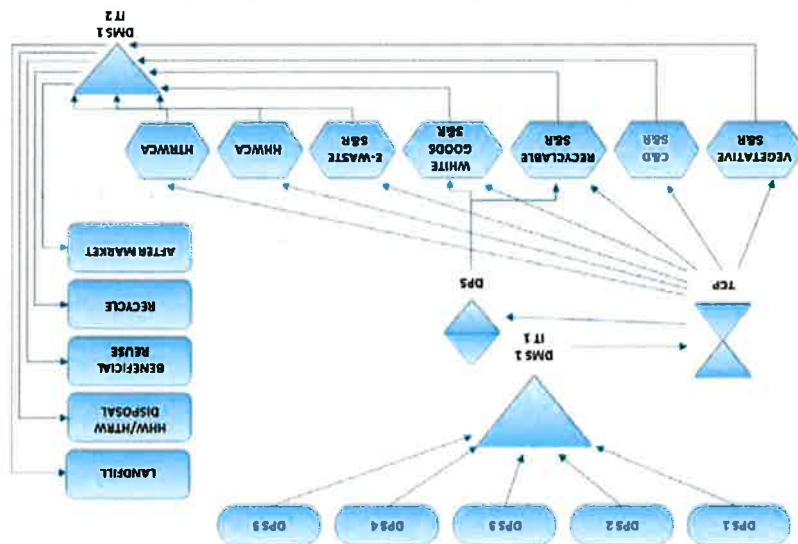


Exhibit E.23: Debris Accountability Flow Chart

This flow chart shows debris documentation accountability and flow of materials from field operations through the DMS to final disposal.

- DPS – Debris Pick-up Site
- DMS – Debris Management Site
- DPS – Debris Pick-up Site
- C&D – Construction and Demolition
- HTRW – Hazardous/Toxic/Radiological Waste
- IT – Inspection Tower
- DSP – Debris Segregation Point
- TCP – Traffic Control Point
- S&R – Storage and Reduction
- HHW – Household Hazardous Waste Containment Area

Debris Reduction

This section discusses guidelines to be followed during debris reduction operations not already addressed in this plan. If required by a County Task Order or NTP, night operations may be conducted. Night operations will be limited to reduction of debris by burning. Night operations will only be conducted upon a determination by the BES Safety Officer and concurrence by the County, that such operations may be conducted in a safe manner.

Grinding, Chipping and/or Shredding Operations

Grinding, chipping, and/or shredding operations are accomplished on all vegetative debris not reduced by burning operations. Grinding, chipping, and/or shredding operations are the preferred method of

reduction for vegetative debris to accomplish environmental resource conservation through recycle/salvage of wood chips. Although this operation is preferred for environmental purposes, it is also the most time consuming and costly reduction operation due to material handling and haul disposal costs after reduction operations have been accomplished. Grinding, chipping, and/or shredding of C&D materials is prohibited by and within numerous jurisdictions. Grinding, chipping, and/or shredding operations will be accomplished on the type of debris (vegetative and/or C&D) as directed by the County Task Order.

Grinding, chipping, and/or shredding of vegetative debris is accomplished on the piles of vegetative debris as set out below:

1. Vegetative debris is placed into two separate piles. The first pile (pile one) is the dumping point until a sufficient quantity has been accumulated to commence a continuous reduction operation. Pile two is started and accumulated until the reduction of the pile one has been completed. At which time, dumping of vegetative debris on pile two will cease and pile one will be replenished. This rotation will continue until the task is completed.
2. Pile two is started and accumulated until the reduction of the pile one has been completed. At which time, dumping of vegetative debris on pile two will cease and pile one will be replenished. This rotation will continue until the task is completed.

All BES personnel involved in vegetative debris grinding, chipping, and/or shredding operations receive a safety briefing for all affected job functions.

Stock pile chips for temporary storage are picked up by a track-type tractor with blade or a rubber tire loader will pick-up. Chips are loaded out and hauled to a final disposal site as quickly as possible to reduce the threat of a fire. All appropriate fire protection measures are established and maintained in accordance with the site management plan, site safety plan, and the County Task Order. Water trucks will reduce the threat of fire from all types of debris. If necessary, water trucks are also used in fire suppression operations.

HHW is excluded from the definition of Hazardous Waste and therefore does not require the same collection or handling procedures as Hazardous Waste.

Acceptable materials include, but are not limited to

- ▶ Waste Oil
- ▶ Waste Fuels
- ▶ Paint
- ▶ Chemicals
- ▶ Antifreeze
- ▶ Pesticides
- ▶ Spray Cans
- ▶ Unidentified Liquids
- ▶ Household Cleaners

Air Curtain Burning/Incinerating

Should Air Curtain Burning be required, BES will work with the County, and the local Department of Health and Environmental Control (DHEC) in the setup of the approved site. Our air curtain burning/incinerating plan follows all Federal, state, and local laws and requirements. Site setup, operations, and closures is as follows:



- ▶ The local fire marshal and or fire department is notified that burning operations will commence at the County's pre-approved site. Potential for fire hazards, other potential problems related to firefighting that could be presented by the location of the site are noted to ensure that adequate fire protection resources are available in the event of an emergency.
- ▶ Buffers: a minimum of 500 feet from the ACB device to homes, dwellings and other structures and 250 feet from roadways. The PBC Department of Health and Environmental Control are contacted prior to burning operations for the latest updates or changes and to ensure buffers are adequate for the area. Buffers are established to the requirements for ACI device(s), in accordance with Air Quality rules.
- ▶ Weather and rainfall is checked prior to burning, a larger buffer may be needed to accommodate a seasonal high-water table due to on-site soil conditions and topography.
- ▶ Storage areas for incoming debris will be a minimum 100 feet from all surface waters of the state. "Waters of the state" includes but is not limited to small creeks, streams, watercourses, ditches that maintain seasonal groundwater levels, ponds, wetlands, etc.
- ▶ Storage areas for incoming debris will be located at least 100 feet from property boundaries and on-site buildings/structures.
- ▶ Air Curtain Incinerators will be located at least 200 feet from on-site storage areas for incoming debris, on-site dwellings and other structures, potable water supply wells, and septic tanks and leaching fields.
- ▶ Wood ash stored on-site will be located at least 200 feet from storage areas for incoming debris, processed mulch or tub grinders (if a grinding site and ACI site is located on the same property). Wood ash shall be wetted prior to removal from the ACI device or earth pit and placed in storage. Stored wood ash will be rewetted prior to removal from the site to minimize airborne emissions.

- ▶ Land applied wood ash either on site or off site is managed in accordance with the guidelines for the land application of wood ash from storm debris burn sites. The ash is incorporated into the soil by the end of the operational day or sooner if the wood ash becomes dry and airborne.
- ▶ Wetlands are avoided, if possible. If wetlands exist or wetland features appear at the site, verification obtained by the local Corps of Engineers office to delineate the areas of concern. Delineated areas shall be flagged and maintained by 100-foot buffer during all on-going activities at the site.
- ▶ Overhead transmission lines, if existing, are noted and checked to accommodate the large dump body trucks/trailers used to haul debris and the intense heat generated by the ACI device. Underground utilities are also identified prior to digging pits for using the ACI device.
- ▶ Sites are secured to prevent unauthorized access to facilities when not in operation or use. Entrances are locked with gates and cables or blocked with trucks or other equipment when the facilities are closed. Security is provided and maintained at all sites and established at site setup.

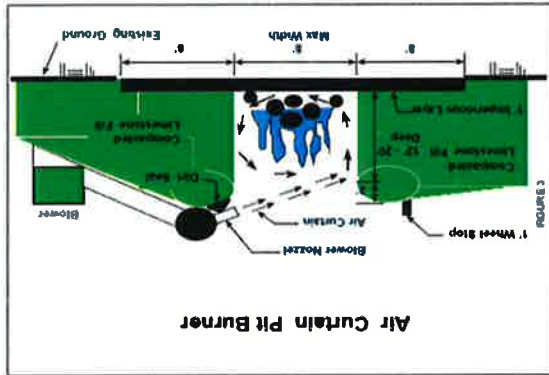


Exhibit E.24: Air Burner Overview

sites and established at site setup.

- ▶ Signs are posted and easy to see with operating hours and information about what types of clean up waste may be accepted. Signs also state the type of material accepted and by only commercial haulers or the general public may deposit waste.
- ▶ Closeout of air curtain incinerator sites is within six (6) months of receiving waste. Should the magnitude of the event require operation beyond six (6) months, appropriate permitting will be obtained if conditions at the site become injurious to public health and the environment, the site will be closed until conditions are corrected or permanently closed.

E.10 Documenting and Resolving Damages

Immediately following a disaster event, damage assessments take place crucial for all involved to document, to the best of their ability, those damage that are a direct result of the event. In the debris world, on that debris generated as a direct result of the event is determined to be eligible. As debris operations commence, additional damages can be caused, not by neglect, but as a direct result of the use of heavy machinery and vehicles.

That is where we must, as a debris team, cooperate to understand the difference of those damages that are a direct result of the event and those that are the contractor's responsibility. Especially, once the power is back on and the "shock" of the event begins to wear off as a sense of normalcy returns. However, those damages that are caused by the contractor are addressed as follows:

1. Applicant receives a claim of damage from a homeowner or debris monitor.
2. A work order ticket is generated and provided to the contractor's project manager.
3. The PM initiates an investigation in to the claim to
- 1) verify the claim is in the contractor's area of operation,
- 2) determine if the damage is pre-existing or truly contractor related, and
- 3) identify the crew(s) operating in the area.
4. The investigation will also include photo documentation and interviews with persons involved.
5. If the damage is determined to be the fault of the contractor, we will contact the claimant to initiate resolution. Resolution can include but not be limited to, requesting the claimant to get three (3) quotes for the repair, a cash settlement or the contractor making a direct repair. In any case, whatever is easier and more convenient for the claimant. Once a resolution has been agreed upon, a release will be provided to the claimant to sign indicating closure to the claim. A copy of the release will be provided to the County and one will be kept in the contractor's file. If the contractor feels the damage is not a result of our operation, we will meet with the County to convey our findings and state our case. In all cases, we will work in good faith to swiftly and adequately bring closures to all damage claims to the satisfaction of all parties.

E.11 Invoicing and Data Management

As a debris management and disposal organization, BCS understands the requirements for accuracy in data management. Our process begins from contract award and continues through to project closeout. Upon contract award BCS contracts manager Becky Bolen activates the electronic project-based procurement and invoice management system. The County's contract requirements and basic information is set-up in the system. This provides the starting point of our documentation process and management well in advance of an event. This "project opening" includes County specific information for tracking and management of debris. At this time subcontractor information such as pay rates for

Photo documentation taken immediately post event
Ability to track claims through resolution and close out



designated scopes of work, certificates of insurance, numbers and types of equipment and other predetermined information is gathered and approved. Our online system project worksheets are designed on FEMA's project worksheets for ease of submissions and reimbursement. All of our systems comply with CFR-44. Reports are generated on a daily, weekly, monthly basis and as required by the County's contract/NTP. At FEMA project closeout all documents are stored for period of seven years as required.

In full compliance with federal funding our management systems capture the following information:

- ▶ Ticket Number
- ▶ Contractor Name
- ▶ Event Name
- ▶ Event Number (FEMA Number)
- ▶ BES Contract Number
- ▶ Division, Sector, Zone – (GPS Coordinates if required)
- ▶ Scope of Work Element (i.e., push/cut and toss, pickup and haul, ROW/ROE etc.)
- ▶ Truck Number
- ▶ Loading Location
- ▶ Field Inspector/Monitor (third party)
- ▶ BES Project Manager/QC Manager
- ▶ TDSRS/DMS Location
- ▶ Measured Truck Capacity
- ▶ Date
- ▶ Site Departure Time
- ▶ Dump Site Location
- ▶ Dump Site Arrival Time
- ▶ Debris Classification (Vegetative, C&D, Mixed)
- ▶ Estimated % Full and Debris Quantity
- ▶ Final Disposal Destination
- ▶ Other Special Considerations (HHW, White Goods, Automobiles, etc.)

Sample Emergency Push/Cut and Toss Ticket

Our detailed invoicing system is tracked by scope of work categories. Tracking of scope of work items is generally the same for all categories with most waste types falling into the following categories.

- ▶ Push/Cut and Toss
- ▶ Pickup and Haul
- ▶ Temporary Debris Storage and Reduction
- ▶ Disposal Operations

Emergency Push or Cut and Toss

Emergency Push or Cut and Toss, clear the roads for first responders by pushing or "tossing" debris to the right-of-way. Debris characterization and removal is tracked in the pickup and haul process. Invoicing for emergency push or cut and toss is usually a time and materials line item. Hours are tracked through the BES, five-part, Storm Related Debris Removal – Time and Material Accounting Ticket. Tickets are signed off daily by the project manager and/or supervisor, client or third-party monitor. Copies are distributed as follows.

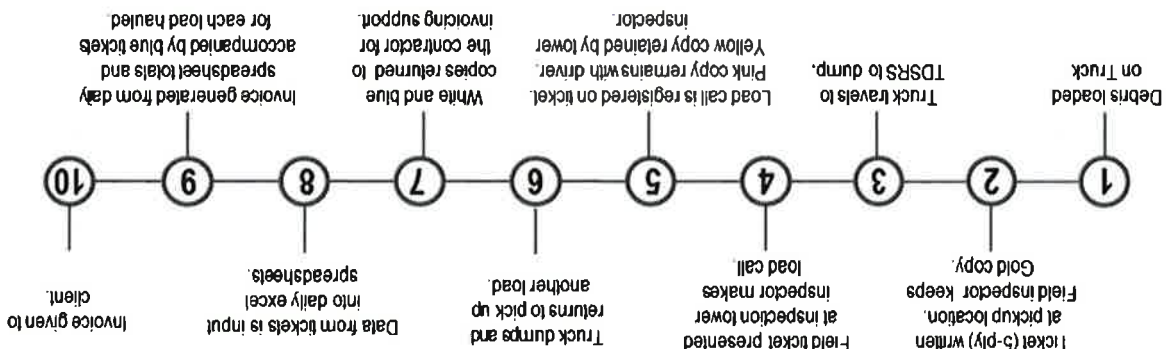
- ▶ White Copy – BES Files
- ▶ Green Copy – BES Invoice
- ▶ Canary Copy – Subcontractor File
- ▶ Pink Copy – Subcontractor (Field)
- ▶ Goldenrod Copy – Client (Field)

Tickets are collected at the end of each day, scanned, and uploaded into our online management systems. All entries are reviewed, approved, and signed off by the project manager or supervisor and the systems contract manager.

Pickup and Haul

Debris tracking begins at the pickup and haul stage. All trucks are certified and logged on the Haul Truck Certified Capacity Log. Each truck is then provided a placard designating the company name, contract name and number, truck number, capacity, and date. Pickup and haul crews include driver, laborer / flagger, loader and operator, third party field monitor. Field monitors will write a 5-part load ticket. Exhibit E.25 depicts the process for the load tickets.

Exhibit E.25: Debris Cost/Documentation Management Process



Load tickets are recorded electronically through iPad/tablets, are scanned and uploaded to our online management systems. Spreadsheets are signed off by supervisors, project managers, and contract control.

