

PROPOSAL IN RESPONSE TO

RFP FOR DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES

**Franklin County Clerk of Courts
ATTN: Jessica Gay
33 Market Street, Suite 203
Apalachicola, FL 32320**

07/16/2021 no later than 3:00pm EST



CONTACT INFO:

👤 **Chip Patterson**

🏠 **109 White Oak Rd.
Greenville, SC 29609
(Corporate Office)**

🏠 **390 North Orange Avenue
Suite 2300
Orlando, FL, US 32801
Florida Office)**

☎ **(864)469-9776**

📠 **(864)469-9642**

✉ **chip@southerndr.com**



Certificate of Existence in FL No.: M17000004656

PROPOSAL TABLE OF CONTENTS

RFP FOR DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES

TAB NO.	DESCRIPTION	PAGE #
	Table of Contents	1-2
A	STATEMENT OF INTEREST AND INTRODUCTION	3
	<i>Letter of Transmittal</i>	5-6
B	EXPERIENCE	7
	<i>Completed Projects: 2015 - 2020</i>	8-10
	<i>Past Performance Summaries: 2015 – 2020</i>	11-13
	<i>SDR Cumulative Disaster Experience</i>	14-17
	<i>Past Project References</i>	18-19
	<i>Certification of Acknowledgments - FEMA's Debris Management Guide</i>	20
C	FINANCIAL INFORMATION	21
	<i>SDR Dun & Bradstreet Report</i>	22-32
	<i>SDR Financial Statements - 2020</i>	33-46
D	REFERENCES	47
	<i>Professional References form</i>	48
	<i>Individual Project Data Sheets</i>	49-54
E	PROPOSAL MATRIX	55
	<i>SDR Corporate Organization Structure</i>	56
	<i>Company Profile</i>	57
	<i>Litigation Summary</i>	58
	<i>Key Personnel For Franklin County, FL</i>	59-60
	<i>Personnel Resumes & FL Experience Document</i>	61-68
	<i>Company's Technical and Construction Capabilities Contract Management / Accounting / Administrative Practices</i>	69-70
	<i>Mobilization & Operations Plan</i>	71-87
	<i>Documentation, Reporting, & Reconciliation</i>	88-96
	<i>FEMA Reimbursement Processes</i>	97-98
	<i>Modified Equipment List</i>	99
	<i>Subcontractor Protocol: MBE/WBE/DBE/Local Participation</i>	100-101

TAB NO.	DESCRIPTION	PAGE #
F	LICENSES	102
	<i>SDR Certificate of Existence - FL</i>	103
	<i>Limited Liability Company Annual Report - FL</i>	104
	<i>Training and Certifications Held by Management Team</i>	105-119
G	INSURANCE	120
	<i>SDR COI Sample</i>	121
H	REQUIRED DOCUMENTS & PROPOSAL SUBMITTAL CHECK LIST	122 -123
	<i>Proposer's Certification</i>	124
	<i>Addendum Acknowledgement</i>	125
	<i>Drug-Free Workplace Certificate</i>	126
	<i>Sworn Statement Pursuant to Section 287.133 (3)(a) F.S. in Public Entity Crimes</i>	127-128
	<i>Affidavit of Non-Collusion</i>	129
	<i>Professional References</i>	48
	<i>MWBE Participation Statement</i>	130
	<i>Vendor Information</i>	131
	<i>W-9 Form</i>	132
	<i>Byrd Anti-Lobbying Amendment Certification</i>	133
	<i>Unit Cost Fee Rate Schedule</i>	134-140



TAB A – STATEMENT OF INTEREST AND INTRODUCTION



LETTER OF TRANSMITTAL

Due: **07/16/2021 no later than 3:00pm EST**

RE: RFP FOR DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES

**Franklin County Clerk of Courts
ATTN: Jessica Gay
33 Market Street, Suite 203
Apalachicola, FL 32320**

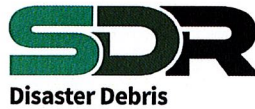
Dear Jessica Gay:

Southern Disaster Recovery (SDR) is excited to submit the enclosed proposal for RFP DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES for Franklin County and look forward to serving you. We have included detailed information regarding SDR's organizational structure, qualifications, resources, and experience we bring to our clients. We strive for excellence and integrity in our business practices and recognize the seriousness of compliance with all laws, specifically FEMA regulations. It is our pledge to provide Franklin County, Florida with the utmost in ethical and professional disaster debris management services.

We are known for delivering superior debris recovery and removal services for the communities to which we have been contracted. When a disaster strikes, communities want the assurance that the contractor they have chosen to aid in recovering their community will provide efficient and comprehensive services. SDR has the reputation, experience and resources to accomplish the contract requirements to the satisfaction of all parties involved.

SDR has significant available resources to manage disaster debris operations for all entities to whom we are contracted. It is worth noting that SDR has very little contract obligations in the Big Bend and Panhandle Florida; ensuring top priority for Franklin County and municipalities in disaster. SDR personnel have over 130 years combined experience in disaster recovery and debris management. With our management staff and safety officers, assets of over \$12 million, and annual sales exceeding \$40 million, we are large enough to manage multiple contracts simultaneously, without sacrificing the hands-on attention required by every entity's unique situation. In the past eight years, SDR has safety and successfully completed over 100 disaster debris contracts managing and disposing of over 7.5 million cubic yards of debris, valued over \$150 million.

SDR is a corporate member of the Florida Emergency Preparedness Association as well as the Disaster Recovery Contractors Association (a Washington, DC based trade organization). Chip Patterson, Vice President of Operations and our project principle, has been an officer in the Florida association (FEPA) as well as having direct responsibility for administering FEMA public assistance programs as a Florida local emergency management director. Mr. Patterson was Florida's emergency manager of the year for 2005



in part due to disaster response and recovery leadership that year. Demetris Pressley, SDR Client services, is an outstanding public works professional and the previous Public Works Director in the City of Deland. Demetris serves Florida communities in their readiness and first response efforts. Al McClaran, SDR's CEO, is a Board member of the Disaster Recovery Contractors Association and has provided key leadership on important FEMA recovery policy issues.

If awarded this contract, SDR will work closely with County and municipal officials, Emergency Management, and Solid Waste/Public Works to complete the project efficiently. Our commitment extends into the community with our intention to utilize the maximum amount of local resources to fulfil our contractual responsibilities. Once the Notice to Proceed is received, SDR will begin promptly with the debris recovery and removal process.

This proposal is in all respects fair and in good faith without collusion or fraud.

Al McClaran, the signer of this proposal, has the authority to bind Southern Disaster Recovery, LLC in all representations of this proposal.

SDR intends to be bound by the terms of this proposal and the prices provided herein. We look forward to the opportunity to be your supplier of DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Al McClaran', is written over a light blue horizontal line.

Al McClaran, CEO
Southern Disaster Recovery, LLC

Below is the contact information for this contract:

Company Name	Southern Disaster Recovery, LLC
Address 1	109 White Oak Rd. Greenville, SC 29609 (Corporate Office)
Address 2	390 North Orange Avenue Suite 2300, Orlando, FL, US 32801 (Florida Office)
Phone	(864)469-9776
Fax	(864)469-9642
Email	al@southerndr.com / Chip@southerndr.com
Contact Person	Al McClaran / Chip Patterson



TAB B – EXPERIENCE



COMPLETED PROJECTS: 2015 - 2020

Year Completed	Start Date	Stop Date	Job Name and Description	Owner	State	Prime Or Sub	Contract Amount	Debris Quantity CY	Status
2021	9/2/2020	3/29/2021	Hurricane Laura: LA DOT Districts 7 & 8	T.F.R Enterprises, Inc.	Louisiana	Sub Contractor	\$ 1,509,000	185,000	Completed
2021	12/1/2020	3/2/2021	Brevard Beach Berm Restoration Project	Brevard County	Florida	Prime Contractor	\$ 1,614,700	47,200 (sand)	Completed
2021	11/30/2020	2/11/2021	Hurricane Isaias: Oak Island, NC - Sand Sifting	Oak Island	North Carolina	Prime Contractor	\$ 1,025,000	75,620	Completed
2020	8/17/2020	12/16/2020	Iowa Derecho: Marion, IA	City of Marion	Iowa	Prime Contractor	\$ 12,988,800	729,900	Completed
2020	11/9/2020	12/18/2020	Hurricane Zeta: White Co, GA	White County	Georgia	Prime Contractor	\$ 107,000	6,000	Completed
2020	8/4/2020	9/14/2020	Hurricane Isaias: Ocean Isle Beach, NC	Ocean Isle Beach	North Carolina	Prime Contractor	\$ 215,700	7,000	Completed
2020	8/18/2020	10/2/2020	Hurricane Isaias: Oak Island, NC	Oak Island	North Carolina	Prime Contractor	\$ 1,154,700	62,400	Completed
2020	8/7/2020	9/18/2020	Hurricane Isaias: Holden Beach, NC	Holden Beach	North Carolina	Prime Contractor	\$ 60,800	2,150	Completed
2020	8/24/2020	9/13/2020	Hurricane Isaias: Caswell Beach, NC	Caswell Beach	North Carolina	Prime Contractor	\$ 82,100	5,000	Completed
2020	8/24/2020	10/9/2020	Hurricane Isaias: Brunswick Co, NC	Brunswick County	North Carolina	Prime Contractor	\$ 355,000	19,700	Completed
2020	8/27/2020	9/6/2020	Hurricane Isaias: Bertie Co, NC	Bertie County	North Carolina	Prime Contractor	\$ 35,900	465 (tons)	Completed
2020	6/24/2020	9/11/2020	SC Tornado: Hampton Co, SC	Hampton County	South Carolina	Prime Contractor	\$ 482,800	136,300	Completed
2020	5/18/2020	5/22/2020	SC Tornado: Barnwell Co, SC	SC DOT	South Carolina	Prime Contractor	\$ 32,000	7,624	Completed
2020	4/21/2020	6/26/2020	SC Tornado: Oconee Co, SC	SC DOT	South Carolina	Prime Contractor	\$ 2,748,000	491,504	Completed
2020	12/1/2019	4/30/2020	Brevard Beach Berm Restoration Project	Brevard County	Florida	Prime Contractor	\$ 3,343,000	100,000 (sand)	Completed
2020	3/9/2020	3/28/2020	Spartanburg Tornado: City of Spartanburg	City of Spartanburg	South Carolina	Prime Contractor	\$ 87,200	12,900	Completed
2020	9/6/2019	5/7/2020	Hurricane Dorian: Hyde Co, NC - Debris Removal	Hyde County	North Carolina	Prime Contractor	\$ 3,540,000	101,620	Completed
2020	9/23/2019	1/11/2020	Hurricane Dorian: Dare Co, NC - Debris Removal	Dare County	North Carolina	Prime Contractor	\$ 2,047,000	111,000	Completed
2020	9/21/2019	1/5/2020	Hurricane Dorian: Currituck Co, NC - Debris Removal	Currituck County	North Carolina	Prime Contractor	\$ 548,500	24,000	Completed
2019	10/10/2019	12/5/2019	Hurricane Dorian: Tyrrell Co, NC - Debris Removal	Tyrrell County	North Carolina	Prime Contractor	\$ 648,000	36,070	Completed
2019	10/9/2019	12/5/2019	Hurricane Dorian: Columbia, NC - Debris Removal	City of Columbia	North Carolina	Prime Contractor	\$ 114,500	3,900	Completed
2019	9/23/2019	10/29/2019	Hurricane Dorian: Southern Shores, NC - Debris Removal	Southern Shores	North Carolina	Prime Contractor	\$ 403,000	27,900	Completed
2019	9/24/2019	10/17/2019	Hurricane Dorian: Kitty Hawk, NC - Debris Removal	Kitty Hawk	North Carolina	Prime Contractor	\$ 195,500	11,300	Completed
2019	9/30/2019	10/7/2019	Hurricane Dorian: Duck, NC - Debris Removal	Town of Duck	North Carolina	Prime Contractor	\$ 16,000	1,100	Completed
2019	4/30/2019	6/25/2019	Hurricane Michael: Baker Co, GA - Debris Removal	Baker County	Georgia	Prime Contractor	\$ 1,888,000	111,000	Completed
2019	3/21/2019	4/30/2019	Hurricane Michael: Mitchell Co, GA - Debris Removal	Mitchell County	Georgia	Prime Contractor	\$ 536,000	43,600	Completed
2019	3/12/2019	4/26/2019	Wiregrass Electric Cooperative - Tree Removal	Wiregrass Electric CoOp	Alabama	Prime Contractor	\$ 2,076,500	52,000	Completed
2019	8/28/2018	4/19/2019	Bradford Co, FL - Creek Debris Removal	Bradford County	Florida	Prime Contractor	\$ 2,557,000	500 tons	Completed
2018	9/30/2018	1/23/2019	Hurricane Florence: Pamlico - Debris Removal	NC DOT	North Carolina	Prime Contractor	\$ 3,432,500	111,900	Completed
2019	11/13/2018	4/30/2020	Pacific Gas & Electric: Utility Line Clearing	Pacific Gas & Electric	California	Prime Contractor	\$ 48,317,000	N/A	Completed
2018	11/2/2018	12/19/2018	Hurricane Florence: Beaufort Co, NC - Debris Removal	Beaufort County	North Carolina	Prime Contractor	\$ 178,700	18,700	Completed
2018	10/1/2018	12/6/2018	Hurricane Florence: City of Goldsboro, NC - Debris Removal	City of Goldsboro	North Carolina	Prime Contractor	\$ 370,000	45,100	Completed
2018	11/5/2018	11/17/2018	Hurricane Florence: Craven - Debris Removal	NC DOT	North Carolina	Prime Contractor	\$ 943,000	39,000	Completed
2018	11/3/2018	11/7/2018	Hurricane Michael: Kitty Hawk, NC - Debris Removal	Kitty Hawk	North Carolina	Prime Contractor	\$ 38,000	3,400	Completed
2018	10/29/2018	11/2/2018	Hurricane Michael: Town of Duck, NC - Debris Removal	Town of Duck	North Carolina	Prime Contractor	\$ 22,100	2,000	Completed
2018	10/18/2018	10/29/2018	Hurricane Michael: Kill Devil Hills, NC - Debris Removal	Kill Devil Hills	North Carolina	Prime Contractor	\$ 111,800	10,400	Completed
2018	10/2/2018	10/27/2018	Hurricane Florence: Marion - Debris Removal	SC DOT	South Carolina	Prime Contractor	\$ 162,000	8,000	Completed
2018	10/9/2018	10/19/2018	Hurricane Florence: Chesterfield - Debris Removal	SC DOT	South Carolina	Prime Contractor	\$ 24,000	800	Completed
2018	10/10/2018	10/17/2018	Hurricane Florence: Town of Bogue, NC - Debris Removal	Town of Bogue	North Carolina	Prime Contractor	\$ 62,200	8,900	Completed
2018	7/3/2018	8/23/2018	Town of New Fairfield - Debris Removal	Supreme Industries	Connecticut	Sub Contractor	\$ 909,500	86,600	Completed
2018	7/24/2018	8/20/2018	Town of Beacon Falls - Debris Removal	Supreme Industries	Connecticut	Sub Contractor	\$ 222,000	14,600	Completed



COMPLETED PROJECTS: 2015 - 2020

2018	12/4/2017	5/30/2018	Brevard Beach Berm Restoration Project	Brevard County	Florida	Prime Contractor	\$ 7,554,000	235,400 (sand)	Completed
2018	3/10/2017	5/26/2018	Seagrape Trail Beach Berm Restoration Project	HOAs: Baytree, Sea Colony, Sea Oaks	Florida	Prime Contractor	\$ 250,000	6,100 (sand)	Completed
2018	12/3/2017	2/25/2018	Hurricane Irma: Banks Co, GA - Debris Removal	Banks County	Georgia	Prime Contractor	\$ 1,086,000	27,100	Completed
2018	10/12/2017	2/23/2018	Hurricane Irma: Macon Bibb, GA- Debris Removal	Macon-Bibb County	Georgia	Prime Contractor	\$ 1,924,000	96,800	Completed
2018	9/19/2017	2/13/2018	Hurricane Irma: Nassau Co, FL- Debris Removal	Crowder Gulf	Florida	Sub Contractor	\$ 2,639,000	206,000	Completed
2018	9/16/2017	2/11/2018	Hurricane Irma: Clay Co, FL - Debris Removal	Crowder Gulf	Florida	Sub Contractor	\$ 4,383,000	423,600	Completed
2018	10/2/2017	2/10/2018	Hurricane Irma: Lumpkin Co, GA- Debris Removal	Lumpkin County	Georgia	Prime Contractor	\$ 944,000	35,200	Completed
2018	11/14/2017	2/2/2018	Hurricane Irma: Putnam Co, FL- Debris Removal	Crowder Gulf	Florida	Sub Contractor	\$ 3,199,000	315,000	Completed
2018	11/10/2017	1/13/2018	Hurricane Irma: Forsyth Co, GA- Debris Removal	Forsyth County	Georgia	Prime Contractor	\$ 92,000	7,200	Completed
2017	9/24/2017	12/10/2017	Hurricane Irma: City of Deltona, FL - Debris Removal	Crowder Gulf	Florida	Sub Contractor	\$ 2,853,000	274,900	Completed
2017	10/8/2017	12/10/2017	Hurricane Irma: DeSoto County, FL - Site Mngmt	Crowder Gulf	Florida	Sub Contractor	\$ 530,000	78,900	Completed
2017	10/16/2017	12/3/2017	Hurricane Irma: White, GA - Debris Removal	White County	Georgia	Prime Contractor	\$ 111,000	8,900	Completed
2017	10/5/2017	11/21/2017	Hurricane Irma: City of Palmetto, FL -Debris Removal	Crowder Gulf	Florida	Sub Contractor	\$ 184,000	17,700	Completed
2017	10/8/2017	11/19/2017	Hurricane Irma:City of Arcadia, FL - Site Mngmt	Crowder Gulf	Florida	Sub Contractor	\$ 42,000	34,700	Completed
2017	10/6/2017	11/8/2017	Hurricane Irma: City of Miami, FL - Debris Removal	Crowder Gulf	Florida	Sub Contractor	\$ 441,000	14,400	Completed
2017	10/1/2017	11/5/2017	Hurricane Irma: City of St. Marys, GA- Debris Removal	Barnett Southern	Georgia	Sub Contractor	\$ 286,400	25,700	Completed
2017	9/18/2017	10/3/2017	Hurricane Irma: City of Sarasota, FL- Debris Removal	Ceres Environmental	Florida	Sub Contractor	\$ 36,000	4,300	Completed
2017	6/30/2017	7/7/2017	City of Pembroke, GA - Tree Clearing	Pembroke, GA	Georgia	Prime Contractor	\$ 99,000	836 trees	Completed
2017	4/1/2017	4/9/2017	Hurricane Matthew: Hunting Island, SC - Debris Removal	South Carolina Parks & Rec	South Carolina	Prime Contractor	\$ 748,000	N/A	Completed
2017	3/31/2017	4/2/2017	Hurricane Matthew: Brantley County, GA - Debris Grinding	Brantley County	Georgia	Prime Contractor	\$ 79,000	28,500	Completed
2017	2/28/2017	3/19/2017	Hurricane Matthew: Evans County, GA - Debris Burning	Evans County	Georgia	Prime Contractor	\$ 40,000	26,700	Completed
2017	3/6/2017	3/19/2017	Hurricane Matthew: SCDOT Bamberg - Debris Grinding	South Carolina DOT	South Carolina	Prime Contractor	\$ 9,000	1,700	Completed
2017	1/30/2017	2/26/2017	Hurricane Matthew: GDOT Screven - Debris Removal	Georgia DOT	Georgia	Prime Contractor	\$ 123,000	10,200	Completed
2017	2/4/2017	2/26/2017	GA Tornadoes: Thomas County, GA - Debris Removal	Thomas County	Georgia	Prime Contractor	\$ 106,000	12,200	Completed
2017	11/18/2016	2/12/2017	Hurricane Matthew: GDOT Bryan - Debris Removal	Georgia DOT	Georgia	Prime Contractor	\$ 376,000	23,500	Completed
2017	11/10/2016	2/12/2017	Hurricane Matthew: GDOT Effingham - Debris Removal	Georgia DOT	Georgia	Prime Contractor	\$ 192,000	11,200	Completed
2017	11/29/2016	2/7/2017	Hurricane Matthew: GDOT Bulloch - Debris Removal	Georgia DOT	Georgia	Prime Contractor	\$ 731,000	53,300	Completed
2017	11/10/2016	2/6/2017	Hurricane Matthew: City of Lumberton, NC - Debris Removal	Lumberton, NC	North Carolina	Prime Contractor	\$ 930,000	29,000	Completed
2017	10/27/2016	2/3/2017	Hurricane Matthew: Effingham County, GA - Debris Removal	Effingham County	Georgia	Prime Contractor	\$ 274,000	13,700	Completed
2017	10/13/2016	1/30/2017	Hurricane Matthew: SCDOT Georgetown - Debris Removal	South Carolina DOT	South Carolina	Prime Contractor	\$ 4,523,000	284,200	Completed
2017	12/14/2016	1/29/2017	Hurricane Matthew: SCDOT Jasper - Debris Removal	Ceres Environmental	South Carolina	Sub Contractor	\$ 361,000	36,300	Completed
2017	10/27/2016	1/29/2017	Hurricane Matthew: SCDOT Lee - Debris Removal	South Carolina DOT	South Carolina	Prime Contractor	\$ 310,000	17,000	Completed
2017	10/15/2016	1/25/2017	Hurricane Matthew: SCDOT Marion - Debris Removal	South Carolina DOT	South Carolina	Prime Contractor	\$ 3,799,000	251,000	Completed
2017	11/22/2016	1/25/2017	Hurricane Matthew: GDOT Evans - Debris Removal	Georgia DOT	Georgia	Prime Contractor	\$ 81,000	5,700	Completed
2017	11/11/2016	1/21/2017	Hurricane Matthew: GDOT Glynn - Debris Removal	Georgia DOT	Georgia	Prime Contractor	\$ 153,000	7,600	Completed
2017	11/6/2017	1/20/2017	Hurricane Matthew: GDOT Camden - Debris Removal	Georgia DOT	Georgia	Prime Contractor	\$ 84,000	4,300	Completed
2017	10/26/2016	1/19/2017	Hurricane Matthew: Hampton County, SC - Debris Removal	Hampton County	South Carolina	Prime Contractor	\$ 657,000	23,700	Completed



COMPLETED PROJECTS: 2015 - 2020

2017	11/10/2016	1/14/2017	Hurricane Matthew: SCDOT Hampton - Debris Removal	Ceres Environmental	South Carolina	Sub Contractor	\$ 755,000	61,600	Completed
2017	10/26/2016	1/5/2017	Hurricane Matthew: SCDOT Berkeley - Debris Removal	Ceres Environmental	South Carolina	Sub Contractor	\$ 693,000	48,400	Completed
2017	10/26/2016	1/1/2017	Hurricane Matthew: SCDOT Clarendon - Debris Removal	South Carolina DOT	South Carolina	Prime Contractor	\$ 922,000	53,700	Completed
2016	10/23/2016	12/31/2016	Hurricane Matthew: Pawleys Plantation - Debris Removal	Pawleys Plantation POA	South Carolina	Prime Contractor	\$ 229,000	13,200	Completed
2016	10/9/2016	11/14/2016	Hurricane Matthew: Summerville, SC - Debris Removal	Summerville, SC	South Carolina	Prime Contractor	\$ 468,000	44,300	Completed
2016	11/5/2016	11/13/2016	Hurricane Matthew: Beaufort County, NC - Debris Removal	Beaufort County	North Carolina	Prime Contractor	\$ 28,000	3,700	Completed
2015	10/21/2015	12/31/2015	SC Flooding: Georgetown County/DOT - Debris Removal	South Carolina DOT	South Carolina	Prime Contractor	\$ 676,000	76,300	Completed
2015	10/21/2015	12/31/2015	SC Flooding: Horry County/DOT - Debris Removal	South Carolina DOT	South Carolina	Prime Contractor	\$ 11,000	800	Completed
2015	10/21/2015	12/23/2015	Butte Wildfires (CA) - Utility Line Clearing	Philips & Jordan	California	Sub Contractor	\$ 3,500,000	N/A	Completed
							\$ 173,885,400		

PAST PERFORMANCE SUMMARIES: 2015 – 2020

This narrative is from select storm disaster during the past 5 years.

2020 -- SC TORNADO Oconee Co. SC: In April of 2020, a strong line of storms went through Oconee County, SC and was later confirmed a tornado. SDR was selected by the South Carolina Department of Transportation (SCDOT) for debris grinding and haul out in Oconee County. Throughout the duration of the 10-week debris grinding and disposal project, In total, SDR processed over 501,504 cubic yards of debris valued at \$2,748,000.

2020 – Iowa Derecho, Debris Removal, City of Marion, IA: On August 10, 2020, a Derecho hit much of central and eastern Iowa with straight line winds over 100 mph that was sustained for nearly 30 minutes in many locations. Crop damage was extensive across the state and tree damage was catastrophic in the City of Marion. Marion is a city of approximately 60,000 people in the Cedar Rapids metropolitan area and is known for it's extensive city park system that aligns mainly with low lying and drainage areas of the City. City streets, parks and natural conservation areas all had mature hard wood trees. Several estimates that upwards of 90%+ of the urban tree canopy received some sort of damage during the derecho. SDR was selected by the City of Marion for their debris collection and disposal efforts. The project is still on-going. To date SDR has collected over 730,000 cubic yards of debris for this FEMA Public Assistance (PA) funded project.

2019 – Hurricane Dorian, BEACH BERM RESTORATION BREVARD COUNTY, FL: Due to damage to public beach access areas as a result of Hurricane Dorian in 2019, South Beaches from R-142 to R-213 in Brevard County, Florida shoreline required beach and dune restoration. SDR successfully completed the original unit price contract by placing 99,841 CY of sand, which was sourced from quality local mines, with a total project value of over \$3.3 million. The scope of work mandated that only high-quality sand sources be utilized, and that the project's stringent timeframe be adhered to. Southern Disaster Recovery successfully met both criteria to the satisfaction of the client's Project Manager.



2019 – Hurricane Dorian Debris Removal; Outer Banks, North Carolina: Hurricane Dorian impacted Outer Banks North Carolina with significant storm surge flooding and wind damage. SDR had eight (8) local government contracts activated; Hyde County, Tyrrell County, Town of Columbia, Dare County, Currituck County, Town of Kill Devil Hills, Town of Duck, Town of Southern Shores. Each contract included debris management (ROW removal for woody, vegetative material; Construction and Demolition debris; Household Hazardous Wastes; White goods/Appliances). SDR operated seven (7) Temporary Debris Management Sites (TDMS); three (3) of them were in environmentally sensitive areas within the National Park Service boundaries.

2018-2020 - California Wildfire Pacific Gas & Electric Utility Line Debris Removal: In November 2018, California suffered the most devastating wildfire in its history. The Camp Fire burned for approximately two

PAST PERFORMANCE SUMMARIES: 2015 – 2020

weeks, until it was considered 100% contained. The ensuing tree debris caused perilous conditions in many areas serviced by Pacific Gas and Electric. As a result, Southern Disaster Recovery was contracted to remove debris from those areas. In an effort to be proactive in preventing subsequent property damage and power outages, Southern Disaster Recovery is still completing dangerous tree removal projects for Pacific Gas and Electric in California. Thousands of trees have been cut using multiple work crews. The project total is valued at over \$48 million.

2018 - Hurricane Michael Debris & Tree Removal Wiregrass Electric Cooperative, Inc., Hartford, AL: Following Hurricane Michael, Southern Disaster Recovery was contracted by the Wiregrass Electric Cooperative, Inc. (Wiregrass), with headquarters in Hartford, Alabama, to collect, remove, and dispose of hurricane generated debris along their 30-foot utility rights-of-way. The project scope included all the Wiregrass managed territory in Houston County, Alabama. In total, SDR processed over 52,000 cubic yards of debris valued at nearly \$2.1 million.

2018 – Tree Removal, Alligator Creek & Sampson River Flood Abatement, Board of County, FL: Following Hurricane Irma in 2017, the Bradford County, Florida Alligator Creek and Sampson River waterways were obstructed with debris and uprooted and/or fallen trees/tree limbs. Southern Disaster Recovery successfully completed not only the original fixed price contract of 14.7 miles of waterway at \$1.6 million, but also additional contract amendments, for a total project amount exceeding \$2.5 million. The original project began in September 2018 and was to last no more than 220 days. With the added tributaries, the project completion date extended to April 2019.

2018 - Hurricanes Michael & Florence: Hurricane's Michael and Florence ravaged the Southeastern and Gulf Coasts. As the Prime Contractor for several debris removal projects, Southern Disaster Recovery (SDR) managed eleven contracts in North Carolina and South Carolina. We successfully processed over 248,200 cubic yards of Vegetative and C&D debris valued at over \$5.2 million while also simultaneously performing debris removal as a result of the catastrophic California wildfires that has continued into 2019.

2017 - Hurricane Irma: Southern Disaster Recovery (SDR) managed multiple vegetative and C&D debris removal contracts resulting from Hurricane Irma. In Georgia, we were the prime contractor on five debris removal contracts and operated as the prime-sub on eight contracts in Florida and Georgia. In total, SDR processed over 1,500,000 cubic yards of Vegetative and C&D debris on contracts totaling \$18.7 million. Outside of debris recovery and removal, SDR completed a Florida beach berm restoration project hauling over 317,000 tons of sand with a total contract valued at over \$7.5 million.



2016 - Hurricane Matthew: Hurricane Matthew affected the coasts of Georgia, South Carolina, and North Carolina in October 2016. SDR managed multiple vegetative and C&D debris removal contracts in eight SCDOT Counties; Hunting Island, SC; the town of Summerville; the city of Lumberton, NC; and seven GDOT

PAST PERFORMANCE SUMMARIES: 2015 – 2020

Counties. We processed over 1,000,000 cubic yards of Vegetative and C&D debris on contracts totaling \$16.5 million.

2015 - Historic SC Flooding: Severe flooding caused catastrophic damage in South Carolina during 2015. SDR managed debris removal contracts for C&D debris on state SCDOT roads in Horry and Georgetown counties, Georgetown County roads, and roads within the city of Georgetown, SC.

2015-2016 - Butte Wildfires, California: Following wildfires along utility lines in San Andreas, California, SDR was contracted to do a \$3.5 million tree removal project employing and managing up to 100 laborers comprising 25 work crews.



After a disaster, your full economic recovery is our priority!



SDR CUMULATIVE DISASTER EXPERIENCE

SDR has extensive experience in disaster management, disaster debris removal and adhering to FEMA Public Assistance and FHWA program requirements. The following table summarizes the experience inherent in SDR.

<u>YEAR</u>	<u>NAME OF DISASTER</u>	<u>DISASTER ROLE</u>
2020- 2021	Iowa Derecho	Prime Contractor – City of Marion, Iowa; Waterway debris removal; approx. 550,000 CY of woody, vegetative debris. FEMA PA program
2020- 2021	Hurricane Isaias	Prime Contractor – City of Oak Island, NC; beach sand screening, hauling and place clean sand on beach; approx. 60,000 CY; FEMA PA Program
2020	Hurricane Zeta	Prime Contractor – White County, GA; woody, vegetative debris removal; reduction by air curtain incineration; hazardous trees and hangers; FEMA PA program
2020	Hurricane Laura	Subcontractor for LDOT debris removal; Districts 7 & 8.
2020	Iowa Derecho	Prime Contractor - City of Marion, Iowa; Project manager for debris removal, reduction and reclamation. Hazardous trees and hangers. 725,642 CY of Veg. FEMA PA Program
2020- 2021	Various Storms	Prime Contractor - Brevard County; Beach Berm Restoration Project; approx. 100,000 CY of clean, compatible beach sand from upland sources.
2020	Hurricane Isaias	Prime Contractor - Brunswick County/Holden Beach, Ocean Isle, Oak Island; debris clearance and removal. FEMA PA program
2020	SC Tornado	Prime Contractor - SCDOT- Barnwell & Oconee County, SC. Debris Grinding and haul out. Hampton County, SC; 635,428 CY of woody, vegetative material; TDMS; mulch haul out
2019	Hurricane Dorian	Prime Contractor - Hyde, Tyrrell, Dare and Currituck Counties, NC. Project Manager for debris removal, reduction, and reclamation. 316,890 CY of debris (veg/C&D) FEMA PA program
2018- 2019	Hurricane Michael	Prime Contractor - Mitchell and Baker County, Georgia. Project Manager for debris removal, reduction, and reclamation. 154,600 CY FEMA PA program
2018- 2019	Hurricane Michael	Prime Contractor - Dothan Alabama. Wiregrass Electric Membership Corporation utility lines debris removal. Project Manager for cutting, hauling, and disposal of vegetative debris for utility rights-of-way.
2018	Hurricane Irma	Prime Contractor - Brevard County, FL; Brevard Beach Berm Restoration Project; Provision of clean, compatible beach sand from upland sources to restore Brevard County Beaches; 235,400 CY
2018	Hurricane Irma	Prime Contractor - Indian River County, FL; emergency dune stabilization for several communities in Vero Beach.
2018	Hurricane Irma	Prime Contractor - Bradford County, Florida Waterway Debris Removal; hurricane debris removal on 14.7 miles of waterway; Sampson River, Alligator Creek. Barge system to cut and remove debris.