Temporary Debris Storage and Reduction Site/Debris Management Site

Each truck must first stop at the debris inspection tower. Inspection tower monitors review each load starting with the load ticket. Monitors verify the truck number, measured capacity, type of debris, and load quantity. Monitors also log the arrival time and the dumpsite location onto the load ticket and sign the ticket, approving the load. Tower monitor gives the pink copy to the driver, yellow copy stays with the tower monitor, and the BES field inspector retains remaining copies. Should a truck have issues, the load is rejected. Truckloads can be rejected for the following reasons:

- ▶ Missing pickup location
- ▶ Missing pickup location field monitor signature
- ▶ Missing copies of the load ticket (ticket should arrive at tower with all 5 parts intact)
- ▶ Truck numbers don't match ticket data

Sample Hanger, Stumps, and Tree Removal Ticket



E.12 Pricing

Our rates and fees for crews, and equipment are provided in H.10 Unite Cost Fee Rate Schedule



Licenses

Tab F:

F. Licenses

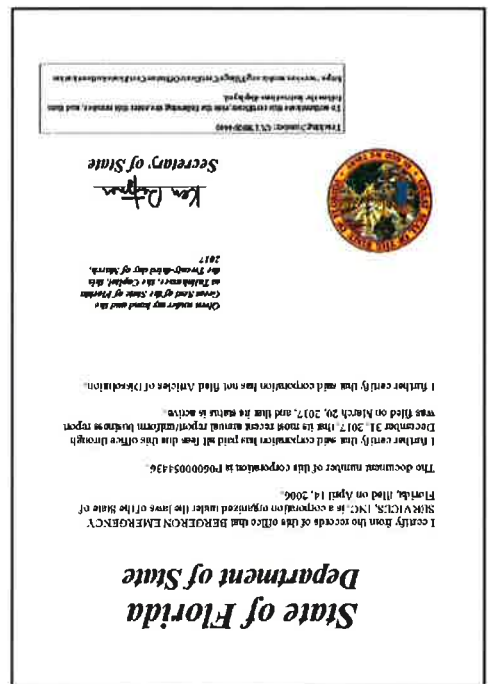
BES is a Florida Corporation; under the guidelines of FEMA for Emergency Debris removal BES is available for debris removal services in all 50 continental United States. A comprehensive list of staff certifications is presented in Appendix B.

Under FEMA 44 CFR 13.36 Procurement guidelines page 133 section C for competition states all procurement transactions will be conducted in a manner providing full and open competition consistent with FEMA standards.

Please see the link below for the referenced FEMA document and an in-depth detail for full and open competition.

<https://www.gpo.gov/fdsys/pkg/CFR-2011-title44-vol1/pdf/CFR-2011-title44-vol1-sec13-36.pdf>

BES holds all required licenses and permits. Our lengthy list of staff certifications is presented in Appendix B. Our licenses also include our license to do business in Florida, current tax receipt, and general contractors license.





Insurance

Tab G:

G: Insurance

Tab G: Insurance

CERTIFICATE OF LIABILITY INSURANCE

OP ID: LE BERGE-5

DATE (MM/DD/YYYY)
12/20/2017

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER
Brown & Brown of Florida, Inc.
Daytona Beach Office
P.O. Box 2412
Daytona Beach, FL 32116-2412

INSURED
BERGERON EMERGENCY SERVICES INC
18612 SW 69TH PLACE
FT LAUDERDALE, FL 33332

CONTACT DENISE D'DABATO
386-262-9601

INSURER(S) AFFORDING COVERAGE
INSURER A: Zurich American Insurance Co.
INSURER B: American Guarantee & Liability
INSURER C: XL Specialty Insurance Company
INSURER D: Steadfast Ins Co

ADDRESS:
D'DABATO@BBDAYTONA.COM

PHONE: 386-262-9601
FAX: 386-239-6729
E-MAIL: D'DABATO@BBDAYTONA.COM

NAIC #
16636
26247
37866
26387

COVERAGES

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR	TYPE OF INSURANCE	ADOL (SUBR)	INSR (YTD)	POLICY NUMBER	POLICY EFF	POLICY EXP	LIMITS
A	COMMERCIAL GENERAL LIABILITY			GLOBE2164904	01/01/2018	01/01/2019	EACH OCCURRENCE \$1,000,000 PREMISES (EA OCCURRENCE) \$300,000 MED EXP (Any one person) \$1,000,000 GENERAL AGGREGATE \$2,000,000 PRODUCTS - COMP/PROP AGG \$2,000,000 COMBINED SINGLE LIMIT \$1M/2M
B	AUTOMOBILE LIABILITY			BAP682164704	01/01/2018	01/01/2019	BODILY INJURY (Per person) \$1,000,000 BODILY INJURY (Per accident) \$1,000,000 PROPERTY DAMAGE (Per accident) \$1,000,000 PIP \$1,000,000
B	UMBRELLA LIAB			AUC938226408	01/01/2018	01/01/2019	EACH OCCURRENCE \$10,000,000 AGGREGATE \$10,000,000 PRO/C-OPS \$10,000,000
B	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY			WC682166206	01/01/2018	01/01/2019	E.L. EACH ACCIDENT \$1,000,000 E.L. DISEASE - EA EMPLOYEE \$1,000,000 E.L. MESSAGE - PRIORITY LIMIT \$625,000
C	EQUIPMENT FLOATER			UM00064270MA17A	01/01/2018	01/01/2019	OCC/AGG \$10MIL/10MIL
D	POLLUTION			EOC6632928	01/01/2018	01/01/2019	

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

CERTIFICATE HOLDER
BERGE01

BERGERON EMERGENCY SERVICES INC
18612 SW 69TH PL
FT LAUDERDALE, FL 33332

AUTHORIZED REPRESENTATIVE

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

ACORD 26 (2016/03)
© 1988-2016 ACORD CORPORATION. All rights reserved.





Required Documents

Tab H:

H: Required Documents
H.1 Proposal Submittal Checklist

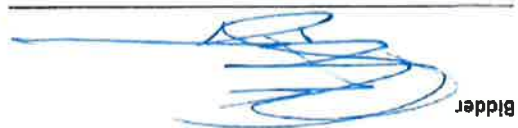
Section 8 – Required Forms

PROPOSAL SUBMITTAL CHECKLIST

- ☒ Proposer's Certification
- ☒ Addendum Acknowledgement
- ☒ Drug-Free Workplace Certificate
- ☒ Sworn Statement Pursuant to Section 287.133 (3)(a) F.S. in Public Entity Crimes
- ☒ Affidavit of Non-Collusion
- ☒ Professional References
- ☒ MWBE Participation Statement
- ☒ Vendor Information
- ☒ W-9 Form
- ☒ Unit Cost Fee Rate Schedule

Submission of one (1) original marked "ORIGINAL", five (5) identical paper copies, and one (1) electronic copy in pdf format on CD.

BY: **Bergeron Emergency Services, Inc.**
Bidder



(Authorized Signature)

9/11/2018
(Date)

Brian Thomason
(Print Name)

This document must be completed and returned with your Submittal

FRANKLIN COUNTY-DISASTER DEBRIS REMOVAL & DISPOSAL SERVICES RFP

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H.2 Proposer's Certification form

PROPOSER'S CERTIFICATION

I have carefully examined the Request for Proposals, Instructions to Proposers, General and/or Special Conditions, Specifications, RFP Proposal and any other documents accompanying or made a part of this invitation. I hereby propose to furnish the goods or services specified in the Request for Proposal at the prices or rates as finally negotiated. I agree that my proposal will remain firm for a period of up to ninety (90) days in order to allow the County adequate time to evaluate the proposal. Furthermore, I agree to abide by all conditions of the proposal.

I certify that all information contained in this RFP is truthful to the best of my knowledge and belief. I further certify that I am duly authorized to submit this RFP on behalf of the Proposer / Consultant as its act and deed and that the Proposer / Consultant is ready, willing and able to perform if awarded the contract. I further certify that this RFP is made without prior understanding, Contract, connection, discussion, or collusion with any person, firm or corporation submitting a RFP for the same product or service, no officer, employee or agent of the Franklin County Board of County Commissioners or of any other proposer interested in said RFP, and that the undersigned executed this Proposer's Certification with full knowledge and understanding of the matters therein contained and was duly authorized to do so.

I further certify that having read and examined the specifications and documents for the designated services and understanding the general conditions for contract under which services will be performed, does hereby propose to furnish all labor, equipment, and material to provide the services set forth in the RFP.

I hereby declare that the following listing states any clarifications, any and all variations from and exceptions to the requirements of the specifications and documents. The undersigned further declares that the "work" will be performed in strict accordance with such requirements and understands that any exceptions to the requirements of the specifications and documents may render the proposal non-responsive.

NO EXCEPTIONS ALLOWED AFTER THE RFP IS SUBMITTED:

Please check one: ☒ I take NO exceptions. ☐ Exceptions:

Bergeron Emergency Services, Inc. NAME OF BUSINESS
19612 SW 69th Place MAILING ADDRESS
Fort Lauderdale, Florida 33332 CITY, STATE & ZIP CODE
(954) 680-6100 / (866) 757-7656 TELEPHONE NUMBER / FAX NUMBER
JOtillge@bergeroninc.com E-MAIL ADDRESS
STATE OF FLORIDA COUNTY OF Broward
65-1274968 FEDERAL IDENTIFICATION #
Brian Thomason, Vice President NAME, TITLE, TYPED
65-1274968 AUTHORIZED SIGNATURE
Fort Lauderdale, Florida 33332 CITY, STATE & ZIP CODE
(954) 680-6100 / (866) 757-7656 TELEPHONE NUMBER / FAX NUMBER
JOtillge@bergeroninc.com E-MAIL ADDRESS

The foregoing instrument was acknowledged before me this 1 day of 9, 2018 by Brian Thomason, who is personally known to me or who has produced as identification and who did take an oath.

GAIL FRIEDRICH Notary Public - State of Florida
 Commission # GG 049660
 My Comm. Expires Feb 4, 2021
 Bonded through National Notary Assn

This document must be completed and returned with your Submittal

FRANKLIN COUNTY-DISASTER DEBRIS REMOVAL & DISPOSAL SERVICES RFP

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H.3 Addendum Acknowledgement

ADDENDUM ACKNOWLEDGEMENT

I have carefully examined this Request for Proposal (RFP) which includes scope, requirements for submission, general information and the evaluation and award process.

I acknowledge receipt and incorporation of the following addenda, and the cost, if any, of such revisions has been included in the price of the proposal.

Addendum # _____	Date: _____	Addendum # _____	Date: _____
Addendum # _____	Date: _____	Addendum # _____	Date: _____

 Addendum #
 Date: _____

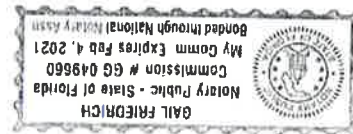
 Addendum #
 Date: _____

 (Authorized Signature)
 Brian Thomason
 (Print Name)

STATE OF FLORIDA
 COUNTY OF Broward

The foregoing instrument was acknowledged before me this 11 day of 9, 20 18 by Brian Thomason, who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires: _____



 Notary Public

This document must be completed and returned with your Submittal

FRANKLIN COUNTY-DISASTER DEBRIS REMOVAL & DISPOSAL SERVICES RFP

H.4 Drug Free Workplace

DRUG FREE WORKPLACE

I, the undersigned, in accordance with Florida Statute 287.087, hereby certify that,

(print or type name of firm)

Bergeron Emergency Services, Inc.

- Publishes a written statement notifying that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the Workplace named above and specifying actions that will be taken against violations of such prohibition.

- Informs employees about the dangers of drug abuse in the workplace, the firm's policy of maintaining a drug free working environment, and available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug use violations.

- Gives each employee engaged in providing commodities or contractual services that are under bid or proposal, a copy of the statement specified above.

- Notifies the employees that as a condition of working on the commodities or contractual services that are under bid or proposal, the employee will abide by the terms of the statement and will notify the employer of any conviction of, please or guilty or nolo contendere to, any violation of Chapter 1893, or of any controlled substance law of the State of Florida or the United States, for a violation occurring in the workplace, no later than five (5) days after such conviction, and requires employees to sign copies of such written statement to acknowledge their receipt.

- Imposes a sanction on, or requires the satisfactory participation in, a drug abuse assistance or rehabilitation program, if such is available in the employee's community, by any employee who is so convicted.
- Makes a good faith effort to continue to maintain a drug free workplace through the implementation of the Drug Free Workplace program.

- "As a person authorized to sign this statement, I certify that the above named business, firm or corporation complies fully with the requirements set forth herein"

(Authorized Signature)



(Date)

9/11/2018

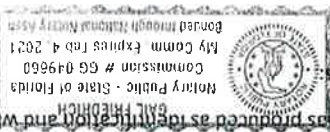
(Print Name)

Brian Thomason

STATE OF FLORIDA

COUNTY OF Broward

The foregoing instrument was acknowledged before me this 11 day of 9, 2018 by Brian Thomason, who is personally known to me or who has produced as identification and who did take an oath.



Notary Public

This document must be completed and returned with your Submittal

FRANKLIN COUNTY-DISASTER DEBRIS REMOVAL & DISPOSAL SERVICES RFP

H.5 Sworn Statement on Public Entity Crimes

SWORN STATEMENT UNDER SECTION 287.133(3)(A), FLORIDA STATUTES, ON PUBLIC ENTITY CRIMES

Before me, the undersigned County, personally appeared Brian Thomason, who, being by me first duly sworn, made the following statement:

1. The business address of Bergeron Emergency Services, Inc. (name of Offeree or business) is 19612 SW 69th Place, Fort Lauderdale, Florida 33332.

2. My relationship to Bergeron Emergency Services, Inc. (name of Offeree or business) is Vice President (relationship such as sole proprietor, partner, president, vice president).

3. I understand that a public entity crime as defined in Section 287.133 of the Florida Statutes includes a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity in Florida or with an agency or political subdivision of any other state or with the United States, including, but not limited to, any proposal or contract for goods or services to be provided to any public entity or such an agency or political subdivision and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy or material misrepresentation.

4. I understand that "convicted" or "conviction" is defined by the Florida Statutes to mean a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, non-jury trial, or entry of a plea of guilt or nolo contendere.

5. I understand that "affiliate" is defined by the Florida Statutes to mean (1) a predecessor or successor of a person or a corporation convicted of a public entity crime, or (2) an entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime, or (3) those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate, or (4) a person or corporation who knowingly entered into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months.

6. Neither the Offeree or Consultant, nor any officer, director, executive, partner, shareholder, employee, member or agent who is active in the management of the Offeree or Consultant, nor any affiliate of the Offeree or Consultant has been convicted of a public entity crime subsequent to July 1, 1989. (Draw a line through paragraph 6 if paragraph 7 below applies.)

7. There has been a conviction of a public entity crime by the Offeree or Consultant, or an officer, director, executive, partner, shareholder, employee, member or agent of the Offeree or Consultant who is active in the management of the Offeree or Consultant or an affiliate of the Offeree or Consultant. A determination has been made pursuant to Section 287.133(3) by order of the Division of Administrative Hearings that it is not in the public interest for the name of the convicted person or affiliate to appear on the convicted vendor list. The name of the convicted person or affiliate is Hearings is attached to this statement. (Draw a line through paragraph 7 if paragraph 6 above applies.)

(Authorized Signature)

Brian Thomason

(Print Name)

STATE OF FLORIDA

COUNTY OF Broward

FRANKLIN COUNTY-DISASTER DEBRIS REMOVAL & DISPOSAL SERVICES RFP

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The foregoing instrument was acknowledged before me this 9th day of 2018 by Brian Thomason, who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires:



This document must be completed and returned with your Submittal

FRANKLIN COUNTY-DISASTER DEBRIS REMOVAL & DISPOSAL SERVICES RFP

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H.6 Affidavit of Non-Collusion and of Non-Interest of Franklin County Employee

AFFIDAVIT OF NON-COLLUSION AND OF NON-INTEREST OF FRANKLIN COUNTY EMPLOYEES

Bergeron Emergency Services, Inc.
Brian Thomason, Vice President, * being first duly sworn, deposes and says that he (it) is the Offeror in the above proposal, that the only person or persons interested in said proposal are named therein; that no officer, employee or agent of the Franklin County Board of County Commissioners or of any other Offeror is interested in said proposal; and that affiant makes the above proposal with no past or present collusion with any other person, firm or corporation.



(Authorized Signature)

(Date)

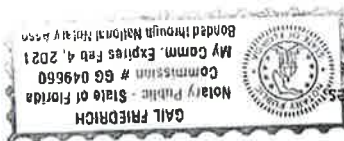
9/11/2018

Brian Thomason
 (Print Name)

STATE OF FLORIDA
 COUNTY OF Broward

The foregoing instrument was acknowledged before me this 11 day of 9, 20 18 by Brian Thomason, who is personally known to me or who has produced as identification and who did take an oath.


 Notary Public



My Commission Expires

*NOTICE: State name of Offeror followed by name of authorized individual (and title) that is signing as Affiant. If Offeror is an individual, state name of Offeror only.

This document must be completed and returned with your Submittal

FRANKLIN COUNTY-DISASTER DEBRIS REMOVAL & DISPOSAL SERVICES RFP

H.7 Professional References

Please refer to Tab D. References.

H.8 MWBE Participation Statement

MWBE PARTICIPATION STATEMENT

Note: The Consultant is required to complete the following information and submit this form with the proposal.

Project Description: Disaster Debris Removal and Disposal Services

Consultant Name: Bergeron Emergency Services, Inc.

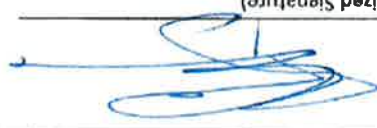
This Consultant (is ☒) (is not ☐) a certified small or Minority or Woman Owned Business Enterprise (MWBE) per 44 C.F.R. § 13.36 (e).

Expected percentage of contract fees to be subcontracted to MWBE(s): 15 %

If the intention is to subcontract a portion of the contract fees to MWBE(s), the proposed MWBE sub-Consultants are as follows:

DBE Sub-Consultant

TBD at time of event

(Date) 9/11/2018	(Authorized Signature)  (Print Name) Brian Thomason
--------------------------------	--

This document must be completed and returned with your Submittal

FRANKLIN COUNTY-DISASTER DEBRIS REMOVAL & DISPOSAL SERVICES RFP

H.9 Vendor Information and W-9 Form

VENDOR INFORMATION

(Please attach a current W9 Form)

Name of Individual or Business Name:

Bergeron Emergency Services, Inc.

Parent Company Name (if different than above):

Bergeron Land Development, Inc.

Taxpayer Identification Number (TIN): 65-1274968

Vendor is:

☒ Corporation

☐ Partnership

☐ Sole Proprietorship

☐ Other (Explain)

Permanent Residence/Corporate Office Address:

19612 SW 69th Place

City Fort Lauderdale

Phone (954) 680-6100

E-mail jortillaga@bergeroninc.com

Payment Address (if different from above):

Address

City

State

Zip Code

Phone

Fax

E-mail

Purchase Order Address (if different from above):

Address

City

State

Zip Code

Phone

Fax

E-mail

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FRANKLIN COUNTY-DISASTER DEBRIS REMOVAL & DISPOSAL SERVICES RFP

Form W-9 (Rev. November 2017)
 Department of the Treasury
 Internal Revenue Service

Request for Taxpayer Identification Number and Certification

Go to www.irs.gov/Form9 for instructions and the latest information.

Give Form to the requester. Do not send to the IRS.

Bergeron Emergency Services, Inc.

1 Name (as shown on your income tax return). Name is required on this line; do not leave this blank.

2 Business name/deprecated entity name, if different from above

3 Check appropriate box for federal tax classification of the person whose name is entered on line 1. Check only one of the following seven boxes.

4 Exemptions (codes apply only to certain entities; not individuals; see instructions on page 8).

5 Address (number, street, and apt. or suite no.) See instructions.

6 City, state, and ZIP code

7 Last account number(s) here (optional)

8 Other (see instructions)

9 Requester's name and address (optional)

10 Requester's name and address (optional)

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100 Requester's name and address (optional)

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, if it is your employer identification number (EIN), if you do not have a number, see How to get a TIN, later.

Note: If the account is in more than one name, see the instructions for line 1. Also see What Name and Number To Give the Requester for guidelines on whose number to enter.

Part II Certification

1. The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and

2. I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and

3. I am a U.S. citizen or other U.S. person (defined below); and

4. The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here

Signature of U.S. person

Date

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following:

- Form 1099-INT (interest earned or paid)

If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See What is backup withholding, later.

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

- Form 1099-A (acquisition or abandonment of secured property)
- Form 1088-C (canceled debt)
- Form 1098-T (tuition)
- Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-K (merchant card and third party network transactions)
- Form 1099-S (proceeds from real estate transactions)
- Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
- Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
- Form 1099-DIV (dividends, including those from stocks or mutual funds)

H.10 Unit Cost Fee Rate Schedule

Unit Cost Fee Rate Schedule

DESCRIPTION OF SERVICE	UNIT	L.S.	NO COST
			UNIT COST

DESCRIPTION OF SERVICE	UNIT	UNIT COST
EMERGENCY ROAD CLEARING AND REMOVAL OF DEBRIS FROM THE PUBLIC RIGHT-OF-WAY		

Backhoe - Rubber Tire Type, J.D. 310 or equal w/bucket & hoe	Hour	\$175.00
Bucket Truck - 50 Ft.	Hour	\$225.00
Bucket Truck - 50' to 75'	Hour	\$250.00
Chipper w/2-man Crew	Hour	\$150.00
Crane - 100 Ton (8 Hr Minimum)	Hour	\$375.00
Crane - 50 Ton	Hour	\$300.00
Crane 30 Ton or larger	Hour	\$250.00
Dozer - D-6 or equivalent	Hour	\$185.00
Dozer-CAT D4 or equivalent	Hour	\$150.00
Dozer-Cat D8 or equivalent	Hour	\$250.00
Dump Truck - 5 CY	Hour	\$45.00
Dump Truck - Trailer, 50-80 cubic yard	Hour	\$145.00
Dump Truck-Tandem, 14-18 cubic yard	Hour	\$65.00
Dump Truck-Trailer, 24-40 CY	Hour	\$75.00
Dump Truck-Trailer, 41-60 CY	Hour	\$90.00
Dump Trailer w/Tractor, 30 to 40 CY	Hour	\$75.00
Dump Trailer w/Tractor, 41 to 50 CY	Hour	\$85.00
Dump Trailer w/Tractor, 51 to 60 CY	Hour	\$90.00
Dump Truck - 10 to 15 CY	Hour	\$55.00
Walking Floor Trailer w/Tractor, 100CY	Hour	\$175.00
Equipment Transports	Hour	\$120.00
Excavator - Cat 320 or equivalent	Hour	\$175.00
Excavator - Cat 325 or equivalent	Hour	\$225.00
Excavator - Cat 330 or equivalent	Hour	\$275.00
Excavator - Rubber Tired with debris grapple	Hour	\$175.00

This document in its entirety must be completed and returned with your Submittal

FRANKLIN COUNTY-DISASTER DEBRIS REMOVAL & DISPOSAL SERVICES RFP 45

Unit Cost Fee Rate Schedule (Page 2 of 7)		
DESCRIPTION OF SERVICE	UNIT	UNIT COST
EMERGENCY ROAD CLEARING AND REMOVAL OF DEBRIS FROM THE PUBLIC RIGHT-OF-WAY (CONTINUED)		
Farm Tractor w/Boxblade	Hour	\$125.00
Feller Bunchers 611 Hydro-Ax or equivalent	Hour	\$175.00
Forklift - Extends Boom with debris grapple	Hour	\$145.00
Jetter Vac Truck	Hour	\$300.00
Loader - Bobcat, 753 or John Deere 648-E with debris grapple or equivalent	Hour	\$130.00
Loader - Front End, 544 or equal with debris grapple or equivalent	Hour	\$175.00
Loader - Knuckleboom - 216 Prentice or equivalent	Hour	\$200.00
Loader - Self, Knuckle Boom Truck, 25-35 CY Body	Hour	\$225.00
Loader - Self, Knuckle Boom Truck, 35-45 CY Body	Hour	\$250.00
Loader - Skid Steer-753 Bobcat w/Bucket or equivalent	Hour	\$130.00
Loader - Steer-753 Bobcat Skid with Street Sweeper or equivalent	Hour	\$130.00
Loader - Towed w/Tractor, Prentice 210 or equivalent	Hour	\$200.00
Loader - Wheel JD 644, or equivalent, with debris grapple or equivalent	Hour	\$225.00
Loader - Wheel, Cat 955 or equivalent	Hour	\$275.00
Loader - Wheel, Cat 966 or equivalent	Hour	\$300.00
Loader - Wheel, JD 644, 2-3 CY Articulated w/Bucket or equivalent	Hour	\$225.00
Log skidder-JD 648E, or equivalent	Hour	\$175.00
Motor Grader-CAT 125 - 140HP or equivalent	Hour	\$185.00
Pickup Truck - Unmanned	Hour	\$40.00
Portable Light Plant	Hour	\$50.00
Power Screen	Hour	\$275.00
Loader-Self, Scraper CAT 623 or equivalent	Hour	\$300.00
Stacking Conveyor	Hour	\$300.00
Stump Grinder/ Vermeer 252 or equivalent	Hour	\$125.00
Street Sweeper	Hour	\$230.00
Sweeper - open air broom	Hour	\$130.00
Trackhoe 690 J.D. or equivalent	Hour	\$175.00

FRANKLIN COUNTY-DISASTER DEBRIS REMOVAL & DISPOSAL SERVICES RFP

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Unit Cost Fee Rate Schedule (Page 3 of 7)

DESCRIPTION OF SERVICE			UNIT	UNIT COST
EMERGENCY ROAD CLEARING AND REMOVAL OF DEBRIS FROM THE PUBLIC RIGHT-OF-WAY (CONTINUED)				
Truck - 1 ton Pickup	Day	\$350.00		
Truck - 1/2 ton Pickup	Day	\$300.00		
Truck - 3/4 ton Pickup	Day	\$325.00		
Truck - 6 Wheel Drive Heavy Off Roads	Hour	\$100.00		
Truck - Box	Day	\$120.00		
Truck - Service	Hour	\$90.00		
Truck - Supplies	Hour	\$25.00		
Truck - Water	Hour	\$80.00		
Utility Van	Day	\$350.00		
Other (List)				
Other (List)				
Other (List)				

FRANKLIN COUNTY-DISASTER DEBRIS REMOVAL & DISPOSAL SERVICES RFP

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Unit Cost Fee Rate Schedule (Page 4 of 7)		
DESCRIPTION OF SERVICE	UNIT	UNIT COST
DEBRIS REMOVAL SERVICES		
Debris Removal from Event Site and Hauling to DMS 0-30 Miles.	CY	\$9.75
Debris Removal from Event Site and Hauling to Landfill or Final Disposal Site* 0-30 Miles.	CY	\$9.75
Debris Removal from DMS and Hauling to Landfill or Final Disposal Site* 0-30 Miles.	CY	\$4.75
Debris Removal from Event Site and Hauling to DMS 31-60 Miles.	CY	\$11.00
Debris Removal from Event Site and Hauling to Landfill or Final Disposal Site* 31-60 Miles.	CY	\$11.00
Debris Removal from DMS and Hauling to Landfill or Final Disposal Site* 31-60 Miles.	CY	\$6.00
Debris Removal from Event Site and Hauling to DMS 61+ Miles.	CY	\$14.00
Debris Removal from Event Site and Hauling to Landfill or Final Disposal Site* 61+ Miles.	CY	\$14.00
Debris Removal from DMS and Hauling to Landfill or Final Disposal Site* 61+ Miles.	CY	\$9.00
White Goods removal, segregation and disposal at approved location*	Item	\$60.00
HAZWASTE removal, segregation and packaging at DMS for disposal by others	Pound	\$80.00
Freon Management, Recycling and Disposal*	Per unit	\$120.00
Carcass Removal, Transportation and Disposal*	Pound	\$6.00
(Removal of debris that will decompose such as animals or organic	Pound	\$6.00
Waterway Debris Removal	CY	\$65.00
Debris removal from canals, rivers, creeks, streams & ditches	CY	\$21.00
Sand Collection and Screening	CY	\$21.00
Pick up, screen and return debris laden sand/mud/dirt/rock	CY	\$2,500.00
Vessel Removal	Unit	\$17.00
Demolition of Private Structure	CY	\$275.00
Vehicle Removal	Unit	\$45.00
Electronic Waste	Unit	\$50.00
Removal of electronic debris that contain hazardous materials, such as cathode ray tubes. Includes computer monitors and televisions	Unit	\$50.00
Removal of waste capable of causing infection to humans (Animal waste, human blood, pathological waste)	Pound	\$50.00

*NOTE: Contractor will pay tipping fee or other disposal fee at final disposal site(s) and charge Franklin at cost. All final disposal sites must be approved by Franklin County.

FRANKLIN COUNTY-DISASTER DEBRIS REMOVAL & DISPOSAL SERVICES RFP

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Unit Cost Fee Rate Schedule (Page 5 of 7)		
DESCRIPTION OF SERVICE	UNIT	UNIT COST
TREE OPERATIONS, INCLUDING HAULING		
Hazardous Trees Removal 6" diameter to 12" diameter	Tree	\$75.00
Hazardous Trees Removal >12" diameter to 24" diameter	Tree	\$200.00
Hazardous Trees Removal >24" diameter to 36" diameter	Tree	\$375.00
Hazardous Trees Removal >36" to 48"	Tree	\$450.00
Hazardous Trees Removal >48" +	Tree	\$575.00
Hazardous Limbs Removal >2"	Tree	\$110.00
Hazardous Stumps Removal >24" - 36"	Stump	\$400.00
Hazardous Stumps Removal >36" - 48"	Stump	\$525.00
Hazardous Stumps >48" +	Stump	\$650.00
Stump Fill Dirt	CV	\$30.00
Fill dirt for stump holes after removal		

DESCRIPTION OF SERVICE	UNIT	UNIT COST
MANAGEMENT AND REDUCTION		
Grinding		
Grinding/chipping vegetative debris	CV	\$2.75
Air Curtain Burning		
Air Curtain Burning vegetative debris	CV	\$2.25
Open Burning		
Open Burning vegetative debris	CV	\$1.75
Compacting		
Compacting vegetative debris	CV	\$1.75
Debris Management Site Management		
Preparation, management, and segregating at debris management site	CV	\$1.00

FRANKLIN COUNTY-DISASTER DEBRIS REMOVAL & DISPOSAL SERVICES RFP

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Unit Cost Fee Rate Schedule (Page 6 of 7)		
DESCRIPTION OF SERVICE	UNIT	UNIT COST
FINAL DISPOSAL		
Tipping Fees (Vegetative) <i>Fee includes negotiated contract price or pass through amount for vegetative</i>	CY	PASS THROUGH
Tipping Fees (Mix) <i>Fee includes negotiated contract price or pass through amount for mix</i>	CY	PASS THROUGH
Tipping Fees (C&D) <i>Fee includes negotiated contract price or pass through amount for C&D</i>	CY	PASS THROUGH

DESCRIPTION OF SERVICE	UNIT	UNIT COST
MISCELLANEOUS EQUIPMENT & SERVICES		
Hay bales	Each	\$110.00
Staked Silt Fence	LF	\$22.00
Fill Dirt	CY	\$30.00
Tree Protection, as required	LF	\$45.00
Dewater, as required	Hour	\$275.00
Bagged Ice, 50/100 lbs	per	\$75.00
Bottled Water, Palletized Truck Load	Lb	\$3.00
Bulk Water, Tanker	Gal	\$4.00
Water Tanker for Bulk Water, Tanker	Gal	\$4.00
Light Tower w/Generator	Day	\$350.00
Office Trailer, 40 ft	Day	\$150.00
Portable Toilet, Single	Day	\$40.00
Portable Toilet, Single	Week	\$280.00

FRANKLIN COUNTY-DISASTER DEBRIS REMOVAL & DISPOSAL SERVICES RFP

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Unit Cost Fee Rate Schedule (Page 7 of 7)		
DESCRIPTION OF SERVICE	UNIT	UNIT COST
PERSONNEL RATES		

Traffic Control Personnel	Hour	\$35.00
Laborer	Hour	\$35.00
Survey Person w/Truck	Hour	\$75.00
Inspector w/Vehicle	Hour	\$55.00
Chainsaw w/Operator	Hour	\$39.00
Foreman w/Truck	Hour	\$90.00
Superintendent w/Truck	Hour	\$90.00
Climber w/Gear	Hour	\$90.00
Mechanic w/Truck and Tools	Hour	\$80.00
Ticket Writers / Individual	Hour	\$30.00
Clerical / Individual	Hour	\$35.00
Program Management Services – Professional	Hour	\$55.00
Program Management Services – Administrative	Hour	\$45.00
Other (List)	Hour	
Other (List)	Hour	
Other (List)	Hour	



Appendix A Resumes

Appendix A: Resumes

Brian Thomason
Vice President of Operations

Mr. Thomason is a senior manager who led hundreds of debris projects in over 25 major disaster declarations with direct responsibility for resolution of program issues associated with all categories of the FEMA Public Assistance Program. Drawing from past experiences as an Emergency Manager, he has assisted local units of government with recovery efforts stemming from natural disasters, and is experienced in managing a full range of recovery projects from conception to completion. Prior to working for BES, he served as Cumberland County, North Carolina Emergency Management Agency, Deputy Director with duties that included coordination of Emergency Management Operations countywide. As a firefighter, Mr. Thomason also served as a Hazardous Materials Response Specialist and was assigned to the NC Hazardous Materials Regional Response Team (RRT#3) and was requested on several occasions to provide Hazardous Materials Technician Training and Instruction, Confined Space Training, and Trench Rescue Training through the NC Department of Insurance in various locations throughout the state.