SDR CUMULATIVE DISASTER EXPERIENCE

2018	Hurricane Florence	Prime Contractor - NCDOT, Beaufort County, NC and Florence, South Carolina. Project Manager. Stage crews prior to storm to aid SCDOT in road clearing. Debris removal for NCDOT and Beaufort County, NC. FEMA PA program
2018	Tornado	Prime Sub - Beacon Falls, Connecticut. Project Manager for debris removal.
2017	Hurricane Irma Florida	Prime-Sub - in a number of FL jurisdictions - City of Deltona, FL; Desoto County, FL; City of Palmetto, FL; City of Arcadia, FL; City of Miami, FL; City of Sarasota, FL; Nassau County, FL; Clay County, FL; Putnam County, FL disaster debris removal, TDMS site mgt, Reduction by grinding, haul-out; 1,369,500 CY
2016	Hurricane Irma Georgia	Prime Contractor - White and Banks Counties, Georgia. Temporary Debris Management Site contractor. Curtain burned vegetative debris and reclaimed the sites upon completion.
2016	Hurricane Irma Georgia	Prime Contractor - Macon-Bibb and Forsyth Counties, Georgia. Project Manager for debris removal, reduction, and disposal. FEMA PA Program
2016	Hurricane Matthew South Carolina	Prime Contractor – Hunting Island State Park; SCDOT (Bamberg, Georgetown, Jasper, Lee, Marion, Clarendon); Pawley's Plantation; City of Summerville; Hampton County, SC; 835,100 CY; Load/haul; Hazardous trees; TDMS site operations; reduction by grinding; mulch haul out; FEMA PA Program
2016	Hurricane Matthew Georgia	Prime Contractor – GDOT (Evans, Glynn, Camden, Bulloch, Bryan); Effingham County, GA; 184,700 CY; Load/haul; hazardous trees; TDMS site operations, reduction by grinding, mulch haul out; FEMA PA Program
2016	Hurricane Matthew North Carolina	Prime Contractor – Beaufort County, NC; City of Lumberton; Load/haul; hazardous trees; TDMS site operations, reduction by grinding, mulch haul out; FEMA PA Program
2015	SC Flooding	Prime Contractor – SCDOT (Georgetown County, Horry County); C&D Debris Removal; direct haul to final disposal; HHW; White goods; FEMA PA Program
2015	Butte Wildfires	Prime Sub – PG&E; hazardous tree removal
2014	SC Ice Storm	Prime Contractor; Prime-Sub; SCDOT; emergency cut and toss across 13 counties; Debris removal initiated in 5 counties the day after emergency road opening; Debris Removal in 8 local government jurisdictions; ROW and Parks debris removal; TDMS operations (12 sites); deployed 400 total load/haul trucks and 300 bucket trucks. Final disposal >90% went to beneficial re-use. FEMA PA program
2011	Hurricane Irene	Project Manager; Hyde County, NC; emergency cut and toss on ROW and Utilities; ROW debris removal; TDMS operations (3 sites) hazardous trees, limbs and stumps. Final disposal beneficial re-use. FEMA PA program
2011	Hurricane Irene	Project Manager; Mattaponi Indian Reservation; Virginia; ROW and Park debris removal; TDMS operation; hauling to final disposal; hazardous trees, limbs and stumps

SDR CUMULATIVE DISASTER EXPERIENCE

2011	Tornado	Catoosa County, Georgia. Regional Manager SanteK Environmental. Coordinated debris acceptance into transfer station and landfill from private contractor and multiple municipalities.
2011	Summer Storms	Project Manager; SCDOT; ROW Debris Removal loading and hauling to final disposal
2009	Midwest Ice Storm	Project Manager; City of Evansville/Vanderburgh County/Town of Newburgh/Warrick County, Indiana; ROW and Parks debris removal, TDMS operations, final disposal for beneficial re-use; hazardous trees, limbs, and stumps. FEMA PA program
2008	Hurricane Ike	Project Manager; Islamorada, FL – ROW debris removal; haul to transfer station, FEMA PA program
2008	Tropical Storm Fay	Project Manager; Duval County, FL; ROW debris removal, operate 9 TDMS operations, reduction by grinding and ACI, haul to final disposal or beneficial re-use/recycling. Hazardous trees, limbs and stumps, FEMA PA program
2008	Tropical Storm Fay	Project Manager; St Johns County, FL; ROW debris removal, TDMS operations, reduction by Air Curtain burn, haul to final disposal
2007	Oklahoma Ice Storm	Project Manager; City of Savanna and City of Eufaula, OK; ROW and Parks disaster debris removal, TDMS operations, reduction, disposal in beneficial re-use or recycling; hazardous trees, limbs and stumps. Client support for Public Assistance reimbursement
2005	Hurricane Wilma	FL Region 3 Incident Management Team Lead to support Lee County, FL EOC
2005	Hurricane Katrina	FL Region 3 EOC Incident Management Team Lead to support Harrison County, MS EOC
2004	Hurricane Jeanne	City of Jacksonville/Duval County Emergency Management Director; EOC Response; Administer FEMA Public Assistance program for City; Coordinate Individual Assistance programs
2004	Hurricane Frances	City of Jacksonville/Duval County Emergency Management Director; EOC Response; Administer FEMA Public Assistance program for City; Coordinate Individual Assistance programs
2004	Hurricane Charley and Tropical Storm Bonnie	City of Jacksonville/Duval County Emergency Management Director; EOC Response; Administer FEMA Public Assistance program for City; Coordinate Individual Assistance programs
2002	Tornado	Gordon County, Georgia. Director of Solid Waste. Provided oversight of contractor and debris management site including tracking all tickets through our office.
1999	Hurricane Floyd	City of Jacksonville/Duval County Emergency Management Director; EOC Response; Administer FEMA Public Assistance program for City; Coordinate Individual Assistance programs
1998	Florida Extreme Fire Hazard	City of Jacksonville/Duval County Emergency Management Director; EOC Response; Administer FEMA Public Assistance program for City; Coordinate Individual Assistance programs

SDR CUMULATIVE DISASTER EXPERIENCE

1996	Tornado	Bartow County and Pickens County Georgia. Independent Contractor. Cut and removed trees and vegetative debris.
1996	Severe Storms/Flooding	City of Jacksonville/Duval County Emergency Management Director; EOC Response; Administer FEMA Public Assistance program for City; Coordinate Individual Assistance programs
1995	Severe Storm, Flooding	FL State EOC manager; Response programs; support FEMA Public Assistance programs
1995	Hurricane Opal	FL State EOC manager; Response programs; support FEMA Public Assistance programs
1995	Hurricane Erin	FL State EOC manager; Response programs; support FEMA Public Assistance programs
1994	Tropical Storm Gordon, Heavy Rain, Tornadoes, Flooding	FL State EOC manager; Response programs; support FEMA Public Assistance programs
1994	Severe Storm, Flooding, Tropical Storm Alberto	FL State EOC manager; Response programs; support FEMA Public Assistance programs
1993	Storm of the Century	NC State EOC manager; Response programs; support FEMA Public Assistance programs
1993	Storm of the Century	Blizzard, Gordon County, Georgia. Independent Contractor. Cleared roads, removed and hauled downed poultry houses, cut and removed trees and vegetative debris.
1992	Hurricane Andrew	FEMA Contractor: Manage a mutual aid Debris Clearance mission (over 200 pieces of heavy equipment moved by train) in Homestead and Florida City Florida
1989	Hurricane Hugo	NC State Disaster Planner; Response programs; support Public Assistance programs; support Disaster Application Centers



Past Project References


Project	Date	Total CY/ Tons	Total Dollar Amount	Contact	Brief of Description
2020 SC TORNADO Oconee Co. SC	4/21/2020 to 6/20/ 2020	491,504	\$2,748,000.00	REFERENCE	Debris Collection / Removal Debris Management FEMA Reimbursement
				Name: David Cook	
				Title: SCDOT Maintenance Director	
				Phone: 803-315-8568	
				Email: cookdb@scdot.org	
				Address: 955 Park St. Columbia, SC 29202	
2020 Hurricane Zeta White, GA	Nov 2020 to Dec 2020	6,200	\$107,500.00	REFERENCE	Vegetative and C&D Debris Removal
				Name: David Murphy	
				Title: EM Director	
				Phone: 706-864-9500	
				Email: dmurphy@whitecounty.net	
				Address: 1241 Helen Hwy Ste 100, Cleveland, GA 30528	
2019 Hurricane Dorian Dare County, NC	9/30/2019 to 1/23/2020	111,000	\$ 2.05 million	REFERENCE	Vegetative and C&D Debris Removal
				Name: Shanna T. Fullmer	
				Title: Public Works Director	
				Phone: 252-475-5844	
				Email: shanna@darenc.com	
				Address: 1018 Driftwood Dr. Manteo, NC 27954	
2019 Hurricane Dorian Hyde County, NC	9/6/2019 to 5/7/2020	101,620	\$3.5 million	REFERENCE	Vegetative and C&D Debris Removal
				Name: Corrine Gibbs	
				Title: County Manager	
				Phone: 252-926-4400	
				Email: cgibbs@hydecountync.gov	
				Address: 1223 Main St., Swan Quarter, NC 27885	
2019 Hurricane Dorian Tyrrell County, NC	10/10/2019 to 12/5/2019	36,070	\$648,000.00	REFERENCE	Vegetative and C&D Debris Removal
				Name: David Clegg	
				Title: County Manager	
				Phone: 252-796-1371 Ext. 2621	
				Email: dclegg@tyrrellcounty.net	
				Address: 108 S Water Street, Columbia NC 27925	
2019 Hurricane Michael Mitchell Co. GA	3/21/2019 to 4/30/2019	43,600	\$536,000.00	REFERENCE	Debris & Tree Removal Flood Abatement Environmental Constraints
				Name: Clark Harrell	
				Title: County Management	
				Phone: 229-336-2072	
				Email: charrell@mitchellcountyga.net	
				Address: 4767 Highway 37, Camilla, GA 31730	
Board of Co. Commissioners of Bradford County, FL 2018 Creek Debris Removal Alligator Creek & Sampson River Flood Abatement	8/28/2018 to 4/19/2019	500 tons	\$ 2.5 million	REFERENCE	Debris & Tree Removal Flood Abatement Environmental Constraints
				Name: Wendy Russell	
				Title: Emergency Management Deputy Director	
				Phone: 904-966-6910	
				Email: wendy_russell@bradfordsheriff.org	
				Address: 945 North Temple Ave, Starke, FL 32091	

REFERENCE						
Brevard Beach Berm Restoration	12/4/2017 to 5/30/2018	235,000	\$ 7.6 million	Name: Mike McGarry		Placed Beach Quality Sand to Restore over 22 miles of Beach
				Title: Beaches, Boating & Waterways Program Manager		
				Phone: 321-537-1779		
				Email: mcgarry@brevardfl.com		
				Address: 2725 Judge Fran Jamieson Way Building A, ROOM 219 Viera, FL 32940		
REFERENCE						
2018 Hurricane Florence North Carolina DOT Pamlico Co.&Craven Counties	9/30/2018 to 01/23/2019	150,900	\$ 4.3 million	Name: Jeremy Stroud		Vegetative and C&D Debris Removal
				Title: Division 2 Maintenance Engineer		
				Phone: 252-775-6100		
				Email: jdstroud@ncdot.gov		
				Address: 105 Pactolus Hwy (NC 33) Greenville, NC 27835		
REFERENCE						
2017 Hurricane Irma Macon-Bibb, GA	10/12/2017 to 02/23/2018	97,400	\$ 1.9 million	Name: Spencer Hawkins		Vegetative and C&D Debris Removal
				Title: EM Director		
				Phone: 478-832-6301		
				Email: shawkins@maconbibb.us		
				Address: 700 Poplar St. Macon, GA 31201		
REFERENCE						
2016 Hurricane Matthew South Carolina DOT 4 Counties	10/15/2016 to 03/28/2017	642,000	\$ 9.5 million	Name: David Cook		Vegetative and C&D Debris Removal
				Title: SCDOT Maintenance Director		
				Phone: 803-315-8568		
				Email: cookdb@scdot.org		
				Address: 955 Park St. Columbia, SC 29202		
REFERENCE						
2014 Ice Storm Aiken County, SC Aiken, SC - Roads	02/13/2014 to 08/8/2014	1,433,000	\$29.8 million	Name: Paul Matthews		Vegetative and C&D Debris Removal
				Title: EMA Director		
				Phone: 803-642-2561		
				Email: pmatthews@aikencountysc.gov		
				Address: 1930 University PKW Suite 3000 Aiken, SC 29801		
REFERENCE						
2014 Ice Storm Barnwell County, SC SC DOT- Barnwell Co.	02/13/2014 to 07/20/2014	1,000,000	\$11.5 million	Name: Roger Riley		Vegetative and C&D Debris Removal
				Title: Director of Emergency Management		
				Phone: 803-541-1001		
				Email: rriley@barnwellsc.com		
				Address: 57 Wall St. Barnwell, SC 29812		
REFERENCE						
Aiken Co. Facilities, School District, Public Service Authority, Horse Creek water Trail.	02/13/2014 to 08/8/2014	500,000	\$6 million	Name: Paul Matthews		Removed and Processed Debris
				Title: EMA Director		
				Phone: 803-642-2561		
				Email: pmatthews@aikencountysc.gov		
				Address: 1930 University PKW Suite 3000 Aiken, SC 29801		



CERTIFICATION OF ACKNOWLEDGMENTS

Southern Disaster Recovery, LLC (SDR) will meet all program standards as provided for in the FEMA Debris Management Guide which can be viewed at <http://www.fema.gov/pdf/government/grant/pa/demagde.pdf>.

 _____ Signature	CEO _____ Title
Al McClaran _____ Printed Name	07/14/21 _____ Date



TAB C – FINANCIAL INFORMATION

Summary

Order Reference: john.bomar@southstatebank.com | Report as of: 07-08-2020 | using Currency as USD

SOUTHERN DISASTER RECOVERY, LLC

Tradestyle(s): SDR

ACTIVE

SINGLE LOCATION

Address:

109 White Oak Road, Moved From: 308
Ne Main St, Simpsonville, Sc, Greenville,
SC, 29609, UNITED STATES

Phone:

(864) 469-9776

D-U-N-S:

07-849-9137

In Portfolio:

No

<div>Failure Score</div> <div>58</div> <div>(No change since last month)</div>	<div>Delinquency Score</div> <div>65</div> <div>30 (in the last month)</div>	<div>Age of Business</div> <div>8 years</div> <div>2012 Year Started</div>	<div>Employees</div> <div>5</div>
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Company Profile

D-U-N-S

07-849-9137

Legal Form

Partnership

History Record

Clear

Date Incorporated

05-11-2012

State of Incorporation

South Carolina

Ownership

Not publicly traded

Mailing Address

United States

Telephone

(864) 469-9776

Present Control Succeeded

2012

Employees

5

Age (Year Started)

8 years (2012)

Named Principal

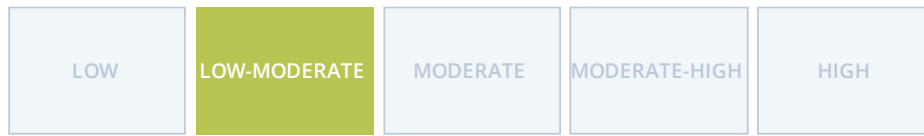
Alvie Mcclaran, MBR

Line of Business

Facilities support services

Risk Assessment

Overall Business Risk



Maximum Credit Recommendation

US\$ 20,000

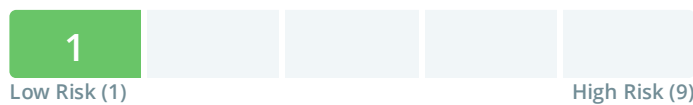
Dun & Bradstreet Thinks...

- Overall assessment of this organization over the next 12 months: **STABLE CONDITION**
- Based on the predicted risk of business discontinuation: **LIKELIHOOD OF CONTINUED OPERATIONS**
- Based on the predicted risk of severely delinquent payments: **MODERATE POTENTIAL FOR SEVERELY DELINQUENT PAYMENTS**

The recommended limit is based on a moderately low probability of severe delinquency.

D&B Viability Rating

Portfolio Comparison Score



Company's risk level is: **LOW**

Probability that a company will go out of business, become dormant/inactive, or file for bankruptcy/insolvency within the next 12 months: **2.00 %**

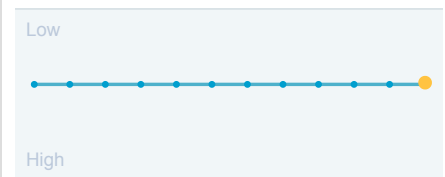
Failure Score Formerly Financial Stress Score



Company's risk level is: **MODERATE**

Probability of failure over the next 12 months: **0.19 %**

Past 12 Months



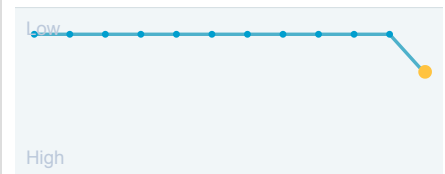
Delinquency Score Formerly Commercial Credit Score



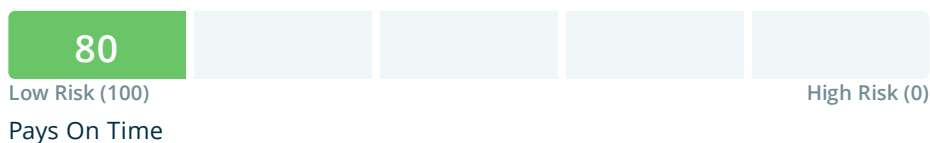
Company's risk level is: **MODERATE**

Probability of delinquency over the next 12 months: **4.20 %**

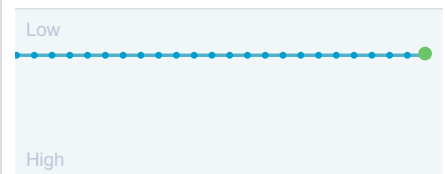
Past 12 Months



PAYDEX ®



Past 24 Months



D&B Rating

Current Rating as of 06-02-2016

Previous Rating

Employee Size

2R : 1 to 9 employees

Risk Indicator

3 : Moderate Risk

Employee Size

2R : 1 to 9 employees

Legal Events

Events	Occurrences	Last Filed
Bankruptcies	0	-
Judgements	0	-
Liens	0	-
Suits	0	-
UCC	2	01-08-2019

Trade Payments

Highest Past Due

US\$ 1,000

Highest Now Owing

US\$ 20,000

Total Trade Experiences

11

Largest High Credit

US\$ 30,000

Average High Credit

US\$ 11,887

Ownership

This company is a **Single Location**

Financial Overview

This company does not have a Financial Summary.

Country/Regional Insight

United States



Risk Category

LOW

Low Risk

MODERATE

HIGH

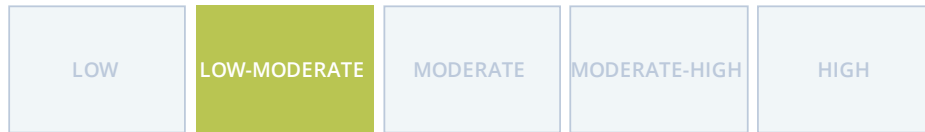
High Risk

A positive turn in the labour market prompts an outlook upgrade.

Risk Assessment

D&B Risk Assessment

Overall Business Risk



Maximum Credit Recommendation

US\$ 20,000

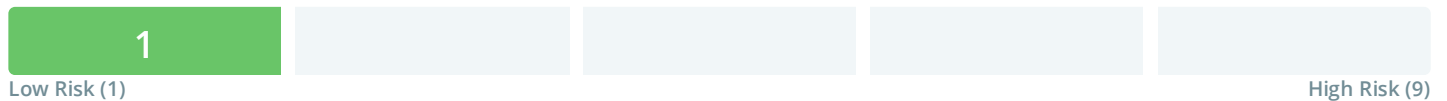
Dun & Bradstreet Thinks...

- Overall assessment of this organization over the next 12 months: **STABLE CONDITION**
- Based on the predicted risk of business discontinuation: **LIKELIHOOD OF CONTINUED OPERATIONS**
- Based on the predicted risk of severely delinquent payments: **MODERATE POTENTIAL FOR SEVERELY DELINQUENT PAYMENTS**

The recommended limit is based on a moderately low probability of severe delinquency.

D&B Viability Rating

Portfolio Comparison Score



Rating Confidence Level



Data Depth

- Rich Firmographics
- Extensive Commercial Trading Activity
- Basic Financial Attributes

Level of Risk

Low

Probability of becoming no longer viable
2.00%

Percentage of businesses ranked with this score
11.00%

Average probability of becoming no longer viable
5.00%

Failure Score Formerly Financial Stress Score



- Limited time under present management control
- Higher risk legal structure
- UCC Filings reported

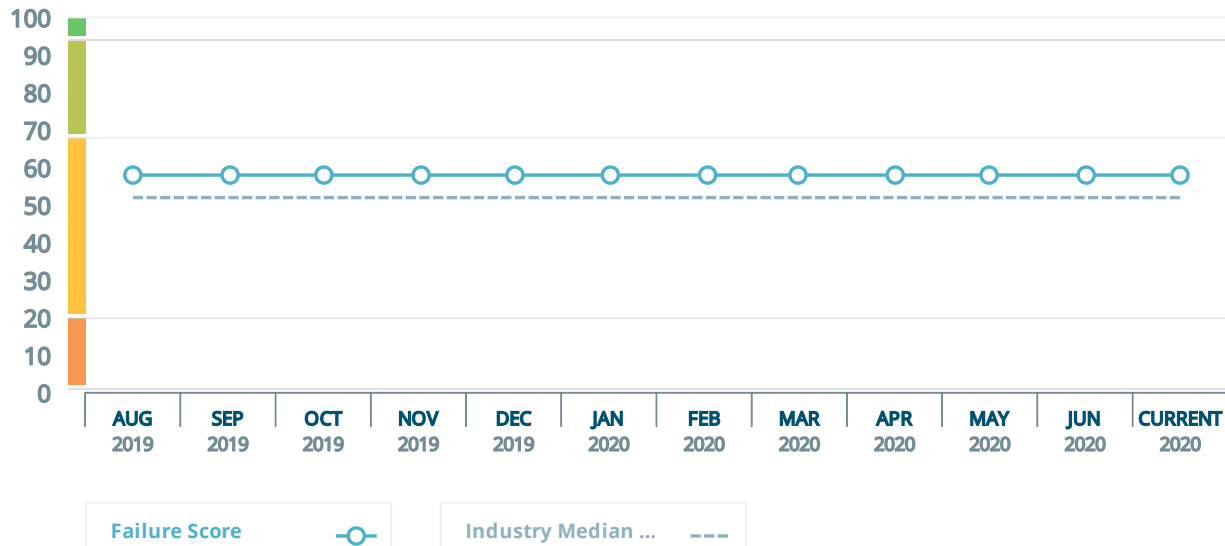
Level of Risk
Moderate

Raw Score
1490

Probability of Failure
0.19%

Average Probability of Failure for
Businesses in D&B Database
0.48%

Business and Industry Trends



Delinquency Score Formerly Commercial Credit Score



- Recent high balance past due
- Limited time under present management control
- Higher risk industry based on delinquency rates for this industry

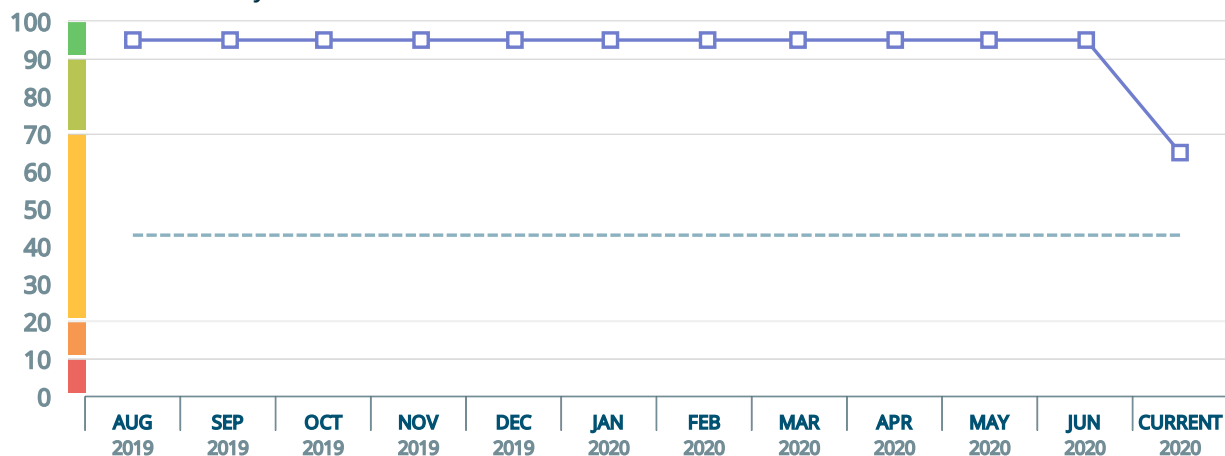
Level of Risk
Moderate

Raw Score
520

Probability of Delinquency
4.20%

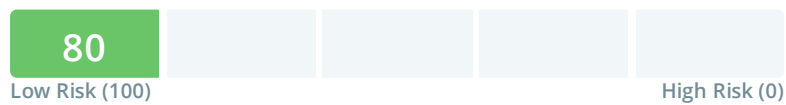
Compared to Businesses in D&B
Database
10.20%

Business and Industry Trends



PAYDEX®

Based on 24 months of data

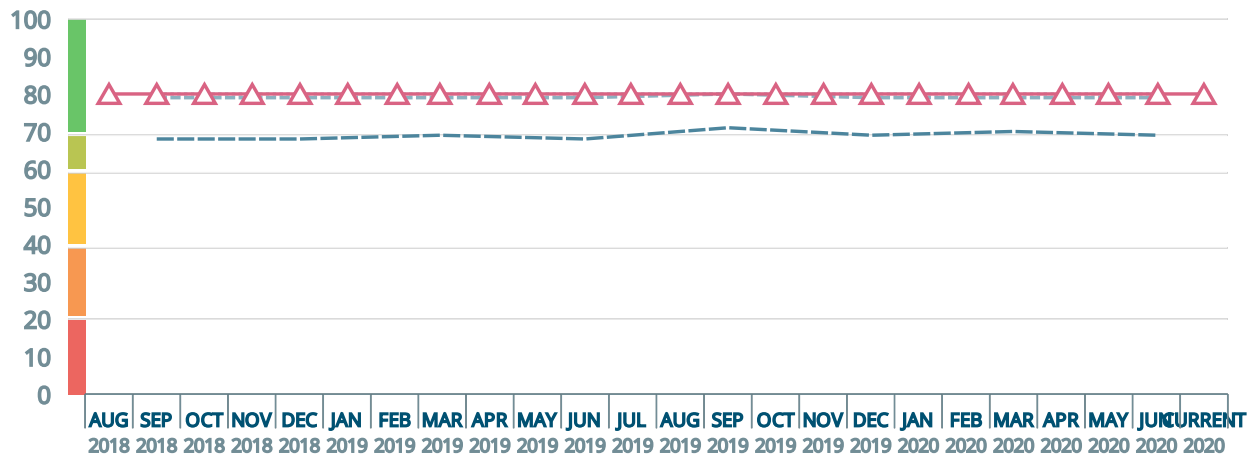


Risk of Slow Pay
Low

Payment Behavior
Pays on time

Business and Industry Trends

8744 - Facilities support services



PAYDEX®



Industry Median ... ---

Industry Upper Q... ..

Industry Lower Q... —

D&B Rating

Current Rating as of 06-02-2016

Previous Rating

Employee Size

Risk Indicator

2R : 1 to 9 employees

3 : Moderate Risk

Employee Size

2R: 1 to 9 employees

Trade Payments

Trade Payments Summary (Based on 24 months of data)

Overall Payment Behavior

O

Days Beyond Terms

% of Trade Within Terms

100%

Highest Past Due

US\$ 1,000

Highest Now Owing:

US\$ 20,000

Total Trade Experiences:

11

Largest High Credit:

US\$ 30,000

Average High Credit:

US\$ 11,887

Total Unfavorable Comments:

0

Largest High Credit:

US\$ 0

Total Placed in Collections:

0

Largest High Credit:

US\$ 0

Trade Payments By Credit Extended (Based on 12 months of data)

Range of Credit Extended (US\$)	Number of Payment Experiences	Total Value	% Within Terms
100,000 & over	0	US\$ 0	0
50,000 - 99,999	0	US\$ 0	0
15,000 - 49,999	1	US\$ 30,000	100
5,000 - 14,999	2	US\$ 17,500	100
1,000 - 4,999	0	US\$ 0	0
Less than 1,000	1	US\$ 50	100

Trade Payments By Industry (Based on 24 months of data)

Industry Category	Number of Payment Experiences	Largest High Credit (US\$)	% Within Terms (Expand to View)	1 - 30 Days Late (%)	31 - 60 Days Late (%)	61 - 90 Days Late (%)	91 + Days Late (%)
▼ 73 - Business Services	2	10,000					
7359 - Misc equipment rental	2	10,000	100	0	0	0	0
▼ 96 - Administration of Economic Programs	1	50					
9651 - Reg misc coml sector	1	50	100	0	0	0	0
▼ 99 - Nonclassifiable Establishments	1	30,000					
9999 - Nonclassified	1	30,000	100	0	0	0	0

Trade Lines

Date of Experience	Payment Status	Selling Terms	High Credit (US\$)	Now Owes (US\$)	Past Due (US\$)	Months Since Last Sale
--------------------	----------------	---------------	--------------------	-----------------	-----------------	------------------------

Date of Experience	Payment Status	Selling Terms	High Credit (US\$)	Now Owes (US\$)	Past Due (US\$)	Months Since Last Sale
06/20	Pays Promptly	-	30,000	20,000	0	1
05/20	Pays Promptly	N15	7,500	250	0	1
05/20	Pays Promptly	-	10,000	1,000	1,000	1
04/20	-	Cash account	50	-	-	1
04/20	-	Cash account	50	-	-	Between 2 and 3 Months
03/20	-	Cash account	50	-	-	1
11/19	-	Cash account	-	-	-	Between 2 and 3 Months
11/19	-	Cash account	50	-	-	Between 6 and 12 Months
05/19	-	Cash account	50	-	-	1
12/18	-	Cash account	50	-	-	1
08/18	satisfactory	-	50	-	-	1

Legal Events

The following Public Filing data is for information purposes only and is not the official record. Certified copies can only be obtained from the official source.

Judgements	Liens	Suits	UCC Filings
0 Latest Filing: -	0 Latest Filing: -	0 Latest Filing: -	2 Latest Filing: 01-08-2019

Events

UCC Filing - Original

Filing Date	01-08-2019
Filing Number	190108-1332069
Received Date	01-29-2019
Collateral	Negotiable instruments including proceeds and products - Account(s) including proceeds and products - NOTES RECEIVABLE including proceeds and products
Secured Party	SYNOVUS BANK, COLUMBUS, GA
Debtors	SOUTHERN DISASTER RECOVERY, LLC

Filing Office

SECRETARY OF STATE/UCC DIVISION, COLUMBIA, SC

UCC Filing - Original

Filing Date	12-21-2017
Filing Number	171221-1354529
Received Date	01-05-2018
Secured Party	VFS LEASING CO., GREENSBORO, NC
Debtors	SOUTHERN DISASTER RECOVERY, LLC
Filing Office	SECRETARY OF STATE/UCC DIVISION, COLUMBIA, SC

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There may be additional UCC Filings in D&B's file on this company available by contacting 1-800-234-3867.

Special Events

03-15-2018

Business address has changed from 308 Ne Main St, Simpsonville, SC, 29681 to 109 White Oak Road, Greenville, SC, 29609.

Company Profile

Company Overview

D-U-N-S

07-849-9137

Legal Form

Partnership

History Record

Clear

Date Incorporated

05-11-2012

State of Incorporation

South Carolina

Ownership

Not publicly traded

Mailing Address

United States

Telephone

(864) 469-9776

Present Control Succeeded

2012

Employees

5

Age (Year Started)

8 years (2012)

Named Principal

Alvie McClaran, MBR

Line of Business

Facilities support services

Business Registration

Corporate and business registrations reported by the secretary of state or other official source as of: 06-05-2020
This data is for informational purposes only, certification can only be obtained through the Office of the Secretary of State.

Registered Name	SOUTHERN DISASTER RECOVERY, LLC
Corporation Type	Partnership
Business Commenced On	2012
State of Incorporation	SOUTH CAROLINA
Registration ID	F626864
Registration Status	GOOD STANDING
Filing Date	05-11-2012
Where Filed	SECRETARY OF STATE/CORPORATIONS DIVISION

Registered Agent

Name	ALVIE C MCCLARAN
Address	109 White Oak Road, Greenville, SC, 296090000

Principals

Officers

ALVIE MCCLARAN, MBR
MARK ELLS, MBR

Directors

DIRECTOR(S): THE OFFICER(S)

Company Events

The following information was reported on: 06-06-2020

The South Carolina Secretary of States business registrations file showed that Southern Disaster Recovery, LLC was registered as a Limited Liability Company on May 11, 2012, under the file registration number 648649.

Business started 2012.

ALVIE MCCLARAN. Antecedents undetermined.

MARK ELLS. Antecedents undetermined.

Business address has changed from 107 Sunbelt Ct Ste 7, Greer, SC, 29650 to 308 Ne Main St, Simpsonville, SC, 29681.

Business address has changed from 308 Ne Main St, Simpsonville, SC, 29681 to 109 White Oak Road, Greenville, SC, 29609.

Business Activities And Employees

The following information was reported on: 06-06-2020

Business Information

Trade Names	SDR
Description	<p>Provides Environmental remediation, specializing in disaster recovery services (100%).</p> <p>Website URL: www.southerdr.com.</p> <p>Terms are on contractual basis. Sells to general public, commercial concerns and government. Territory : United States.</p>
Employees	5 which includes partners and 4 part-time.
Financing Status	Unsecured
Tenure	Rents
Facilities	Rents 900 sq. ft. in a single story steel building.

SIC/NAICS Information

SIC Codes	SIC Description	Percentage of Business
8744	Facilities support services	-
87449904	Environmental remediation	-

NAICS Codes	NAICS Description
561210	Facilities Support Services

Government Activity

Activity Summary

Borrower(Dir/Guar)	No
Administrative Debt	No
Contractor	No
Grantee	No
Party excluded from federal program(s)	No

Possible candidate for socio-economic program consideration

Small Business	Yes (2020)
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Financials

D&B currently has no financial information on file for this company

Confidential

SOUTHERN DISASTER RECOVERY, LLC

FINANCIAL STATEMENTS

As of and for the Years Ended December 31, 2020 and 2019

And Independent Accountant's Review Report

SOUTHERN DISASTER RECOVERY, LLC
TABLE OF CONTENTS

INDEPENDENT ACCOUNTANT’S REVIEW REPORT 1

FINANCIAL STATEMENTS

 Balance Sheets 2

 Statements of Comprehensive Income 3

 Statements of Changes in Members’ Equity 4

 Statements of Cash Flows 5

 Notes to the Financial Statements 6-12

Confidential

Independent Accountant's Review Report

Confidential

To the Members
Southern Disaster Recovery, LLC
Simpsonville, South Carolina

We have reviewed the accompanying financial statements of Southern Disaster Recovery, LLC (the "Company"), which comprise the balance sheets as of December 31, 2020 and 2019, and the related statements of comprehensive income, changes in members' equity, and cash flows for the years then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of Company management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

Accountant's Responsibility

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the American Institute of Certified Public Accountants. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe the results of our procedures provide a reasonable basis for our conclusion.

Accountant's Conclusion

Based on our reviews, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.



Greenville, South Carolina
May 24, 2021

SOUTHERN DISASTER RECOVERY, LLC
BALANCE SHEETS

DECEMBER 31, 2020 AND 2019
(SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

	2020	2019
ASSETS		
Current Assets:		
Cash	\$ 5,187,025	\$ 2,482,414
Accounts receivable	6,737,590	11,179,893
Unbilled revenue	-	47,831
Prepaid expenses	129,333	127,081
Employee receivables	2,917	1,714
Other assets	6,697	4,400
Contract asset	157,597	964,182
Total Current Assets	12,221,159	14,807,515
Long-Term Assets:		
Vehicles and equipment, net	27,497	246,651
Total Long-Term Assets	27,497	246,651
Total Assets	\$ 12,248,656	\$ 15,054,166
LIABILITIES AND MEMBERS' EQUITY		
Current Liabilities:		
Accounts payable	\$ 3,017,052	\$ 4,360,295
Member payable	-	3,161,000
Accrued expenses	17,524	54,657
Total Current Liabilities	3,034,576	7,575,952
Long-Term Liabilities:		
PPP loan	301,250	-
Accrued retirement plan contributions	79,056	362,573
Unfunded pension obligation	-	409,077
Total Long-Term Liabilities	380,306	771,650
Total Liabilities	3,414,882	8,347,602
Members' equity	8,833,774	7,139,387
Accumulated other comprehensive loss	-	(432,823)
Total Members' Equity	8,833,774	6,706,564
Total Liabilities and Members' Equity	\$ 12,248,656	\$ 15,054,166

The accompanying notes to the financial statements are an integral part of these statements.

SOUTHERN DISASTER RECOVERY, LLC
STATEMENTS OF COMPREHENSIVE INCOME

YEARS ENDED DECEMBER 31, 2020 AND 2019
(SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

	2020	2019
Revenue	\$ 36,657,200	\$ 48,272,372
Costs of revenue	25,018,916	35,826,262
Gross Profit	11,638,284	12,446,110
General and administrative	3,848,758	3,796,872
Loss on sale of asset	7,475	5,875
Income from Operations	7,782,051	8,643,363
Other Income (Expense):		
Miscellaneous income	46,620	13,241
Interest expense	(2,573)	(14,865)
Other expense	(3,961)	(7,145)
Total Other Income (Expense)	40,086	(8,769)
Net Income	7,822,137	8,634,594
Other Comprehensive Gain:		
Change in minimum pension liability	432,823	102,748
Comprehensive Income	\$ 8,254,960	\$ 8,737,342

The accompanying notes to the financial statements are an integral part of these statements.

SOUTHERN DISASTER RECOVERY, LLC
STATEMENTS OF CHANGES IN MEMBERS' EQUITY

YEARS ENDED DECEMBER 31, 2020 AND 2019
(SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

	Members'	Accumulated Other	Total
	Equity	Comprehensive	Members'
		Loss	Equity
Balance, January 1, 2019	\$ 2,768,063	\$ (535,571)	\$ 2,232,492
Members' contributions	20,612	-	20,612
Members' distributions	(4,283,882)	-	(4,283,882)
Net income	8,634,594	-	8,634,594
Other comprehensive gain	-	102,748	102,748
Balance, December 31, 2019	<u>7,139,387</u>	<u>(432,823)</u>	<u>6,706,564</u>
Members' contributions	9,828	-	9,828
Members' distributions	(6,137,578)	-	(6,137,578)
Net income	7,822,137	-	7,822,137
Other comprehensive gain	-	432,823	432,823
Balance, December 31, 2020	<u><u>\$ 8,833,774</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 8,833,774</u></u>

The accompanying notes to the financial statements are an integral part of these statements.

SOUTHERN DISASTER RECOVERY, LLC

STATEMENTS OF CASH FLOWS

YEARS ENDED DECEMBER 31, 2020 AND 2019
(SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

	2020	2019
Cash flows from operating activities:		
Net income	\$ 7,822,137	\$ 8,634,594
Adjustments to reconcile net income to net cash from operating activities:		
Depreciation	49,929	22,863
Loss on sale of property and equipment	7,475	5,875
Changes in assets and liabilities:		
Accounts receivable	4,442,303	(4,701,395)
Unbilled revenue	47,831	(47,831)
Prepaid expenses	(2,252)	(42,843)
Employee receivables	(1,203)	8,732
Other assets	(2,297)	6,359
Contract asset	806,585	(911,682)
Funded (unfunded) pension obligation	-	79,429
Accounts payable	(1,343,243)	2,745,494
Accrued expenses	(37,133)	(2,051)
Accrued retirement plan contributions	(259,771)	31,810
Net cash from operating activities	11,530,361	5,829,354
Cash flows from investing activities:		
Purchase of vehicles and equipment	-	(262,980)
Proceeds received from sale of vehicles and equipment	161,750	-
Net cash from investing activities	161,750	(262,980)
Cash flows from financing activities:		
(Payments) proceeds from member payable, net	(3,161,000)	1,036,000
Proceeds (payments) on line of credit, net	-	(500,000)
Proceeds from PPP loan	301,250	-
Contributions from members	9,828	20,612
Distributions to members	(6,137,578)	(4,283,882)
Net cash from financing activities	(8,987,500)	(3,727,270)
Net change in cash	2,704,611	1,839,104
Cash, beginning of year	2,482,414	643,310
Cash, end of year	\$ 5,187,025	\$ 2,482,414
Supplemental disclosures of cash flow information:		
Cash paid for interest	\$ 2,573	\$ 14,865
Supplemental disclosure of non-cash transactions:		
Change in minimum pension liability	\$ 432,823	\$ 102,748

The accompanying notes to the financial statements are an integral part of these statements.

SOUTHERN DISASTER RECOVERY, LLC

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2020 AND 2019

(SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

Note 1—Organization

Southern Disaster Recovery, LLC (the "Company") is a rapid-response contractor specializing in environmental response and disaster recovery to commercial enterprises and all levels of governmental entities. The Company offers guidance in formulating debris management plans, training clients in debris disaster recovery, and managing debris recovery operations, including response, demolition, collection, reduction, and final disposal.

Note 2—Summary of significant accounting policies

Basis of Accounting – The Company's financial statements are prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"). The Financial Accounting Standards Board ("FASB") has established the Accounting Standards Codification ("ASC") as the single source of authoritative accounting principles to be applied to the preparation of financial statements in accordance with U.S. GAAP.

Revenue and Cost Recognition – The Company utilizes the provisions of FASB ASC Topic 606, *Revenue from Contracts with Customers*. The Company enters into contracts with customers that specify the rates charged for providing certain services to the customer with payment terms of 30 days. Each service is considered a performance obligation and is satisfied upon the completion of the service. The Company also enters into separate contracts with subcontractors for debris removal. These contracts specify rates charged based on cubic yards of debris removed from a specified site. Third party, independent monitors track the cubic yards of debris delivered to the waste disposal site. Revenue is recognized at a point in time when the debris has been delivered and all services have been rendered.

From time to time, the Company will enter into a fixed-price contract. Revenue is recognized over time using the percentage of completion method (cost-to-cost input approach), measured by the percentage of costs incurred to date to the total estimated costs for each contract. Revenue recognition commences only after contract progress reaches a state whereby experience is sufficient to estimate a profit on the contract. At the time a loss on a contract becomes known, the entire amount of the estimated loss is recognized. As of December 31, 2020 and 2019, the Company had one fixed-price contract.

For the years ending December 31, 2020 and 2019, the Company had \$3,832,673 and \$79,071, respectively, in revenue recognized over a period of time under one contract. The remaining revenue was recognized at a point in time as described above.

Contract costs include all direct material, labor and employee benefit costs, and certain indirect costs related to contract performance, such as indirect labor, equipment rentals, insurance, and tools. Selling and general and administrative costs are expensed as incurred. Changes in job performance, job conditions, and estimated profitability may result in revisions to costs and revenues, and are recognized in the period in which the revisions are determined.

The asset, *contract asset* represents costs incurred and revenues earned in excess of amounts billed.

Cash and Cash Equivalents – The Company considers all cash and short-term investments with a maturity of three months or less when acquired to be cash and cash equivalents. At December 31, 2020 and 2019, the Company held \$4,538,179 and \$-0- in cash equivalents, respectively.

SOUTHERN DISASTER RECOVERY, LLC

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2020 AND 2019
(SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

Note 2—Summary of significant accounting policies (continued)

Accounts Receivable – Accounts receivable consist of trade receivables stated at cost. The Company reviews receivables on a periodic basis and considers accounts delinquent after 90 days. The Company has not recorded an allowance for doubtful accounts for the years ended December 31, 2020 and 2019, as management believes all such amounts are collectible.

Unbilled Revenue – The Company records services completed by the subcontractor as cost of sales at the time the service has been provided. Based on invoicing requirements contained in contracts with customers, the Company at times has situations in which work has been completed but not billed to the customer.

Prepaid Expenses – Prepaid expenses consist of amounts paid in advance by the Company for services that have not yet been provided to the Company. These prepaid expenses consist of insurance premiums, bond premiums, and other miscellaneous expenses paid by the Company for services that will be rendered after December 31, 2020.

Employee Receivables – Employee receivables consists of amounts due to the Company from employees which will be paid over time.

Vehicles and Equipment – Vehicles and equipment are stated at cost. Depreciation is charged to expenses by straight-line method over the estimated useful lives of the assets (five years). Gain or loss on disposals is credited or charged to operations. See Note 3.

Accounts Payable – Accounts payable consist of amounts due to various subcontractors and vendors for services provided in the ordinary course of business.

Due to Related Parties – Due to related parties consists of amounts due from the Company to other entities owned by members of the Company. See Note 9 for additional information.

Member Payable – Member payable consists of a loan made to the Company by one of its members. The loan bears no interest until the account balance exceeds \$4,000,000. The portion exceeding \$4,000,000 will either bear the market rate of interest or the interest and fees associated with any loan the member acquired to fund the Company. No interest expense was recorded during the years ended December 31, 2020 and 2019. The loan is due on demand and was satisfied during 2020.

Income Taxes – The Company is not directly subject to federal and state income taxes. Instead, the members are liable for individual federal and state income taxes on their respective share of taxable income. Management has evaluated all other tax positions that could have a significant effect on the financial statements and determined the Company had no uncertain income tax positions at December 31, 2020 and 2019.

Advertising Costs – The Company expenses advertising costs as they are incurred. Advertising costs of \$17,103 and \$2,355 for the years ended December 31, 2020 and 2019, respectively, are included in general and administrative expenses on the statements of comprehensive income.

Concentrations of Credit Risk – For the year ended December 31, 2020, the Company's three largest customers accounted for approximately 56% of the Company's total revenue. These customers also represented approximately 85% of gross accounts receivable at December 31, 2020. For the year ended December 31, 2019, the Company's three largest customers accounted for approximately 84% of the Company's total revenue. These customers also represented approximately 75% of gross accounts receivable at December 31, 2019.

SOUTHERN DISASTER RECOVERY, LLC

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2020 AND 2019

(SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

Note 2—Summary of significant accounting policies (continued)

For the year ended December 31, 2020, the Company's three largest vendors accounted for approximately 46% of purchases and 70% of total accounts payable at December 31, 2020. For the year ended December 31, 2019, the Company's largest vendor accounted for approximately 56% of purchases and 61% of total accounts payable at December 31, 2019.

Use of Estimates – The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and the accompanying notes. Actual results could differ from those estimates and those differences may be material. Management believes the estimates used in the financial statements are reasonable based on the information currently available.

Distributions to Members – As described in the Company's Operating Agreement (the "Agreement") dated September 30, 2015 and restated as of December 31, 2020, distributions shall be made from profits to members of the Company at the discretion of the managing members of the Company, as defined in the Agreement. Distributions to members shall be paid in accordance with the allocation of membership interests, subject to certain terms and restrictions as defined in the Agreement.

Recently Issued Accounting Pronouncements Not Yet Adopted – In February 2016, FASB issued Accounting Standards Update ("ASU") 2016-02, *Leases*. The standard requires all leases with lease terms over 12 months to be capitalized as a right-of-use asset and lease liability on the balance sheet at the date of lease commencement. Leases will be classified as either finance or operating. This distinction will be relevant for the pattern of expense recognition in the income statement. This standard will be effective for the calendar year ending December 31, 2022. The Company is currently in the process of evaluating the impact of adoption of this ASU on the financial statements.

Note 3—Vehicles and equipment, net

Vehicles and equipment consisted of the following at December 31:

	2020	2019
Vehicles and equipment	\$ 39,409	\$ 268,305
Accumulated depreciation	(11,912)	(21,654)
	<u>\$ 27,497</u>	<u>\$ 246,651</u>

Depreciation expense for the years ended December 31, 2020 and 2019 was \$49,929 and \$22,863, respectively.

Note 4—Line of credit

In 2019, the Company entered into a line of credit agreement for borrowings up to \$2,200,000 with a variable interest rate of LIBOR plus 1.85% (4.16% as of December 31, 2019). All outstanding interest and principal is due in full on January 2, 2021. As of December 31, 2019, the Company had \$-0- outstanding on the line.

In 2020, the Company modified the line of credit agreement above to increase the borrowings up to \$4,000,000 with a variable interest of LIBOR plus 1.85% (3.50% as of December 31, 2020). All outstanding interest and principal is due in full on April 2, 2021. As of December 31, 2020, the Company had \$-0- outstanding on the line. The line of credit agreement is subject to both financial and nonfinancial covenants. As of December 31, 2020, management is not aware of any violations to these covenants.

SOUTHERN DISASTER RECOVERY, LLC

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2020 AND 2019

(SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

Note 5—PPP loan

The Company received loans under the Paycheck Protection Program ("PPP") in the aggregate amount of \$301,250, which was established under the Coronavirus Aid, Relief, and Economic Security Act and administered by the Small Business Administration ("SBA"). The application for the PPP loans requires the Company to, in good faith, certify that the current economic uncertainty made the loan requests necessary to support the ongoing operation of the Company. This certification further requires the Company to take into account current business activity and the Company's ability to access other sources of liquidity sufficient to support the ongoing operations in a manner that is not significantly detrimental to the business. The receipt of the funds from the PPP loans and the forgiveness of the PPP loans is dependent on the Company having initially qualified for the PPP loans and qualifying for the forgiveness of such PPP loans based on funds being used for certain expenditures such as payroll costs and rent, as required by the terms of the PPP loans. The PPP loans are shown on the Balance Sheet.

As the SBA has not officially approved the forgiveness application, there is no assurance the Company's obligation under the PPP loans will be forgiven. If the PPP loans are not forgiven, the Company will need to repay the PPP loans over a two-year period, commencing six months after the funding of the PPP loans, at an interest rate of 1% per annum. The Company recorded \$1,250 of accrued interest, which is included in the balance of the loan.

Note 6—Cash risk of loss

The Company places its cash and cash equivalents on deposit with financial institutions in the United States. The Federal Deposit Insurance Corporation covers \$250,000 for substantially all depository accounts. The Company from time to time may have amounts on deposit in excess of the insured limits. At December 31, 2020 and 2019, the Company had \$4,705,099 and \$1,991,734, respectively, which exceeded these insured amounts.

Note 7—Cash balance pension plan

The cash balance pension plan was terminated on February 28, 2020. The Company contributed approximately \$400,000 in order to satisfy the unfunded portion of the Plan. All current amounts in plan were distributed to an unrelated, qualified retirement account for each participant. The following amounts and descriptions relate to the cash balance pension plan for the year ended December 31, 2019. There are no balances as of December 31, 2020.

Employees and members of the Company who meet certain age and service requirements are covered by a noncontributory cash balance defined pension plan (the "Plan"). The Plan calls for benefits to be paid to eligible employees and members at retirement based primarily upon the accumulated benefits per participant as defined in the *Southern Disaster Recovery, LLC Cash Balance Plan Agreement* (the "Cash Balance Plan Agreement"). Contributions to the Plan reflect benefits allocated to employees or members of the Company based on defined calculations in the Cash Balance Plan Agreement. The Plan's investments consist of single-life annuity contracts. The Company accrued \$314,000 related to Plan contributions at December 31, 2019, which is included in accrued retirement plan contributions on the balance sheets.

SOUTHERN DISASTER RECOVERY, LLC

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2020 AND 2019
(SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

Note 7—Cash balance pension plan (continued)

The change in the Company's projected and accumulated benefit obligation related to the Plan was as follows for the years ended December 31:

	2020	2019
Projected and accumulated benefit obligation, beginning of year	\$ 1,398,130	\$ 996,133
Service cost	-	299,894
Interest cost	-	52,296
Termination of plan	(1,398,130)	-
Actuarial (gain) loss	-	49,807
Projected and accumulated benefit obligation, end of year	<u>\$ -</u>	<u>\$ 1,398,130</u>

The change in the fair value of Plan assets was as follows for the years ended December 31:

	2020	2019
Fair value of Plan assets, beginning of year	\$ 989,053	\$ 563,737
Actual return of Plan assets	68,527	140,532
Employer contributions	-	284,784
Distribution of plan assets to other plans	(1,057,580)	-
Fair value of Plan assets, end of year	<u>\$ -</u>	<u>\$ 989,053</u>

The unfunded status of the Plan was as follows for the years ended December 31:

	2020	2019
Fair value of Plan assets	\$ -	\$ 989,053
Projected benefit obligation	-	1,398,130
Unfunded status	<u>\$ -</u>	<u>\$ (409,077)</u>

The Company recorded a liability on the balance sheets of \$409,077 at December 31, 2019 for the unfunded portion of the Plan.

Amounts recognized in accumulated other comprehensive loss related to the Plan were as follows at December 31:

	2020	2019
Beginning balance	\$ 432,823	\$ 535,571
Net unrealized (gain) loss	(432,823)	(102,748)
Total accumulated other comprehensive loss	<u>\$ -</u>	<u>\$ 432,823</u>

SOUTHERN DISASTER RECOVERY, LLC

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2020 AND 2019

(SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

Note 7—Cash balance pension plan (continued)

Net periodic pension cost of the Plan for the year ended December 31, 2019 was as follows:

Service cost	\$	299,894
Interest cost		52,296
Expected return on Plan assets		(35,306)
Unrecognized loss		35,516
Net periodic benefit cost	\$	352,400

Significant assumptions used in developing the above actuarial computations were as follows:

Discount rate	5.0%
Expected return on Plan assets	5.0%
Average rate of compensation increase	0.0%
Internal Revenue Code Section 415 Limit Projection	0.0%
Asset valuation method	Fair Market Value
Termination rates	None
Measurement date	12/31/2019
Form of payment	Straight life annuity

Note 8—Retirement plan

The Company maintains a profit-sharing plan under Section 401(k) of the Internal Revenue Code for all employees who have completed the eligibility requirements stated within the Plan document. Plan contribution expense totaled \$97,225 and \$48,573 for the years ended December 31, 2020 and 2019, respectively. As of December 31, 2020 and 2019, the Company recorded \$79,056 and \$48,573, respectively, on the balance sheets as accrued retirement plan contributions.

Note 9—Related party transactions

One of the Company's members is also the owner of a real estate company that leases an office building to the Company in Greenville, South Carolina during the years ended December 31, 2020 and 2019 under a month-to-month verbal agreement. The Company made rental payments to the related real estate company totaling \$20,250 and \$19,800 for the years ended December 31, 2020 and 2019, respectively, which is included in general and administrative expense on the statements of comprehensive income. For the years ended December 31, 2020 and 2019, the Company did not have any outstanding amounts owed to this related party.

One of the Company's members is also the owner of a company that provides other miscellaneous services. For the additional miscellaneous expenses, the Company paid this related party \$1,786 and \$1,640 during the years ended December 31, 2020 and 2019, respectively, which is included in general and administrative expense on the statements of comprehensive income.

As discussed in Note 1, a member has an outstanding loan to the Company which is due on demand. The Company owed this member \$-0- and \$3,161,000 as of December 31, 2020 and 2019, respectively.

SOUTHERN DISASTER RECOVERY, LLC

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2020 AND 2019

(SEE INDEPENDENT ACCOUNTANT'S REVIEW REPORT)

Note 10—Operating lease

The Company rents office space under an annual lease agreement, which was renewed in 2020. Rent expense under this lease totaled \$29,400 and \$28,800 for the years ended December 31, 2020 and 2019, respectively. This lease was not renewed in 2021.

Certain of the operating leases provide renewal options. In the normal course of business, operating leases are generally renewed or replaced by other leases.

Note 11—Commitments and contingencies

On January 30, 2020, the World Health Organization declared the coronavirus ("COVID-19") outbreak a "Public Health Emergency of International Concern" and on March 11, 2020, declared it to be a pandemic. Actions taken around the world to help mitigate the spread of COVID-19 included restrictions on travel, quarantines, or "stay-at-home" restrictions in certain areas and forced closures for certain types of public places and businesses. COVID-19 and actions taken to mitigate it have had and are expected to continue to have an adverse impact on the economies and financial markets globally, including the geographical areas in which the Company operates.

While it is unknown how long these conditions will last and what the complete financial impact will be, the Company is closely monitoring the impact of the COVID-19 pandemic on all aspects of the business/operations and are unable at this time to predict the continued impact COVID-19 will have on their business, financial position, and operating results in future periods due to numerous uncertainties.

Note 12—Subsequent events

The Company has evaluated subsequent events through May 24, 2021, the date which the financial statements were available to be issued.



TAB D – REFERENCES

PROFESSIONAL REFERENCES

Please provide three (3) current and correct references from clients for similar services.

1. Company Name: Board of Co. Commissioners of Bradford County, FL
Contact Person: Wendy Russell
City, State: 945 North Temple Ave, Starke, FL 32091
Telephone Number: 904-966-6910
Email Address: wendy_russell@bradfordsheriff.org
Description of goods or services provided: 2018 Creek Debris Removal Alligator Creek & Sampson River Flood Abatement Debris & Tree Removal Flood Abatement Environmental Constraints
Contract Amount: \$ 2.5 million
Start/End Date of Contract: 8/28/2018 to 4/19/2019

2. Company Name: White Co., GA
Contact Person: David Murphy / EM Director
City, State: 1241 Helen Hwy Ste 100, Cleveland, GA 30528
Telephone Number: 706-864-9500
Email Address: dmurphy@whitecounty.net
Description of goods or services provided: After Hurricane Zeta in 2020, SDR managed debris removal of Vegetative debris, as well as leaner and hanger removal.
Contract Amount: \$107,500.00
Start/End Date of Contract: Nov 2020 to Dec 2020

3. Company Name: Hyde County, NC
Contact Person: Corrine Gibbs / County Manager
City, State: 1223 Main St., Swan Quarter, NC 27885
Telephone Number: 252-926-4400
Email Address: cgibbs@hydecountync.gov
Description of goods or services provided: in 2019, Hurricane Dorian made landfall in North Carolina SDR supported emergency road opening Hyde County and managed debris removal contracts of Vegetative, C&D Debris
Contract Amount: \$3.5 million
Start/End Date of Contract: 9/6/2019 to 5/7/2020

This document must be completed and returned with your Submittal

**2020 HURRICANE ZETA
VEG DEBRIS REMOVAL,
LEANER/HANGER REMOVAL
WHITE COUNTY, GA**



CLIENT / OWNER

WHITE CO.
Georgia

VALUE

\$107,500

PROJECT FEATURES

Debris Removal
Debris Management
FEMA PA Reimbursement

COMPLETION

November 2020 - December 2020

REFERENCE

White Co., GA
David Murphy
Director of Public Safety
dmurphy@whitecounty.net
706.864.9500
1241 Helen Hwy Ste 100,
Cleveland, GA 30528

KEY STAFF ASSIGNED TO PROJECT

Chris Johnson – Project Manager

PROJECT DESCRIPTION

After Hurricane Zeta in 2020, Southern Disaster Recovery managed debris removal of Vegetative debris, as well as leaner and hanger removal. SDR was the prime contractor and was able to finish this job in a little over a month. SDR processed over 6,200 cubic yards of vegetative debris and over 450 leaner and hangers.

PROJECT HIGHLIGHTS

Throughout this two-month FEMA (PA) funded debris removal and disposal project, SDR utilized:

- 2 Bucket Trucks
- 2 Self-Loaders
- 1 Skid Steer
- 1 air curtain burner



**2019 HURRICANE DORIAN
VEG & C&D DEBRIS REMOVAL
DARE, HYDE, CURRITUCK,
TYRRELL COUNTIES AND 4 CITIES**



CLIENT / OWNER

Various Counties and Cities in NC

VALUE

\$7.5 Million
316,890 CY

PROJECT FEATURES

Debris Removal and C&D
Household Hazardous Waste
White Goods
Debris Management
FEMA PA Reimbursement

COMPLETION

October 2019 - May 2020

REFERENCE

Dare Co. NC
Shanna T. Fullmer
Public Works Director
shanna@darenc.com 478.832.6301
1018 Driftwood Dr.
Manteo, NC 27954

Corrine Gibbs
Finance Manager
cgibbs@hydecourtnc.gov
252.926.4400

KEY STAFF ASSIGNED TO PROJECT

Chris Johnson – Project manager
Chip Patterson – Project manager

PROJECT DESCRIPTION

Hurricane Dorian made landfall in North Carolina and produced devastating storm surge on the NC Outer Banks islands of Ocracoke and Hatteras. Southern Disaster Recovery supported emergency road opening Hyde County and managed debris removal contracts of Vegetative, C&D Debris, as well as leaner and hanger removal in Dare, Hyde, Currituck and Tyrrell counties. SDR was the prime contractor on the four County contracts and the four municipal contracts. The flood and wind event produced complicated waste streams including white goods/appliances and household hazardous waste. SDR operated 7 TDMS locations and reduced debris by grinding, air curtain incineration and compaction.

PROJECT HIGHLIGHTS

Throughout this FEMA (PA) reimbursed debris removal and disposal project, SDR utilized:

- 11 Bucket Trucks
- 18 Self-Loaders
- 3 Horizontal Grinders
- 3 air curtain burners
- 5 High-Tip Wheel Loaders
- 3 Track Hoes
- 16 80-110 CYD Walking Floor or Dump Trailers





**2018 HURRICANE FLORENCE
VEG & C&D DEBRIS REMOVAL
BEAUFORT CO, CITY OF
GOLDSBORO & TOWN OF BOGUE
IN NC
NC & SCDOT**



CLIENT / OWNER

Various Counties and Cities in NC
NCDOT & SCDOT

VALUE

\$5.1 Million
232,400 CY

PROJECT FEATURES

Debris Removal
Debris Management
Veg & C&D
HHW
White Goods
FEMA PA Reimbursement

COMPLETION

Sep 2018 - Jan 2019

REFERENCE

Various; available upon request

PROJECT DESCRIPTION

Following landfall of Hurricane Florence in 2018, Southern Disaster Recovery managed debris removal contracts of Vegetative, C&D Debris, Household Hazardous Waste and White goods as well as hazardous leaner and hanger removal. SDR was the prime contractor on five debris removal contracts in North Carolina and South Carolina. We operated 4 TDMS locations during the storm recovery.

PROJECT HIGHLIGHTS

Throughout this FEMA (PA) funded debris removal and disposal project, SDR utilized:

- 6 Bucket Trucks
- 23 Self-Loaders
- 4 Horizontal Grinders
- 4 High-Tip Wheel Loaders
- 2 Track Hoes
- 12 80-CYD Dump Trailers



**ALLIGATOR CREEK & SAMPSON
RIVER FLOOD ABATEMENT
PROJECT – 2018 TREE REMOVAL**



CLIENT / OWNER

Board of County Commissioners of
Bradford County, FL &
the Bradford County Sheriff

VALUE

\$2.5 Million

PROJECT FEATURES

Debris & Tree Removal
Flood Abatement
Environmental Constraints

COMPLETION

8/19/2018 – 4/19/ 2019

REFERENCE

Wendy Russell
Emergency Management Director
904.966.6910
wendy_russell@bradfordsheriff.org

KEY STAFF ASSIGNED TO PROJECT

PROJECT DESCRIPTION



**2019 Florida American Public Works Association (APWA) Award
Winner; Disaster Recovery Projects**

Following Hurricane Irma in 2017, the Bradford County, Florida Alligator Creek and Sampson River waterways were obstructed with debris and uprooted and/or fallen trees/tree limbs. Southern Disaster Recovery successfully completed not only the original fixed price contract of 14.7 miles of waterway at \$1.6 million, but also additional contract amendments, for a total project amount exceeding \$2.5 million. The original project began in September 2018 and was to last no more than 220 days. With the added tributaries, the project completion date extended to April 2019.

The scope of work mandated that specific criteria be adhered to in order to protect the natural wildlife habitats along the creek and river as well as the properties that bordered the affected areas. Southern Disaster Recovery successfully fulfilled the stringent requirements of the contract with minimal to no impact on the environment.

PROJECT HIGHLIGHTS

This seven-month county funded debris removal/disposal and flood abatement project encompassed:

- 14.7 miles of waterway in 9-segment increments
- 1 Skid Steer
- 1 Excavator
- 1 Self-loader
- Turbidity Fence/Curtains Deployment
- Erosion Control Barriers
- Flat-Bottom Boats
- Vegetation Restoration
- Environmental Impact Reduction Measures



**2017 HURRICANE IRMA
VEG & C&D DEBRIS REMOVAL
5 GA COUNTIES
8 FL COUNTIES/CITIES**



CLIENT / OWNER

Various Counties and Cities in
Georgia and Florida

VALUE

\$18.7 Million

PROJECT FEATURES

Debris Removal
Debris Management
FEMA PA Reimbursement

COMPLETION

October 2017 - March 2018

REFERENCE

Macon-Bibb, GA
Spencer Hawkins
EM Director
shawkins@maconbibb.us
478.832.6301
700 Poplar St. Macon, GA 31201

Forsyth Co, GA
Chris Grimes
Deputy Director
cggrimes@forsythco.com
770.205.5674

KEY STAFF ASSIGNED TO PROJECT

Chris Johnson – Project manager
Chip Patterson – Project manager

PROJECT DESCRIPTION

After Hurricane Irma in 2017, Southern Disaster Recovery managed debris removal contracts of Vegetative, C&D Debris, as well as leaner and hanger removal. SDR was the prime contractor on five debris removal contracts in Georgia and operated as the prime sub on eight debris removal contracts in Florida and Georgia, including the Florida counties of Clay, Nassau, and Putnam, and the City of Deltona, Florida. SDR processed over 1,500,000 cubic yards of vegetative and C&D debris.

Additionally, SDR was the prime contractor for a Florida Beach Berm Restoration project requiring over 317,000 tons of sand.

PROJECT HIGHLIGHTS

Throughout this six-month FEMA (PA) funded debris removal and disposal project, SDR utilized:

- 50 Bucket Trucks
- 200 Self-Loaders
- 4 Horizontal Grinders
- 1 air curtain burner
- 6 High-Tip Wheel Loaders
- 3 Track Hoes
- 45 80-CYD Dump Trailers



**2016 HURRICANE MATTHEW
DEBRIS, C&D REMOVAL
LUMBERTON NC, TOWN OF
SUMMERVILLE, SC, 8 SC DOT
COUNTIES, 7 GA DOT COUNTIES**



CLIENT / OWNER

SCDOT, GDOT, various counties

VALUE

\$16.5 Million

PROJECT FEATURES

Debris Removal
Debris Management
FEMA PA Reimbursement

COMPLETION

Oct. 2016 - Feb. 2017

REFERENCE

David Cook
SCDOT Maintenance Director
cookdb@scdot.org
803.737.0676
955 Park St.
Columbia, SC 29202

KEY STAFF ASSIGNED TO PROJECT

Sonny Sims – Project manager
Brad Dawkins – Project manager



PROJECT DESCRIPTION

Following Hurricane Matthew in 2016, Southern Disaster Recovery managed debris contracts for removal of Vegetative and C&D Debris. SDR had contracts for removal in 8 SCDOT Counties, Hunting Island, SC, Town of Summerville, City of Lumberton, NC, and 7 GDOT Counties. SDR processed over 1,000,000 cubic yards of Vegetative and C&D debris.