DISASTER RECOVERY EXPERIENCE

- ▶ 2017 Hurricane Irma, \$29,700,000 FEMA #: DR-4337
 - > Client: 22 Communities, 2 FDOT Districts, 1 School Board 1 University, 1 SWA, State of Florida
 - > Scope of Work: Emergency push, Pickup and haul, hangers and stumps, temporary debris management sites, Over 2 million CY of debris.
 - ▶ 2016 Hurricane Matthew, Volusia County Florida; FEMA #: DR-4283
 - > Client: Volusia County School Board
 - > Scope of Work: Hanging limb and Tree Removal. Scope required returning 81 schools to normal operation in 48 hrs.
 - ▶ 2016 Hurricane Matthew, FDOT District 5; FEMA #: DR-4283
 - > Client: FDOT District 5
 - > Scope of Work: Load haul, hanging limb and tree removal
 - ▶ 2016 City of Lighthouse Point Florida, Tornado Response
 - > Client: City of Lighthouse Florida
 - > Scope of Work: Pickup and haul of storm related mixed debris
 - ▶ 2016 City of Sarasota, City of Bradenton, Florida, Tornado Response
 - > Client: City of Lighthouse Florida
 - > Scope of Work: Pickup and haul of storm related mixed debris.



Certifications

- Incident Command System (ICS) certified;
- ICS-100
- ICS-200
- An orientation to Community Disaster Exercises IS-120
- Radiological Emergency Management IS-3
- (NIMS) certified 700
- National Response Plan (NRP) 800
- Hazardous Materials Response Trainer
- Certified Instructor (NC) Hazardous Materials and Fire Services
- Operations coursework associated with Emergency Manager Accreditation



Brian Thomason—Vice President of Operations

- ▶ 2015 Texas Tornadoes, Cities of Jackson Lake and Richmond, Texas
 - > Clients: City of Jackson Lake and City of Richmond, Texas
 - > Scope of Work: Oversight of debris removal operations with two crews phasing in additional crews as the operation progressed. All operations were performed in compliance with the FEMA Public Assistance Program
- ▶ 2013 Hurricane Sandy New York City:
 - > Client: U.S. Army Corps of Engineers
 - > Scope of Work: Removal of Stumps and Flush Cuts in all Five New York City Boroughs directing the subcontractor's daily activities, monitoring and reporting progress to the USACE. Contract management, subcontract management.
- ▶ 2013 Hurricane Sandy, Colts Neck, New Jersey:
 - Scope of Work: Provided The Township of Colts Neck, New Jersey with removal of storm-related debris.
- ▶ 2012 Tropical Storm Isaac:
 - Client: Indian Trail Improvement District
 - Scope of Work: Removal and disposal of 224 tons of dead fish from Indian Trail improvement district canals.
- ▶ 2010 Broward County, Solid Waste and Recycling Division – Processing and disposal of all vegetative and non-vegetative material to landfill and recycling locations.
- ▶ 2010 BP Oil Spill – Oversaw daily logistical operations for marine vessel laydown yards including: boom deployment, decontamination of vessels and skimmer deployment. Monitored all incoming and outgoing resources for the deep water horizon project.
- ▶ 2009 Kentucky Ice Storm – Cleanup in Ballard and Hart Counties for the State of Kentucky
- ▶ Transportation Cabinet, clearing debris removal, dumping of over 1.2 million cubic yards of debris.
- ▶ 2008 Hurricane Ike – Cleanup in the communities of Baytown, El Lago, Galveston, Nassau Bay, Piney Point Village, and Taylor Lake Village in Texas.
- ▶ 2007 Tornado – Recovery in the Town of Lady Lake, Florida.
- ▶ 2006 Red Tide – Cleanup in the Town of Long Boat Key and other miscellaneous west coast Florida communities.
- ▶ 2005 Hurricanes Dennis, Katrina, Rita and Wilma – Debris cleanup and management following for applicants located in 23 Florida communities.
- ▶ 2004 Hurricanes and Tropical Storms Charley, Frances, Ivan, and Jeanne – Debris cleanup for applicants in 43 Florida communities.
- ▶ 2003 Hurricane Isabel – Cleanup for 9 of 13 jurisdictions who are members of the Central Virginia Waste Management Authority.
- ▶ 2003 Emergency Road Repairs – Levy County.
- ▶ 2002 Public Utilities Sewer Breach – Venice, Florida.
- ▶ 2002 Ice Storm Cleanup – Independence, Missouri.
- ▶ 2002 Hurricane Lili – Cleanup in the communities of Crowley and Carencro, Louisiana.
- ▶ 2001 Ice Storms – Response for the Arkansas State Highway and Transportation Department.
- ▶ 2001 Red Tide Cleanup – Town of Long Boat Key, miscellaneous west Florida cities.
- ▶ 2000 Flood Cleanup – City of Sweetwater, Florida.
- ▶ 1999 Tornadoes – Del City, Oklahoma; Vienna, Georgia; USDA NRCS, Oklahoma.
- ▶ 1999 Train Derailment/Fighter Plane – Brandon CSX Train derailment; Patrick AFB F-16 recovery.
- ▶ 1999 Hurricane Floyd – 20 Separate communities stretching from Key West, Florida; Charleston, South Carolina; Chatham County, Georgia to the North Carolina/Virginia State Borders in Murreletsboro, North Carolina.



Certifications

Incident Command System (ICS) certified 100 ICS - 200 ICS - 800.b National Incident Management System (NIMS) certified IS-00700.a Radiological Emergency Management IS-3 TS27, Logistics Operations Management in Disaster OSHA 10, 30, 40 HAZWOPER Traffic Control Course for The American Traffic Safety Services Association (ATSSA) Qualified Stormwater Management Inspector CPR/First Aid Certified



**Jason Ohtlidge
Operations Manager**

Mr. Ohtlidge has over 10 years of experience in construction, trucking, and heavy equipment management services including mixed waste bulk hauling. He has 5 years' experience in disaster recovery services. From being a skilled operator of heavy equipment to project field supervision to operations management, he has specific skills and experience in deployment and management of crews and equipment for emergency response and debris cleanup projects. He can be counted on for his conscious approach to safety, time management, and job schedule.

- ▶ Grapple Truck Fleet Manager 2014 – Present
 - > Management and upkeep of fleet
 - > Collection of over 20,000 tons of bulk debris annually for multiple municipal contracts.
 - > Oversight of routes and schedules
 - > Conducts weekly safety meetings
 - > Reviews daily field reports
 - > Management of customer and client issues and corrective measures
 - > Responsible for budgets and invoicing
- ▶ Logistics Management
 - > Manages a fleet of company owned vessels for rapid deployment to waterway debris issues
 - > Manages all small tool inventories (chainsaws, vests, etc.)
 - > Works closely with company maintenance facility to ensure coordination with all BLD resources are seamless.

DISASTER RECOVERY EXPERIENCE

- ▶ 2017 Hurricane Irma, \$29,700,000 FEMA #: DR-4337
 - > Client: 22 Communities, 2 Counties, 1 FDOT Districts, 1 School Board 1 University, 1 SWA; State of Florida
 - > Scope of Work: Emergency push, Pickup and haul, hangers and stumps, temporary debris management sites, Over 2 million CY of debris.
- ▶ 2016 Hurricane Matthew, Volusia County Florida FEMA #: DR-4283
 - > Client: Volusia County School Board
 - > Scope of Work: Hanging limb and Tree Removal. Scope required returning 81 schools to normal operation in 48 hrs.
- ▶ 2016 Hurricane Matthew, FDOT District 5; FEMA #: DR-4283
 - > Client: FDOT District 5
 - > Scope of Work: Load haul, hanging limb and tree removal



Jason O'Hilige—Operations Manager

- ▶ 2016 City of Lighthouse Point Florida, Tornado Response
 - > Client: City of Lighthouse Florida
 - > Scope of Work: Pickup and haul of storm related mixed debris
- ▶ 2016 City of Sarasota, City of Bradenton, Florida, Tornado Response
 - > Client: City of Lighthouse Florida
 - > Scope of Work: Pickup and haul of storm related mixed debris
- 2012 Tropical Storm Isaac:
 - Client: Indian Trail Improvement District
 - Scope of Work: Removal and disposal of 224 tons of dead fish from Indian Trail improvement district canals.





Lee Buffington Project Manager

Mr. Buffington has substantial experience in disaster response and recovery with over eight projects completed. He has worked with DTS, Inc for over fifteen years and providing contract and project management. He owns and operates several companies that are associated with the disaster recovery management industry to include trucking/hauling, tree services, and landscaping. Lee builds relationships with our clients through being consistent and competent within the industry. Mr. Buffington is a remarkable asset to our company and its' partner relationships.

DISASTER RECOVERY EXPERIENCE

- ▶ 2017 Hurricane Irma, \$29,700,000 FEMA #: DR-4337
 - > Client: 22 Communities, 2 Counties, 1 FDOT Districts, 1 School Board 1 University, 1 SWA; State of Florida
 - > Scope of Work: Emergency push, Pickup and haul, hangers and stumps, temporary debris management sites, Over 2 million CY of debris.
- ▶ 2016 Hurricane Matthew, Volusia County Florida
 - FEMA #: DR-4283
 - > Client: Volusia County School Board
 - > Scope of Work: Hanging limb and Tree Removal. Scope required returning 81 schools to normal operation in 48 hrs.
- ▶ 2016 Hurricane Matthew, FDOT District 5; FEMA #: DR-4283
 - > Client: FDOT District 5
 - > Scope of Work: Load haul, hanging limb and tree removal
- ▶ 2016 Hurricane Matthew, Post Cleanup; FEMA #: DR-4283
 - > Client: South Carolina; Glynn County GA
 - > Scope of Work: debris cleanup and removal of hazardous limbs and trees. Total CY Hauled & Removed 278,979
- ▶ 2015 South Carolina Flooding,
 - > Client: Sunter County, Williamsburg County, Florence County
 - > Scope of Work: Mixed waste Debris Removal
- > C&D: 29,234 cubic yards hauled to the disposal site
- > HHW Collected: 66,720 pounds collected and hauled to E-Waste: 65,080 pounds collected and hauled to disposal site
- > White Goods and E-Wastes by Unit: Almost 1,000 pieces collected removed and hauled to appropriate disposal site

Education
 Technician Pretoria
 South Africa, 1992
 U.S. Equivalent of Bachelor's Degree
 in Fire Technology, 1998
 Fire Prevention; College of DuPage, 1998.

Certifications
 Registered in the State of Illinois as
 EMT-I/OSHA 10 & 30 Hour class
 Cranes, Derek's hoists
 Florida International University; Maintenance
 of Traffic Level Advanced
 OSHA Training Institute; OSHA 502
 First aid / CPR Class
 Competent person confined space instructor
 Basic rigging instructor
 Forklift Operator instructor
 Certified First Aid/CPR/AED instructor
 OSHA Focus Four
 40 Hour Hazwoper Class
 5600 Disaster Site Worker Train-the-Trainer
 Class

Lee Buffington—Project Manager

- ▶ 2014 South Carolina Ice Storm
 - > Client: SCDOT
 - > Scope of Work: debris removal, hazardous limbs and hazardous trees
- ▶ Marion County, SC: Over 500,000 cubic yards of debris hauled and reduced
- ▶ Dillon County, SC: Over 200,000 cubic yards of debris hauled and reduced
- ▶ 2011 Connecticut Ice Storm
 - > Client: CTDOT; Town of Bloomfield, CT
 - > Scope of Work: Debris Hauling and removing hazardous limbs and trees
- ▶ Town of Bloomfield, CT: 173,100 cubic yards of vegetative debris
- ▶ CTDOT: 129,924 cubic yards of vegetative debris
- ▶ 2011 Hurricane Irene
 - > Client: NCDOT
 - > Scope of Work: Debris Hauling and removing over 30,000 tons removed from rights-of-way
- ▶ Edgecombe County, NC: 13,809 tons of debris was removed and hauled
- ▶ Nash Count, NC: 6,816 tons of debris was removed and hauled
- ▶ Wayne County, NC: 1,892 tons of debris was removed and hauled
- ▶ Wilson County, NC: 2,443 tons of debris was removed and hauled
- ▶ Halifax County, NC: 6,341 tons of debris was removed and hauled
- ▶ 2011 Georgia and Tennessee Tornado
 - > Client: Dade County GA; Catosa County, GA; Rabun County, GA; City of Red Bank, TN
 - > Scope of Work: Debris removal, supervision of burning and reduction sites
- ▶ Catosa County GA: Over 500,000 cubic yards of debris was removed and hauled, hazardous trees and hazardous limbs were removed and hauled
- ▶ Dade County, GA: 320,000 cubic yards of debris was removed and hauled
- ▶ Rabun County GA: 19,000 tons of debris was removed and hauled
- ▶ City of Red Bank, TN: 1,500 tons of vegetative debris was removed and hauled, hazardous trees and hazardous limbs were removed and hauled
- ▶ 2009 Missouri Ice Storm
 - > Client: Dunklin County, MO
 - > Scope of Work: Removed and hauled 387,000 CY of vegetative debris.
- ▶ 2008 Hurricane Ike, Texas
 - > Client: Liberty County; Tyler County; San Jacinto; Walker County; New Waverly, TX; Houston County; Huntsville
 - > Scope of Work: Removal of 1.862 million CY of debris from rights-of-way, supervise reduction sites.
- ▶ Liberty County (Pct 2, 3 & 4): 850,000 CY of vegetative debris, hanger and leaner trees
- ▶ Tyler County: 320,000 CY of vegetative debris, hanger and leaner trees
- ▶ San Jacinto: 620,000 CY of vegetative debris, hanger and leaner trees
- ▶ Houston County 30,000 CY of vegetative debris was removed and hauled.
- ▶ Walker County 20,000 CY of vegetative debris were removed and hauled.
- ▶ New Waverly: 10,000 CY of vegetative debris were removed and hauled.
- ▶ Huntsville: 12,000 CY of vegetative debris was removed and hauled



Certifications
Debris Management (G202)
(TS RM2)
National Incident Management System (NIMS)
certified 700.a
Disaster Reconstruction Certification
CPR/First Aid Certified



Becky Bolen Contract Management/Subcontracts

Becky Bolen has over 10 years of debris management contract services. She is involved in direct oversight of invoicing, data management, and documentation retention for all BBS projects. She is also responsible for subcontractor relations and RFP responses. Becky was involved in the final audit and closeout of BBS's Kentucky Transportation Cabinet projects. These projects spanned across four KYTC districts and five counties. Due to her tireless work, BBS received letters of recommendation from all project areas.