PROJECT HIGHLIGHTS

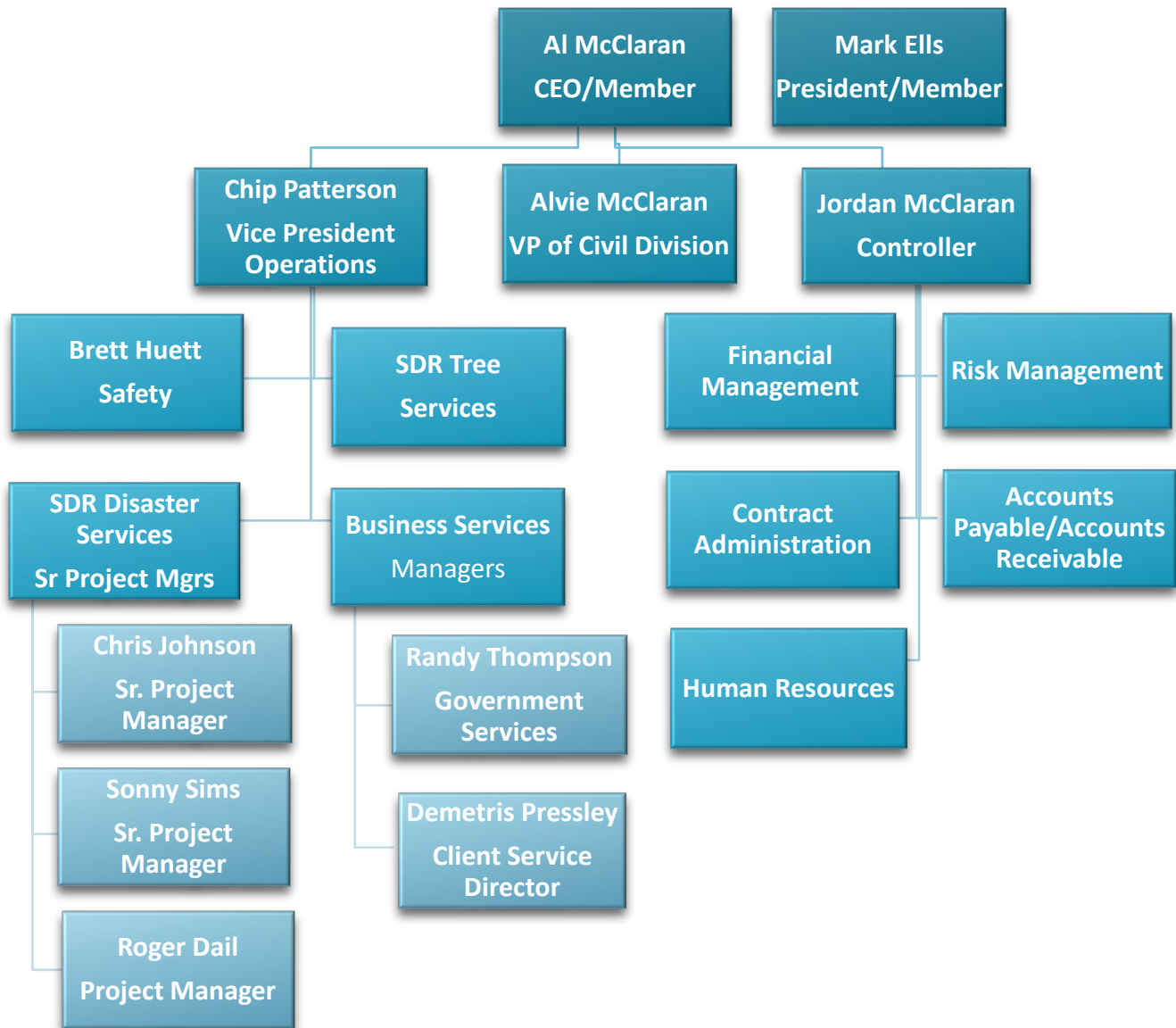
Throughout this six-month FEMA PA-funded debris collection and disposal project, SDR utilized:

- 139 Bucket Trucks
- 200 Self-Loaders
- 3 Horizontal Grinders
- 1 Air Curtain Burner
- 4 High-Tip Wheel Loaders
- 4 Track Hoes
- 46 80-CYD Dump Trailers



TAB E – PROPOSAL MATRIX

SDR CORPORATE ORGANIZATION STRUCTURE



COMPANY PROFILE

Legal Name of Firm:	<i>Southern Disaster Recovery, LLC</i>
Company Headquarters:	<i>109 White Oak Rd. Greenville, SC 29609</i>
Additional Office 1:	<i>2448 US Highway 411 Fairmount, GA 30139</i>
Additional Office 2:	<i>390 North Orange Avenue Suite 2300, Orlando, FL, US 32801</i>
Additional Office 3:	<i>222 Rice Mill Circle, Sunset Beach, NC 28468</i>
Type of Business:	<i>Limited Liability Company – S Corporation</i>
Business Size:	<i>Small Business</i>
State Organized:	<i>South Carolina</i>
Established:	<i>May 11, 2012</i>
Has been in Business	<i>9 years</i>
Employees	<i>12</i>
FEIN:	<i>45-5312400</i>
E-Verify:	<i>559716 8/24/2012</i>
DUNS Number:	<i>078499137</i>
Cage Code:	<i>6TXC1</i>
NAICS:	<i>562119</i>
Owners / Principals	<i>Al McClaran Mark Ells</i>
Authorized Representative:	<i>Al McClaran – CEO</i>
Point of Contact:	<i>Al McClaran – CEO</i>
Telephone Number:	<i>864-469-9776 (o); 864-561-7797 (c)</i>
Fax Number:	<i>864-469-9642</i>
Email:	<i>al@southerndr.com</i>
Website:	<i>www.southerndr.com</i>

LITIGATION SUMMARY

Southern Disaster Recovery (SDR) takes pride in completing the projects with which we are involved with the highest level of professionalism and integrity. We hold our subcontractors and our staff to a high standard of excellence. Because of the pre-planning put into every protocol and process we employ, the entities to which we are contracted expect and experience final outcomes that are both satisfactory and economically beneficial.

Southern Disaster Recovery can confidently state that our projects are completed safely, on time, and without consequent legal ramifications.

SDR can proudly attest:

- We are not currently involved in any legal claims, arbitrations, administrative hearings, or lawsuits.
- Within the last ten years, SDR has not been the defendant in any litigation involving debris removal operations.
- SDR has never brought suit against an entity for any contractual relationship with which we have been party.
- SDR is not currently debarred, nor has ever been debarred, from doing FEMA related work.
- SDR has no license sanctions.
- Within the last ten years, SDR has never had any contract terminations.

Our highest priority is to provide the necessary resources for your entity's full physical and economic recovery.

KEY PERSONNEL FOR FRANKLIN COUNTY, FL

Al McClaran – Member – Chief Executive Officer

Mr. McClaran is responsible for the day-to-day operations of Southern Disaster Recovery (SDR). He is knowledgeable in all aspects of FEMA criteria for debris recovery operations and has completed numerous courses with FEMA's Emergency Management Institute Independent Study Program. He works closely with Emergency Management and other government agencies both before and after disaster events. Prior to an event, he helps with readiness planning and preparation, including developing debris management plans and training government personnel in debris recovery operations. After disaster strikes, Mr. McClaran coordinates all aspects of the recovery and the documentation process to assure that the applicant receives the funding to which they are entitled. He has overseen debris removal projects following hurricanes, tornados, floods, wildfires, and winter storm disasters.

Chip Patterson – VP of Operations & Operations Manager

Robert "Chip" Patterson has over 30 years of experience in disaster management. Chip's career includes service as Chief of Operations in State Emergency Operations Centers in two states (North Carolina and Florida if the bid is either in NC or FL); organizing and leading disaster resources to support some of the largest natural disasters in the nation during the 90's. Chip also served as a local government appointed official for over 10 years where he was responsible for leading disaster operations and administering a number of grant programs including FEMA's Public Assistance Grant Program. His work in leading the nation's first local government to be accredited in emergency management and leading Incident Management Teams to support disaster operations in Hurricane Katrina and Hurricane Wilma. He has been leading disaster debris removal operations for the past 15 years and is responsible for SDR's disaster response and recovery operations.

Demetris Pressley –Client Service director

Demetris Pressley, SDR Senior Client Service, has over 18 years of experience in leading public works daily and disaster operations in Florida. His work has included strategic planning, project management, contract administration, budget and finance, staff development and regulatory compliance. Demetrius supports our clients with their disaster debris management readiness (plans, procedures, training or exercises) as well as immediate disaster debris clearance operations.

Sonny Sims – Senior Project Manager

Sonny Sims, SDR's Senior Project Manager, an experienced and Disaster Debris Removal Project Manager who is consistent in delivering client satisfaction in our safe practices, quality control and pace of work. Mr. Sims is an ISA certified Arborist, and has completed over 89 disaster debris removal projects over 30 years.

Randy Thompson – CEM, Director of Government Affairs

Randy Thompson has proven expertise in development and implementation of emergency management programs, plans, procedures and grant programs, as well as developing HSEEP training and exercises. Mr. Thompson is experienced in EOC operations, including crisis and consequence management of both manmade and natural hazards. He is knowledgeable in the National Strategy for Homeland Security and the National Response Framework at local, state and federal levels and served on national boards, including SAFECOM Emergency Response Council and the National Association of Counties (NACO.) He served in local government public safety for 32 years; with 10 years as the Brunswick County Emergency



Services Director. Randy has worked in disaster recovery/debris management for 9 years and is currently serving on the Brunswick County Board of County Commissioners.

Roger Dail – Project Manager

Experienced Emergency Services Director with a successful track record of overseeing a progressive program through the use of strong leadership and relationship-building skills for 30 years +. Awarded the Order of the Long Leaf Pine by the Governor, awarded \$7.4 M from North Carolina 911 Board for the consolidation of the Lenoir and Jones Counties communication centers and Management Association leadership.

Jordan McClaran – Controller

Mr. Jordan McClaran manages accounts payable and provide weekly progress payment reports to subcontractors ensuring on-time progress payments. Attentive to detail and committed to accuracy, ensuring SDR clients are served with integrity and efficiency. Oversees an office staff who supplement his skills, further extending the overall precision with which disaster response and recovery project records are maintained. The administrative operations of SDR often receive high praise from the clients served, stating records are correct, often requiring little review or oversight.

Name	Title	Phone	Email address
Al McClaran	Owner/Chief Executive Officer	864-591-7797	al@southerndr.com
Jordan McClaran	Controller/Data Tracking	864-469-7797	jordan@southerndr.com
Chip Patterson	VP of Operations Operations Manager	904-334-9690	chip@southerndr.com
Demetris Pressley	Client Services	386-479-2298	demetris@southerndr.com
Sonny Sims	Senior Project Manager	864-901-0283	sonny@southerndr.com
Randy Thompson	Director of Government Affairs	910-398-1818	randy@southerndr.com
Roger Dail	Senior Project Manager	252-775-8468	roger@southerndr.com
Brett Huet	Safety Manager	619-213-4431	bhuet@southerndr.com



Al McClaran
CEO

PROFILE

- Focuses on integrity, honesty, efficiency, and the safe completion of any endeavors SDR undertakes Implementing strategies and operations for disaster recovery services.
- Oversaw the debris recovery and management of 15 projects because of Hurricane Irma and 19 projects from Hurricane Matthew.
- Provided the most economical and environmentally safe ways to manage debris to the complete satisfaction of the entity to which SDR is contracted.

CONTACT

📞 864-561-7797

🏠 109 White Oak Rd.
Greenville, SC 29609

✉ al@southerndr.com

CERTIFICATIONS

Over 40 FEMA Certifications

Mr. McClaran is thoroughly knowledgeable of all aspects of FEMA criteria for debris recovery operations.

EDUCATION

Bob Jones University, Greenville, SC

Master of Arts, 1983

Bob Jones University, Greenville, SC

Bachelor of Arts, 1980

WORK EXPERIENCE

Southern Disaster Recovery, LLC

CEO & Member, 2012 – Present

- Responsible for the day-to-day operations of Southern Disaster Recovery.
- Works closely with Emergency Management and other government agencies both before and after disaster events
- Manages up to 30 debris hauling and cutting subcontractors during disaster events.
- Helps with readiness planning and preparation. This includes working on debris management plans and training government personnel in debris recovery operations.
- Coordinates all aspects of the recovery and the documentation process to assure that the applicant receives the funding to which it is entitled.

Disaster Events Worked:

- 2017 Hurricane Irma – 15 contracts in Florida and Georgia
- 2016 Hurricane Matthew – 19 contracts in NC, SC and GA
- 2015 Butte Wildfires – San Andreas, California.
- 2015 Flooding Event – South Carolina Department of Transportation.
- 2014 Winter Storm Pax – South Carolina Counties: Aiken, Barnwell, Allendale, Williamsburg.

DTS – Greer, SC

Senior Project Manager, 2009 - 2012

- Oversaw debris removal operations
- Worked closely with Emergency Management and other government agencies both before and after disaster events

Disaster Events Worked:

- 2012 Hurricane Isaac – St. John the Baptist Parish, Louisiana
- 2011 Winter Storm Alfred – Connecticut: Fifteen Townships of Western Connecticut
- 2011 Hurricane Irene – North Carolina Counties: Edgecombe, Wayne, and Halifax
- 2011 Tornado - Rabun County, Georgia



Robert "Chip" Patterson Vice President of Operations

PROFILE

- Has 30+ years of experience in Disaster Management.
- Implementing strategies and operations for disaster recovery services.
- Served in a mayoral appointed position for 10 years as the City of Jacksonville, Florida's Director for Emergency Management.
- State of Florida EOC Director.
- Chief of Operations for the North Carolina Division of Emergency Management.
- Service as a Radiological Emergency Preparedness Planner in North Carolina and 6 years in the United States Navy nuclear propulsion program.

CONTACT

PHONE:

904-334-9690

ADDRESS:

109 White Oak Rd. Greenville, SC
29609

EMAIL:

chip@southerndr.com

EDUCATION

University of the State of New York

Bachelor of Science in Sociology, 1989

Jacksonville University

Master's in Business Administration, 2002

Associations

Adjunct Instructor, University of NC/College of Public Health, 200-Present

Adjunct Instructor, Flagler College/Public Administration 2006 - 2017

US Navy Postgraduate School, Center for Homeland Security and Defense

Mobile Executive Seminars 2006 - 2019

Florida Emergency Preparedness Association

Florida's Emergency Manager of the Year, 2005

Board Member, Greater Jacksonville Agricultural Fair

National Hurricane Conference, Response Committee 2006-Present

WORK EXPERIENCE

Southern Disaster Recovery, LLC / VP of Operations

February 2018 - Present

Responsible for fulfilling all contractual requirements in disaster response and recovery consistent with FEMA Public Assistance Program and Policy Guide and associated policy documents.

J. B. Coxwell Contracting, INC / Director of Disaster Services

July 2006 to February 2018

Emergency management and homeland security business development and service delivery for a 300-person civil construction firm providing services in all phases of emergency management. Public Assistance activities included debris clearance and removal in eighteen (18) jurisdictions.

Emergency Preparedness Division Chief

Duval County Emergency Preparedness Director

January 1996 to July 2006

Responsible for a comprehensive emergency management program that included plans and procedures development; public education; disaster response and recovery management; facilities management; program development and marketing; personnel development; press availabilities; and, interacting with elected officials in a jurisdiction of 840 square miles with a population of over 800,000. Incident Management Team Lead in Harrison County, MS for Hurricane Katrina; IMT Lead in Lee County, FL in Hurricane Wilma. Oversight of disaster recovery programs for ten Presidential declared disasters; Managed disaster response and administered FEMA Public Assistance and Hazard Mitigation programs.

Florida Division of Emergency Management

Response Services Administrator

June 1993 to December 1995

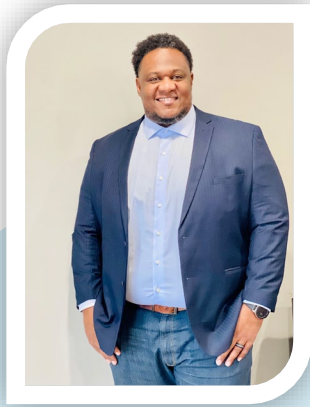
Managed State of Florida delivery of disaster resources (equipment, personnel and programs). Non-disaster related activities included development and maintenance of the State's Comprehensive Emergency Management Plan, Radiological Emergency Preparedness Program and management of seven field offices. Disaster-related opportunities included managing the State Emergency Operations Center. Oversight during six Presidential declared disasters.

North Carolina Division of Emergency Management / Chief of Operations

March 1989 to June 1993

Managed State of North Carolina disaster resources delivery.

Managed the 24/7 State Warning Point. Planner for Radiological Emergency Preparedness.



Demetris Pressley Client Service Director

PROFILE

- Nearly 20 years of professional experience as the Environmental Compliance Coordinator for Engineering, Public Works and Utilities.
- Leading, planning, and organizing the PW operation and maintenance.
- Responsible for all contract and project management duties for all roadway and flood control infrastructure capital projects, and all grant funded projects and maintenance contracts
- Continuous review and evaluation of the efficiency and effectiveness of various methods, equipment and strategies used for service delivery to the public.

CONTACT

PHONE:

386-479-2298

ADDRESS:

390 North Orange Avenue, Suite 2300
Orlando, FL, US 32801

EMAIL:

demetris@southerndr.com

EDUCATION

Daytona State College, Daytona Beach, FL

Public Relations & Marketing, 2011

Indian River State College, Fort Pierce, FL

American Public Works Association - Public Works Leadership Institute 2011

Professional Associations & Events:

APWA, ICMA, FGBC, FSA, Blue Spring Group, West Volusia Leadership 2014, FEMA Emergency Management Group, FEPA.

❖ *2004 FL Hurricane Charlie DeLand FL & Jacksonville, FL*

❖ *2009 FL Tornado - DeLand, FL*

❖ *2016 FL Hurricane Matthew DeLand, FL*

❖ *2017 FL Hurricane Irma DeLand, FL*

❖ *2019 FL Hurricane Dorian DeLand, FL*

❖ *2020 FL Tornado - DeLand FL*

ISC - 100, 200, 300, 400; NIMS 700 & 800

WORK EXPERIENCE

Southern Disaster Recovery, LLC / Senior Director

Senior Director, 2021 - present

SDR Client Service Director, has over 18 years of experience in leading public works daily and disaster operations. His work has included strategic planning, project management, contract administration, budget and finance, staff development and regulatory compliance. Demetrius supports our clients with their disaster debris management readiness (plans, procedures, training or exercises) as well as immediate disaster debris clearance operations.

CITY OF DELAND, DELAND, FL

Public Works & Deputy Public Services Director, Since April 2015

Management, supervisory and logistical responsibility for 65 (+/-) full-time employees (professional, administrative, technical, general labor, contract labor, etc.), 2 Department of Corrections work squads and multiple multi-year maintenance contracts/contractors for state roadway assets within the City.

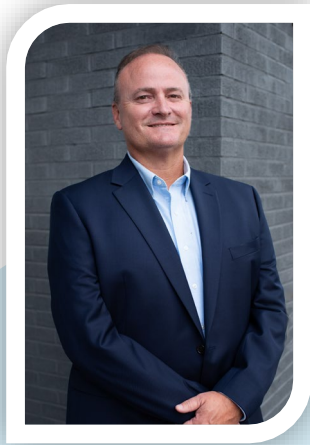
Deputy Public Works Director, August 2013 - March 2015

Manages, supervisory and logistical responsibility for 45 (+/-) full-time employees (professional, administrative, technical, general labor, contract labor, etc.), 2 Department of Corrections work squads and multiple multi-year maintenance contracts/contractors for state roadway assets within the City

Environmental Compliance Coordinator / Engineering Inspector

March 2005 - July 2013

Responsible for all NPDES compliance inspections, maintenance plan development and permit compliance monitoring and reporting to state agencies (FDEP).



John (Sonny) Sims
Operations Manager

PROFILE

- an experienced and Disaster Debris Removal Project Operations Manager who brings forth valuable experience in the industry with exceptional safety and client satisfaction.
- An ISA certified Arborist, and has completed over 89 disaster debris removal projects over 30 years.
- Adept at managing multiple projects at once with leadership, procedures, and safety quality.

CONTACT

PHONE:

864-901-0283

ADDRESS:

308 Edens Ridge Dr. Six Mile, SC
29682

EMAIL:

sonny@southerndr.com

EDUCATION

- Ornamental Horticulture Degree, 1992

Certifications

- IS- 00632.a Introduction to Debris Operations
- IS-00633 Debris Management Plan Development
- IS-00100.PWc Introduction to Incident Command System, ICS-100
- IS-00253.a Overview of FEMA Environmental and Historic Preservation Review Responsibilities
- HAZWOPER 40 HR
- ISA Board Certified Arborist
- Landfills and Land Application Sites 2020
- AT-TC3TS010-15-T1 - Maintenance of Traffic for Supervisors

WORK EXPERIENCE

Southern Disaster Recovery, LLC

Operations Manager, 2014 – Present

- Successfully led all daily operational aspects.
- Managed and evaluated workflow and productivity, making changes where necessary.
- Developed and implemented performance standards and procedural changes to drive productivity and quality.

Disaster Events Worked:

- 2020 SC Tornado- Hampton Co, SC
- 2020 SC Tornado-SCDOT Barnwell Co, SC
- 2020 SC Tornado-SCDOT Oconee Co, SC
- 2020 Spartanburg Tornado- Spartanburg, SC
- 2009 Ice Storm Dunklin County, Missouri
- 2018 Hurricane Florence- New Bern, NC
- 2017 Hurricane Irma- City of Miami & City of Deltona, Florida
- 2016 Hurricane Matthew- Marion County & Lumberton Co, NC
- 2014 Ice Storm Barnwell County, SCDOT, South Carolina

Previous Experience

- 2008 Hurricane Ike- Liberty Co, San Jacinto, and Huntsville, TX
- 2005 Hurricane Wilma- Coral Gables, Lauderdale by the Sea, City of Miami, University of Miami, Miramar, and Margate, FL
- 2005 Hurricane Rita- Islamorada, Florida
- 2005 LDOT Boregard, Allan, Jefferson Davis Parish, Louisiana
- 2005 Hurricane Katrina- Coral Gables, City of Miami, University of Miami, Islamorada,
- Marathon and Dade County, Florida
- 2005 Hurricane Katrina- Gulf Breeze, Escambia Co, Florida, Mobile Alabama
- 2004 Hurricane Francis and Charlie- Winter Park, Winter Springs, and Marion County, Florida
- 2003 Hurricane Isabel- Richmond, Chesterfield Co, and Henrico County, Virginia
- 2002 Ice Storm Raleigh, North Carolina



Randy Thompson

CEM, Director of Government Services

PROFILE

- A Certified Emergency Manager with over 30 years of experience in emergency management (EM) planning, operational response, project/program management, and disaster and recovery.
- A results-oriented emergency management professional who can identify and implement processes to improve preparedness and response activities.
- A nationally known professional emergency management consultant who has served on national boards, such as the National Association of Counties (NACo) and the Board of Directors representing the members of the International Association of Emergency Manager's (IAEM)

CONTACT

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910-398-1818

ADDRESS:

PO Box 7270 Ocean
Isle Beach, NC 28469

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randy@southerndr.com

EDUCATION

Shaw University, Raleigh, North Carolina,

B.A., Public Administration

Durham Technical Community College, Durham, North Carolina

A.A.S., Fire Protection Technology

Duke University, Durham, North Carolina

Nonprofit Management Certificate Program

Associations

Disaster Recovery Contractors' Association

International Association of Emergency Managers

American Board for Certification in Homeland Security

North Carolina Emergency Management Association

North Carolina Association of Fire/Rescue Instructors

North Carolina Association of Rescue and Emergency Medical Services

South Brunswick Island Rotary Club/Paul Harris Fellow

WORK EXPERIENCE

Southern Disaster Recovery, LLC

Government Affairs, 2018 – Present

Thompson Disaster Recovery Associates, Inc.

Chief Executive Officer, 2012 – 2018

Technical Resources Group, Inc. & Spectra Tech, Inc.

Senior Exercise/Drill Planner, August 2014 – March 2016

Unified Recovery Group

Director of Governmental Affairs, 2010 – 2012

Brunswick County Government

Emergency Services Director 2000 – 2010

Wake County Government

Deputy Emergency Management Director, 1991 – 2000

Durham City Government

Fire Lieutenant/Public Safety Officer, 1981 – 1991

Chapel Hill Town Government

Public Safety Officer, 1978 – 1981

Career Certifications and Accomplishments

- ❖ *Emergency Manager Certification in 2008 from IAEM; Recertified through 2018*
- ❖ *North Carolina Certification as Executive Emergency Manager*
- ❖ *North Carolina Certifications in Advanced Firefighting, Hazardous Materials Technician, Arson Investigation, Fire Inspections and Instructor Certified in Fire, Hazardous Materials, OSHA, Radiological and Terrorism*
- ❖ *Grant awards achievements include receiving and managing over 35 grants within an eight-year period amounting to millions of dollars in funding including, Homeland Security Grant Program; Port Security Grant Program; BZPP; Hazard Mitigation Grant Program; EMPG; and, Public Safety Interoperability Communications Grant*
- ❖ *Project Administrator for the development of the first comprehensive Recovery Plan in the State of North Carolina*

SPECIAL AWARDS & RECOGNITIONS

- ❖ *Conferred the Order of the Long Leaf Pine (2009)*
- ❖ *Presented the Medal of Valor by the City of Southport, North Carolina*

ROGER DAIL

Project Manager

PROFILE

- Experienced Emergency Services Director with a successful track record of overseeing a progressive program through the use of strong leadership and relationship-building skills.

CONTACT

📞 252-775-8468

🏠 3000 Monticello Dr.
Kinston, NC 28504

✉️ roger@southerndr.com

SKILLS HIGHLIGHTS

- Strategic planning
- Coordination of county emergency response programs
- Leadership/communication skills
- Budget forecast, development, analysis and administration
- Human Resource management
- Collaboration at a state and local level
- Leading in new trends and developments in the field in North Carolina
- Evaluation of program and system efficiencies

CORE ACCOMPLISHMENTS

- Awarded the Order of the Long Leaf Pine by the Governor
- Awarded \$7.4 M from North Carolina 911 Board for the consolidation of the Lenoir and Jones Counties communication centers.
- Management Association leadership.

EDUCATION

Emergency Management Type 1
Fire Inspector Level 3
NIMS Certified
National Fire Academy Leadership Level 2
Hazardous Materials Incident Certified

WORK EXPERIENCE

Southern Disaster Recovery, LLC

Project Manager 11/2020 – Present

- Oversee all aspects of debris removal operations
- Manage and supervise field personnel and equipment

Jones County, NC 3/2019 to Present

Emergency Management and Recovery Consultant

Lenoir County, Kinston, NC 07/2000 to Retirement (12/2018)

Director of Emergency Management

- Planned, organized and directed the activities of the Emergency Services of Lenoir County.
- Responsibilities include direction and financial accountability of Emergency Services, Emergency Management, County Fire Marshall's Office and E-911 Telecommunications.
- Served as the county liaison to volunteer fire and rescue organizations.

Emergency Management Coordinator/Fire Marshall

Lenoir County, Kinston, NC 7/1997 to 7/2000

- Responsible for the development of a coordinated disaster response for Lenoir County. Conducting fire inspections and fire inspections.

Assistant Emergency Management Coordinator/Assistant Fire Marshall

Lenoir County, Kinston, NC 3/1991 to 7/1997

- Assisted with the development of the county disaster plans and county-wide fire inspection programs

OTHER RELEVANT EXPERIENCE

- Lenoir County EMS designated as a teaching institution by Office of Emergency Medical Service.
- Created a Mobile Integrated Healthcare program.
- Past President of the Emergency Management Association.
- Successfully lobbied Congress for additional EMPG monies for North Carolina with a small group of the North Carolina Emergency Management Association leadership.
- Past Member of the North Carolina Emergency Response Commission which over saw Homeland Security grants with state partners.
- Received Old North State Award and Lenoir County Hero of the Year for leadership in Hurricane Floyd and the West Company.
- Represented North Carolina in Moldova teaching the Incident Command system to local responders.
- Served as Incident Commander for numerous Hurricanes and disasters in Lenoir County.
- Served as one of three county leaders who coordinated the \$240M mitigation buy-out post Hurricane Floyd.



Jordan McClaran
Controller

PROFILE

- Attentive to detail and committed to accuracy, ensuring SDR clients are served with integrity and efficiency.
- Oversees an office staff who supplement his skills, further extending the overall precision with which disaster response and recovery project records are maintained.
- The administrative operations of SDR often receive high praise from the clients served, stating records are correct, often requiring little review or oversight.

CONTACT

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Greenville, SC 29609

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jordan@southerndr.com

CERTIFICATIONS

Certified Public Accountant State of SC

EDUCATION

Clemson University, Clemson, SC

Master of Professional Accountancy, August 2013

Bob Jones University, Greenville, SC

B.S., Accounting, May 2012

WORK EXPERIENCE

Southern Disaster Recovery, LLC

Controller, 2014 – Present

- Review and reconcile company accounts with annual revenues of \$50 million.
- Communicate with clients and coordinate FEMA documentation on projects exceeding \$20M.
- Manage accounts payable and provide weekly progress payment reports to subcontractors ensuring on-time progress payments.
- Oversee and facilitate SDR's procurement and contracting process.

Cherry Bekaert, LLP - Greenville, SC

Audit Staff, 2013 - 2014

- Participated in all aspects of audits and reviews for both public and private companies ranging from \$200K to \$750M in revenues.
- Served clients in manufacturing, distribution, banking, real estate, not-for-profit, and governmental industries.
- Managed communication with clients to determine timing of procedures as well as to ensure audit procedures would be completed based on planned timing.
- Performed walkthroughs of companies' internal control processes to identify areas of risk.
- Recommended internal control processes to mitigate identified risks.
- Researched accounting guidance on complex accounting issues
- Performed work in high-risk audit areas including revenues, inventory, and accrued liabilities.
- Drafted financial statements and communicated with managers and clients regarding financial statement edits.

Cherry Bekaert, LLP - Greenville, SC

Audit Intern, 2012

- Aided in the audits of clients in multiple industries including banking, government, and not-for-profit.
- Performed audit procedures for: Cash, PP&E, Accounts Payable, Accrued Expenses, and Single Audit
- Assisted in tax return preparation.



FLORIDA EXPERIENCE DOCUMENT

SDR's Leadership Team possesses extensive knowledge and experience in the South Florida market disaster management.

Chip Patterson, SDR's Vice President of Operations, has a rich history in Florida disaster management including being the State of Florida Response Services Administrator in the early 1990's and Jacksonville/Duval County Emergency Management Director for over 10 years. In 2006, he was named Florida's Emergency Manager of the Year for work in the 2005 Hurricane Season which included leading an incident management team to support Lee County, Florida during Hurricane Wilma. Mr. Patterson's experience includes serving as the Project Manager for Florida disaster debris removal operations in Tropical Storm Fay, Hurricanes Matthew and Irma. Mr. Patterson has successfully managed Public Assistance grant projects as a public official. As a contractor, has led operations on 22 contract activations that were funded by FEMA's Public Assistance program. Mr. Patterson is a frequent contributor to national planning task forces on disaster recovery programs and the public assistance grant program.

Sonny Sims, SDR's Senior Project Manager, possesses a depth of experience managing Florida programs. In 2004 Mr. Sims served as P.M. in Winter Park and Winter Springs in the wake of Hurricane Charlie and Frances. Following Hurricane Ivan, Mr. Sims served in Escambia County, and Gulf Breeze, and in 2005, Post-Katrina, Sonny worked on multiple recovery programs including Dade County, The Keys, and the City of Miami. Following Hurricane Wilma, he again served on the south Florida response, operating in Margate, Miramar, and Coral Gables. Most recently, Mr. Sims served the City of Deltona following Hurricane Irma in 2017.

Demetris Pressley, SDR's Senior Client Service, has over 18 years of experience in leading public works daily and disaster operations in Florida. His work has included strategic planning, project management, contract administration, budget and finance, staff development and regulatory compliance. Demetrius supports our clients with their disaster debris management readiness (plans, procedures, training or exercises) as well as immediate disaster debris clearance operations.

This extensive experience serving Florida clients has ultimately provided SDR an exceptional opportunity to deepen our environmental relationships, and to develop unique collection and disposal strategies which are exclusively tailored for the Florida market and the challenging logistics of the state.

Company's Technical and Construction Capabilities

Contract Management | Accounting | Administrative Practices

Southern Disaster Recovery, LLC

- ✓ Headquartered in the South Carolina Upstate in Greenville since 2012.
- ✓ Centrally located between Charlotte, North Carolina and Atlanta, Georgia.
- ✓ Near 3 international airports
- ✓ Satellite locations in Fairmount, GA, Orlando, FL, and Sunset Beach, NC

Our strategic location enables us to respond quickly to the needs of our clients.

We specialize in environmental disaster preparedness, response, and recovery, and we have the resources, skills, and expertise to assist local, state, and federal entities. Southern Disaster Recovery, LLC's (SDR) management and support staff have the knowledge to assist entities with:

- ✓ Developing a Debris Management Plan
- ✓ Training appropriate entity staff in all aspects of debris disaster recovery
- ✓ Managing comprehensive debris recovery operations:

Response | Demolition | Collection | Reduction | Final disposal

SDR is skilled in all aspects of FEMA documentation criteria, which is paramount for entities to receive accurate and complete reimbursement. We ensure entities receive all federal disaster funding to which they are entitled. We have a full-time CPA on staff with a committed administrative staff to ensure compliance with all industry standards of superior debris operations. Rest assured, SDR is able to successfully fulfill our contract obligations to the satisfaction of all parties.

As a premier Disaster Debris Recovery and Removal Contractor, SDR is committed to:

- ✓ Excellent business practices
- ✓ Professional, ethical, and safe operations
- ✓ Strict adherence to all FEMA requirements for procurement, debris tracking & invoicing

Accurate records are paramount for entities to receive the maximum amount of funds available to facilitate a full economic recovery. To that end, SDR is reliant upon the records provided by the entity's monitoring company during any recovery project. We carefully review and verify all documentation provided since this information becomes the basis for our invoicing. If an entity chooses to self-monitor, we have an automated debris management system that can be used by the applicant for accurate tracking of billable items in debris operations.

SDR has refined our debris management processes to become a leading regional debris recovery and removal contractor. There are several factors that make SDR a noteworthy provider of debris recovery and removal services:

- ❖ Our principals and management have collective experience of over 130 years in disaster recovery and debris management.
- ❖ The comprehensive abilities and experience of our project managers and safety officers.
- ❖ Assets of over \$12 million.
- ❖ Annual sales exceeding \$40 million.

Company's Technical and Construction Capabilities

Contract Management | Accounting | Administrative Practices

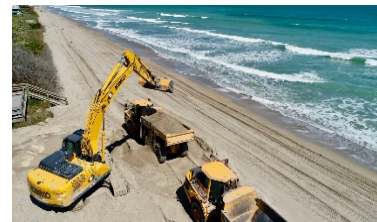
SDR has successfully managed to completion over 100 separate debris contracts throughout the southeast and California exceeding over \$174M in revenue!

Since our beginning in 2012, SDR has experienced rapid, sustainable growth. Following a catastrophic 2014 ice storm in South Carolina, **SDR processed over 2,000,000 CY of debris valued at over \$48 million**. Of that amount, we were the Prime Contractor for nearly 75 percent of the work. Hurricane Matthew provided opportunities for SDR to manage 19 separate contracts throughout North Carolina, Georgia, and South Carolina with a **combined debris total of over 1,000,000 CY**. Following Hurricanes Irma and Florence in 2018-2019, SDR handled **nearly 1,845,000 CY of debris**. Simultaneously, we also successfully undertook a beach debris removal and berm restoration project in Florida valued at over \$7.5 million and completed debris clearing as a result of the catastrophic California wildfires that has continued ongoing.

Hurricane Dorian made landfall in North Carolina and produced devastating storm surge in 2019, SDR operated 7 TDMS locations and reduced debris by grinding, air curtain incineration, and compaction for the total \$7.5 million value and 316,890 CY.

In 2020, a Derecho hit much of central and eastern Iowa with straight line winds over 100 mph, SDR was selected by the City of Marion for their debris collection and disposal efforts. SDR has collected 730,000 cubic yards of debris for this FEMA Public Assistance (PA) funded project.

All our projects have been completed safely and prior to established deadlines.



MOBILIZATION AND OPERATIONS PLAN

READINESS – RESPOND - RECOVER

TABLE OF CONTENTS

- **SDR Actions to Support Franklin County Readiness**
 - Planning
 - Training
 - Exercises
 - Site Assessments
- **Mobilization and Operations Plan Objectives**
- **SDR Organizational Structure to Support Franklin County Disaster Recovery**
- **General Process Map of Disaster Debris Removal Mission**
- **Post-Storm Emergency Clearance of Roads and Rights of Ways**
 - Emergency Road Clearance
 - Mobilization
 - Operations
- **Debris Removal Operations**
 - Mobilization
 - Equipment
 - Subcontracting Practices and Procedures
 - Temporary Debris Management Site Set-up and Operation
 - 1. *General*
 - 2. *Site Operations Plan*
 - 3. *TDMS Foreman – Day/Nigh Operations*
 - 4. *Site Assessment*
 - 5. *Site Design*
 - 6. *Site Preparation*
 - 7. *Site Security*
 - 8. *Inspection Towers*
 - 9. *Debris Unloading and Segregation*
 - 10. *Debris Incineration*
 - 11. *Debris Grinding*
 - 12. *Fire Protection*
 - 13. *Ash Containment Area*
 - 14. *Household Hazardous Waste Containment*
 - 15. *Site Closure*
 - Debris Collection and Transportation
 - 1. *Vegetative Debris*
 - 2. *Construction and Demolition Debris*
 - Final Disposal of Debris and Debris By-Products
 - Removal of Hazardous Leaning Trees and Hanging Limbs and Stumps
 - Household Hazardous Waste Removal, Transport, and Disposal
 - Abandoned Vehicle Removal
 - Animal Carcass Removal and Disposal
 - ROW White Goods Debris Removal
 - Freon Removal

MOBILIZATION AND OPERATIONS PLAN

READINESS – RESPOND - RECOVER

Demolition, Removal, and Disposal of Damaged or Condemned Structures
Asbestos Removal

➤ **Documentation and Recovery Process**

Quality Control
Field Documentation
Incident Action Plan (Work Plan)
Documenting and Reporting Damage
Invoicing and Data Management
Technical Support for Reimbursement

➤ **Support for Franklin County's Public Information**

Public Notices
Personal Safety Statements (Draft)
Debris Removal Instructions (Draft)
Assistance with Private Property Debris Removal (Draft)
First/Second/Third Pass Notice (Draft)

❖ **NOTE: This plan will be refined and updated following award in consultation with Franklin County. This plan is written referencing and in full compliance with:**

- Archived Documents:
 - FEMA 321 Public Assistance Policy Digest
 - FEMA 322 Public Assistance Guide
 - FEMA 325 Public Assistance Debris Management Guide
 - FEMA 329 Debris Management Brochure
 - FEMA Disaster Assistance Policy
 - DAP 9523.11: Hazardous Stump Extraction and Removal Eligibility
 - DAP 9523.12: Debris Operations; Hand loaded trucks and trailers
 - DAP 9523.13: Debris Removal from Private Property
 - DAP 9523.4: Demolition of Private Structures
 - FEMA Fact Sheets
 - 9580.1 Public Assistance Debris Operations Job Aid
 - 9580.4 Debris Operations
 - 9580.201 Debris Removal – Applicant's Contracting Checklist
 - 9580.203 – Debris Monitoring
- FP 104-009-1 Public Assistance Program and Policy Guide (FEMA PAPPG)
- FEMA Stafford Act Sections 403 & 407
- FEMA Stafford Act Section 316
- 44 CFR 10.8(d)(2) Determination of requirement for environmental reviews
- 44 CFR 206.44 Implementing CoBRA
- National Environmental Protection Act (NEPA)
- FHWA/ER Program - 23 CFR 668 Subpart A
- USACOE EM 385-1-1 Safety Guidance/Accident Prevention Plan

MOBILIZATION AND OPERATIONS PLAN

READINESS – RESPOND - RECOVER

SDR Actions to Support Franklin County Readiness

This plan is prepared uniquely for Franklin County, and will be updated following contract award and consultation with the County.

PLANNING:

FEMA states that “applicants with a FEMA accepted Debris Management Plan at the time of an event can increase effectiveness of its debris management mission”. SDR has written and supported planning for numerous FEMA approved plans. Our management team includes experienced State and Local government emergency managers who are deeply experienced in disaster debris removal operations. We will support the Franklin County in all debris removal planning activities.

TRAINING:

SDR is proficient in leading training and workshops to improve disaster readiness. We teach the FEMA Debris Management Course and conduct readiness workshops for our customers. SDR would lead or support debris management training efforts of the Franklin County.

EXERCISES:

Disaster debris management operations are a multi-discipline effort for most jurisdictions. Tabletop exercises (scenario-based discussions) are an important readiness activity to reinforce principles learned in Planning and Training. SDR would lead or support tabletop exercise (TTX) development and conduct for the Franklin County and the debris management team.

TEMPORARY DEBRIS MANAGEMENT SITE ASSESSMENTS:

Detailed site assessment for Temporary Debris Management Sites and “pre-permitting”, if possible, are important pre-cursors to starting disaster debris removal operations rapidly. If TDMS locations are not properly permitted and constructed, debris removal operations cannot commence. SDR uses a very thorough documentation tool to organize TDMS assessments and document site conditions for proper permitting and construction. SDR will lead or support the Franklin County in conducting TDMS site assessments.

Mobilization and Operations Plan Objectives

- **Debris Clearance** – Roadways shall be cleared of debris as soon as possible to enable emergency and relief organizations to complete their missions in serving the public.
- **Debris Removal** – Debris shall be removed quickly and efficiently to support the community’s social and economic efforts by adhering to federal funding/reimbursement requirements to maximize recovery funds for the County.

MOBILIZATION AND OPERATIONS PLAN

READINESS – RESPOND - RECOVER

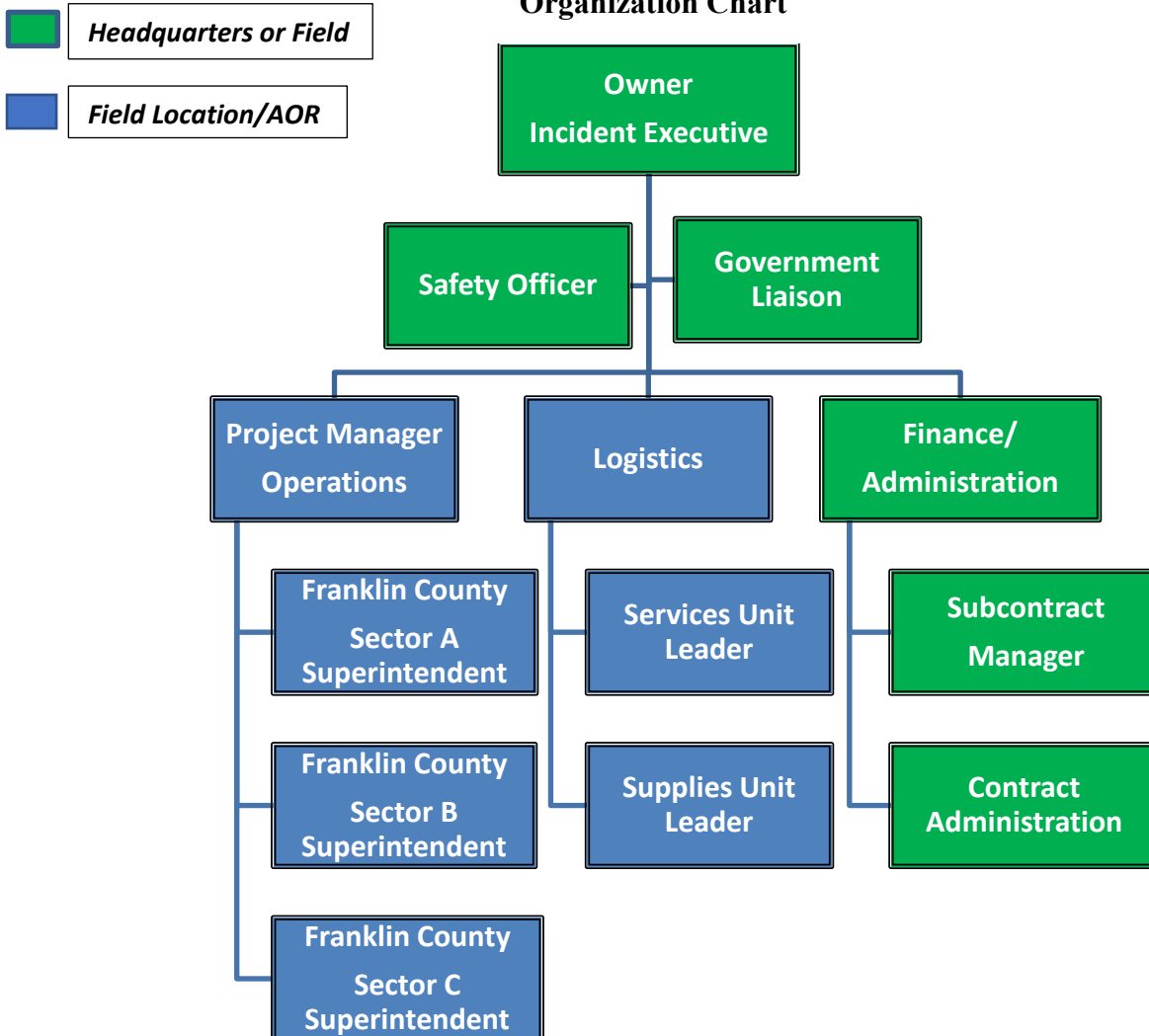
SDR Organizational Structure to Support Franklin County Disaster Recovery

SDR uses incident command system principles to organize and manage our mission to clear disaster debris in the Franklin County. Important ICS principles in our concept of operation include; a manageable span of control, unity of command, an action planning process (work plan) and an organization structure that can expand or contract based on the work plan's objectives. The following Organization Chart illustrates our disaster operations organization chart that is then tailored to the specific disaster size and complexity.

Experienced Management Team

SDR has successfully managed to completion over 60 separate debris contracts in the Northeast US, Southeast US, Mississippi Valley and California exceeding over \$120M in revenue!

SDR Project Management Organization Chart



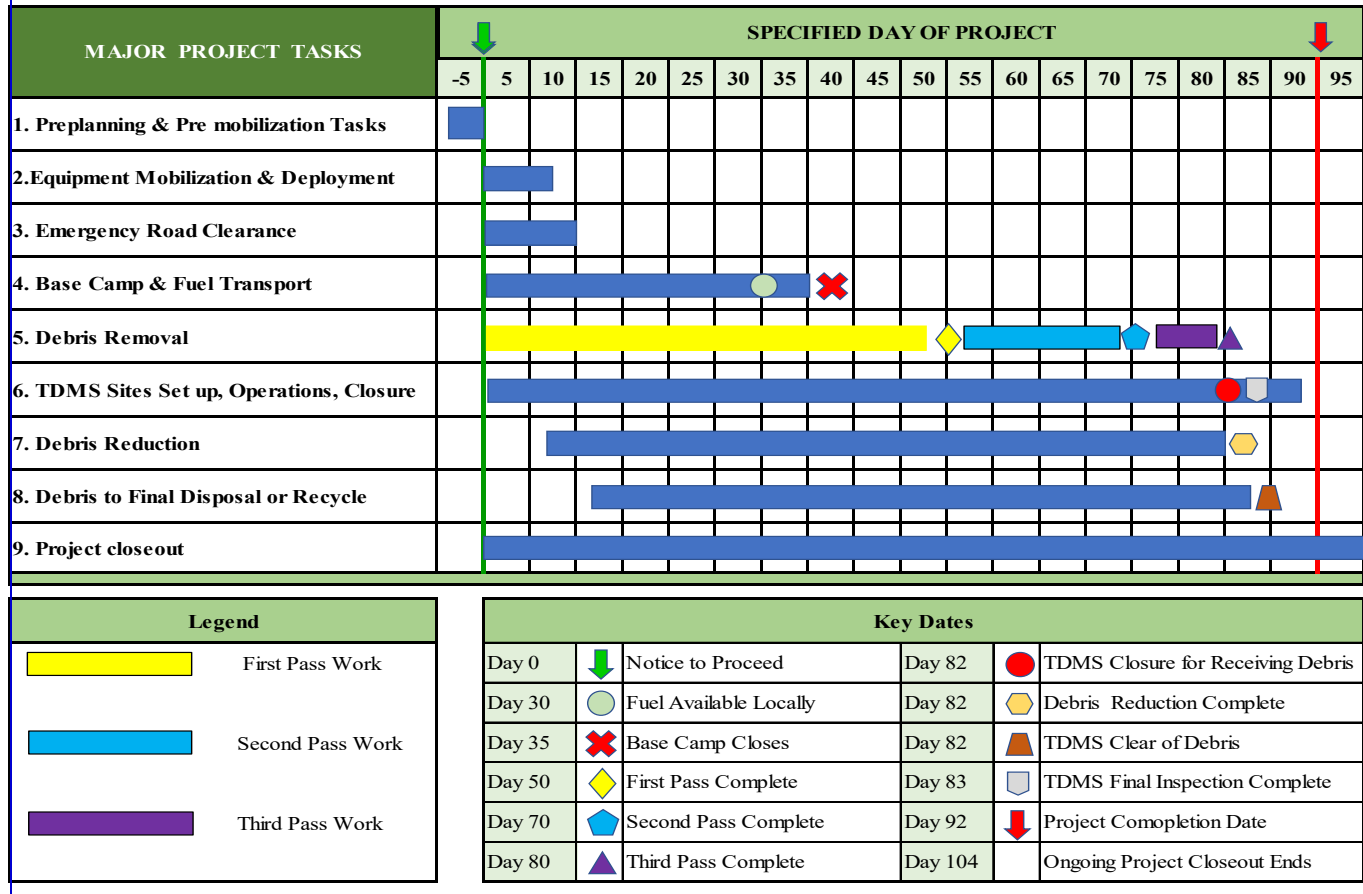
MOBILIZATION AND OPERATIONS PLAN

READINESS – RESPOND - RECOVER

Disaster Debris Removal Mission General Process Map

This General Process Map (Gantt Chart) illustrates major aspects of the Scope of Work, their scheduling and timing relationship. The significance of the disaster and the interests of the Franklin County will dictate the actual length of the disaster debris removal mission.

Sample Task Order Timeline



Post-Storm Emergency Clearance of Roads and Rights-of-Way:

EMERGENCY ROAD CLEARANCE

Actions pertaining to the mobilization of SDR personnel, equipment and coordination with the County. In disaster response “with notice” much of this effort will occur before the disaster strikes to facilitate a minimum of 24 hours response time:

- Available personnel staffing in the local area.
- Identify and confirm landfill, transfer station locations, debris management sites, hours of operation, and availability in the local area.
- Initial notification/contact of major subcontractors committed to Team SDR.
- Establish coordination with the County and other local officials important to mission execution.

Typical Debris Clearance Crew

- Front end loader (150 hp) with operator
- Equipment transport
- 2 chainsaw men
- Foreman with communications

MOBILIZATION AND OPERATIONS PLAN

READINESS – RESPOND - RECOVER

- Identify streets with limited access – small width, dead end, proximal ditches.
- Project Administration and Accountability – Advance coordination with subcontractors.
- Payroll and Equipment Inventory Status updates.
- Test and verify all communications.

DEBRIS CLEARANCE CREWS

SDR and Subcontract Debris Clearance Crews Committed

w/in Region	Reach Back
15 Loaders	58 Loaders
49 Chainsawmen	110 Chainsawmen
22 Equipment Transports	33 Equipment Transports

After the event has passed, SDR will immediately mobilize to the affected area. The Project Manager will arrive at the designated Post-Storm meeting location and initiate recovery activities as conditions permit within 8 hours of notice to proceed.

SDR will provide a minimum of 5 crews to commence debris clearance operations within 24 hours of issuance of a notice to proceed.

Quality Check

Team SDR will begin debris clearance along the primary transportation routes, rights-of-way, easements, streets, and roads identified and directed by the County. Crews will be deployed from the pre-arranged staging areas to clear debris from roads, bridges and emergency vehicle paths as required. Absent specific guidance:

- **First priority** will be given to main arterial roadways and access routes leading to EOC's, fire, police and health care facilities.
- **Second priority** will be given to streets and thoroughfares providing access to major utility systems and services, such as electric, water and gas.
- **Third priority** will be given to major highways and commercial streets, followed by residential streets and alleyways.

- **Five fully equipped crews operational within 24 hours.**
- **Pre work safety checks of equipment and work site completed**
- **Crew members trained in the use of equipment**
- **100% use of appropriate Personal Protective Equipment**
- **Timely tracking and accounting for hourly equipment.**

DEBRIS REMOVAL OPERATIONS

MOBILIZATION:

Upon receiving the *Notice to Proceed*, Southern Disaster Recovery (SDR) will immediately mobilize resources and initiate actions item as per the contract kick-off meeting and the *Notice to Proceed*.

Examples of kick off meeting expectations include:

- Establish County priorities
- Establish County clean-up goals
- Establish County's point of contact
- Establish contractor project management points of contact
- Determine how project monitoring will be accomplished
- Establish debris monitor points of contact
- Discuss any additional reporting requirements

Immediate action and planning requirements to be accomplished:

- Develop the initial Operational Period Action Plan
- Mobilize and stage equipment
- Organize debris removal assignments (Sectors and Zones)

MOBILIZATION AND OPERATIONS PLAN

READINESS – RESPOND - RECOVER

- Establish temporary debris management site(s) (TDMS)
 - ✓ Confirm proper permitting and/or acquire permits
 - ✓ Establish site layout as per permit(s)

EQUIPMENT - Size and type determined by overall accessibility of rights-of-way and the location overhead utilities.

For maximum and safety and efficiency, SDR will apply the following standards:

Loading Equipment – All loading and moving equipment will be operated from the roadway, streets, alleys, or rights-of-way using clam shell loaders, booms, or grapple devices to collect and load debris into collection vehicles. No equipment will be operated behind the curb or outside the defined roadway shoulder/swale section or in an area that may endanger operators or work crews, unless specifically directed to do so by emergency officials.

Hauling Equipment – All trucks and trailers used to haul debris will be capable of rapidly and independently dumping loads, and, will be equipped with a tailgate. Trucks will be equipped with a tarp or net to secure loose materials during transport to the disposal facility or site. The tarp/net will not exceed the truck body/trailer measurements.

Truck Measurements and Signage – Trucks will be measured accurately and identifying data will be fully documented. The inspection/measuring will be performed by County and SDR representatives, documented, and signed-off by the jurisdiction. The dimensions will be the inside measurements of the trailer. The truck specifications will be on file with the jurisdiction. Signage and vehicle numbers will be prepared and ready prior to deployment. SDR identification placards will be affixed to the sides of each piece of heavy equipment and trucks.

Hours of Operation – Debris removal operations that generate excessive noise levels will take place during daylight hours, seven days a week. Adjustments to the hours of operation, based on working conditions and scope of work, may require a coordinated change with the approval of the County's designated official.

SUBCONTRACTING PRACTICES AND PROCEDURE

- ✓ As per our written *Subcontractor Protocol*, we often use subcontractors to ensure our resources are sufficient to complete operations efficiently for prompt emergency debris removal and restoration operations. We have an extensive pool of dependable subcontractors that can mobilize immediately upon notification. SDR ensures: Our subcontractors are fully vetted as to insurance, safety procedures, experience, pricing, and resources.
- ✓ We will pursue local and MBE/WBE/DBE as it is economically feasible to do so.

LOAD/HAUL CREWS

SDR and Subcontract Load/Haul Equipment Committed

w/in Region
18 Grapple Trucks
49 Trailers
15 Loaders

Reach Back
248 Grapple Trucks
110 Trailers
58 Loaders

STRATEGY TO RETAIN RESOURCES

Our disaster experience has proven that subcontractors remain on the project and maintain high production levels as long as they are properly incentivized.

- ✓ **On the Positive Incentive Side**
 - SDR pays subcontractors weekly
 - Production incentives associated with Sector assignments
 - SDR pays a wage where a crew can make a living
- ✓ **On the Negative Incentive Side**
 - By contract, leaving a project without completion and/or a release results in retainage being held.
 - Poor production, safety or quality performance results in less desirable sector assignment

MOBILIZATION AND OPERATIONS PLAN

READINESS – RESPOND - RECOVER

TEMPORARY DEBRIS MANAGEMENT SITE SET-UP AND OPERATION

1. General

Southern Disaster Recovery (SDR) will provide all management, equipment, operators, and laborers required for the establishment, operation, and maintenance to accept, process, reduce, incinerate, and dispose of disaster related debris. These Temporary Debris Management Sites (TDMSs) may utilize air curtain incineration and/or mechanical chipping/grinding to reduce vegetative and clean woody debris. The TDMSs may also be used as transfer points for depositing mixed Construction and Demolition (C&D) debris prior to reloading for final transport to an authorized landfill. SDR will manage the TDMSs to accept debris collected under other contracts.

Site selection will be done by the Contracting Authority at its own cost.

2. Site Operations Plan

Following identification by the contracting authority of the TDMSs, SDR will develop a Site Operations Plan for each site.

The plan will address the following:

- ✓ Site management, to include point-of-contact and organizational chart
- ✓ Site ingress and egress
- ✓ Site preparation, including clearing, erosion control, and grading
- ✓ Traffic control procedures
- ✓ Site security
- ✓ Site safety
- ✓ Site layout/segregation plan, to include: air curtain incineration areas, mechanical chipping/grinding areas, ash storage or disposal areas, hazardous waste containment area, contractor work area, inspection tower, and safety zone clearance areas (100-foot clearance area between stockpiled debris and incineration operations, and 1000-foot clearance area from structures)
- ✓ Environmental mitigation plan, including considerations for smoke, dust, noise, traffic, safety buffer zones, storm water runoff, historic preservation, wetlands, and endangered species as appropriate

TEMPORARY DEBRIS MANAGEMENT

SDR and Subcontract TDMS Equipment Committed

w/in Region	Reach Back
20 Grinders	34 Grinders
34 Trackhoes/Excavators	50 Trackhoes/Excavators
16 Dozers	29 Dozers

3. TDMS Foreman - Day/Night Operations

SDR will provide site foremen for both day and night operations, who will be responsible for all oversight, including traffic control, dumping operations, segregation of debris, incineration and mechanical grinding operations, and site safety.

Both foremen will be responsible for monitoring and documenting all equipment and labor utilized on the site. This information will be compiled with other daily reporting data and will be provided to the contracting authority by the Debris Operations Manager.

If multiple TDMSs are in operation, SDR will assign a site manager for all necessary oversight.

MOBILIZATION AND OPERATIONS PLAN

READINESS – RESPOND - RECOVER

4. Site Assessment

Immediately upon taking occupancy of any site, SDR will conduct an initial site assessment to determine baseline conditions. This assessment will include visual inspection in the presence of a Contracting Authority representative, documentation of any existing improvements to or on the site, aerial and/or ground photography/videography, random soil samples, water samples from any existing wells located on the site, and review for any volatile organic compounds.

Spot soil samples will be taken at the areas considered for the temporary storage of household hazardous waste, ash, and fuel.

Photographs and/or GPS based maps of the site will be updated as the use and configuration of the site changes.

5. Site Design

The sites will be designed so that air curtain incinerators are located a minimum of 1,000 feet from the nearest occupied building or as specified by the applicable state or local environmental regulatory entity. The area within 50 feet of the burn pits will be cleared of vegetative cover to reduce fire hazard. If pit burning is utilized, and the pit is situated on pervious soils, an impervious layer of clay, limestone, or synthetic material will be provided.

Vegetative debris will be centrally stored near the air curtain incinerators, but at a minimum of 100 feet away from the air curtain incinerators to reduce potential fire hazard. Roads should be designed with separate ingress and egress, where possible, to expedite truck flow in and out of the site. If possible, large turnaround areas will be constructed to enable simultaneous movement of multiple trucks.

To reduce hazards from flying debris, wood chipping operations will be located a minimum of 250 feet from all areas where personnel are actively working.

If needed, access roads will be constructed at each site. Crushed rock or gravel will be used to form a base that will prevent soil erosion, reduce dust generation, and provide truck access during inclement weather. Additional applications of rock may be necessary for road maintenance as the project progresses. Additional reserves of rock should be maintained on site road to repair and rebuild roads for road relocation, mud accumulation, and compression of rock as a result of heavy truck traffic.

6. Site Preparation

SDR will be responsible for preparing the TDMSs to accept debris. This preparation may include clearing, erosion control, grading, constructing and maintaining haul roads, entrances, dumping pads, equipment washing areas, and burn pits. SDR will provide utility clearance and sanitary facilities, if needed. SDR will protect existing structures at the site(s) and repair any damage caused by our operations at no additional cost to the County.

7. Site Security

SDR will provide and maintain site security measures for all operations conducted at the TDMSs.

MOBILIZATION AND OPERATIONS PLAN

READINESS – RESPOND - RECOVER

8. Inspection Towers

SDR will construct and maintain one Inspection Tower at each TDMS site. SDR and the County personnel will conduct inspections, load volume estimations, and photograph each load of debris delivered to the site from the tower. Existing structures serving this purpose may be utilized following coordination between SDR and the County. Tower locations may be changed to support the progression of debris storage and reduction as well as normal traffic patterns on the site.

The towers may be constructed using pressure treated wood or metal scaffolding materials. The floor elevation of the tower will be such that it affords the County representative(s) and SDR personnel a complete view of the load bed of each piece of equipment that hauls debris to the site while allowing for the easy transfer of the debris removal load ticket between the County representative and the vehicle driver. The floor area will be a minimum of 8' x 8'. A 4' high wall, sturdily fastened to the structure to eliminate fall hazards, will protect the perimeter of the floor area. A roof will be constructed over the floor area, constructed to provide a minimum of 6'-6" of headroom. Steps with a handrail will provide access to the Inspection Tower.

To prevent falls, all personnel on the tower must be "tied-off" to the tower at all times.

9. Debris Unloading and Segregation

Trucks containing any waste other than vegetative debris will be directed through the disposal site to the C&D debris area of the disposal site.

Trucks insufficiently loaded will be noted and reported. Photos and live video may be utilized to record actual hauling equipment.

Trucks containing vegetative debris will be directed to the debris depository areas of the sites in an orderly manner via the ingress. Upon obtaining clearance from the designated flag person at the depository area, the trucks will back up, dump their load, and exit the site via the egress.

Once the debris has been deposited at the base of the debris storage pile, dozers and track hoes will be used to move and pile the debris. Debris piles will be compacted and constructed with a slope to prevent loose debris from rolling or falling down the sides of the piles.

When feasible, maximum effort will be made to salvage and/or recycle debris.

Only vegetative debris will be brought to the air curtain incinerator section of the disposal site. All non-vegetative debris will be segregated according to its type. Debris sorting will be done when it is picked up for transport to the burning pits. The vegetative waste at each site will be segregated into three basic categories: stumps, logs, and brush.

10. Debris Incineration

Debris eligible for incineration will be moved to the air curtain incinerator by a front-end loader. The air curtain incinerator will be loaded using a trackhoe. Burning will continue until the box/pit is approximately 1/3 full of ash. At that point, any large, partially burned logs will be removed and placed on an earthen area near the box/pit. After the ash has cooled, it will be removed and placed in an adjacent storage area.

MOBILIZATION AND OPERATIONS PLAN

READINESS – RESPOND - RECOVER

The storage area will be bermed or diked to prevent ash from being transported from the pit by storm water runoff during a rainfall event.

11. Debris Chipping

Tub grinders will be set up at each disposal site to convert some of the debris into wood chips suitable for use as mulch or fuel chips. A knuckleboom loader or trackhoe will be used to load debris into the grinder. The grinders will be primarily used for debris with high soil content such as stumps, which are not suitable for incineration. Due to the noise generated by the grinders and the hazard of debris being ejected from the tub, the grinders will be set up at least 150 to 200 feet from all other work areas. The 200-foot boundary will be marked by physical barriers, caution tape, and have appropriate signage.

A dozer should be used to stockpile mulch as it is processed by the grinders. Large amounts of processed debris will produce large mulch piles. Consideration should be given to the amount of material that will be chipped and adequate space should be allotted for stockpiled mulch. The piles should be at least 50 feet away from the grinder.

The temperature of the stockpiled mulch should be monitored to prevent spontaneous combustion. If the temperature approaches or exceeds 150 degrees Fahrenheit, the stockpile should be rolled to release the heat buildup. The environmental monitors will record the temperatures of all debris piles on a periodic basis.

12. Fire Protection

SDR will manage all site operations to minimize the risk of uncontrolled/uncontained fire. Twenty-pound all-purpose fire extinguishers should be strategically stationed around the incinerators/burn pits and specifically around the debris piles with the heaviest concentration of debris. The number of fire extinguishers will vary depending on the size of the TDMSs. At no time should a fire extinguisher be located further than a 1-minute round-trip walking distance from any point on the site. Site conditions may necessitate having additional water-filled extinguishers and readily available hand tools, such as fire rakes.

13. Ash Containment Area

SDR will contain, store, and remove ash from all incineration operations. The ash containment area will be wet down periodically for the duration of operations to prevent particles from becoming airborne.

14. Household Hazardous Waste Containment

SDR will construct a containment area at each TDMS for any hazardous waste inadvertently delivered to the site. The containment area will be a minimum of 30' x 30'. The perimeter of the containment area will be constructed with an earthen berm or hay/straw bales that are staked in place. The area will be lined with a heavy gage, non-permeable plastic to provide a waterproof barrier. Additional heavy gage, non-permeable plastic sufficient in size to cover the entire containment area will be kept on site and used to prevent rain from entering the containment area. To direct run-off away from the protected area, the site will be sloped appropriately to provide necessary grading.

MOBILIZATION AND OPERATIONS PLAN

READINESS – RESPOND - RECOVER

15. Site Closure

SDR will close each TDMS within 30 calendar days of completing the reduction or transfer all delivered debris to an authorized landfill. Site closure will include removing site equipment, debris, and all remnants from the processing operation; grading the site; and, restoring the site to pre-occupancy conditions. The site(s) will be restored in accordance with all state, tribal, and local requirements.

SDR will be responsible for the proper disposal of non-burnable debris, ash, wood chips, and hazardous and toxic wastes.

SDR will conduct a final inspection of the site along with the County representative to receive final approval of the site closure.