DISASTER RECOVERY EXPERIENCE

- ▶ 2017 Hurricane Irma, \$29,700,000 FEMA #: DR-4337
 - > Client: 22 Communities, 2 Counties, 1 FDOT District, 1 School Board 1 University, 1 SWA; State of Florida
 - > Scope of Work: Emergency push, Pickup and haul, hangers and stumps, temporary debris management sites, Over 2 million CY of debris.
 - ▶ 2016 Hurricane Matthew, Volusia County Florida FEMA #: DR-4283
 - > Client: Volusia County School Board
 - > Scope of Work: Hanging limb and Tree Removal. Scope required returning 81 schools to normal operation in 48 hrs.
 - ▶ 2016 Hurricane Matthew, FDOT District 5; FEMA #: DR-4283
 - > Client: FDOT District 5
 - > Scope of Work: Load haul, hanging limb and tree removal
 - ▶ 2016 City of Lighthouse Point Florida, Tornado Response
 - > Client: City of Lighthouse Florida
 - > Scope of Work: Pickup and haul of storm related debris
 - ▶ 2016 City of Sarasota, City of Bradenton, Florida, Tornado Response
 - > Client: City of Lighthouse Florida
 - > Scope of Work: Pickup and haul of storm related mixed debris
 - ▶ 2015 Texas Tornadoes, Cities of Jackson and Richmond, Texas:
 - > Clients: City of Jackson Lake and City of Richwood, Texas.
 - > Scope of Work: Oversight of debris removal operations with two crews phasing in additional crews as the operation progressed. All operations were performed in compliance with the FEMA Public Assistance Program.

Becky Bolen—Contract Management/Subcontracts

- ▶ 2013 Hurricane Sandy New York City:
 - > Client: U.S. Army Corps of Engineers.
 - > Scope of Work: Removal of Stumps and Flush Cuts in all Five New York City Boroughs directing the subcontractor's daily activities, monitoring and reporting progress to the USACE. Contract management, subcontract management.
 - ▶ 2013 Hurricane Sandy, Colts Neck, New Jersey:
 - > Scope of Work: Provided The Township of Colts Neck, New Jersey with removal of storm-related debris.
 - ▶ 2012 Tropical Storm Isaac:
 - > Scope of Work: Removal and disposal of 224 tons of dead fish from Indian Trail improvement district canals.
 - ▶ 2010 Broward County, Solid Waste and Recycling Division – Processing and disposal of all vegetative and non-vegetative material to landfill and recycling locations.
 - ▶ 2010 BP Oil Spill – Oversaw daily logistical operations for marine vessel laydown yards including boom deployment, decontamination of vessels and skimmer deployment. Monitored all incoming and outgoing resources for the deep water horizon project.
 - ▶ 2009 Kentucky Ice Storm – Cleanup in Ballard and Hart Counties for the State of Kentucky Transportation Cabinet.
 - > Client: Grayson County (KYTC District 4), Christian County (KYTC District 3), Hart County (KYTC District 7), Logan County (KYTC District 5), Ballard County (KYTC District 1), Hardin County (KYTC District 4).
 - > Scope of Work: Clearing, Debris Removal, Dumping of over 1.2 million cubic yards of debris.
 - ▶ 2008 Hurricane Ike – Cleanup in the communities of Baytown, El Lago, Galveston, Nassau Bay, Piney Point Village, and Taylor Lake Village in Texas.
 - ▶ 2005 – 2006 Hurricanes Wilma – Debris cleanup and management following for applicants located in 23 Florida communities.
 - > Client: City of Plantation, Town of Davie, City of Hollywood, Town of Southwest Ranches, City of Pembroke Pines, City of Miramar, Cooper City, City of Weston, School Board of Broward County, City of Tamarac, FDOT for Palm Beach.
 - > Scope of Work: Emergency Push operations of roadway debris, including Pick-up and Haul from the Right of Way. Clearing debris removal, disposal & dumping, managing own TDMs.



Certifications

Incident Command System (ICS) certified 100,
ICS - 200, ICS - 800.b
National Incident Management System (NIMS)
certified IS-00700.a

Emergency Management Institute



FEMA

This course will provide a comprehensive overview of the FEMA mission and the role of the Emergency Management Institute (EMI) in providing training and technical assistance to state and local emergency management agencies.

EM-101

Emergency Management Institute



FEMA

This course will provide a comprehensive overview of the FEMA mission and the role of the Emergency Management Institute (EMI) in providing training and technical assistance to state and local emergency management agencies.

EM-101

Emergency Management Institute



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Emergency Management Institute



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EM-101

**Dorothy Saul
Emergency Operations Coordinator**

Ms. Saul brings over 8 years of contract compliance and data management to Bergeron Emergency Services. She has direct experience with emergency response monitoring firms on daily reports, ticketing, and compliance. Her experience includes data management coordination and complaint resolutions. As the emergency operations manager, Ms. Saul brings all of her experience to effectively assist our operations manager with day-to-day operations and claim resolution. Compliance with contracts and contractual reporting, back coordination and data management. Currently, Ms. Saul is running compliance and final invoicing for Hurricane Irma.

DISASTER RECOVERY EXPERIENCE

- ▶ 2017 Hurricane Irma, \$29,700,000 FEMA #: DR-4337
 - > Client: 22 Communities, 2 Counties, 1 FDOT Districts, 1 School Board 1 University, 1 SWA, State of Florida
 - > Scope of Work: Emergency push, Pickup and haul, hangers and stumps, temporary debris management sites, Over 2 million CY of debris.
 - ▶ 2017 Hurricane Irma, \$29,700,000 FEMA #: DR-4337
 - > Company: Witt O' Brien
 - > Scope of Work: Ticket compliance and resolution, complaint resolution, client coordination
 - > Clients
 - ◆ Lighthouse point
 - ◆ Lauderdale by the Sea
 - ◆ City of Plantation
 - ◆ Town of Davie
 - ◆ Town of Southwest Ranches
 - ◆ School Board of Broward County
- ▶ 2014-2017 Office Manager
 - > Schedule management and coordination
 - > Client file management
 - > Report generation
 - > Inventory management
 - > Supervision of staff
- ▶ 2009-2014 Office Manager
 - > Schedule management and coordination
 - > Client file management
 - > Report generation
 - > Inventory management
 - > Supervision of staff
- > Supervision of staff
- > Inventory management
- > Report generation
- > Client file management
- > Schedule management and coordination

Rudy Trabantino Superintendent

Mr. Trabantino has over 20 years of experience in disaster recovery services and heavy construction. From being a skilled operator of heavy equipment to project field supervision to operations management, he has specific skills and experience in deployment and management of crews and equipment for emergency response and debris cleanup projects. He can be counted on for his conscious approach to safety, time management, and job schedule.

DISASTER RECOVERY EXPERIENCE

- ▶ 2017 Hurricane Irma, \$29,700,000 FEMA #: DR-4337
 - > Client: 22 Communities, 2 Counties, 1 FDOT Districts, 1 School Board 1 University, 1 SWA; State of Florida
 - > Scope of Work: Emergency push, Pickup and haul, hangers and stumps, temporary debris management sites, Over 2 million CY of debris.
- ▶ 2013 Hurricane Sandy New York City:
 - > Client: U.S. Army Corps of Engineers.
 - > Scope of Work: Removal of Stumps and Flush Cuts in all Five New York City Boroughs directing the subcontractor's daily activities, monitoring and reporting progress to the USACE. Contract management, subcontract management.
- ▶ 2012 Tropical Storm Isaac:
 - > Scope of Work: Removal and disposal of 224 tons of dead fish from Indian Trail improvement district canals.
- ▶ 2009 Kentucky Ice Storm – Cleanup in Ballard and Hart Counties for the State of Kentucky Transportation Cabinet.
 - > Client: Grayson County (KYTC District 4), Christian County (KYTC District 3), Hart County (KYTC District 7), Logan County (KYTC District 5), Ballard County (KYTC District 1), Hardin County (KYTC District 4).
 - > Scope of Work: Clearing, Debris Removal, Dumping of over 1.2 million cubic yards of debris.
- ▶ 2008 Hurricane Ike – Cleanup in the communities of Baytown, El Lago, Galveston, Nassau Bay, Piney Point Village, and Taylor Lake Village in Texas.



Certifications
(Debris Management (G202) (TS RM2)
National Incident Management System (NIMS)
certified
Traffic Control Course for The American Traffic
Safety Services Association (ATSSA)
Disaster Reconstruction Certification
Qualified Stormwater Management Inspector
Certification
CPR/First Aid Certified
Certified Heavy Equipment Operator
30hr OSHA Safety Training



- ▶ 2005 – 2006 Hurricanes Wilma – Debris cleanup and management following for applicants located in 23 Florida communities.
- > Client: City of Plantation, Town of Davie, City of Hollywood, Town of Southwest Ranches, City of Pembroke Pines, City of Miramar, Cooper City, City of Weston, School Board of Broward County, City of Tamarac, FDOT for Palm Beach.
- > Scope of Work: Emergency Push operations of roadway debris, including Pick-up and Haul from the Right of Way. Clearing debris removal, disposal and dumping, managing own temporary debris staging and reduction sites (TDMs).



Raymond Nel Health & Safety Manager

Mr. Nel is a senior manager with over 20 years of safety experience on all facets of construction and environmental projects. His experience and commitment to safety has led him to teach OSHA safety. He is also the president and owner of Safety Training Consulting & Labor LLC; a company he set up to train individuals in OSHA safety standards. He has trained staff and employees of a subcontractor who worked on US Navy Air Stations, general and shell contractors in Miami. He is a certified trainer for the OSHA outreach training programs such as HAZWOPER, 40 OSHA, 502 and is a registered IAWT-1 with the state of Illinois. His training and expertise coupled with certifications in traffic management, construction, manufacturing, and equipment operator examiner, and 56000 Disaster Site Worker are ideal qualifications for debris and disaster safety management. Role

EXPERIENCE

HEALTH & SAFETY MANAGER
BERGERON LAND DEVELOPMENT/BERGERON EMERGENCY SERVICES, INC.
As Bergeron's health and safety manager, Mr. Nel is the leader for all job site and office safety. He maintains and updates staff on safety training and all OSHA programs from OSHA 10 through OSHA 30 hour and HAZWOPER 40. Mr. Nel reviews and updates all safety standards, inspects job site, holds safety meetings, and if necessary, holds the authority to shut down a job site.

- ▶ 2017 Hurricane Irma, \$27,000,000 FEMA #: DR-4337
 - > Client: 22 Communities, 2 Counties, 1 FDOT Districts, 1 School Board 1 University, 1 SWA; State of Florida
 - > Scope of Work: Emergency push, Pickup and haul, hangers and stumps, temporary debris management sites, Over 2 million CY of debris.
- ▶ 2016 Hurricane Matthew, Volusia County Florida FEMA #: DR-4283
 - > Client: Volusia County School Board
 - > Scope of Work: Hanging limb and Tree Removal. Scope required returning 81 schools to normal operation in 48 hrs.
- ▶ 2016 Hurricane Matthew, FDOT District 5; FEMA #: DR-4283
 - > Client: FDOT District 5
 - > Scope of Work: Load haul, hanging limb and tree removal
- > Client: City of Lighthouse Point Florida, Tornado Response
- > Client: City of Lighthouse Florida
- > Scope of Work: Pickup and haul of storm related mixed debris

Education
Technikon Pretoria
South Africa, 1992
U.S. Equivalent of Bachelor's Degree
in Fire Technology, 1998
Fire Prevention; College of DuPage,
1998.

Certifications
Registered in the State of Illinois as EMT-
IOSHA 10 & 30 Hour class
Cranes, Derek's hoists
Florida International University; Maintenance
of Traffic Level Advanced
OSHA Training Institute: OSHA 502
First aid / CPR Class
Competent person excavation instructor
Competent person confined space instructor
Basic rigging instructor
Forklift Operator Instructor
Certified First Aid/CPR/AED Instructor
OSHA Focus Four
40 Hour Hazwoper Class
5600 Disaster Site Worker Train-the-Trainer
Class

Raymond Nel—Health & Safety Manager

- ▶ 2016 City of Sarasota, City of Bradenton, Florida, Tornado Response
 - > Client: City of Lighthouse Florida
 - > Scope of Work: Pickup and haul of storm related mixed debris
- Safety Guys, LLC—Fort Lauderdale, Florida
- Vice President of Operations/Executive Vice President/ Safety Director 2005 - 2011
 - Promoted by this \$12 million provider of on-site safety design and installation services to provide the necessary leadership, planning, direction, organization, coordination and control to meet the operations and profit goals of the company. Directed and coordinated the establishment of budget, job costing and standardized pricing programs to meet profitability goals. Calculated labor, equipment, material and overhead costs to determine minimum estimates or bids.
 - > Developed and implemented quoting process that included all facets of construction including products, materials and labor costs; effort increased company revenues by approximately \$8 million.
 - > Introduced incentive programs, employee recognitions and pay increases which improved employee morale and reduced turnover.
 - > Monitored accounts payables to ensure low shrinkage and reduce material and labor costs.
 - > Conducted regular client follow-up following job completion to ensure satisfaction with product quality and pricing.
 - > Oversew manpower during fall protection installations around high-rise building foundation excavations and sheet pile driving.
 - > Implementation and Managing of Company training programs for the construction industry.
 - > Conducting OSHA Safety Training classes on a weekly basis to clients across the USA and Panama.
 - > Conducting safety inspections and audits for clients, issue safety inspection reports and corrective suggestions.
 - > Consultant in the position as Safety Director for a client working on Turkey point nuclear power plant.
 - > Oversew manpower and Sub-Contractors, enforcing rules and regulations during excavations, sheet piling, de-watering operations, formwork and concrete, tilt up columns and walls, floor pouring and roofs.
- ▶ Project Manager/Safety Supervisor 2004
 - Created and executed project work plans to meet changing needs and manage day-to-day aspects of project scope. Monitored and inspected job sites, conducted daily inspections and safety meetings, tracked and reported team hours and expenses and followed-up with clients regarding potential issues and concerns.
 - > Effectively managed 45 job site projects including maintenance of safety equipment, safety training, hiring, and creation of job bids and execution of contracts.
 - > OSHA 500 instructor, Train all employees, OSHA 10 & 30
 - ▶ Supervisor 2002 - 2003
 - > Rapidly advanced from entry position to job foreman to train and provide on-site supervision to all new hires and over 400 field employees. Managed work and change orders, conducted safety inspections, maintained project schedules and provided regular safety trainings.
 - ▶ Captain Fire Fighter, EMT-I 1990 – 2001
 - > Offered final approval on craftsmanship and quality of product.
 - > All aspects of life saving operations.
 - > Severe incident safety officer



Certifications
Bachelors in Construction Management from
the University of North Florida, 1998
QCM Certification USACE
NAVAFAC QCM Certification
OSHA- 30 Hour
CPR
First Aid
Member ACI, AGC & AWS

**Dwight Hamilton, QCM
CQC Manager**

With over 15 years of experience in the construction industry, Dwight has served as a Construction Supervisor, Manager, and estimator. He has USACE, EPA, OSHA, and FEMA experience. He has been responsible for all aspects of the construction project, from inception to completion. Dwight is a TEAM member, and has coordinated, scheduled and supervised subcontractors, design professionals, and workers. He is engaged in projects to include forecasting, CPM tracking, walk-throughs, inspections, punch outs, O&M, change orders and closing. Knowledgeable of code and permitting requirements, and can obtain necessary permits and licenses. Established and maintained relationships with inspectors, vendors, QA's, QC's, and subcontractors. Dwight interprets blueprints and specifications to determine appropriate construction methods. Enforced OSHA policies in construction, critical lift plans and confined space. Determined labor requirements and dispatched workers to construction sites. Inspected and reviewed projects to monitor compliance with contract specifications and safety codes, along with other regulations; authorized payments to subcontractors.

EXPERIENCE

- ▶ Cajun Constructors/ Target Constructors
 - > Scope of Work: Organized and directed all project construction supervision to fully meet project specifications and schedules. USACE / NAVFAC QCM certified.
 - ▶ Quality Control Manager, LPV 105.2 Cross Bayou Project (USACE) \$25M -
 - > Scope of Work: An earth levee project consisting of piles, base slabs, t-walls, l-walls, and scour protection this was done for the protection and reinforcement next to the lake front airport and adjacent to the sea brook gate structure. Project consisted of the removal and buildup of the levee and the walls along a three-mile corridor. This was under highways/overpasses, adjacent to Lake Pontchartrain and a run of the Norfolk Southern railway. Duties were conducting meetings, pay and production requirements/requests, procurement, scheduling of manpower and equipment, estimating, testing, QCS quality control and adherence to specifications/contract. Punch out, close-out, O&M.