DEBRIS COLLECTION AND TRANSPORTATION

Removal Activities – From the grid/zone assignments, areas are categorized by priority and accessibility. The zones will be equitably established to ensure timely progression throughout the affected area. A “clean as you go” process will be implemented for the waste stream being worked, with crews working from street to street through each zone. Crews and resources will be adjusted as needed during this phase.

Debris Segregation – Initial storm/event debris will be separated when feasible.

- Crews will attempt to segregate materials, where feasible, into constituent piles for collection and disposal. Hazardous materials will be segregated and properly stored for future collection.
- Mixed debris will be collected as C&D.

Debris collection passes will continue up to the point where the remaining debris consists of light litter that can be easily collected using raking and sweeping methods of operation.

FINAL DISPOSAL OF DEBRIS AND DEBRIS BY-PRODUCTS

Disposal of all eligible debris, reduced debris, ash residue, and other products of debris management will be in accordance with all applicable state, federal, and local laws. Associated related costs will be “pass-through” with no additional charges to the County. SDR will ensure disposed debris is properly documented in accordance with FEMA protocol by using approved collection/disposal and tipping tickets. Activities will be done in coordination with the County’s Debris Manager.

DISPOSAL/RECYCLING HAULING

SDR and Subcontract Disposal/Recycling Trucks Committed

w/in Region
18 Trackhoes
49 Trailers

Reach Back
38 Trackhoes
110 Trailers

REMOVAL OF LEANERS, HANGERS, AND STUMPS

SDR will ensure the location and removal of all approved leaners, hangers, and stumps is properly documented as per FEMA. Any holes remaining after stump removal will be backfilled appropriately.

HOUSEHOLD HAZARDOUS WASTE (HHW) REMOVAL, TRANSPORT, AND DISPOSAL

HHW removal will be organized as a unique, separate mission from the debris removal passes. The equipment and specialized training (HAZWOPER training) combine to make this a unique debris removal operation. Consistent with the level of damage from the disaster, an initial pass may be conducted by HAZWOPER qualified personnel to visually inspect disaster debris piles and take action to segregate the HHW from woody, vegetative and C&D material. At a later date, coordinated with the County, specially trained crews will move the hazard area to remove the HHW. In heavily damaged areas with a significant



MOBILIZATION AND OPERATIONS PLAN

READINESS – RESPOND - RECOVER

amount of HHW, the HHW may be placed in a temporary containment cell constructed at a properly permitted TDMS. Otherwise HHW will be taken directly to a proper disposal location.

ABANDONED VEHICLE REMOVAL

Abandoned vehicle removal will be a unique, separate mission from the debris removal passes. The County will identify abandoned vehicles to be removed, SDR removes the vehicles and takes them to a County identified location.

ANIMAL CARCASS REMOVAL AND DISPOSAL

As identified by the County, animal carcasses will be removed and transported to a properly permitted disposal location.

ROW WHITE GOODS DEBRIS REMOVAL

A separate debris mission will be organized to remove White Goods in the disaster areas. The removal of white goods will take place using a flat deck, stake body truck with an equipment lift gate. All loading of White Goods will be done manually so as not to disturb any Freon containing lines. Each White Good will be evaluated for its use of freon. Those white goods without freon may be hauled directly to final disposal or recycler. White goods with freon will require the work of a freon technician to remove the ozone depleting gas.

FREON REMOVAL

A Section 608 certified technician will maintain, repair or dispose of equipment that could release ozone depleting refrigerants into the air.

DEMOLITION, REMOVAL, AND DISPOSAL OF DAMAGED OR CONDEMNED STRUCTURES

As required and directed by County officials, demolition and removal of condemned structures and buildings resulting from the disaster, will be performed by SDR to reduce or eliminate an immediate threat to life or enhance safety and health to the public. Each demolition will have a site inspection report (including a site plan), right-of-entry agreement, and proper permits. Demolition, removal and disposal of damaged or condemned structures will be considered a special mission within the daily action plan and will unique heavy equipment resources and qualified personnel to complete the mission.

DOCUMENTATION AND RECOVERY PROCESS

SDR's Project Manager and Site Superintendents have complete responsibility for quality assurance/quality control (QA/QC) of work performed by SDR and all subcontractors. As with any project, effective QA/QC starts with initial identification of project roles, which is a key element to our standard QA/QC program. Further, oversight and support will be provided from three levels within our organization, including SDR's Principal-In-Charge, Project Manager, and Site Superintendents. The cornerstone of our approach is the assignment of a strong Project Manager capable of integrating each sub-discipline required as part of this project. The Project Manager will have first-line responsibility for performance. Continuity of tasks will be maintained by the Project Manager's oversight of and participation in all contract activities.

By the close of business each day of the contract, the Project Manager will submit a report with the following to the Contracting Officer:

- Contract number
- Daily and cumulative hours for each piece of equipment and personnel
- By unit cost or daily and cumulative CY removed



MOBILIZATION AND OPERATIONS PLAN

READINESS – RESPOND - RECOVER

SDR will reconcile all units of work daily, thereby reducing the occurrence of erroneous or disputed data later in the project, and commits to the following:

- Maintenance of recovery process documents
- Preparation of written and oral status reports as requested by the County
- Assistance with claim document preparation as required by the FEMA Public Assistance Program for submittal to the state and the FEMA Public Assistance program

DEBRIS TAKEN TO LANDFILL

Should it be more cost effective to transport the eligible debris directly to a permitted landfill for disposal, field procedures will be implemented to ensure that each load ticket prepared at the loading area is properly manifested to the landfill for proper confirmation of truck capacity and disposal information.

REDUCED DEBRIS/FINAL HAUL OUT TO DISPOSAL FACILITY

The same procedure listed above will be implemented for debris taken to a TDMS. However, during the final haul out, a separate ticket will be issued for the reduced debris hauled to the final disposal site. Documentation will include haul out time, cubic yards, disposal location and time.

INCIDENT ACTION PLAN

The Incident Action Plan (much like a daily work plan) is the process by which the Debris Management Team (County, Contractor and Debris Monitor) agree to the objectives for the next operational period (day or next series of days); and, by which the rest of the SDR Incident

Management Team ensures the Project Manager has the resources to accomplish the objectives.

DOCUMENTING AND REPORTING DAMAGE

SDR's **Customer Service Plan** is a tiered system consisting of:

Tier 1: Conduct business in a manner that is professional, ethical, and sensitive to the area in which we work, to prevent damage, and to facilitate positive interactions with the public. Should any damage to property or detrimental public interaction occur, our personnel are trained to solve problems speedily to the mutual satisfaction of all parties involved, including the immediate repair of property if necessary.

Tier 2: Adds the inclusion of the Project Manager's in the problem-solving process. Also, any customer service issues, including damage and repairs, are added to the daily situation report, so the entire operation may learn from the activities.

Tier 3: At this level, any issues identified by the County are addressed. The County may have an ongoing citizen complaint system that properly identifies issues and tracks them to resolution. SDR command staff ensures the complaint is included as an action item within the daily Incident Action Plan (IAP) development. All necessary personnel will be apprised of any action items ensure speedy and complete resolution.

INVOICING AND DATA MANAGEMENT

All our processes and procedures are designed to ensure each project is carried in such a way that the County's federal reimbursement is maximized.

Key elements of our systems include:

- Proper certification of haul vehicles with County signatures and approvals
- Proper field documentation of each load hauled by identifying the precise/certified vehicle, the driver, and location of eligible debris removed
- Proper field documentation of each disposed or reduced load, including disposal location and the safe, permitted operation of that disposal or reduction site location

MOBILIZATION AND OPERATIONS PLAN

READINESS – RESPOND - RECOVER

- Daily reports, which may also include the updated loads-hauled database (if available), to ensure ongoing transparency and communication of work outcomes
- Reports and databases that are fully supported by accurate field documentation

Our project management documentation process also provides for positive identification and control of work on FHWA and other federal aid eligible roads.

The client may choose to utilize the SDR Disaster Recovery Load Ticket to record the debris collected and transported from the rights-of-way to the designated disposal sites. SDR captures 15 key data points described in FEMA's Debris Management Guide. The six-part load ticket allows project participants to accurately maintain documentation of billable activities.

At a minimum, the load tickets used will be posted to a weekly spreadsheet and/or database with both a hard copy and electronic version provided to the client. The following ticket information is included in the database:

- Date
- Preprinted ticket number
- Hauler's name
- Truck number and truck capacity in cubic yards
- Total load percentage, as assigned by the client representative in the tower
- Load amount in billable cubic yards
- Debris classification as burnable, non-burnable, mixed, or other
- Point of origin for debris collection, time loaded and unloaded, including location of the temporary disposal site

Since the load ticket data is the basis for invoicing, SDR works with the County's monitoring firm to ensure all data is complete and accurate.

TECHNICAL SUPPORT FOR REIMBURSEMENT

In addition to utilizing the industry's best practices for debris removal documentation, SDR will provide comprehensive Public Assistance technical support for reimbursement. SDR's Disaster Recovery Services Director will coordinate and set up all necessary meetings. SDR will meet with the County to review and update the information required for FEMA reimbursement submittals as well as assist with item checklists required for each FEMA category.

SDR's Program Assistance includes:

- Coordination with the County for their submission of the official request for state assistance and FEMA inspection.
- Review of the FEMA Project Worksheet (PW) for accurate scope of work and unit costs.
- Recovery process documentation, including creating a process to capture the daily log and tickets from the field/contractor and data entry of the recovery process. (Perform daily, weekly ticket reconciliation, and final reconciliation of debris removal ticket ledgers and disposal ledgers (TDMS to final disposal), per FEMA requirements. Provide FEMA Category A submittals including final inspection reports.)
- Review project documentation for consistency, compliance, and completeness. Assist with submission of requests for payment, if needed.
- Make recommendations to County representatives for reimbursement tasks.
- Assist the County in negotiations with federal and state agencies and verify completion of work task items for FEMA Category A-B for contract closeout.



MOBILIZATION AND OPERATIONS PLAN

READINESS – RESPOND - RECOVER

PUBLIC NOTICES

SDR will work with County public information efforts to inform residents about disaster recovery, debris management tasks, and how residents can participate in the community's debris management and the expectations for the upcoming period.

SDR will participate in any established joint information center and provide materials and information to ensure the public is aware of debris clearance disaster recovery endeavors.

SDR can provide weekly public notices of the debris removal schedule to keep those affected by the processes informed. All public notices shall be approved by the County prior to release and will contain a description of the proposed work and how debris should be placed in the right-of-way for removal as well as a description of eligible debris and the schedule for removal.

Specific information will include:

- Cleanup instructions
- Status of cleanup
- Locations of drop-off or collection sites
- How to source separate
- Projected cleanup locations for the coming week

SDR will participate with the County with any other public information efforts including providing information for a telephone hotline and/or a flyer to hand out or to be inserted into utility bills/mailouts.

Consistent with the County's desires, available information will include recycling/diversion programs for the disaster debris such as point of collection, hours, materials to be collected, method of collection (drop-off, curbside, bins, etc.).

Statements for Disaster Debris Information:

The following written statements are given as examples of what we can provide to assist entities with disseminating information to their constituents and are designed to be modified as needed. They may be used in flyers, newspaper articles, or read over television and/or radio. The statements are intended to fit into an overall public information strategy and may be used in conjunction with other messages about the disaster recovery process.

PERSONAL SAFETY STATEMENTS

EVERYONE INVOLVED IN DEBRIS CLEAN-UP IS ENCOURAGED TO WEAR PROPER CLOTHING AND RESPIRATORY PROTECTION. Protect yourself with gloves, hard-soled shoes or boots, and respiratory masks as necessary. If you have a cut or a scratch that is not healing properly, seek immediate medical attention.

POWER EQUIPMENT CAN BE DANGEROUS. If you are not familiar with or haven't operated power equipment such as chain saws or grinders, consider hiring a licensed, qualified contractor to assist you.

STAY AWAY FROM UTILITY AND DEBRIS CREWS WORKING IN YOUR AREA. All utility and debris crews working for the County are licensed and qualified for the work they are performing. They maintain safety programs to reduce the occurrence of injuries in their work locations. However, you must stay clear of utility and debris crew operations because of the inherent dangers in operating heavy equipment.

MOBILIZATION AND OPERATIONS PLAN

READINESS – RESPOND - RECOVER

DEBRIS REMOVAL INSTRUCTIONS

HELP SPEED UP DEBRIS REMOVAL by placing debris in the right of way.

Follow these key steps:

- o Keep debris at least three feet from electrical utility poles and boxes, fire hydrants, and water and gas meters.
- o Separate woody (limbs and leaves) debris; construction and demolition debris and household hazardous waste into separate piles.
- o Garbage pickup will resume on your regular schedule on _____. Separate garbage from your disaster debris
- o Call _____ with debris removal questions at _____.
- o Debris removal will be ending soon, so residents are encouraged to take advantage of the free removal service.

DISASTER DEBRIS THAT WILL BE PICKED UP

- o Woody, vegetative debris: Limb and leaf debris created by the storm event.
- o Construction and demolition (C&D) debris: Debris such as 2X4's, dry wall, shingles, paneling, insulation, etc. that was created by the storm event. Do not place C&D debris at the roadside if your insurance company pays for a contractor to clear your C&D debris from your home.
- o White goods: appliances and other household devices that were damaged/destroyed by the storm event.
- o Household hazardous waste: Material that includes such things as paint, fuels, insecticides, pesticides, sprays with petroleum distillates, etc. These will only be picked up if they are associated with damage from the storm event.

Each of these will need to be separate from the other at the roadside. Some of the materials will be processed for recycling and some of these materials will go to immediate disposal. Your assistance is necessary for debris clearance to progress rapidly and correctly.

ASSISTANCE WITH PRIVATE PROPERTY DEBRIS REMOVAL

Anyone who needs assistance with debris removal, such as senior citizens, and those that need help with activities of daily living may call _____ to schedule a volunteer to assess your needs. Assistance will be provided by volunteer groups working in our area and will be prioritized for those that do not have insurance coverage to pay for the cleanup.

FIRST/SECOND/THIRD PASS NOTICE

The County's contractor will be in _____ (add in neighborhoods or street designations) for a (first/second/third) pass at picking up disaster debris from the road right of way. Only eligible debris will be picked up.

NOTE:

County should insert the appropriate debris and/or safety statements above to assist residents and business owners with the safe and efficient removal of debris.

DOCUMENTATION, REPORTING, AND RECONCILIATION

PROPRIETARY NOTICE

This document includes data that shall not be disclosed outside the Government, and shall not be duplicated, used, or disclosed in whole or in part for any purpose other than for evaluation of company capabilities in conjunction of any proposal or award, without consent from Southern Disaster Recovery (SDR).

Onsite monitoring of disaster debris during a recovery project is typically managed by a firm specializing in debris monitoring and tracking. Should an entity require self-monitoring by the debris recovery and removal contractor during a declared disaster, Southern Disaster Recovery (SDR) has access to a leading storm management software system, STORMadms™, which was designed to streamline debris tracking and ticketing. STORMadms™ applications and reporting work together to support overall management of a project, drive down costs, increase efficiency, and, easily integrates with SDR's QuickBooks and Microsoft Office applications.



SDR's current electronic protocol for debris data management easily supports the importing of any data output from a Monitoring Firm's Automated Debris Management System (ADMS). The integration of our selected software choices provides intelligent, flexible, and accessible methodology to manage complex work. In the absence of a Monitoring Firm's ADMS, SDR has a robust field documentation system that has proven its reliability as source documentation for FEMA and other federal funding program reimbursements. SDR recognizes the importance of, and the details required, for documenting and reporting disaster recovery services throughout the entire recovery process. Our project management documentation process is built to exceed related federal guidance including:

- Archived Documents Include:
 - FEMA 321 Public Assistance Policy Digest
 - FEMA 322 Public Assistance Guide
 - FEMA 325 Public Assistance Debris Management Guide
 - FEMA 329 Debris Management Brochure
 - FEMA Disaster Assistance Policy
 - DAP 9523.11: Hazardous Stump Extraction and Removal Eligibility
 - DAP 9523.12: Debris Operations; Hand loaded trucks and trailers
 - DAP 9523.13: Debris Removal from Private Property
 - DAP 9523.4: Demolition of Private Structures
 - FEMA Fact Sheets
 - 9580.1 Public Assistance Debris Operations Job Aid
 - 9580.4 Debris Operations
 - 9580.201 Debris Removal – Applicant's Contracting Checklist
 - 9580.203 – Debris Monitoring
- FP 104-009-1 Public Assistance Program and Policy Guide
- FEMA Stafford Act Sections 403 & 407

- FEMA Stafford Act Section 316
- 44 CFR 10.8(d)(2) Determination of requirement for environmental reviews
- 44 CFR 206.44 Implementing CoBRA
- National Environmental Protection Act (NEPA)
- FHWA/ER Program - 23 CFR 668 Subpart A
- USACOE EM 385-1-1 Safety Guidance/Accident Prevention Plan

SDR structures our service delivery, plans/procedures, and training to ensure we conduct a disaster recovery project for the greatest federal government reimbursement to our client. Our plans and procedures include the field deployed, command center, and administrative tools to ensure proper documentation of the removal of eligible debris. Our protocols assure the entities to which we are contracted that their federal reimbursement will be fully maximized.

Our system is built upon:

- ✓ Proper certification of haul vehicles with entity signatures and approvals.
- ✓ Proper field documentation of each load hauled with identification of the particular certified vehicle, driver and location of eligible debris removed.
- ✓ Proper field documentation of each load disposed of (or reduced) with specific information concerning the disposal location and the safe, permitted operation of that disposal (or reduction site) location.
- ✓ Daily reports (including access to those reports) of the updated loads hauled database to ensure ongoing transparency and communication of work accomplished.
- ✓ Field documentation fully supported by detailed reports and up-to-date databases that describe eligible debris removed from eligible roadways.

Additionally, SDR's project management documentation process provides for positive identification and control of work on FHWA and other federal aid eligible roads.


Most jurisdictions anticipate receiving disaster recovery funding from various state and/or federal agencies, which necessitates strict adherence to established guidelines and the provision of required documentation. In addition, systems must validate the exact level of effort provided by the contractor in order to properly control and verify the work effort. To that end, SDR has established a catalog of forms and documentation, which successfully provides the required information for full reimbursement from the various funding agencies, as well as the essential documents to secure payment to the contractor.

The following pages detail SDR's forms and processes for each step of the project.

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HOURLY TIME SHEETS

The *Hourly Push Time Sheet* is used during the 70-hour “push” or “cut and toss” phase to properly identify who worked, their job classification, work performed, and any equipment utilized. The connectivity between labor hours and equipment run-time is very important in final documentation and FEMA reimbursement.


		SOUTHERN DISASTER RECOVERY 109 White Oak Road Greenville, SC 29609 www.southerndr.com P. (864) 469-9776 F. (864) 469-9642									
TIME SHEET											
APPLICANT	Subcontractor	Crew Number	LOCATION/SITE								
NOTES											
Personnel / Equipment	OPERATOR'S NAME	DATE AND HOURS WORKED EACH DAY									
INDICATE MAKE, MODEL, AND JOB DESCRIPTION AS APPROPRIATE		DATE									TOTAL HOURS
		HOURS									
		HOURS									
		HOURS									
		HOURS									
		HOURS									
		HOURS									
		HOURS									
		HOURS									
		HOURS									
		HOURS									
		INITIALS									
CERTIFIED BY:		TITLE					DATE				

SDR Hourly Push Time Sheet (Document shown smaller than actual size)

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DEBRIS MANAGEMENT SITE ASSESSMENT FORM

Concurrently, during the 70-hour “push” or “cut and toss” phase, entity officials and SDR will be preparing for the debris removal phase of the operation. Typically, before the debris removal phase can start, Temporary Debris Management Sites (TDMS) must be established. The sample form below is designed to document the site assessment; gather information to complete any state and/or local permits; and, document the completion of the site as a TDMS.



DEBRIS MANAGEMENT SITE ASSESSMENT FORM

Jurisdiction:		Contract Name/#:	
Prime Contractor:		TDS Subcontractor:	
TDS Name:		TDS Land Owner:	
TDS Location (address and/or GPS):		TDS Land Owner Contact Information:	
Individual Completing Assessment:		Property or Real Estate ID #:	
Assessor's Contact Information:		Company/Agency Completing Assessment:	
Type of Debris		Special Operations	


Anticipated Processing: ☐ Sorting ☐ Grinding/Chipping ☐ Air Curtain Burn ☐ Open Burn ☐ Compaction ☐

Site Characterization¹: ☐ Site Map Available/Attached ☒ Yes ☐ No ☐

Assessment Features					
Wetlands on Site	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Critical Animal/Plant Habitats	Yes <input type="checkbox"/>	No <input type="checkbox"/>
Sole Source Aquifers	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Historic District	Yes <input type="checkbox"/>	No <input type="checkbox"/>
Potable Water Well w/in 500'	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Surface Water w/in 200'	Yes <input type="checkbox"/>	No <input type="checkbox"/>
Low/Moderate Income Area	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Social Justice Issues	Yes <input type="checkbox"/>	No <input type="checkbox"/>
Previous Risky Use (landfill, brownfield, etc.)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Other Issues Eliminating or Restricting Use	Yes <input type="checkbox"/>	No <input type="checkbox"/>

¹ Provide narrative description of the site; examples may include acreage, soil type(s), open field or paved, nature of area (rural, suburban, etc.) any hazards, characteristics that cause marginal use (wetlands nearby, sensitive populations nearby, water wells).

1 | Page



DEBRIS MANAGEMENT SITE ASSESSMENT FORM

Explanation if YES on any of the above:

Operations Features					
Adequate Turn Lane Off Main Road	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Adequate Ingress/Egress for Heavy Trucks	Yes <input type="checkbox"/>	No <input type="checkbox"/>
Storm water Structures Adequate	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Security Adequate	Yes <input type="checkbox"/>	No <input type="checkbox"/>
Erosion Control in Place	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Soil/Water Samples Taken	Yes <input type="checkbox"/>	No <input type="checkbox"/>
Tree/Brush Obstructions Removed	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Fencing/Structure Obstructions Removed	Yes <input type="checkbox"/>	No <input type="checkbox"/>
Operations Areas Delineated	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Monitoring Tower in Place	Yes <input type="checkbox"/>	No <input type="checkbox"/>

Correction or Mitigation if No on any of the above:

Adequate Turn Lane Off Main Road:

Adequate Ingress/Egress for Heavy Trucks:

Storm Water Structures Adequate:

Security Adequate:

Erosion Control in Place:

Soil/Water Samples Taken:

Tree/Brush Obstructions:

Fencing/Structure Obstructions:

Operational Areas Delineated:

Monitoring Tower(s):

Reviewed By:	Name	Date:	Date
Approved By:	Name	Date:	Date
Last Updated By:	Name	Date/Time:	Date/Time

2 | Page

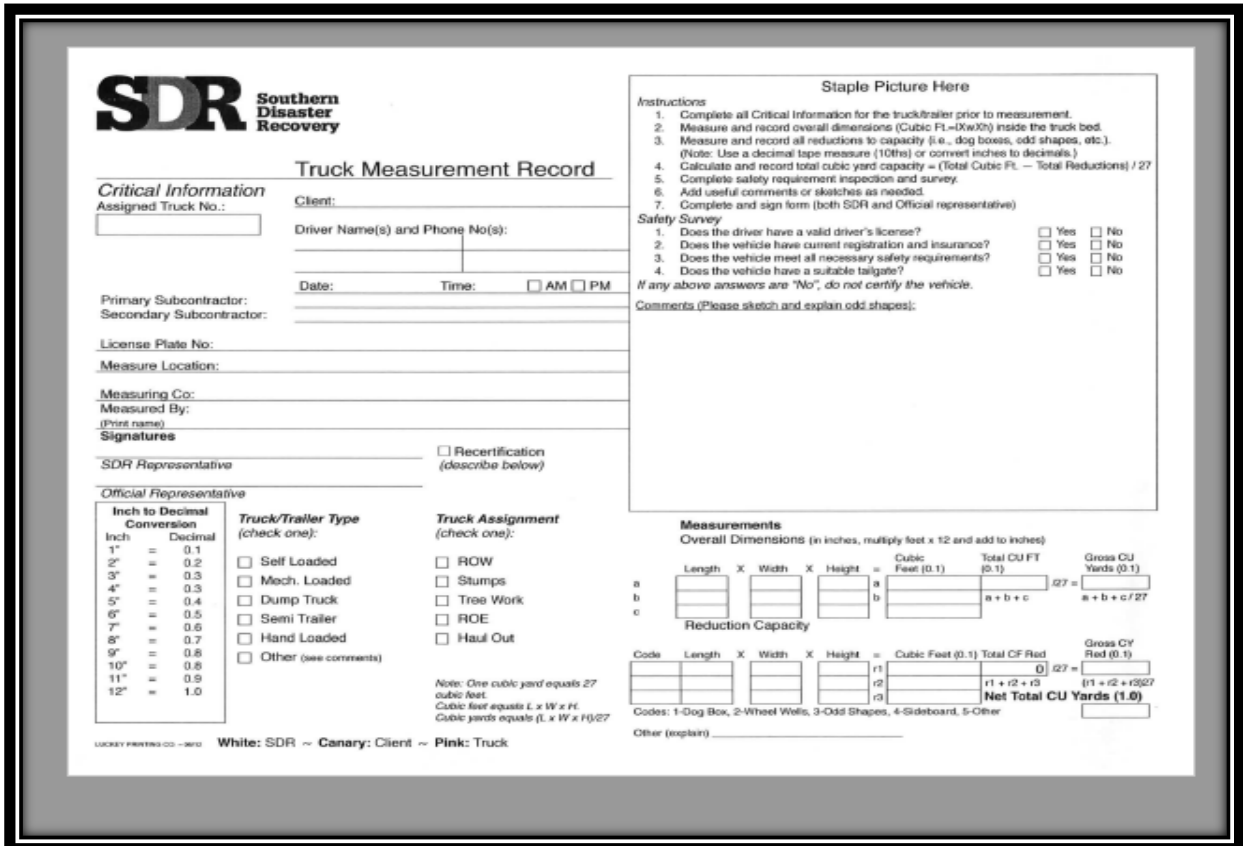
SDR DEBRIS MANAGEMENT SITE ASSESSMENT (Document shown smaller than actual size)

As TDMS's are being constructed or modified per the permit requirements, the entity officials and SDR will certify trucks to prepare for the “load/haul” stage of disaster debris recovery/management.

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TRUCK CERTIFICATION FORM

The *Truck Certification Form* documents that the truck and/or trailer is safe, properly licensed, insured, and operated by a licensed driver. The form also certifies the load carrying or volume capacity of the truck and/or trailer, which is a necessary component in determining the total load haul amount for use in the federal reimbursement and contractor compensation process.



SDR Southern Disaster Recovery

Truck Measurement Record

Critical Information
Assigned Truck No.: _____
Client: _____
Driver Name(s) and Phone No(s): _____
Date: _____ Time: _____ ☐ AM ☐ PM
Primary Subcontractor: _____
Secondary Subcontractor: _____
License Plate No.: _____
Measure Location: _____
Measuring Co.: _____
Measured By: _____
(Print name)
Signatures
SDR Representative _____ ☐ Recertification (describe below)
Official Representative _____

Inch to Decimal Conversion
Inch = Decimal
1" = 0.1
2" = 0.2
3" = 0.3
4" = 0.4
5" = 0.5
6" = 0.6
7" = 0.7
8" = 0.8
9" = 0.9
10" = 1.0
11" = 1.1
12" = 1.2

Truck/Trailer Type (check one):
☐ Self Loaded
☐ Mech. Loaded
☐ Dump Truck
☐ Semi Trailer
☐ Hand Loaded
☐ Other (see comments)

Truck Assignment (check one):
☐ ROW
☐ Stumps
☐ Tree Work
☐ ROE
☐ Haul Out

Note: One cubic yard equals 27 cubic feet.
Cubic feet equals L x W x H / 27
Cubic yards equals (L x W x H) / 27

Measurements
Overall Dimensions (in inches, multiply feet x 12 and add to inches)
Length X Width X Height = Cubic Feet (0.1) Total CU FT (0.1) Gross CU Yards (0.1)
a _____ b _____ c _____
a + b + c = _____
a + b + c / 27 = _____

Reduction Capacity
Code Length X Width X Height = Cubic Feet (0.1) Total CF Red (0.1) Gross CY Red (0.1)
r1 _____ r2 _____ r3 _____
r1 + r2 + r3 = _____
r1 + r2 + r3 / 27 = _____
Codes: 1-Dog Box, 2-Wheel Wells, 3-Odd Shapes, 4-Sideboard, 5-Other
Other (explain) _____

Staple Picture Here

Instructions
1. Complete all Critical Information for the truck/trailer prior to measurement.
2. Measure and record overall dimensions (Cubic Ft. = L x W x H) inside the truck bed.
3. Measure and record all reductions to capacity (i.e., dog boxes, odd shapes, etc.).
(Note: Use a decimal tape measure (10ths) or convert inches to decimals.)
4. Calculate and record total cubic yard capacity = (Total Cubic Ft. - Total Reductions) / 27
5. Complete safety requirement inspection and survey.
6. Add useful comments or sketches as needed.
7. Complete and sign form (both SDR and Official representative)

Safety Survey
1. Does the driver have a valid driver's license? ☐ Yes ☐ No
2. Does the vehicle have current registration and insurance? ☐ Yes ☐ No
3. Does the vehicle meet all necessary safety requirements? ☐ Yes ☐ No
4. Does the vehicle have a suitable tailgate? ☐ Yes ☐ No
If any above answers are "No", do not certify the vehicle.

Comments (Please sketch and explain odd shapes): _____

LUCKY PRINTING CO. - 3610 White: SDR ~ Canary: Client ~ Pink: Truck

SDR Truck Certification Form (Document shown smaller than actual size)

LOAD TICKET

SDR's *Load Ticket* may also be utilized by the Client to record the debris collected and transported from rights-of-way to the designated disposal sites. SDR captures 15 key data points described in the Debris Management Guide (FEMA). The six-part load ticket allows all recovery participants to accurately maintain documentation of their billable activities during the recovery project.


Each week, or more frequently if deemed necessary by the severity of the storm, the load tickets used will be posted to a spreadsheet and/or database and electronically submitted to the Client.

The database includes the following information from each load ticket:

- Date
- Preprinted ticket number
- Hauler's name

- Truck number
- Truck capacity in cubic yards
- Load percentage full, as assigned by the Client Representative in the tower
- Load amount in billable cubic yards
- Debris classification as burnable, non-burnable, mixed, other
- Point of origin for debris collection, time loaded and unloaded, including location of the temporary disposal site

29199*


2201

Load Ticket

Contracting Agency:		Date:
Subcontractor:		
Truck No.:	Max Load Capacity: CY	
Loading Site: (Street or Intersection, City, County)		
Load Classification: (check one) <input type="checkbox"/> Vegetative/Woody <input type="checkbox"/> C & D <input type="checkbox"/> Mixed <input type="checkbox"/> Mulch <input type="checkbox"/> White Goods <input type="checkbox"/> Other (specify): _____		
Driver's Name: (print)		
Loading Site Departure Time:		
Agency Loading Site Monitor:		
Signature: _____		ID #: _____
Disposal Site Location:		
Disposal Site Arrival Time:		
Debris Quantity Estimate:	Cubic Yard Estimate:	Tons:
% Full	C/Y's	
Agency Disposal Site Monitor:		
Signature: _____		ID #: _____
Notes:		
Southern Disaster Recovery, 419 The Parkway #214, Greer, SC 29650 ~ Ph: 864-561-7797 White: SDR ~ Blue: Invoice Copy ~ Green: Agency ~ Canary: Client Tower ~ Pink: Truckers Copy ~ Gold: Client Field		

SDR 6-part Sequentially Numbered Load Ticket (Document shown smaller than actual size)




As demonstrated in the preceding example, the load ticket records all necessary identifying data to expedite data processing, compensation, and reimbursement.

The distribution of all ticket copies for the various type of debris will be determined by the contractor and the designated Project Officer.

Entity officials may authorize other debris recovery tasks during debris management for which the Load Ticket is not suitable. Specifically, leaners and hangers have unique documentation requirements.

LEANER/HANGER WORKSHEET

The *Hanger/Leaner Worksheet* documents the eligible work effort of the assigned crew in the field in a manner consistent with the FEMA Public Assistance Program and Policy.

Leaner / Hanger Worksheet							
		Applicant :		This # is Ticket # 1000			
Contractor:		Subcontractor:		Date:			
Applicant Representative:				Truck#			
No.	Physical Location (i.e. Street Address, etc.)	Describe Facility (ROW, R.O.E., Park, City Hall, etc.)	Signature		Print name		Picture # and Comments
			Lat(N):	Lon(W):	* Leaner or Hanger		
			Leaner Tree Size(Dia. In.)	Hanger			
1			Lat(N):	Lon(W):			
2			Lat(N):	Lon(W):			
3			Lat(N):	Lon(W):			
4			Lat(N):	Lon(W):			
5			Lat(N):	Lon(W):			
6			Lat(N):	Lon(W):			
7			Lat(N):	Lon(W):			
8			Lat(N):	Lon(W):			
9			Lat(N):	Lon(W):			
10			Lat(N):	Lon(W):			
11			Lat(N):	Lon(W):			
12			Lat(N):	Lon(W):			
13			Lat(N):	Lon(W):			
14			Lat(N):	Lon(W):			
15			Lat(N):	Lon(W):			
16			Lat(N):	Lon(W):			
17			Lat(N):	Lon(W):			
18			Lat(N):	Lon(W):			
19			Lat(N):	Lon(W):			
20			Lat(N):	Lon(W):			
21			Lat(N):	Lon(W):			
22			Lat(N):	Lon(W):			
23			Lat(N):	Lon(W):			
24			Lat(N):	Lon(W):			
25			Lat(N):	Lon(W):			
26			Lat(N):	Lon(W):			
27			Lat(N):	Lon(W):			

* White: SDR * Blue: Driver * Green: Client * Canary: Field

SDR Leaner/Hanger Worksheet (Document shown smaller than actual size)

DATA VERIFICATION AND REPORTING

Just as in the Field Ticketing for Loads and Time/Material Tickets, the third-party independent monitor signature is an important validation for the County to document for disaster reimbursement purposes.

Following the collection of data in the field via Load Tickets or Leaner/Hanger Worksheets, all documents are entered into a spreadsheet for subsequent reports and invoicing. Entity officials and will receive daily reports and updates

that are integrated into the entity's situation reporting, enabling the production of any manner of report for daily briefings, weekly rollups, or work reconciliation. Reports are tailored to support the unique needs of each client.

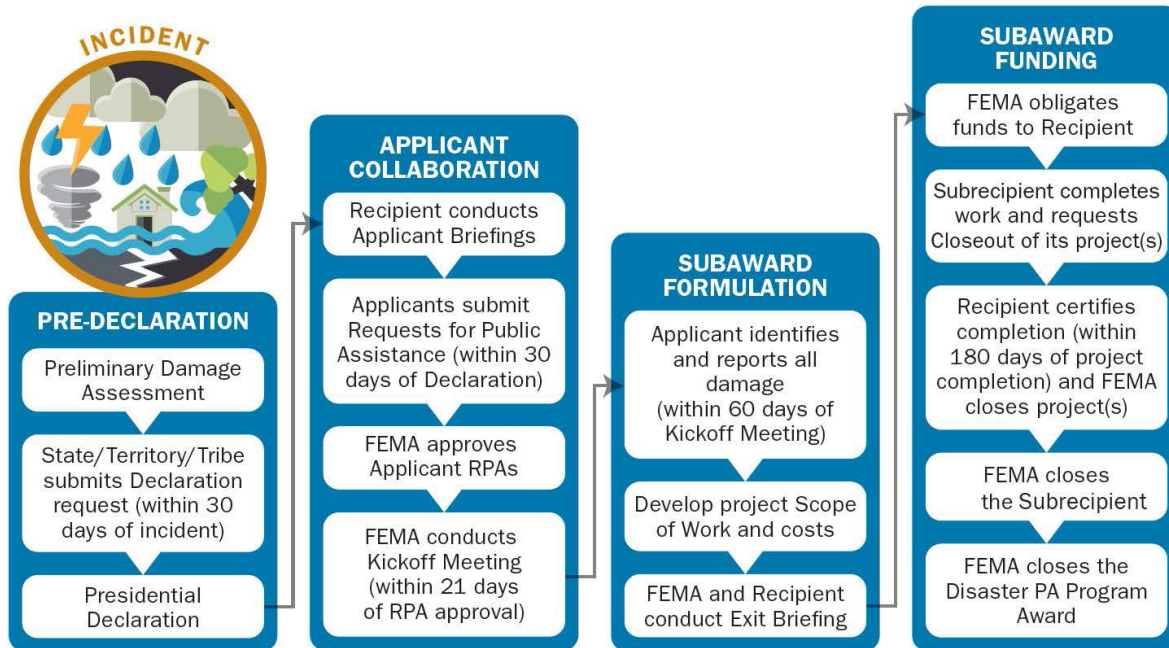
In addition to the aforementioned forms, SDR may provide the following source documentation in conjunction with the entity's monitoring firm:

1. Monitored Time and Materials Tickets and Summary Spreadsheets
2. Debris estimate reports
3. TDMS
 - a. Lease Agreement (if warranted)
 - b. Property Owner Releases
 - c. Pre-cleanup pictures of site
 - d. Site Characterization Report; Soil samples
 - e. State Environmental Agency Permit
4. Truck Certification Forms, Photos, Summary Spreadsheets
5. Daily Action Plan(s), Damage Reports, Customer Contact Reports
6. Monitored Load/Haul Tickets, Summary Spreadsheets, Daily Reports
7. Monitor Tower Log Sheets, Daily Reports
8. Monitor Tower Log Sheets, Monitored Haul Out Load Tickets/Tipping Tickets, Sales Receipts (if warranted); disposal locations permits/name, addresses, contact information
9. Monitor Geo-locate, Review/inspection prior to work
10. TDMS Closeout Report

THE REMAINDER OF THIS PAGE IS BLANK.

FEMA PROGRAM ASSISTANCE COORDINATION

SDR's FEMA Program Director can set up and coordinate necessary meetings. The Program Director will meet with the entity to review and/or update existing information that may be required for FEMA reimbursement submittals, and detail item checklists required for each FEMA categories A and B.



SDR's Program Assistance will include the following:

- Coordination with the entity to submit an official request for State assistance and FEMA inspection.
- Local government representation: SDR can train and assist the entity's personnel with submittal forms for force labor accounts and equipment inventory data sheets.
- Evaluation of the entity's FEMA Project Worksheet (PW) for accurate scope of work and unit costs.
- Recovery process documentation: SDR can assist the entity in formulating a plan to process all daily logs, tickets from the field/contractor, and enter data of the recovery process. Perform daily and/or weekly ticket reconciliation, and final reconciliation of debris removal ticket ledgers and disposal ledgers (TDMS to final disposal), per FEMA requirements. Provide FEMA Category A submittals, including final inspection reports.
- Examination of project documentation for consistency, compliance, and completeness. Assist with submission of Requests for Payment, if necessary.
- Recommendations to entity representatives for reimbursement tasks.
- Negotiation assistance with state and/or federal entities, if needed. Verification of work-item tasks completion for FEMA Category A-B for contract closeout.

FEMA REIMBURSEMENT PROCESSES

Southern Disaster Recovery (SDR) is highly experienced and qualified to assist any entity with all aspects of FEMA reimbursement and documentation. We have the expertise to perform the tasks of the project to meet the needs of the entity and maximize funds reimbursement. Our operations are based on the Public Assistance Program as stipulated in The Stafford Act and clarified in 44 CFR, FEMA's Public Assistance Program and Policy Guide (PAPPG) and archived debris removal technical documents (FEMA's 325 Guide, the 9500 series) and various other FEMA publications on the subject of disaster debris management.

We have found that the best way to maximize your Federal reimbursement is to conduct and document our work that is fully in adherence with our contract, FEMA's Public Assistance program, national safety standards and state/federal environmental standards. As you will see in the following table; our company is aligned with this statement from top to bottom. Additionally, you will notice the expertise noted in this table is tremendous in addressing those issues that are a matter of interpretation by FEMA field reps and administrators; helping ensure your full eligible reimbursement!

To date, all SDR's clients have received their full eligible reimbursement from the FEMA Public Assistance program.

SDR EMPLOYEE	ROLE WITHIN COMPANY	SPECIFIC EXPERIENCE WITH FEMA PUBLIC ASSISTANCE REIMBURSEMENT AND OTHER GRANT PROGRAMS
Johnny Deloach	FEMA Liaison	<ul style="list-style-type: none"> Retired FEMA employee, deputy for debris in FEMA Region IV Consultant to states/counties Consultant to US Army Corps of Engineers Expertise in: Preliminary Damage Assessments (PDA's), preparation and review of Project Worksheets (PW's), securing Immediate Needs Funding and Expedited Funding
Al McClaran	CEO	<ul style="list-style-type: none"> Written numerous disaster debris management plans organized to adhere to FEMA's Public Assistance program. Has worked directly with local governments in their PDA, PW's and Immediate Needs Funding Has Led and Managed over 90 disaster debris removal projects over the past nine (9) years
Chip Patterson	VP of Operations	<ul style="list-style-type: none"> Operations Chief and grants manager in two State emergency management organizations (NC, FL) City/County Emergency Management Director (Jacksonville/Duval County, FL) and grants manager for over 10 years (FEMA PA, HMGP, FMAP, UASI, SHSGP, MMRS) Technical writer for FEMA's CPG 201 program; Recovery/Public Assistance program; Disaster Debris Management Plan

		<ul style="list-style-type: none"> • Trainer for FEMA's CPG 201 program (Recovery, PA program, Debris Management) in urban cities • Lead technical expert debris removal in catastrophic planning in urban areas (SE FL, NY/NJ, TX) • Project Manager, Senior Project Manager, or Director on 27 jurisdictions' disaster debris removal contract activations
Randy Thompson	Government Affairs	<ul style="list-style-type: none"> • Certified Emergency Manager (CEM) with over 30 years' experience in emergency management planning, operational response, project/program management and disaster response/recovery. • Local government public safety experience (Fire/Law Enforcement/Emergency Management) • County Emergency Services Director (10 years) – readiness programs, PA, HMGP, SHSGP, EMPG grant management, disaster response/recovery • County Elected Leader (County Commissioner) • Ten (10) years providing leadership and management in disaster debris removal contract activations.
Sonny Sims	Sr. Project Manager	<ul style="list-style-type: none"> • Disaster Debris Removal Project Management <ul style="list-style-type: none"> ➤ 2020 SC Tornado- Hampton Co, SC ➤ 2020 SC Tornado-SCDOT Barnwell Co, SC ➤ 2020 SC Tornado-SCDOT Oconee Co, SC ➤ 2020 Spartanburg Tornado- Spartanburg, SC ➤ 2018 Hurricane Florence- New Bern, NC ➤ 2017 Hurricane Irma- City of Miami & City of Deltona, Florida ➤ 2016 Hurricane Matthew- Marion County & Lumberton Co, North Carolina ➤ 2014 Ice Storm Barnwell County, SCDOT, South Carolina ➤ 2009 Ice Storm Dunklin County, Missouri ➤ 2008 Hurricane Ike- Liberty Co, San Jacinto, and Huntsville, Texas ➤ 2005 Hurricane Wilma- Coral Gables, Lauderdale by the Sea, City of Miami, University of Miami, Miramar, and Margate, Florida ➤ 2005 Hurricane Rita- Islamorada, Florida ➤ 2005 LDOT Boregard, Allan, Jefferson Davis Parish, Louisiana ➤ 2005 Hurricane Katrina- Coral Gables, City of Miami, University of Miami, Islamorada, Marathon and Dade County, Florida ➤ 2005 Hurricane Katrina- Gulf Breeze, Escambia Co, Florida, Mobile Alabama ➤ 2004 Hurricane Francis and Charlie- Winter Park, Winter Springs, and Marion County, Florida ➤ 2003 Hurricane Isabel- Richmond, Chesterfield Co, and Henrico County, Virginia ➤ 2002 Ice Storm Raleigh, North Carolina



Modified Equipment List

Name	Equipment Description	VIN/Serial No.
2015 Talbert	Lowboy Trailer	40FSK5135F1034069
2016 Kenworth T880	Road Truck w/26' Forage Trailer	1NKZLP0XXGJ115213
2001 Peerless	Live Bottom Trailer	1PLE045241PH52089
2004 Mack CHN 600	Road Tractor	1M1AA18Y44N157606
2003 Hudson	10 Ton Equipment Trailer HTD18	10NNTDIDX31000045
2006 International 4000S	Bucket Truck	1HTMMAAN96H219994
2019 Kenworth T880	Road Truck w/30' Trinity Trailer	1NKZXPEX0KJ282444
2020 Kenworth T880	Dump Truck	1NKZXPEX1LJ358500
2021 Kenworth T880	Road Tractor	1XKZP4TX4MJ447907
1999 Komatsu	Excavator PC300-6	A83018
2016 Volvo Artic Hauler	Off-Road Truck	740285
Mccloskey	Trommel Screener	89467
Caterpillar	Wheel Loader IT38G	CSX00780
2007 Komatsu	Excavator PC200LC-8	C60323
2010 Komatsu	WA250-6 Wheel Loader w/ Coupler Buckets & Forks	A76226
2005 Caterpillar	Track Loader 953C	BBX01052
2004 McPherson	Air Curtain Incinerator	5811104
2014 Komatsu	Excavator PC210LC-10w/42" bucket&thumb	A10410
2014 Komatsu	Crawler Dozer D39PX-23	90319
Reach Fork Lift	Reach Fork lift 6K-34'Diesel FL01-0381	RS5JV1211550
2017 Komatsu	Excavator PC170LC-10w/42" bucket & thumb	EJX00253
2017 CAT	Track Loader 259D	FTL12657
Komatsu	Wheel Loader WA320-7w/bucket	A36081

***SDR also has a dedicated fleet of subcontractors with 90+ self-loaders and 60+ bucket trucks.**

109 White Oak Rd. Greenville SC 29609 | Office 864-469-9776 | Fax 864-469-9642

www.southerndr.com



SUBCONTRACTOR PROTOCOL

MBE | WBE | DBE | Local Participation

Southern Disaster Recovery (SDR) is committed to the localities we serve and pledge to further assist in their recovery by offering subcontracting opportunities to local contractors. To ensure we have the labor resources needed, we will reach out to other subcontractors who have previously worked for us if local resources are inadequate. Depending on the size of the project SDR may subcontract up to sixty percent of the debris operations.

Our highest priority is to provide the necessary resources for your entity's full physical and economic recovery.

SDR will enlist the services of subcontractors that have been carefully vetted. SDR subcontractors:

- ✓ Meet federal and contract standards of safety
- ✓ Are experience and highly skilled
- ✓ Have all necessary liability and workers compensation insurances
- ✓ Adhere to our strict safety and drug-free work zone policies

SDR contractors are our responsibility. All management, bonding, funding, safety compliance, and documentation of subcontractors are handled by SDR's administrative staff. We utilize a comprehensive subcontractor agreement, which must be signed and on file in our office before any subcontractor begins operations on a debris removal project. That mutual agreement subordinates the subcontractor to the entity's contract with SDR.

MBE | WBE | DBE | Local Participation

While we have a large fleet of debris removal equipment, we strive to use local, minority businesses, women's business enterprises, and labor surplus area firms are used when possible whenever possible. Upon award of a disaster debris removal contract, SDR will advertise locally announcing the opportunity for area contractors to join our efforts as a viable subcontractor. Respondents then begin SDR's vetting and training process.

SDR takes all necessary affirmative steps to assure that minority businesses, women's business enterprises, and labor surplus area firms are used when possible.

- 1) Placing qualified small and minority businesses and women's business enterprises on solicitation lists.
- 2) Assuring that small and minority businesses, and women's business enterprises are solicited whenever they are potential sources.
- 3) Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority businesses, and women's business enterprises.



- 4) Establishing delivery schedules, where the requirement permits, which encourage participation by small and minority businesses, and women's business enterprises.
- 5) Using the services and assistance, as appropriate, of such organizations as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce; and
- 6) Requiring the prime contractor, if subcontracts are to be let, to take the affirmative steps listed in paragraphs (1) through (5) of this section.

The involvement of the entire community is crucial to the full economic and social recovery from a disaster situation. To the that end, we encourage all subcontractors in our employ to patronize and support other local businesses to further strengthen and revitalize the area throughout recovery operations.

Your satisfaction with SDR depends largely upon our subcontractors' performance. To ensure efficient and seamless operations, SDR provides:

- ✓ Quality control
- ✓ Teaming efforts with the monitoring firm
- ✓ Clear and frequent communication to ensure satisfactory outcomes



TAB F – LICENSES

State of Florida

Department of State

I certify from the records of this office that SOUTHERN DISASTER RECOVERY, LLC is a South Carolina limited liability company authorized to transact business in the State of Florida, qualified on May 30, 2017.

The document number of this limited liability company is M17000004656.

I further certify that said limited liability company has paid all fees due this office through December 31, 2021, that its most recent annual report was filed on February 2, 2021, and that its status is active.

I further certify that said limited liability company has not filed a Certificate of Withdrawal.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Second day of February, 2021*



Randy Lee
Secretary of State

Tracking Number: 3725272832CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>

2021 FOREIGN LIMITED LIABILITY COMPANY ANNUAL REPORT

DOCUMENT# M17000004656

Entity Name: SOUTHERN DISASTER RECOVERY, LLC

Current Principal Place of Business:

109 WHITE OAK ROAD
GREENVILLE, SC 29609

Current Mailing Address:

109 WHITE OAK ROAD
GREENVILLE, SC 29609 US

FEI Number: 45-5312400

Certificate of Status Desired: Yes

Name and Address of Current Registered Agent:

REGISTERED AGENTS INC.
7901 4TH ST N
STE 300
ST PETERSBURG, FL 33702 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE: _____

Electronic Signature of Registered Agent

_____ Date

Authorized Person(s) Detail :

Title	MBR	Title	MBR
Name	MCCLARAN, AL	Name	ELLIS, MARK
Address	18 SUMMER GLEN DR	Address	109 WHITE OAK ROAD
City-State-Zip:	SIMPSONVILLE SC 29681	City-State-Zip:	GREENVILLE SC 29609

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am a managing member or manager of the limited liability company or the receiver or trustee empowered to execute this report as required by Chapter 605, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: AL MCCLARAN

MEMBER

02/02/2021

Electronic Signature of Signing Authorized Person(s) Detail

_____ Date

TRAINING AND CERTIFICATIONS HELD BY MANAGEMENT TEAM

Al McClaran (CEO)

IS-1	Emergency Manager: An Orientation to the Position
IS-5.a	An Introduction to Hazardous Materials
IS-7	A Citizen's Guide to Disaster Assistance
IS-10.a	Animals in Disaster: Awareness and Preparedness
IS-15.b	Special Events Contingency Planning for Public Safety Agencies
IS-22	Are You Ready? An In-depth Guide to Citizen Preparedness
IS-26	Guide to Points of Distribution
IS-33.12	FEMA Initial Ethics Orientation
IS-35.12	FEMA Safety Orientation
IS-55	Household hazardous Materials-A Guide for Citizens
IS-100.a	Introduction to Incident Command
IS-100.Pwb	Introduction to the Incident Command System for Public Works
IS-208.a	State Disaster Management
IS-230.a	Fundamentals of Emergency Management
IS-235.b	Emergency Planning
IS-240	Leadership and Influence
IS-241.a	Decision Making and Problem Solving
IS-242.a	Effective Communication
IS-253	Coordinating Environmental and Historic Preservation Compliance
IS-271	Anticipating Hazardous Weather and Community Risk
IS-293	Mission Assignment
IS-324	Community Hurricane Preparedness
IS-340	Hazardous Materials Prevention
IS-403	Introduction to Individual Assistance
IS-630	Introduction to the Public Assistance Process
IS-632	Introduction to Debris Operations
IS-634	Introduction to FEMA's Public Assistance
IS-650.a	Building Partnerships with Tribal Governments
IS-700.a	National Incident Management System (NIMS), An Introduction
IS-800.b	National Response Framework, An Introduction
IS-801	Emergency Support Functions (ESF) #1- Transportation
IS-802	ESF #2 – Communications
IS-803	ESF #3 – Public Works and Engineering
IS-804	ESF #4 – Firefighting
IS-805	ESF #5 – Emergency Management
IS-806	ESF #6 – Mass Care, Emergency Assistance, Housing, and Human Services
IS-807	ESF #7 – Logistics Management and Resource Support Annex
IS-808	ESF #8 – Public Health and Medical Services
IS-809	ESF #9 – Search and Rescue
IS-810	ESF #10 – Oil and Hazardous Materials Response Annex
IS-811	ESF #11 – Agriculture and Natural Resources Annex
IS-812	ESF #12 – Energy
IS-813	ESF #13 – Public Safety and Security Annex

TRAINING AND CERTIFICATIONS HELD BY MANAGEMENT TEAM

IS-814	ESF #14 – Long Term Community Recovery
IS-820	Introduction to NRF Support Annexes
EM16	Debris Management (G202 12.0 Credit Hours)

Randy Thompson (Government Affairs)

NC-1002.2	NCEMA Spring Conference
IS-00394.A	Protecting Your Home or Small Business from Disaster
IS-00453	Introduction to Homeland Security Planning
IS-00230.c	Fundamentals of Emergency Management
G-146	HSEEP - Homeland Security Exercise and Evaluation Program
IS-00548	Continuity of Operations (COOP) Manager
IS-00026	Guide to Points of Distribution
G-386	Mass Fatalities Incident Response
G191	ICS/EOC Interface
G-271	Hazardous Weather and Flooding Preparedness
G-400	ICS-400 - Advanced Incident Command System Command and General Staff – Complex Incidents
G-300	ICS-300 - Intermediate Incident Command System for Expanding Incidents
NC771	Brunswick WMD Training Exc
G-400	ICS-400 - Advanced Incident Command System Command and General Staff – Complex Incidents
NC815.1	Incident Command System 200 TTT
NC714	WMD Radiological/Nuclear Awareness TTT
NC290	Basic Public Information Officers (PIO)
NC-999.3	Damage Assessment
G-288	Local Volunteer and Donations Management
NC654	Capstone Seminar
G280	Public Policy in Emergency Mgmt
G244	Developing Volunteer Resources
G652	Managing the Search Operation
G241.1	Basic Skills/Decision Making & Problem
G240.1	Basic Skills/Leadership & Influence
G-385	Disaster Response and Recovery Operations
G320	Fundamental Course for Radiological Monitor
G330	Refresher Course for Radiological Monitors
NC-601	Public Officials Conference (POC)
G326	Fundamental Course for Rad Response Teams
G305.7	Overview of the Incident Command System
NC-601	Public Officials Conference (POC)
G326	Fundamental Course for Rad Response Teams
G652	Managing the Search Operation
G-130	Exercise Evaluation
G120	Exercise Design Course
G242	Basic Skills/Effective Communications
G243	Basic Skills/Creative Financing
NC-999.3a	Damage Assessment
G230	Introduction to Emergency Mgmt

TRAINING AND CERTIFICATIONS HELD BY MANAGEMENT TEAM

G-386	Mass Fatalities Incident Response
G346	Hospital Emergency Dept Mgmt of Rad Accident
G652	Managing the Search Operation
G235	Emergency Planning Course
G305.8	Hazmat Workshop for EMS Providers
G605	Family Preparedness
G651	Managing Emergency Operations
G650	New Coord/sec Workshop
G340	Radiological Monitor Instructor Course
G323	Fundamental Crs for Radiological Officer
G801	Hazmat 1st Responder
ASHTO	Maintenance of Traffic for Supervisors

Chip Patterson (Vice President of Operations)

Certified Emergency Manager (CEM) 2012-2017
 USACE Contractor Quality Control
 OSHA 30-hour Safety
 OSHA HAZWOPER
 ASHTO - Maintenance of Traffic for Supervisors
 ICS – 100, 200, 300, 400
 G-449 (FL) – ICS Curricula TtT
 NIMS/ICS Instructor
 Florida Professional Emergency Management (2001-2006)
 IS 700.a - National Incident Management System (NIMS), An Introduction
 IS630 - Introduction to the Public Assistance Process
 IS631 - Public Assistance I & II
 IS632 - Debris Operations in FEMA's PA Program
 FEMA Instructor – Emergency Operations Center
 FEMA Exercise Design Control Evaluate Certified
 FEMA Integrated Emergency Management Course
 Navy Postgraduate School Center for Homeland Defense and Security Mobile Executive Training SME
 2006-2019
 University of North Carolina, Gilling's School of Public Health, Emergency Preparedness Certificate,
 Adjunct Instructor 2006-present
 Flagler College, Public Administration Program, Adjunct Professor, (Emergency Management; Fiscal
 Administration; Intergovernmental Relations) 2012-2017
 North Carolina SERT Emergency Operations Chief; 1990-1993
 Florida SERT Comprehensive Emergency Management Plan (CEMP) Administrator; 1993-1995
 Florida SERT Emergency Operations Chief; 1993-1995
 Florida SERT Hurricane Katrina Incident Management Team Lead (Harrison County, MS)
 Florida SERT Hurricane Wilma Incident Management Team Lead (Lee County, FL)
 Florida County (Duval) Emergency Management Director; 1996-2006
 Florida's Emergency Manager of the Year - 2005
 Florida Governor's Hurricane Conference 2018; Lead Trainer; "Evaluating Debris Management and
 Monitoring RFPs"
 National Hurricane Conference; Response Planning Subcommittee; 2008-present;
 US Army Emergency Operations Center Training Development Team; 2014-2016

TRAINING AND CERTIFICATIONS HELD BY MANAGEMENT TEAM

US Army Emergency Operations Center Training Cadre; 2014-2019
Emergency Management Accreditation Program (EMAP); Standards Subcommittee; 2015-2018

Brett Huet (Safety Manager)

ISA Board Certified Master Arborist
ISA Certified Utility Specialist
ISA Municipal Specialist
ISA Tree Risk Assessment Qualification
California Qualified Applicator License
TCIA Certified Tree care Safety Professional
TCIA Aerial Rescue Instructor
TCIA Chainsaw Specialist Instructor
TCIA Tree Climber Specialist Instructor
TCIA Crew Leader Instructor
NATS Chainsaw Operator Technician
NATS Train the Trainer
Qualified Line Clearance Arborist
S-131 Advanced Firefighter
S-211 Portable Pumps and Water Use
S-212 Power Saws
S-215 Fire Operations in the Urban Interface
S-216 Incident Business Management
S-230A Single Resource Boss
S-231 Engine Boss
S-260B Incident Business Management
S-390 Fire Behavior Calculations
IS-00700 National Incident Management System: FEMA
CPR/1st Aid Instructor
OSHA Outreach Approved Instructor

Chris Johnson (Project Manager)

IS- 00632.a Introduction to Debris Operations

John (Sonny) Sims (Senior Project Manager)

ISA Board Certified Master Arborist
IS -- 00632.a Introduction to Debris Operations
IS – 00633 Debris Management Plan Development
IS – 00100.PWc Introduction to Incident Command System, ICS-100
IS – 00253.a Overview of FEMA Environmental and Historic Preservation Review Responsibilities
Landfills and Land Application Sites 2020
HAZWOPER 40 HR
AT-TC3TS010-15-T1 - Maintenance of Traffic for Supervisors

Demetris Pressley (Client Service Director)

Advanced Certified Stormwater Inspector
Diversity: Inclusion in the Modern Workplace Certificate of Completion
Certified the American Public Works Institute

TRAINING AND CERTIFICATIONS HELD BY MANAGEMENT TEAM

Disaster Management for water and Wastewater Utilities
Stormwater Operator - Level 2
ICS IAP workshop (4) hours
Construction of Quality Treatments for Preventive Maintenance for FL DOT
Professional Member of ASCE

Roger Dail (Project Manager)

ICS 300 - Incident Command System
ICS 400 - Advanced Incident Command System
IS - 700 NIMS
IS – 01009 Conditions of the Public Assistance Grant
IS – 00632.a Introduction to Debris Operations
IS – 00633 Debris Management Plan Development
IS – 01000 Public Assistance Program and Eligibility
IS – 01001 The Public Assistance Delivery Model Orientation
Hazardous Waste Site workers - 40 hours
Hazardous Materials Incidents - 40 hours
Chemistry of Hazardous Materials

Christopher Johnson (Project Manager)

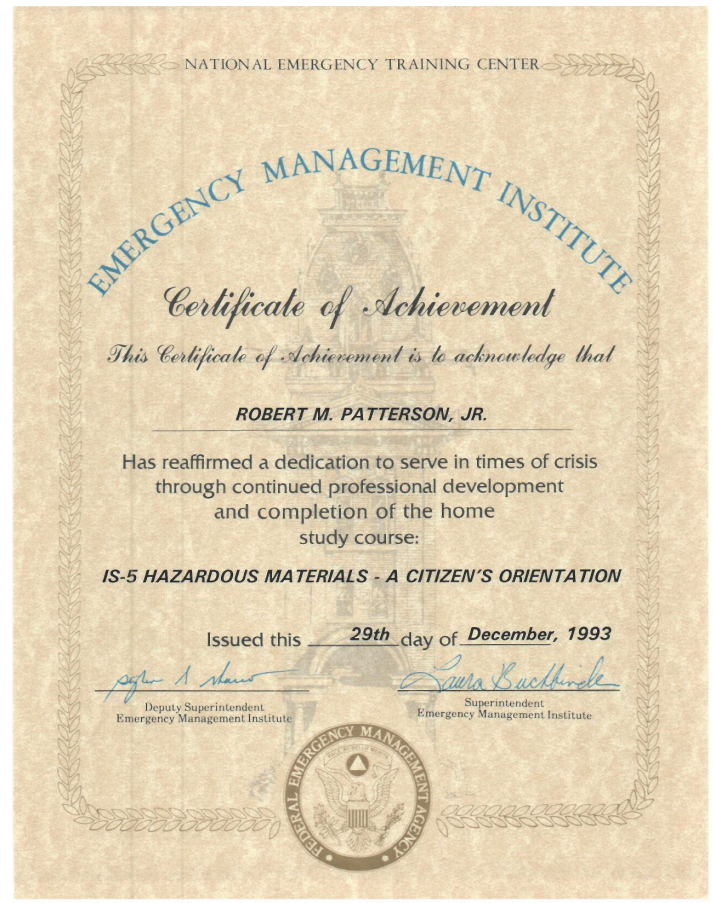
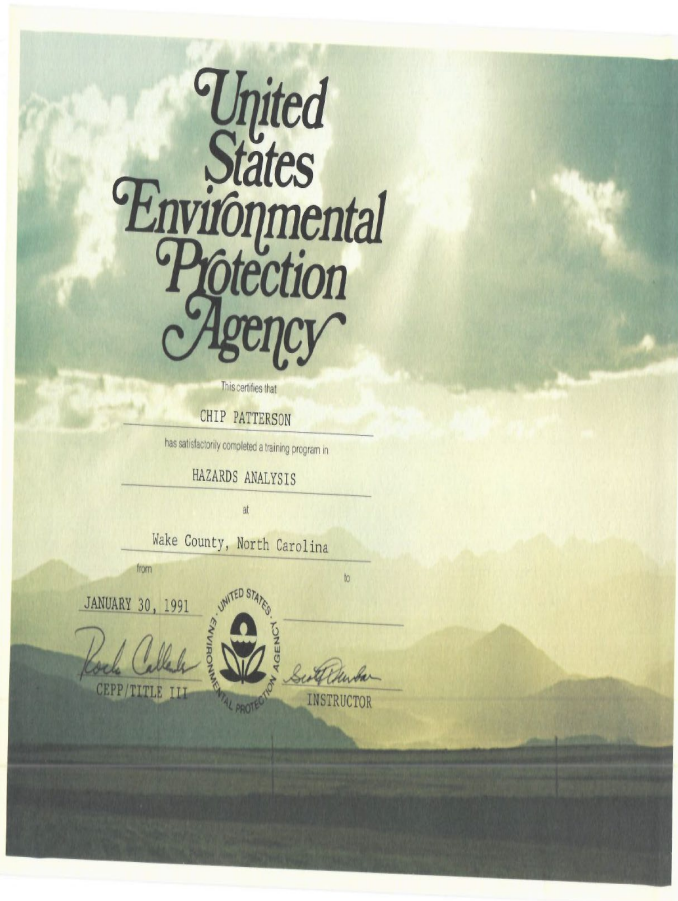
IS-000.35.20 FEMA Safety Orientation 2020
IS-00632.a Introduction to Debris Operations
IS-00633 Debris Management Plan Development
IS-00037.20 Managerial Safety and Health

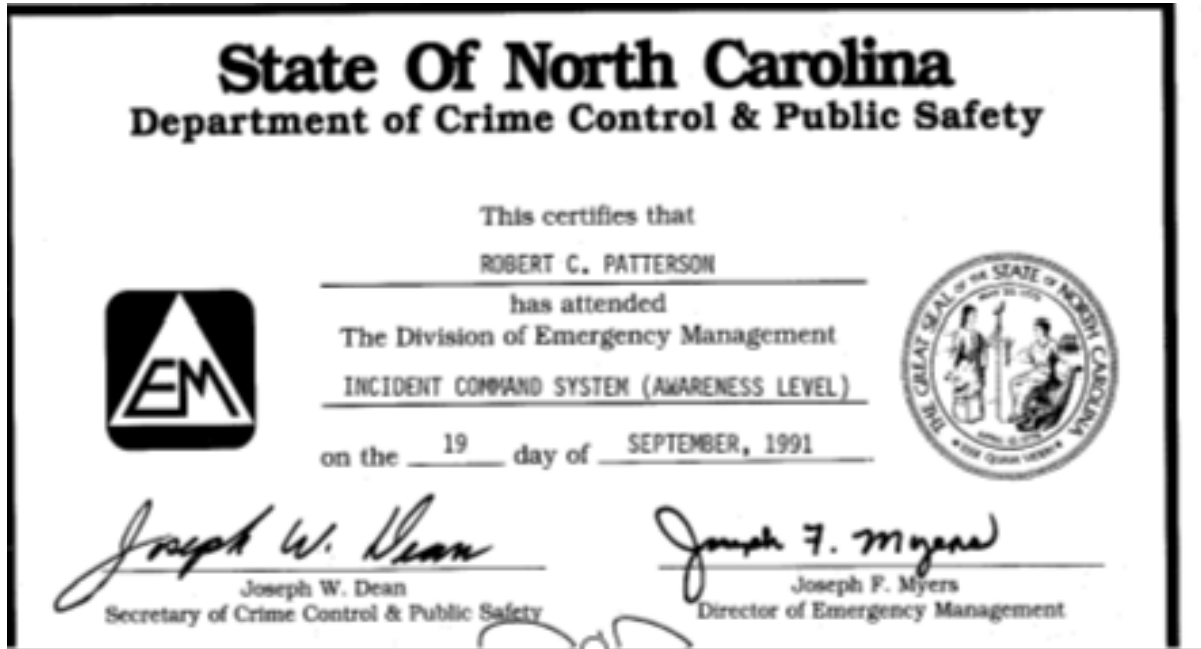
Jordan McClaran (Controller)

Debris Management Planning for State, Tribal and Local Officials
IS-00632.a Introduction to Debris Operations
IS-00001.a Emergency Manager: An Orientation to the Position

Beibei Staton (Administrative Staff)

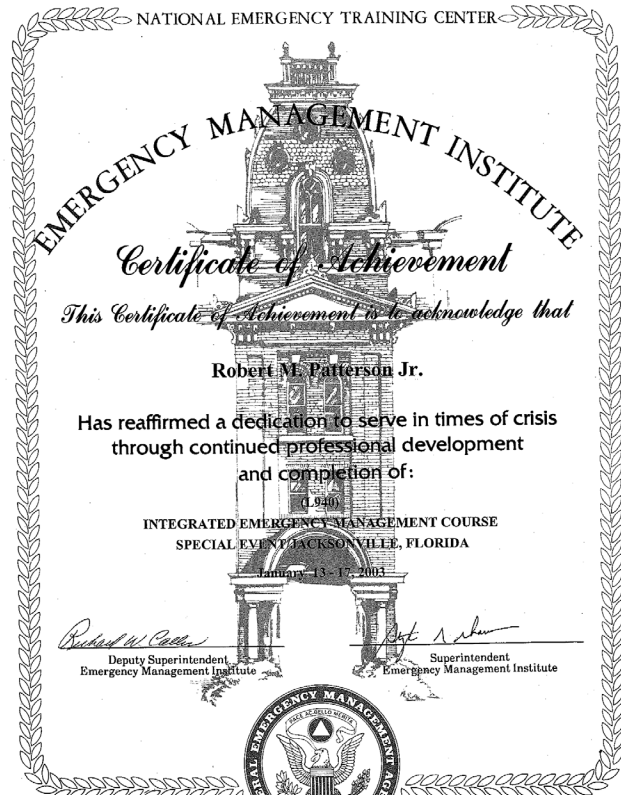
IS-00632.a Introduction to Debris Operations
IS-00634 Introduction to FEMA's Public Assistance Program
IS-910 Emergency Management Preparedness Fundamentals
IS-253 Coordinating Environmental and Historic Preservation Compliance



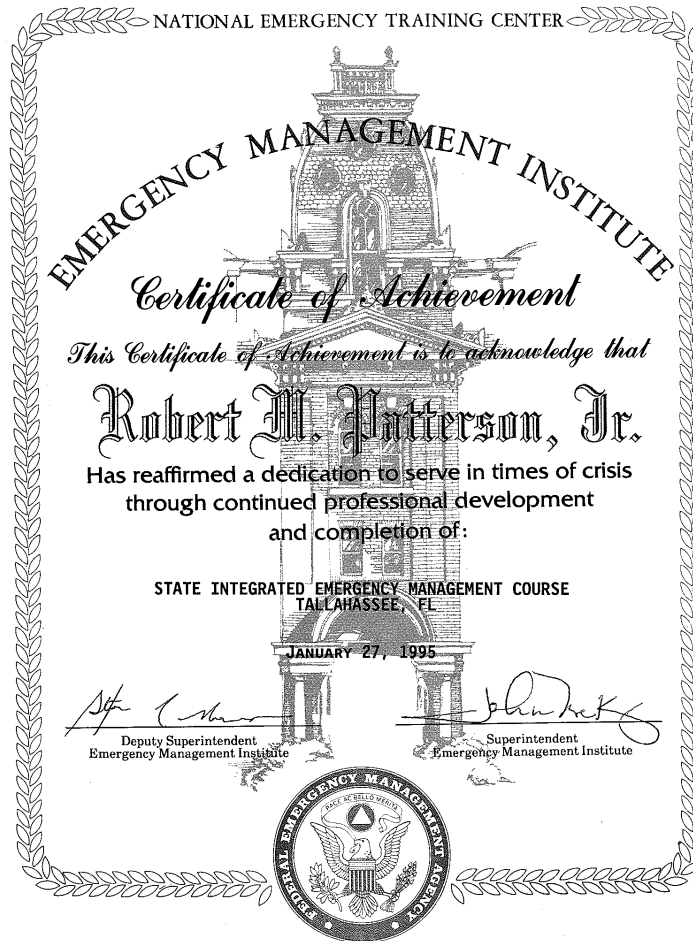




16-30, NOV 93



16-30, NOV 93



16-30, NOV 93

FEMA

This Certificate of Achievement is to acknowledge that

ROBERT M. PATTERSON, JR.