Appendix B Staff Certifications

[illegible]

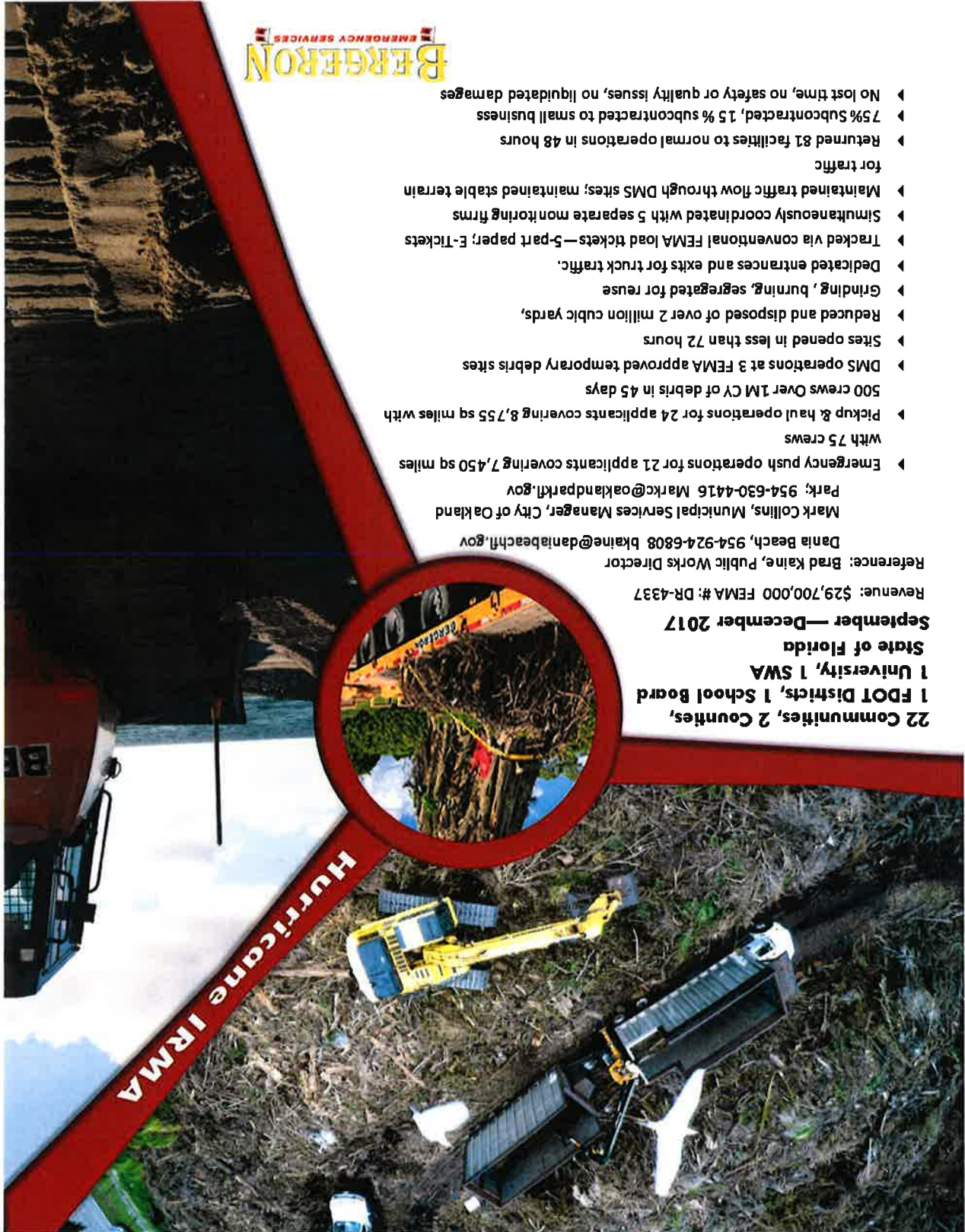
Emergency Response Staff	Suspicion Testing	
	Florida Professional Engineer	
	OSHA 1926 Subpart CC Qualified Rigger Level 1	
	OSHA 1926 Subpart CC Qualified Signal Person Level 1	
	National Society of Professional Engineers	
	CICB Basic Rigging Train the Trainer	
	OSHA-502 Instructor	
	Crane Institute – Class Room Training on Basic Rigging	
	FDOT CTQP Asphalt Paving Tech Level 1	
	FDOT CTQP Asphalt Paving Tech Level 2	
BES	FDOT CTQP QC Manager	
	6.5 Hour Course for Permitted Confined Space Entry	
	TS RM2 Debris Management & Removal (G202)	
	Transfer Station Operators and Material Recovery Facilities- 16 HR	
	Spotter Training for Solid Waste Facilities	
	Florida DEP Solid Waste	
Project Managers	Brian Thomason	
	Jason Otilige	
	Lyn Buckley-Morgan	
	Becky Belen	
	Dorothy Saul	
Project Engineers	Rudy Trabanino	
	Ted Hojara	
	Jake Voth	
	Brian Landis	
	Mike Heim	
Estimators	Will Johnson	
	Lauren Cowan	
	Matt Heim	
	Lisa Douglas	
	Glaunce Brasil	
Safety Director	Pablo Gonzalez	
	Raymond Niel	
	Superintendents	
	Andre Lacov	
	Keith Cornett	
Foreman	Matt Kisparik	
	Brian Register	
	Charles Richard	
	Melvin Gradiz	
	Edward Pratt	
	Sean Maxson	

Emergency Response Staff		Management Facility Operator- Material Recovery Facility	Florida DEP Solid Waste Operator	Transfer Station Operator Management Facility	Florida DEP Solid Waste Operator	Spotter / Waste Screener Management Facility Operator	Traffic Signal Inspector Level 1 Traffic Signal Field Tech. Level II PASI Advanced Diver ANSI AQ2 AER/AT Work Platform Safety Training/Operator HILTI Qualified Operator, Powder Activated Tools AST&C Training Forklift Cert. Brownard County-Cargo Dock TWIC
BES							
Brian Thomason							
Jason Ottillge							
Lyn Buckley-Mogan							
Becky Bolen							
Dorothy Saul							
Rudy Trabanio							
Project Managers							
Ted Hojara							
Jake Voth							
Brian Landis							
Mike Heim							
Project Engineers							
Will Johnson							
Lauren Cowan							
Matt Heim							
Lisa Douglas							
Estimators							
Glauce Brasil							
Pablo Gonzalez							
Safety Director							
Raymond Mel							
Superintendents							
Andre Lacov							
Keith Cornett							
Matt Kisparik							
Brian Register							
Charles Richard							
Foreman							
Melvin Gradiz							
Edward Pratt							
Sean Maxson							



Appendix C Project Descriptions

Appendix C: Project Descriptions



Hurricane IRMA

BERGERON EMERGENCY SERVICES

- ▶ 22 Communities, 2 Counties, 1 FDOT Districts, 1 School Board, 1 University, 1 SWA
- ▶ State of Florida
- ▶ September—December 2017
- ▶ Revenue: \$29,700,000 FEMA #: DR-4337
- ▶ Reference: Brad Kaine, Public Works Director
- ▶ Dania Beach, 954-924-6808 bkaine@daniabeachfl.gov
- ▶ Mark Collins, Municipal Services Manager, City of Oakland Park, 954-630-4416 Markc@oaklandparkfl.gov
- ▶ Emergency push operations for 21 applicants covering 7,450 sq miles with 75 crews
- ▶ Pickup & haul operations for 24 applicants covering 8,755 sq miles with 500 crews Over 1M CY of debris in 45 days
- ▶ DMS operations at 3 FEMA approved temporary debris sites
- ▶ Sites opened in less than 72 hours
- ▶ Reduced and disposed of over 2 million cubic yards,
- ▶ Grinding, burning, segregated for reuse
- ▶ Dedicated entrances and exits for truck traffic.
- ▶ Tracked via conventional FEMA load tickets—5-part paper, E-Tickets
- ▶ Simultaneously coordinated with 5 separate monitoring firms
- ▶ Maintained traffic flow through DMS sites; maintained stable terrain for traffic
- ▶ Returned 81 facilities to normal operations in 48 hours
- ▶ 75% Subcontracted, 15 % subcontracted to small business
- ▶ No lost time, no safety or quality issues, no liquidated damages



3650 N.E. 12th Avenue • Oakland Park, Florida 33334 • 954.630.4200 • www.oaklandparkfl.org

January 31, 2018

Dear Mr. J.R. Bergeron,

On Behalf of the City of Oakland Park, I would like to commend you on a job well done. Hurricane Irma, which made landfall in September 2017, was one of three hurricanes to hit the United States within a few weeks of one another, which has never happened in the history of the United States. With resources stretched from Texas to Puerto Rico, Bergeron Emergency Services, Inc. (Bergeron) had a representative at our Public Works offices the next day ready to assist the City with equipment and personnel as needed.

Bergeron worked diligently to assist our field personnel, the City's monitoring contractor, and staff with all facets of the operation. Because of the relationship between our City and Bergeron, we were able to maximize our request for emergency reimbursement from FEMA and the State of Florida during this declared state of emergency. Your adherence to all Local, State, and Federal guidelines helped us tremendously with issues that might have otherwise been unsuccessful or overlooked. Bergeron communicated daily with the City and made themselves flexible to the changing day to day operations throughout the City of Oakland Park.

Bergeron's experienced team was very thorough in their explanation of the FEMA debris removal process and the key controls that would be implemented to protect our reimbursement potential. Within twenty-four hours of Notice to Proceed (NTP), Bergeron mobilized five cut-and-toss crews to open the main roadways throughout the City. Within seventy-two hours following landfall, Bergeron mobilized enough pick-up and haul crews to have the City cleaned up in forty-five days with two full passes.

In closing, I would like to thank you and your staff for working so closely with our staff to return our City back to normal operations as soon as you did. It would be my pleasure to recommend your company to anyone who may suffer from a similar unfortunate circumstance in the future.

Should you need additional information regarding your outstanding response, please contact me at (954) 630-4458 or albertc@oaklandparkfl.gov.

Sincerely,

Albert J Carbon III, P. E.
Public Works Director
City of Oakland Park, Florida



TOWN OF OCEAN RIDGE
6450 NORTH OCEAN BOULEVARD
OCEAN RIDGE, FLORIDA 33435
www.oceanridgeflorida.com
(561) 732-2635 • FAX (561) 737-8359



COMMISSIONERS
GAIL ADAMS AASKOV
JAMES A. BONFIGLIO
STEVE COZ
DON MAGRUDER

MAYOR, CHAIR OF COMMISSION
GEOFFREY A. PUGH
JAMES S. TITCOMB
TOWN MANAGER

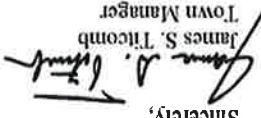
February 21, 2018

Bergeron Emergency Services, Inc.
19612 S.W. 69th Place
Fort Lauderdale, Florida 33332

Dear Mr. J.R. Bergeron,

On Behalf of the Town of Ocean Ridge, I write to commend your company on a job well done! With the September 10th 2017 landfall of Hurricane Irma, a major storm to hit our area, our Town experienced significant impacts. All the contractors in the storm restoration process had their available resources stretched far and thin from Texas to Puerto Rico, so we were elated that Bergeron made themselves available early on, working tirelessly in our town in a timely manner. Bergeron worked diligently with our staff, the contract field monitoring firm and administration over the many facets and challenges of the clearing operations. Because of the close relations between our Town and Bergeron, we hope to maximize final reimbursements under the State managed FEMA Public Assistance Program. Your professional adherence to required local, state and federal guidelines helped us through issues that might have otherwise been unsuccessful or overlooked. Bergeron Emergency Services personnel regularly communicated with us and made themselves flexible with implementing day to day operations throughout the Town of Ocean Ridge. Within days of this extreme storm's impact, Bergeron had staff representatives in Town to assist implement of our restoration plan with all due professionalism, returning the Town quickly to normalized operations. In fact, ahead of many similar municipalities in the immediate area thanks to your team's dedication, cooperation and creativity to get our job done!

Bergeron's experienced team was always clear in communications with us and deployed compliant debris removal operations and key controls that should greatly assist our reimbursement potential with FEMA through the state. Within just days following the landfall, Bergeron mobilized enough equipment and crews to have our Town cleaned up within all the first pass compliances. Again, I would like to thank you and your commendable staff for working closely with our staff to return our Town to normal operations as quickly as you did. It would be my pleasure to recommend your company to municipalities in similar emergency operations circumstance in the future.

Sincerely,

James S. Titcomb
Town Manager



February 21, 2018

To: Whom it May Concern

From: John Archambo, Director
Customer Relations

Subject: Bergeron Emergency Debris Management Services

Palm Beach County was impacted by Hurricane Irma on Sunday, September 10, 2017, which generated approximately 3 million cubic yards of storm debris to be collected, reduced and transported to a final disposal (recycling) destination.

The Solid Waste Authority of Palm Beach County (SWA) is the agency responsible for the cleanup of storm debris impacting the County. Bergeron played a key role removing and transporting eligible storm debris material in a very safe and timely manner. Bergeron's constant communication before, during and after Hurricane Irma provided a true sense of confidence in the task before us. They are a proven and experienced disaster response team that will exceed a customer's expectations at every turn. Bergeron always provides a very high quality team of managers that communicate and organize an outstanding cleanup effort.

The Bergeron team is also well aware of all FEMA eligibility requirements, responding immediately to any and all challenges presented during a natural disaster. It is truly a pleasure working with the Bergeron team and I can assure you this company will not disappoint. You may feel free to contact me at 561-697-2700, ext 4725 if you require any further information.

7501 North Jog Road, West Palm Beach, Florida 33412 • (561) 640-4000 • FAX (561) 640-3400
Customer Information Services: (661) 697-2700 • Toll-Free: 1 (866) 792-4636

My Best Paper

REFERENCE QUESTIONNAIRE

Reference For (Proposer's Name): Bergeron Emergency Services, Inc.

Agency Giving Reference: Solid Waste Authority of Palm Beach County

Contact Person Name: John Archambeau

Address: 7501 N. Jog Road, West Palm Beach, FL 33412

Telephone: (561) 315-2010

E-Mail: john.archambeau@swa.org

Provide a reference for the above named firm by indicating below the level of satisfaction (Satisfactory or Unsatisfactory) with services provided to your agency.

QUESTION		
1	What was your experience with the firm's ability to provide Disaster Debris Monitoring Services ?	✓ Satisfactory
2	How would you rate the experience and professionalism of the firm's staff?	✓ Satisfactory
3	How would you rate the accessibility and responsiveness of the firm's staff?	✓ Satisfactory
4	How would you rate the firm's success at keeping you updated and informed on the progression of the Disaster Debris Monitoring Service especially when special needs or issues arose?	✓ Satisfactory
5	How would you rate the firm's ability to complete the scope of work in a timely manner and within budget?	✓ Satisfactory
6	Would your agency use this firm to provide services again? (Circle One)	YES/ Satisfactory
		NO/ Unsatisfactory

Additional Comments: Bergeron Emergency Services provided an immediate response, exceeding our expectations during the recent Hurricane Irma cleanup effort. Great communication, knowledge, experience, response and willing to go beyond the call of duty for their customer.

Director Customer Services
Title

[Signature]
Signature

REFERENCE QUESTIONNAIRE

Reference For (Proposer's Name): _____

Agency Giving Reference: Town of Town of Brea
 Contact Person Name: Anthony R. Hernandez
 Address: 340 Ocean Drive, Town Brea, FL 33068
 Telephone: 941-656-0310
 E-Mail: amcormac@town-brea.fl.us

Provide a reference for the above named firm by indicating below the level of satisfaction (Satisfactory or Unsatisfactory) with services provided to your agency.

QUESTION		
1	What was your experience with the firm's ability to provide Disaster Debris-Monitoring Services?	☒ Satisfactory ☐ Unsatisfactory
2	How would you rate the experience and professionalism of the firm's staff?	☒ Satisfactory ☐ Unsatisfactory
3	How would you rate the accessibility and responsiveness of the firm's staff?	☒ Satisfactory ☐ Unsatisfactory
4	How would you rate the firm's success at keeping you updated and informed on the progression of the Disaster Debris Monitoring Service especially when special needs or issues arose?	☒ Satisfactory ☐ Unsatisfactory
5	How would you rate the firm's ability to complete the scope of work in a timely manner and within budget?	☒ Satisfactory ☐ Unsatisfactory
6	Would your agency use this firm to provide services again? (Circle One)	☒ YES ☐ NO ☐ Unsatisfactory

Additional Comments: Disaster Debris Emergency Services provided the Town of Town Brea quality debris collection and removal following Hurricane Irma. Staff was cooperative and professional in all aspects while performing their services.

Signature: _____
 Title: Director of Public Works

REFERENCE QUESTIONNAIRE

Reference For (Proposer's Name): Charles Schumann

Agency Giving Reference: City of Lighthouse Pt.

Contact Person Name: Charles Schumann

Address: 4730 NE 21st Ave., Lighthouse Pt., FL 33064

Telephone: 954.946.7386

E-Mail: Schumann.C@lighthousepoint.com

Provide a reference for the above named firm by indicating below the level of satisfaction (Satisfactory or Unsatisfactory) with services provided to your agency.

QUESTION		Satisfactory	Unsatisfactory
1	What was your experience with the firm's ability to provide Disaster Debris Mentoring Services ?	☒	☐
2	How would you rate the experience and professionalism of the firm's staff?	☒	☐
3	How would you rate the accessibility and responsiveness of the firm's staff?	☒	☐
4	How would you rate the firm's success at keeping you updated and informed on the progression of the Disaster Debris Mentoring Service especially when special needs or issues arose?	☒	☐
5	How would you rate the firm's ability to complete the scope of work in a timely manner and within budget?	☒	☐
6	Would your agency use this firm to provide services again? (Circle One)	☒ YES	☐ NO

Additional Comments: We used Bergeron Emergency Services for 3 years. I have been a member of the City last year. We had an incident that was handled very well. It all worked out for us.

Signature

Title

Public Works Director

REFERENCE QUESTIONNAIRE

Reference For (Proposer's Name): Burgess Emergency Services

Agency Giving Reference: Team 3 Southport Ranch
 Contact Person Name: Donna Young
 Address: 13400 Oak Ridge Drive 33330
 Telephone: 954 343-7776
 E-Mail: STYoung@SouthportRanch.org

Provide a reference for the above named firm by indicating below the level of satisfaction (Satisfactory or Unsatisfactory) with services provided to your agency.

QUESTION		Satisfactory	Unsatisfactory
1	What was your experience with the firm's ability to provide Disaster Debris Monitoring Services?	Yes	
2	How would you rate the experience and professionalism of the firm's staff?	Yes	
3	How would you rate the accessibility and responsiveness of the firm's staff?	Yes	
4	How would you rate the firm's success at keeping you updated and informed on the progression of the Disaster Debris Monitoring Service especially when special needs or issues arose?	Yes	
5	How would you rate the firm's ability to complete the scope of work in a timely manner and within budget?	Yes	
6	Would your agency use this firm to provide services again? (Circle One)	<u>YES</u>	NO

Additional Comments: Burgess Emergency Services provided excellent service & communication with all
stakeholders.

Signature: Donna Young
 Title: General Service Manager
4/21/15



Volusia County School Board
Volusia County, FL
November—December 2016

Revenue: \$615,000 FEMA #: DR-4283
Reference: David Biletto, Coordinator
386.527.6041; Dbiletto@volusia.k12.fl.us

► Activation, Operations Manager Jason Ottillie was in Volusia County assessing damage and setting up the response and removal plan in less than 6 hours from initial call
► Mobilized crews within 1 hour of notice to proceed
► Deployed 12 crews, 2 zones; 8 crews in the eastern zone; 4 crews in the western zone
► Covered 1,432 square miles
► Used approximately 40 personnel 15 pieces of equipment including chain-saws, loading equipment, hauling equipment, bucket trucks, and support equipment
► Removed and hauled 15,000 cy of vegetative debris 1500 hangers and 100 stumps
► Removed bulk material in 9 days
► Returned 81 facilities to normal operations in 48 hours
► 31 schools required significant tree, stump, and hanger clearance
► Completion in 18 days
► No lost time, no safety or quality issues, no liquidated damages
► First school district in are to open following event

Hurricane Matthew

BERGERON
EMERGENCY SERVICES

BERGERON
EMERGENCY SERVICES

Date & Time: Sun Oct 9 12:28:20 EDT 2016
Location: +029 01567 / -081 30873
Altitude: 61ft
Azimuth/Bearing: 092.588E, 1636mils (true)
Elevation Angle: 00.1
Horizon Angle: 02.0
Zoom: 1X



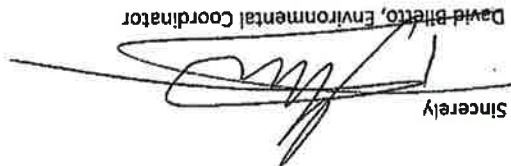
Dear Mr. Bergeron,

On Behalf of the Volusia County School Board District, I would like to commend you on a job well done. Hurricane Matthew, which made landfall in October 2016, was the first Major Hurricane to hit Florida in over 10 years. Hurricane Matthew left wide spread damage to schools all across Volusia County. Bergeron worked tirelessly to assist our field personnel and in house management with many facets of the operation. Because of the relationship between our School Board and Bergeron, we were able to maximize our reimbursement from FEMA and the State of Florida, under the FEMA Public Assistance Program. Your adherence to all local, state and federal guidelines helped us tremendously with issues that might have otherwise been unsuccessful or overlooked. Bergeron Emergency Services regularly communicated with us and made themselves flexible with various day to day operations throughout Volusia County.

Within hours of making the phone call to Bergeron Emergency Services, Inc., a representative was in our headquarters in Daytona to implement a plan to quickly and professionally return the schools back to full operations. Following initial assessments by the Bergeron team, it was immediately evident that the impacts were much worse than we had anticipated. Bergeron's experienced team was very thorough in their explanation of the FEMA debris removal process and the key controls that would be implemented to protect our reimbursement potential. Within twenty-four hours of NTP Bergeron mobilized over 15 crews who worked tirelessly to return over 30 schools simultaneously back to normal operations within forty-eight hours. The Volusia County School District was the first school district to open schools statewide following the impacts of Matthew. More importantly, even though schools were opened, there was still much work to perform and the majority of the debris removal operations were performed while students were present. Bergeron's experience with managing the pedestrian traffic and constant coordination with our staff was paramount to our successful recovery.

In closing, I would like to thank you and your staff for working so closely with our staff to return our schools back to normal as soon as you did. It would be my pleasure to recommend your company to anyone who may suffer from a similar unfortunate circumstance in the future.

Sincerely,


David Biletto, Environmental Coordinator



376-02-43
MAIN TENANCE
CS/M

STATE OF ILLINOIS DEPARTMENT OF TRANSPORTATION
CONTRACTOR
FIELD PERFORMANCE REPORT

Contractor: Bergeron Land Development, Inc.
Contract: Z-7032, Emergency Debris Removal
Evaluation Date: 2/23/2018
Type of Evaluation: ☐ Periodic ☒ Final

Category One

Pursuit and Timely Completion of Work

Performance	☒ Excellent	The Contractor performed all work in an effective and expedient manner. The Department's expectations regarding timely pursuit and completion of the work were often exceeded.
Satisfactory	☐ Satisfactory	Except for a few occasions, the Contractor completed all of the work within authorized timeframes. The Contractor consistently demonstrated sufficient efforts to complete work in a timely fashion. The Department's expectations regarding timely pursuit and completion of the work were usually met and sometimes exceeded.
Unsatisfactory	☐ Unsatisfactory	The Contractor occasionally completed the work in a timely manner, but efforts were consistently less than adequate. Department involvement was required on more than one occasion to prompt the Contractor to complete the work.
Poor	☐ Poor	The Contractor failed to complete the work in a timely fashion. On several occasions the Contractor failed to begin work in a timely fashion, and the Contractor made little effort to correct deficiencies. Substantial Department involvement was required to prompt completion of the work, including written correspondence advising the Contractor of potential default. Expectations were not met.
Notes & Comments		
Contractor provided a person at the Operations Center which allowed for constant and immediate communication with the contractor. Mobilization was very slow, however the production increased once work began.		

Category Two

Maintenance of Traffic (MOT) & Safety Operations

Performance	☐ Excellent	MOT setups and compliance were proper with no correctable complaints from Department personnel and/or traveling public. No incidents or injuries occurred within work zones due to improper MOT. Qualified MOT personnel were present at all times. Expectations were exceeded. Contractor often went above and beyond FDOT Design Standard requirements to ensure safety for both work crews and traveling public.
Satisfactory	☒ Satisfactory	MOT setups and compliance were mostly proper with few correctable complaints from Department personnel and/or traveling public. No incidents or injuries occurred within work zones due to improper MOT. Qualified MOT personnel were present. Expectations were met and exceeded occasionally.
Unsatisfactory	☐ Unsatisfactory	MOT setups and compliance were at times achieved, but there were several complaints and/or incidents of non-compliance. No major incidents or injuries occurred within work zones due to improper MOT. Qualified MOT personnel were usually present. Some involvement from Department personnel was required on a few occasions. Expectations were not consistently met.
Poor	☐ Poor	Proper MOT deployment and overall compliance was lacking. Numerous correctable complaints from Department personnel and/or traveling public were noted. An incident with injuries may have occurred within the work zone due to improper MOT. Qualified MOT personnel were seldom on site or in close proximity to the work site. Expectations were not met.
N/A	☐ N/A	N/A (To be used when MOT was not necessary or included in the contract).
Notes & Comments		
On a few occasions there were complaints by the traveling public and FDOT personnel about improper MOT setups.		

Category Four Overall Quality Control, Environmental Compliance, and Compliance with Contract Requirements	
Excellent	Contractor followed all of the requirements/conditions of the contract with superior quality in accordance with FDOT Standards and Specifications (including environmental issues if applicable). Contractor was self-sufficient requiring no help from the Department.
Satisfactory	Contractor consistently performed quality work operations according to the contract with few errors.
Unsatisfactory	Overall quality control in the field was not consistently met. Department personnel were often required to prompt the Contractor for correction of substandard or low quality work.
Poor	The Department identified notable errors and failures to meet contract requirements. Overall quality control was only met on occasion.
Notes & Comments	
There were a few occasions in which the contractor had to be reminded to pick up all debris as they moved through an area and not just pick the largest bundles.	

Disadvantaged Business Enterprise (DBE) Reporting				
Performance	Excellent	Satisfactory	Unsatisfactory	Poor
Contractor's staff was very well qualified and capable to address sufficient utilization of the Equal Opportunity Compliance (EOC) System application to collect, review, and report any DBE commitments/payments. Periodic checks of the EOC System by Department personnel revealed no issues and no follow up with the Contractor in regard to DBE issues was required.	Contractor's staff sufficiently utilized the Equal Opportunity Compliance (EOC) System to adequately collect, review and report DBE commitments/payments. Periodic checks of the EOC System by Department personnel revealed very few issues and minimal follow up with the Contractor in regard to DBE issues was required.	Contractor demonstrated little interest in utilizing the EOC system to collect, review, and report any DBE commitments/payments. Requests for the Contractor to utilize the system were repeatedly made by Department personnel and follow up with the Contractor was often required.	Contractor failed to adequately report DBE commitments/payments. Requests for the Contractor to correct errors within the system were repeatedly made by the Department, excessive/recurring assistance to the Contractor was necessary.	N/A (To be used when the Contractor is exempt from DBE reporting requirements.)
Notes & Comments				

Performance	Excellent	Satisfactory	Unsatisfactory	Poor
Interaction with Department personnel was outstanding; no complaints from the traveling public or adjacent property owners were noted. The Contractor handled any issues that arose, notifying the Department of the outcome. Positive feedback from the public was noted. Expectations were often exceeded. few, if any, complaints from the traveling public or adjacent property owners were noted. When a concern was expressed, the Contractor was quick to resolve it. Positive interaction with Department personnel with some positive feedback from the public was noted. Expectations were always met and occasionally exceeded. Some complaints from outside parties and Department personnel were noted (mostly minor in nature). Most complaints were handled in a timely manner. Expectations were not consistently met. Numerous complaints were received about work operations, staging of equipment, and/or poor attitude. The Contractor repeatedly failed to follow instructions, communication and cooperation was inadequate.				
Contractors, property owners and other Governmental agencies				
Interaction, coordination, and cooperation with Department personnel, traveling public, other				
Notes & Comments				
This contractor worked well with Department personnel, addressing issues as they came up.				

2/15/2018
08:14

Contractor: Bergeron Land Development, Inc.
Contract: Z-7032, Emergency Debris Removal

Evaluation Date: 2/23/2018

Summary

Overall Score 91

Pursuit and Timely Completion of Work	Excellent
Maintenance of Traffic (MOT) & Safety Operations	Satisfactory
Timely and Complete Submit of Documents and Reports	Satisfactory
Overall Quality Control, Environmental Compliance, and Compliance with Contract Requirements	Satisfactory
Interaction, coordination, and cooperation with Department personnel, travelling public, other contractors, property owners and Government agencies	Excellent
Disadvantaged Business Enterprise (DBE) Reporting	N/A

Submitted By: LMH Date: 2/26/2018

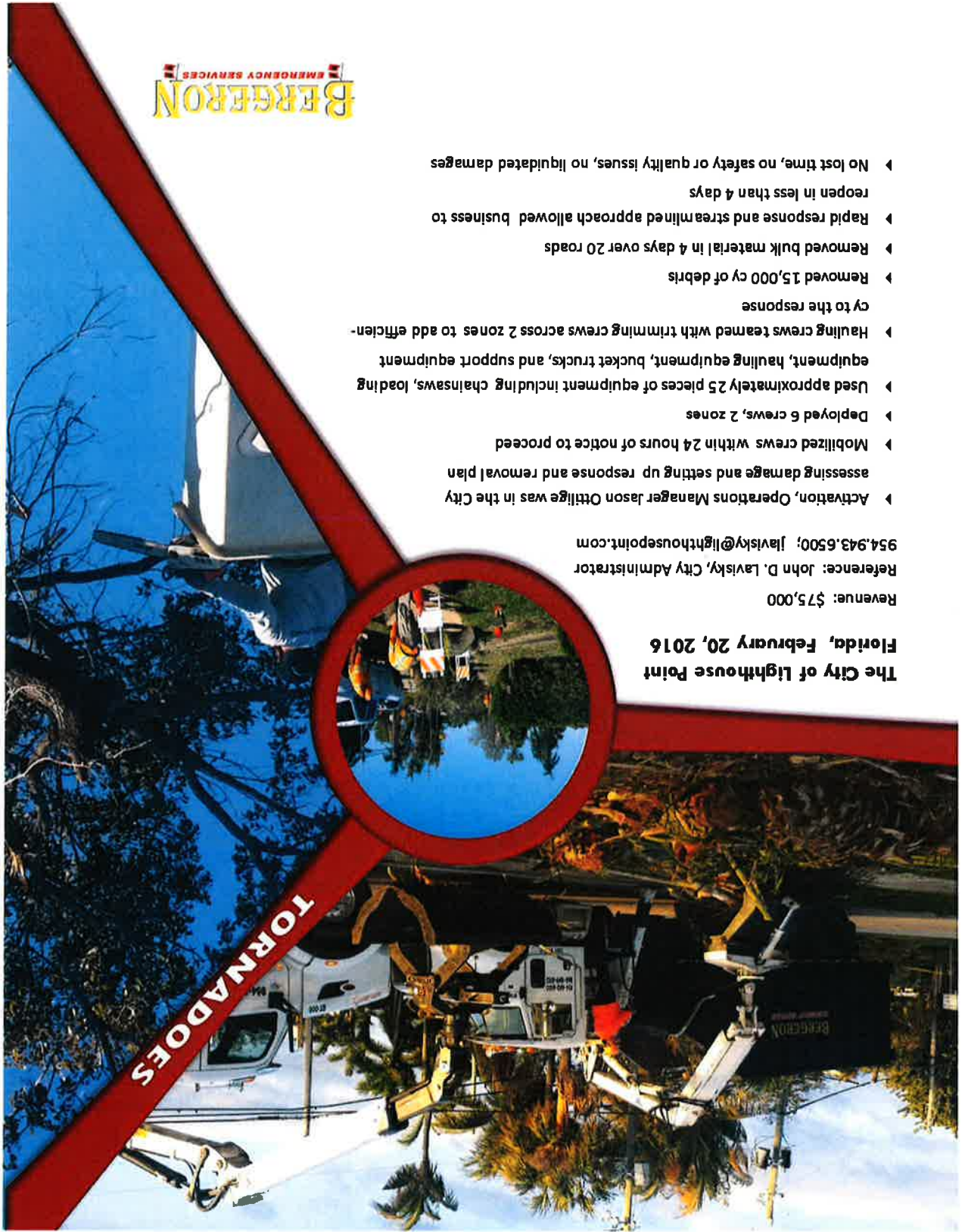
Reviewed By: [Signature] Date: 2/26/18
Project Manager

Reviewed By: [Signature] Date: 2/26/18
Cost Center Manager

Reviewed By: [Signature] Date: 2/26/18
District Maintenance Engineer

COPIES:
Contractor
Project File
District Maintenance Engineer - Original
Cost Center Manager

CONTRACTOR _____ Date _____
(Signature does not indicate concurrence)



The City of Lighthouse Point Florida, February 20, 2016

Revenue: \$75,000

Reference: John D. Lavisky, City Administrator
954.943.6500; lavisky@lighthousepoint.com

- ▶ Activation, Operations Manager Jason Ottlidge was in the City assessing damage and setting up response and removal plan
- ▶ Mobilized crews within 24 hours of notice to proceed
- ▶ Deployed 6 crews, 2 zones
- ▶ Used approximately 25 pieces of equipment including chainsaws, loading equipment, hauling equipment, bucket trucks, and support equipment
- ▶ Hauling crews teamed with trimming crews across 2 zones to add efficiency to the response
- ▶ Removed 15,000 cy of debris
- ▶ Removed bulk material in 4 days over 20 roads
- ▶ Rapid response and streamlined approach allowed business to reopen in less than 4 days
- ▶ No lost time, no safety or quality issues, no liquidated damages





City of Lighthouse Point, Florida
 2200 N.E. 38th Street • Lighthouse Point, FL 33064 • Phone 954-943-6500 • Fax 954-784-3446
www.lighthousepoint.com

March 31, 2016

Mr. Brian Thomason
 Vice President
 Bergeron Emergency Services
 19612 SW 69th Place
 Ft. Lauderdale, FL 33332

Dear Mr. Thomason:

I want to thank you and all of the responders from Bergeron Emergency Services for your assistance in the recovery from the tornado that we recently experienced. Within two hours after we called, a representative was in the City assessing the damage and developing a clean-up and debris removal plan. The next morning your crews were here on-site ready to work. You provided just the right amount of manpower and equipment we needed to get the job done quickly and efficiently.

Thanks for the great response from Bergeron Emergency Services.

Sincerely,

CITY OF LIGHTHOUSE POINT, FLORIDA

John D. Lavisky
 City Administrator





The City of Lake Jackson
The City of Richmond
Texas, April-May 2015

Revenue: \$250,000

Reference: Robert Stark, Public Works, City of
Lake Jackson / 9.482.482 / rstark@lakejacksontx.gov
Cliff Custer, Public Works, City of Richmond
979.256.2082; ccuster@richwoodtx.org

- ▶ Activation, Vice President of Operations Brian Thomason was in the City assessing damage and setting up response and removal plan in less than 12 hours from initial call
- ▶ Mobilized crews within 48 hours of notice to proceed
- ▶ Deployed 5 crews, 2 zones
- ▶ Used approximately 14 pieces of equipment including chainsaws, loading equipment, hauling equipment, bucket trucks, and support equipment
- ▶ Removed 12,000 cy of debris from Jackson and 5,000 from Richmond
- ▶ Removed bulk material in 9 days
- ▶ Calculated collected debris by BES conventional FEMA load ticks provided
- ▶ Rapid response and streamlined approach allowed business to reopen in less than 4 days
- ▶ No lost time, no safety or quality issues, no liquidated damages

BERGERON
EMERGENCY SERVICES



May 14, 2015

Ronald M. Bergeron, Jr.

Owner/President

Bergeron Emergency Services

19612 SW 69th Place

Fort Lauderdale, FL 33332

Re: April 2015 Straight-Line Windstorm Event

Dear Mr. Bergeron,

The City of Richwood only recently awarded our annual Storm Debris Contingency Contract to Bergeron, so recently in fact that the contracts had just been signed. On April 17th, we experienced a storm event. The storm debris had piled up beyond our control and beyond the capacity of our current waste management service.

Brian Thomason responded the day he was contacted about assistance with the storm debris removal. We were able to meet with Brian and with Ariel Vignolo the very next day. They both were extremely courteous and helpful while explaining the process. They were able to mobilize immediately and clean up began within 30 minutes of our meeting.

Mr. Thomason stayed in contact with the City every day regarding their progress. We were kept informed all through the process. We never received a customer complaint or concern while Bergeron was working in town.

Brian and Ariel were both professional and courteous. Being a small municipality, we don't have the labor at our disposal to handle such an extensive clean up. They came in, removed a huge burden from the city, managed to keep our residents pleased and displayed a level of customer service you rarely have the pleasure of witnessing these days.

Sincerely,

Cliff Custer
Public Works

BERGERON
EMERGENCY SERVICES

New York City all 5 Boroughs
February 2013—April 2013

Revenue: \$1,000,000; FEMA # DR-4085

Reference Kristan Agolia, LGS President
631-367-2200
kristan@looksgreatservices.com

- ▶ Operating in all 5 boroughs within 48 hours of notice-to-proceed
- ▶ Mobilized over 20 crews approximately 150 persons
- ▶ Deployed approximately 100 pieces of equipment including crews in-cluded chainsaw crews, rubber tired excavators, skid steers, tree cranes, grapple trucks, personnel transports, dump trucks, and traffic control equipment
- ▶ Performed 394 flush cuts and 694 stump extractions
- ▶ Covered 165 sq miles
- ▶ Automated Debris Management System (ADMS) technology allowed the crew foreman to document pre-work and post-work photographs, pre-existing damages, and necessary data for comparison to the USACE QAS reports
- ▶ FEMA adopted ADMS process into their training program
- ▶ Subcontracted 80% to small businesses:
- ▶ Completed to the satisfaction of the prime contractor and USACE
- ▶ No lost time, no safety or quality issues, no liquidated damages

New York—5 Boroughs

BERGERON
EMERGENCY SERVICES

Super Storm Sandy

Kentucky Ice Storms

Kentucky Transportation Cabinet District 1, 3, 4, 5, & 7
February—July 2009

Revenue: \$8,300,000 FEMA #: DR-1818

Reference: Richard Mize, Contract Administrator
 502.564.6521 rmize@kyc.gov

- ▶ Vice President of Operations Brian Thomason in the State assessing damage and setting up the response and removal plan in less than 4 hours from initial call
- ▶ Operating in all 5 County's within 24 hours of notice-to-proceed
- ▶ Mobilized over 300 tree trimming crews (approximately 900 persons) and over 600 pickup and haul crews (approximately 1,200 persons)
- ▶ Deployed approximately 3,500 pieces of equipment including chainsaws, loading equipment, hauling equipment, bucket trucks, and support equipment
- ▶ Removed 1.6 million cubic yards of mixed debris
- ▶ Covered 2,603 sq miles
- ▶ Bulk debris operations completed in 30 to 90 days
- ▶ Tracked via conventional FEMA load tickets
- ▶ No lost time, no safety or quality issues, no liquidated damages

BERGERON
 EMERGENCY SERVICES

OFFICE OF THE GOVERNOR
DEPARTMENT FOR LOCAL GOVERNMENT

Tony Wilder
Commissioner

1024 Capital Center Drive, Suite 340
Franklin, Kentucky 40601
Phone (502) 573-2382
Fax (502) 573-2939
Toll Free (800) 346-5606
www.dlg.ky.gov

September 11, 2009

Bergeron Emergency Services, Inc.
19612 S.W. 69th Place
Ft. Lauderdale, FL 33332

Dear Mr. Bergeron,

On behalf of the Commonwealth of Kentucky and its municipalities, I would like to commend you on a job well done in the counties of Ballard, Christian, Hart, Hardin, Grayson and Logan. The ice storm in January was the largest disaster in our state's history and your knowledgeable staff helped us through the plethora of documentation that emanated from not only your operations but also our local work forces. Indeed, the collaboration between your firm and our local work force was key to a successful operation we hope never to have to deal with again.

The ice storm left much of the state in complete ruin. Upon notification, your firm immediately responded and worked tirelessly to assist both our Project Managers in the field and our municipal representatives responsible for the many facets such as operation demands. Because of the partnership between our Kentucky Transportation Cabinet and Bergeron, we were able to maximize our reimbursement from the FTA and FEMA, the federal funding agencies for this massive project. Your adherence to all local, state and federal guidelines helped us tremendously with issues that might have otherwise been unsuccessful or overlooked.

Subsequent to your award in the aforementioned counties for operations detrimental to our recovery, Bergeron Emergency Services regularly communicated with us even when communications were crippled and made itself flexible to the rapidly changing conditions, including assisting us with the restoration of both Pennyrite and Rough River Dam State Parks, two of the largest and most precious parks in our state.

In closing, I would like to thank you and your staff for working so closely with our staff. It would be my pleasure to recommend your company to anyone who may suffer from a similar unfortunate circumstance in the future.

Sincerely,

Tony Wilder
Commissioner

As Equal Opportunity Employer M/F/D/V

kentucky@unbridledspirit.com

BERGERON
EMERGENCY SERVICES

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Figure 1: A schematic diagram of the proposed system architecture. The system is divided into three main components: User, Server, and Database. The User interacts with the Server via a Web Browser. The Server interacts with the Database via a REST API. The Database stores user information and transaction data. The Server also interacts with a Blockchain network via a REST API. The Blockchain network stores transaction data and interacts with the Server via a REST API. The Server also interacts with a Smart Contract via a REST API. The Smart Contract interacts with the Server via a REST API. The Smart Contract also interacts with the Blockchain network via a REST API. The Smart Contract also interacts with the User via a REST API.

உதவி இயக்குநர் பொதுத் தகவல்

Hurricane Wilma

Pickup Operations

Broward County & Broward County School Board, FL

Revenue: \$20,000,000 FEMA #: DR-1609

Reference: Edward Consal, Plantation FL
954.452.2535; EConsal@plantation.org

- ▶ Vice President of Operations Brian Thomason in the County assessing damage and setting up the response and removal plan in less than 4 hours from initial call
- ▶ Pre-staged over 40 pieces of emergency push equipment
- ▶ Removed 8 million cubic yards of mixed debris
- ▶ Actions: 9 - Cities of Plantation, Pembroke Pines, Cooper City, Miramar, Weston, Southwest Ranches, Hollywood, and Davie; Florida & Broward County School Board
- ▶ Cleared 278 schools while schools in session
- ▶ Deployed nearly 300 crews and 1,000 personnel,
- ▶ Covered 1,525.57 sq miles
- ▶ Curbside side debris operations completed in 90 days
- ▶ Tracked via conventional FEMA load tickets
- ▶ Workforce consisted of approximately 70% subcontractors; out of the 70%, approximately 40% were local small businesses
- ▶ No lost time, no safety or quality issues, no liquidated damages

BERGERON
EMERGENCY SERVICES



City of Pembroke Pines

Frank C. Ortiz, Mayor
 Angelo Castillo, Vice-Mayor
 Charles R. Dodge, City Manager
 William J. Armstrong, Commissioner
 Ben Farnsworth, Commissioner
 Luis A. Siple, Commissioner

January 24, 2006

Bergeron Land Development, Inc.
 19612 S.W. 69th Place
 Fort Lauderdale, FL 33332

TO: Ramon Lara
 Project Manager

RE: Hurricane Wilma, Debris Removal
 Letter of Merit

This correspondence is being sent by the City of Pembroke Pines Public Services to recognize Bergeron Land Development Inc. and yourself for accomplishments as it relates to hurricane debris removal in the City of Pembroke Pines, Florida following Hurricane Wilma.

The communication, project management, organization, professionalism, and the overall expeditious manner in which Bergeron Land Development, Inc. removed storm generated debris from the right-of-ways throughout the city was impressive. In closing, they were a beneficial addition to the disaster relief services, we anticipate utilizing their services in future disasters.

Respectfully,

Shawn W. Denton

Shawn W. Denton
 City of Pembroke Pines
 Director of Public Services

13975 Pembroke Road • Pembroke Pines, Florida 33027 • 954.437.1111

City of Miramar



Official Code Book 9000-0000

Mayor
Lori C. Mosley

City Commission
Winston F. Barnes
Marjorie A. Canten
Troy R. Barnette

John L. Moore

City Manager
Robert A. Payton

January 25, 2006

Re: Recommendation Letter

To Whom It May Concern:

On October 24, 2005 Hurricane Wilma slammed into South Florida causing significant damage to Broward County. The damage and safety to our citizens due to debris in the area was obviously an immediate concern to the City of Miramar.

Bergerson Land Development, Inc. was contracted by the City of Miramar to expedite the removal of debris from the right-of-ways in contract from beginning to end with a great deal of diligence and professionalism.

The City of Miramar was pleased with Bergerson Land Development's performance and would consider using them again in the future.

Respectfully,

Thomas Good

Administration Officer

TC/Gls

City Manager
City of Miramar
1900 Civic Center Plaza
Miramar, Florida 33025
Phone: (305) 658-3111
Fax: (305) 658-3400



March 3, 2009

Re: Bergerson Emergency Services, Inc.

To Whom It May Concern:

In October 2005, the Town of Southwest Ranches was at the forefront of Hurricane Wilma as it crossed the Florida peninsula and entered Broward County. Southwest Ranches is adjacent to the overglades at the storm's point of entry.

The amount of debris generated was tremendous. Bergerson Emergency Services provided hurricane debris removal services to the Town for several months. Their professionalism, diligence and response to the Town's every concern was truly appreciated.

The Town has a contract in place with Bergerson for future debris removal which is the best endorsement.

Sincerely,

Lee J. Rickles

Administrative Services Director

Town of Southwest Ranches
4500 S.W. 100 Avenue
Southwest Ranches, FL 33331
Phone: (305) 454-0333 Fax: (305) 454-1400
Website: www.southwestranches.org

Mayor, and Members: Vice Mayor, Board Members
Commissioners: Mayor Pro Tem, Board Members, Mayor Pro Tem, Board Members, Mayor Pro Tem, Board Members

Broward County & Broward County School Board, FL

Revenue: \$20,000,000 FEMA #: DR-1609
Reference: Edward Consual, Plantation FL
954.452.2535; EConsual@plantation.org

- ▶ 5 FEMA approved temporary debris sites
- ▶ Sites opened in less than 72 hours
- ▶ 8 separate dump locations
- ▶ Applicants: 9 - Cities of Plantation, Pembroke Pines, Cooper City, Miramar, Weston, Southwest Ranches, Hollywood, and Davie, Florida & Broward County School Board
- ▶ Reduced and disposed of over 2 million cubic yards,
- ▶ Grinding, burning, segregated for reuse
- ▶ Equipment, excavators with thumbs, loaders with rakes or grapples, dozers (D-3 up to D8), and 5 large tub grinders
- ▶ Truck traffic had dedicated entrances and exits on lightly traveled roads that had little or no effect on commuter traffic
- ▶ Tracked via conventional FEMA load tickets
- ▶ Maintained traffic flow through the site; maintained stable terrain for the traffic
- ▶ No lost time, no safety or quality issues, no liquidated damages

Hurricane Wilma

Reduction/Disposal Sites

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