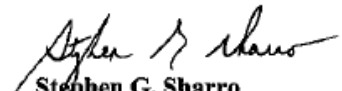
has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00700

**National Incident Management System
(NIMS) an Introduction**

Issued this 19th Day of July, 2005

0.3 CEU


Stephen G. Sharro
Director, Training Division



Transportation Curriculum Coordination Council (TC3)

CERTIFICATE OF TRAINING

Robert M Patterson

HAS PARTICIPATED IN:

AT-TC3TS010-15-T1

Maintenance of Traffic for Supervisors (5 PDHs)

WEB-BASED COURSE

7/27/2020

PDH 5.0 Hours

Jim McDonnell // AASHTO Director
of Engineering

Dave Bernhardt // TC3, Chair;
Commissioner of Maine Department
of Transportation



Transportation Curriculum Coordination Council (TC3)
CERTIFICATE OF TRAINING

John Sims

HAS PARTICIPATED IN:

AT-TC3TS010-15-T1

Maintenance of Traffic for Supervisors (5 PDHs)

WEB-BASED COURSE

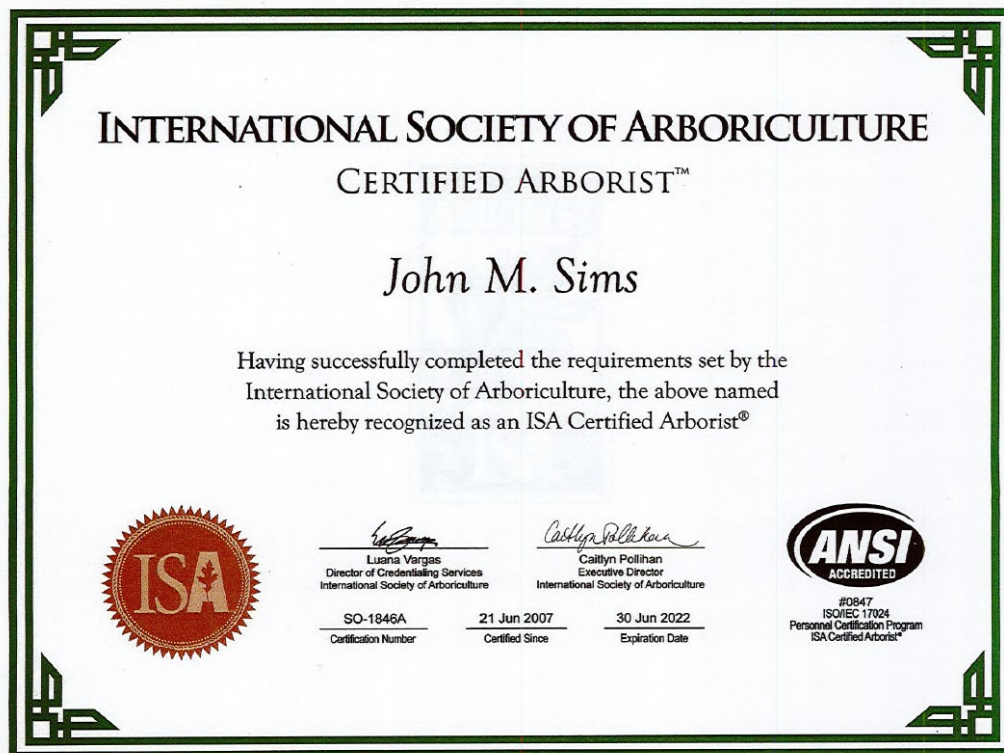
7/25/2020

PDH 5.0 Hours

Jim McDonnell // AASHTO Director
of Engineering

Dave Bernhardt // TC3, Chair,
Commissioner of Maine Department
of Transportation







N.C. Division of Emergency Management
N.C. Emergency Management Association

This certificate of satisfactory completion
of the requirements for

Emergency Management Coordinator I
is awarded to

Randy W. Thompson

this twenty-seventh day of October, 1993.

James B. Hunt, Governor
State of North Carolina

Thurman B. Hampton, Secretary
N.C. Department of Crime Control and Public Safety

Billy R. Cameron, Director
N.C. Division of Emergency Management

109 White Oak Rd. Greenville, SC 29609 Office 864-469-9776 Fax 864-469-9642

www.southerndr.com



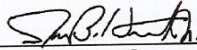
N.C. Division of Emergency Management
N.C. Emergency Management Association

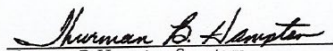
This certificate of satisfactory completion
of the requirements for

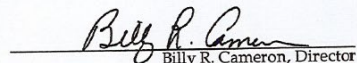
Emergency Management Coordinator II
is awarded to

Randy Thompson

this twenty-sixth day of October 1994.


James B. Hunt, Governor
State of North Carolina


Thurman B. Hampton, Secretary
N.C. Department of Crime Control and Public Safety


Billy R. Cameron, Director
N.C. Division of Emergency Management


N.C. Division of Emergency Management
N.C. Emergency Management Association

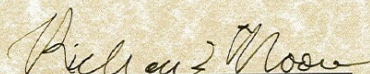
This certificate of satisfactory completion
of the requirements for

Coordinator Level III
is awarded to

Randy W. Thompson

this tenth day of December 1996.


James B. Hunt, Governor
State of North Carolina


Richard H. Moore, Secretary
N.C. Department of Crime Control and Public Safety


Billy R. Cameron, Director
N.C. Division of Emergency Management



Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

ALVIE MCCLARAN

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00700.a
National Incident Management System (NIMS)
An Introduction

Issued this 6th Day of December, 2010



0.3 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

ALVIE MCCLARAN

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00704
NIMS Communications and Information Management

Issued this 6th Day of January, 2011



0.2 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute

Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

ALVIE MCCLARAN

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00100.a
Introduction to the Incident Command System,
ICS-100

Issued this 19th Day of April, 2010



0.3 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

ALVIE MCCLARAN

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00100.PWb
Introduction to the Incident Command System
(ICS 100) for Public Works

Issued this 24th Day of December, 2010



0.3 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute



TAB G – INSURANCE



Client#: 1588397

15SOUTHDIS1

ACORD™**CERTIFICATE OF LIABILITY INSURANCE**

DATE (MM/DD/YYYY)

5/27/2021

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer any rights to the certificate holder in lieu of such endorsement(s).

PRODUCER McGriff Insurance Services 47 Airpark Court (29607) P.O. Box 27149 Greenville, SC 29616-2149		CONTACT NAME: Barbara Garrett PHONE (A/C, No, Ext): 864 442-4030 FAX (A/C, No): E-MAIL ADDRESS: bgarrett@mcgriff.com															
INSURED Southern Disaster Recovery LLC 109 White Oak Rd Greenville, SC 29609		<table border="1"> <thead> <tr> <th>INSURER(S) AFFORDING COVERAGE</th> <th>NAIC #</th> </tr> </thead> <tbody> <tr> <td>INSURER A : AXIS Insurance Company</td> <td>37273</td> </tr> <tr> <td>INSURER B : AXIS Surplus Insurance Company</td> <td>26620</td> </tr> <tr> <td>INSURER C : Old Republic Insurance Company</td> <td>24147</td> </tr> <tr> <td>INSURER D : Selective Insurance Company of SC</td> <td>19259</td> </tr> <tr> <td>INSURER E :</td> <td></td> </tr> <tr> <td>INSURER F :</td> <td></td> </tr> </tbody> </table>		INSURER(S) AFFORDING COVERAGE	NAIC #	INSURER A : AXIS Insurance Company	37273	INSURER B : AXIS Surplus Insurance Company	26620	INSURER C : Old Republic Insurance Company	24147	INSURER D : Selective Insurance Company of SC	19259	INSURER E :		INSURER F :	
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INSURER D : Selective Insurance Company of SC	19259																
INSURER E :																	
INSURER F :																	

COVERAGES**CERTIFICATE NUMBER:****REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSR	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:			EMP1900106203	06/01/2021	06/01/2022	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 100,000 MED EXP (Any one person) \$ 10,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000 \$
D	AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS NON-OWNED AUTOS ONLY <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input checked="" type="checkbox"/>			S2030879	06/05/2021	06/05/2022	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
B	<input type="checkbox"/> UMBRELLA LIAB <input type="checkbox"/> OCCUR <input checked="" type="checkbox"/> EXCESS LIAB <input checked="" type="checkbox"/> CLAIMS-MADE DED RETENTION \$			EMX1900025503	06/01/2021	06/01/2022	EACH OCCURRENCE \$ 5,000,000 AGGREGATE \$ 5,000,000 \$
C	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N	N/A	MWC31205221	01/01/2021	01/01/2022	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
A	Pollution			EMP1900106203	06/01/2021	06/01/2022	1,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)
FOR INFORMATION ONLY

CERTIFICATE HOLDER**CANCELLATION**

Southern Disaster Recovery LLC
109 White Oak Rd.
Greenville, SC 29609

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

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TAB H – REQUIRED DOCUMENTS

Section 8 – Required Forms

PROPOSAL SUBMITTAL CHECKLIST

- ☒ Proposer's Certification
- ☒ Addendum Acknowledgement
- ☒ Drug-Free Workplace Certificate
- ☒ Sworn Statement Pursuant to Section 287.133 (3)(a) F.S. in Public Entity Crimes
- ☒ Affidavit of Non-Collusion
- ☒ Professional References
- ☒ MWBE Participation Statement
- ☒ Vendor Information
- ☒ W-9 Form
- ☒ Unit Cost Fee Rate Schedule

Submission of one (1) original marked "ORIGINAL", five (5) identical paper copies, and one (1) electronic copy in pdf format on CD.

BY: Southern Disaster Recovery, LLC

Bidder



(Authorized Signature)



(Date)

Al McClaran

(Print Name)

This document must be completed and returned with your Submittal

DISASTER DEBRIS REMOVAL & DISPOSAL SERVICES RFP

35

PROPOSER'S CERTIFICATION

I have carefully examined the Request for Proposals, Instructions to Proposers, General and/or Special Conditions, Specifications, RFP Proposal, and any other documents accompanying or made a part of this invitation.

I hereby propose to furnish the goods or services specified in the Request for Proposal at the prices or rates as finally negotiated. I agree that my proposal will remain firm for a period of up to ninety (90) days to allow the Entity's adequate time to evaluate the proposal. Furthermore, I agree to abide by all conditions of the proposal.

I certify that all information contained in this RFP is truthful to the best of my knowledge and belief. I further certify that I am a duly authorized to submit this RFP on behalf of the Proposer / Contractor as its act and deed and that the Proposer / Contractor is ready, willing, and able to perform if awarded the contract.


I further certify that this RFP is made without prior understanding, Contract, connection, discussion, or collusion with any person, firm or corporation submitting a RFP for the same product or service; no officer, employee or agent of the Entity's Board of Entity's Commissioners or of any other proposer interested in said RFP; and that the undersigned executed this Proposer's Certification with full knowledge and understanding of the matters therein contained and was duly authorized to do so.

I further certify that having read and examined the specifications and documents for the designated services and understanding the general conditions for contract under which services will be performed, does hereby propose to furnish all labor, equipment, and material to provide the services set forth in the RFP.

I hereby declare that the following listing states any clarifications, all variations from and exceptions to the requirements of the specifications and documents. The undersigned further declares that the "work" will be performed in strict accordance with such requirements and understands that any exceptions to the requirements of the specifications and documents may render the proposal non-responsive.

NO EXCEPTIONS ALLOWED AFTER THE RFP IS SUBMITTED:

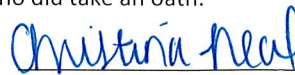
Please check one: ☐ I take NO exceptions. ☐ Exceptions:

Southern Disaster Recovery, LLC	109 White Oak Rd.
NAME OF BUSINESS	MAILING ADDRESS
	Greenville, SC 29609
AUTHORIZED SIGNATURE	CITY, STATE & ZIP CODE
Al McClaran / CEO	864-469-9776 / 864-469-9642
NAME, TITLE, TYPED	TELEPHONE NUMBER / FAX NUMBER
45-5312400	chip@southerndr.com
FEDERAL IDENTIFICATION #	E-MAIL ADDRESS

STATE OF ~~FLORIDA~~ South Carolina
ENTITY'S OF Southern Disaster Recovery

The foregoing instrument was acknowledged before me this 14 day of July, 2021, by Al McClaran, who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires: 12/05/24



Notary Public

This document must be completed and returned with your Submittal

ADDENDUM ACKNOWLEDGEMENT

I have carefully examined this Request for Proposal (RFP) which includes scope, requirements for submission, general information and the evaluation and award process.

I acknowledge receipt and incorporation of the following addenda, and the cost, if any, of such revisions has been included in the price of the proposal.

Addendum # _____ Date: _____

Addendum # _____ Date: _____

Addendum # _____ Date: _____

Addendum # _____ Date: _____

LCM
(Authorized Signature)

07/14/21
(Date)

Al McClaran / CEO
(Print Name)

South Carolina
STATE OF FLORIDA
ENTITY'S OF Southern Disaster Recovery

The foregoing instrument was acknowledged before me this 14 day of July, 2021 by Al McClaran, who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires: 12/05/24

Christina Neal
Notary Public

This document must be completed and returned with your Submittal

DRUG FREE WORKPLACE

I, the undersigned, in accordance with Florida Statute 287.087, hereby certify that,
(Print or type name of firm) Southern Disaster Recovery, LLC

- Publishes a written statement notifying that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the Workplace named above and specifying actions that will be taken against violations of such prohibition.
- Informs employees about the dangers of drug abuse in the workplace, the firm's policy of maintaining a drug free working environment, and available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug use violations.
- Gives each employee engaged in providing commodities or contractual services that are under bid or proposal, a copy of the statement specified above.
- Notifies the employees that as a condition of working on the commodities or contractual services that are under bid or proposal, the employee will abide by the terms of the statement and will notify the employer of any conviction of, please or guilty or nolo contendere to, any violation of Chapter 1893, or of any controlled substance law of the State of Florida or the United States, for a violation occurring in the workplace, no later than five (5) days after such conviction, and requires employees to sign copies of such written statement to acknowledge their receipt.
- Imposes a sanction on, or requires the satisfactory participation in, a drug abuse assistance or rehabilitation program, if such is available in the employee's community, by any employee who is so convicted.
- Makes a good faith effort to continue to maintain a drug free workplace through the implementation of the Drug Free Workplace program.
- "As a person authorized to sign this statement, I certify that the above-named business, firm or corporation complies fully with the requirements set forth herein".

ACM

(Authorized Signature)

07/14/21

(Date)

Al McClaran

(Print Name)

STATE OF FLORIDA

ENTITY'S OF

South Carolina
Southern Disaster Recovery

The foregoing instrument was acknowledged before me this 14 day of July, 2021 by Al McClaran, who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires: 12/05/24

Christina Neal
Notary Public

This document must be completed and returned with your Submittal

SWORN STATEMENT UNDER SECTION 287.133(3)(A), FLORIDA STATUTES, ON PUBLIC ENTITY CRIMES

Before me, the undersigned Entity's, personally appeared Al McClaran, who, being by me first duly sworn, made the following statement:

1. The business address of Southern Disaster Recovery (name of Offeror or business) is
109 White Oak Rd. Greenville, SC 29609.
2. My relationship to Southern Disaster Recovery, LLC (name of Offeror or business) is
Shareholder (relationship such as sole proprietor, partner, president, vice president).
3. I understand that a public entity crime as defined in Section 287.133 of the Florida Statutes includes a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity in Florida or with an agency or political subdivision of any other state or with the United States, including, but not limited to, any proposal or contract for goods or services to be provided to any public entity or such an agency or political subdivision and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy or material misrepresentation.
4. I understand that "convicted" or "conviction" is defined by the Florida Statutes to mean a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, because of a jury verdict, non-jury trial, or entry of a plea of guilt or nolo contendere.
5. I understand that "affiliate" is defined by the Florida Statutes to mean (1) a predecessor or successor of a person or a corporation convicted of a public entity crime, or (2) an entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime, or (3) those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate, or (4) a person or corporation who knowingly entered into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months.
6. Neither the Offeror or Contractor, nor any officer, director, executive, partner, shareholder, employee, member, or agent who is active in the management of the Offeror or Contractor, nor any affiliate of the Offeror or Contractor has been convicted of a public entity crime subsequent to July 1, 1989. (Draw a line through paragraph 6 if paragraph 7 below applies.)
7. ~~There has been a conviction of a public entity crime by the Offeror or Contractor, or an officer, director, executive, partner, shareholder, employee, member or agent of the Offeror or Contractor who is active in the management of the Offeror or Contractor or an affiliate of the Offeror or Contractor. A determination has been made pursuant to Section 287.133(3) by order of the Division of Administrative Hearings that it is not in the public interest for the name of the convicted person or affiliate to appear on the convicted vendor list. The name of the convicted person or affiliate is _____. A copy of the order of the Division of Administrative Hearings is attached to this statement. (Draw a line through paragraph 7 if paragraph 6 above applies.)~~

Al McClaran
(Authorized Signature)

07/14/21
(Date)

Al McClaran
(Print Name)

STATE OF FLORIDA
ENTITY'S OF

Southern Disaster Recovery

DISASTER DEBRIS REMOVAL & DISPOSAL SERVICES RFP

39

The foregoing instrument was acknowledged before me this 14 day of July, 2021 by Al McClaran, who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires: 12/05/24

Christina Neal
Notary Public

This document must be completed and returned with your Submittal

AFFIDAVIT OF NON-COLLUSION AND OF NON-INTEREST OF ENTITY'S EMPLOYEES

Al McClaran, * being first duly sworn, deposes and says that he (it) is the Offeror in the above proposal, that the only person or persons interested in said proposal are named therein; that no officer, employee or agent of the Entity's Board of Entity's Commissioners or of any other Offeror is interested in said proposal; and that affiant makes the above proposal with no past or present collusion with any other person, firm or corporation.


(Authorized Signature)

07/14/21
(Date)

Al McClaran
(Print Name)

South Carolina
STATE OF ~~FLORIDA~~
ENTITY'S OF Southern Disaster Recovery

The foregoing instrument was acknowledged before me this 14 day of July, 2021 by Al McClaran, who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires: 12/05/24


Notary Public

*NOTICE: State name of Offeror followed by name of authorized individual (and title) that is signing as Affiant. If Offeror is an individual, state name of Offeror only.

This document must be completed and returned with your Submittal

MWBE PARTICIPATION STATEMENT

Note: The Contractor is required to complete the following information and submit this form with the proposal.

Project Description: DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES

Contractor Name: Southern Disaster Recovery, LLC

This Contractor (is) (is not X) a certified small or Minority or Woman Owned Business Enterprise (MWBE) per 44 C.F.R. § 13.36 (e).

Expected percentage of contract fees to be subcontracted to MWBE(s): 60 %

If the intention is to subcontract a portion of the contract fees to MWBE(s), the proposed MWBE sub-Contractors are as follows:

DBE Sub-Contractor

Type of Work/Commodity

Tree-Mendous Tree Service S/M/WBE

Cutting and Hauling Vegetative Debris

Pride Contracting, Inc W/S/DBE

Loading & Hauling

TSI Disaster Recovery SBE

Debris Removal

CCMa
(Authorized Signature)

Al McClaran

(Print Name)

07/14/21
(Date)

This document must be completed and returned with your Submittal

VENDOR INFORMATION

(Please attach a current W9 Form)

Name of Individual or Business Name:

Southern Disaster Recovery, LLC

Parent Company Name (if different than above):

Taxpayer Identification Number (TIN): 45-5312400

Vendor is:

() Corporation

() Partnership

() Sole Proprietorship

(☒) Other Limited Liability Company - S Corporation (Explain)

Permanent Residence/Corporate Office Address:

Address 109 White Oak Rd.

City Greenville State SC Zip Code 29609

Phone 864-469-9776 Fax 864-469-9642

E-mail chip@southerndr.com

Payment Address (if different from above):

Address _____

City _____ State _____ Zip Code _____

Phone _____ Fax _____

E-mail _____

Purchase Order Address (if different from above):

Address _____

City _____ State _____ Zip Code _____

Phone _____ Fax _____

E-mail _____

This document must be completed and returned with your Submittal

Form W-9 (Rev. January 2011) Department of the Treasury Internal Revenue Service	<h2 style="margin: 0;">Request for Taxpayer Identification Number and Certification</h2>	Give Form to the requester. Do not send to the IRS.
Print or type See Specific Instructions on page 2.	Name (as shown on your income tax return) Southern Disaster Recovery, LLC	
	Business name/disregarded entity name, if different from above	
	Check appropriate box for federal tax classification (required): <input type="checkbox"/> Individual/sole proprietor <input type="checkbox"/> C Corporation <input type="checkbox"/> S Corporation <input type="checkbox"/> Partnership <input type="checkbox"/> Trust/estate <input checked="" type="checkbox"/> Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=partnership) = S <input type="checkbox"/> Exempt payee <input type="checkbox"/> Other (see instructions) =	
	Address (number, street, and apt. or suite no.) 109 White Oak Rd. Greenville, SC 29609	Requester's name and address (optional)
	City, state, and ZIP code	List account number(s) here (optional)

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on the "Name" line to avoid backup withholding. For individuals, this is your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the Part I instructions on page 3. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN* on page 3.

Note. If the account is in more than one name, see the chart on page 4 for guidelines on whose number to enter.

Social security number								
			-		-			

Employer identification number								
4	5	~	5	3	1	2	4	0 0

Part II Certification

Under penalties of perjury, I certify that:

1. The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me), and
2. I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding, and
3. I am a U.S. citizen or other U.S. person (defined below).

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions on page 4.

Sign Here Signature of U.S. person =
 Date = **07/24/21**

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Purpose of Form

A person who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) to report, for example, income paid to you, real estate transactions, mortgage interest you paid, acquisition or abandonment of secured property, cancellation of debt, or contributions you made to an IRA.

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN to the person requesting it (the requester) and, when applicable, to:

1. Certify that the TIN you are giving is correct (or you are waiting for a number to be issued),
2. Certify that you are not subject to backup withholding, or
3. Claim exemption from backup withholding if you are a U.S. exempt payee. If applicable, you are also certifying that as a U.S. person, your allocable share of any partnership income from a U.S. trade or business is not subject to the withholding tax on foreign partners' share of effectively connected income.

Note. If a requester gives you a form other than Form W-9 to request your TIN, you must use the requester's form if it is substantially similar to this Form W-9.

Definition of a U.S. person. For federal tax purposes, you are considered a U.S. person if you are:

- An individual who is a U.S. citizen or U.S. resident alien,
- A partnership, corporation, company, or association created or organized in the United States or under the laws of the United States,
- An estate (other than a foreign estate), or
- A domestic trust (as defined in Regulations section 301.7701-7).

Special rules for partnerships. Partnerships that conduct a trade or business in the United States are generally required to pay a withholding tax on any foreign partners' share of income from such business. Further, in certain cases where a Form W-9 has not been received, a partnership is required to presume that a partner is a foreign person and pay the withholding tax. Therefore, if you are a U.S. person that is a partner in a partnership conducting a trade or business in the United States, provide Form W-9 to the partnership to establish your U.S. status and avoid withholding on your share of partnership income.

This document must be completed and returned with your Submittal

BYRD ANTI-LOBBYING AMENDMENT CERTIFICATION
(To be submitted with each bid or offer exceeding \$100,000)

The undersigned, [Company] Southern Disaster Recovery, LLC certifies, to the best of his or her knowledge, that:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.

2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form - LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.

3. The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by 31, U.S.C. § 1352 (as amended by the Lobbying Disclosure Act of 1995). Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Southern Disaster Recovery, LLC

The Contractor, [Company] _____, certifies or affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor understands and agrees that the provisions of 31 U.S.C. § 3801 *et seq.*, apply to this certification and disclosure, if any.



Signature of Contractor's Authorized Official

Al McClaran / CEO

Name and Title of Contractor's Authorized Official



Date

Unit Cost Fee Rate Schedule

DESCRIPTION OF SERVICE	UNIT	UNIT COST
<u>MOBILIZATION AND DEMOBILIZATION</u>	L.S.	N/C

DESCRIPTION OF SERVICE	UNIT	UNIT COST
<u>EMERGENCY ROAD CLEARING AND REMOVAL OF DEBRIS FROM THE PUBLIC RIGHT-OF-WAY</u>		
Backhoe - Rubber Tire Type, J.D. 310 or equal w/bucket & hoe	Hour	\$80.00
Bucket Truck - 50 Ft.	Hour	\$95.00
Bucket Truck - 50' to 75'	Hour	\$115.00
Chipper w/2-man Crew	Hour	\$85.00
Crane - 100 Ton (8 Hr. Minimum)	Hour	\$275.00
Crane - 50 Ton	Hour	\$150.00
Crane 30 Ton or larger	Hour	\$115.00
Dozer -D-6 or equivalent	Hour	\$105.00
Dozer-CAT D4 or equivalent	Hour	\$75.00
Dozer-Cat D8 or equivalent	Hour	\$135.00
Dump Truck - 5 CY	Hour	\$65.00
Dump Truck - Trailer, 50-80 cubic yard	Hour	\$115.00
Dump Truck-Tandem, 14-18 cubic yard	Hour	\$79.00
Dump Truck-Trailer, 24-40 CY	Hour	\$89.00
Dump Truck-Trailer, 41-60 CY	Hour	\$110.00
Dump Trailer w/Tractor, 30 to 40 CY	Hour	\$78.00
Dump Trailer w/Tractor, 41 to 50 CY	Hour	\$95.00
Dump Trailer w/Tractor, 51 to 60 CY	Hour	\$105.00
Dump Truck - 10 to 15 CY	Hour	\$78.00
Walking Floor Trailer w/Tractor, 100CY	Hour	\$115.00
Equipment Transports	Hour	\$130.00
Excavator - Cat 320 or equivalent	Hour	\$122.00
Excavator - Cat 325 or equivalent	Hour	\$135.00
Excavator - Cat 330 or equivalent	Hour	\$143.00
Excavator - Rubber Tired with debris grapple	Hour	\$132.00

This document in its entirety must be completed and returned with your Submittal

Unit Cost Fee Rate Schedule (Page 2 of 7)

DESCRIPTION OF SERVICE	UNIT	UNIT COST
<u>EMERGENCY ROAD CLEARING AND REMOVAL OF DEBRIS FROM THE PUBLIC RIGHT-OF-WAY (CONTINUED)</u>		
Farm Tractor w/Box blade	Hour	\$56.00
Feller Bunchers 611 Hydro-Ax or equivalent	Hour	\$167.00
Forklift - Extends Boom with debris grapple	Hour	\$89.00
Jetter Vac Truck	Hour	\$210.00
Loader - Bobcat, 753 or John Deere 648-E with debris grapple or equivalent	Hour	\$72.00
Loader - Front End, 544 or equal with debris grapple or equivalent	Hour	\$118.00
Loader - Knuckle boom -216 Prentice or equivalent	Hour	\$135.00
Loader - Self, Knuckle Boom Truck, 25-35 CY Body	Hour	\$143.00
Loader - Self, Knuckle Boom Truck, 35-45 CY Body	Hour	\$152.00
Loader - Skid Steer-753 Bobcat w/Bucket or equivalent	Hour	\$73.00
Loader - Steer-753 Bobcat Skid with Street Sweeper or equivalent	Hour	\$75.00
Loader - Towed w/Tractor, Prentice 210 or equivalent	Hour	\$125.00
Loader - Wheel JD 644, or equivalent, with debris grapple or equivalent	Hour	\$138.00
Loader - Wheel, Cat 955 or equivalent	Hour	\$142.00
Loader - Wheel, Cat 966 or equivalent	Hour	\$157.00
Loader - Wheel, JD 644, 2-3 CY Articulated w/Bucket or equivalent	Hour	\$139.00
Log skidder-JD 648E, or equivalent	Hour	\$149.00
Motor Grader-CAT 125 - 140HP or equivalent	Hour	\$125.00
Pickup Truck - Unmanned	Hour	\$17.50
Portable Light Plant	Hour	\$27.00
Power Screen	Hour	\$325.00
Loader-Self, Scraper CAT 623 or equivalent	Hour	\$147.00
Stacking Conveyor	Hour	\$63.00
Stump Grinder/ Vermeer 252 or equivalent	Hour	\$67.00
Street Sweeper	Hour	\$122.00
Sweeper – open air broom	Hour	\$49.00
Track hoe 690 J.D. or equivalent	Hour	\$135.00

Unit Cost Fee Rate Schedule (Page 3 of 7)

DESCRIPTION OF SERVICE	UNIT	UNIT COST
<u>EMERGENCY ROAD CLEARING AND REMOVAL OF DEBRIS FROM THE PUBLIC RIGHT-OF-WAY (CONTINUED)</u>		
Truck - 1 ton Pickup	Day	\$149.00
Truck - 1/2-ton Pickup	Day	\$130.00
Truck - 3/4-ton Pickup	Day	\$140.00
Truck - 6 Wheel Drive Heavy Off Roads	Hour	\$ 89.00
Truck - Box	Day	\$165.00
Truck - Service	Hour	\$72.00
Truck - Supplies	Hour	\$65.00
Truck - Water	Hour	\$61.00
Utility Van	Day	\$172.00
Other (List)		
Other (List)		
Other (List)		

Unit Cost Fee Rate Schedule (Page 4 of 7)

DESCRIPTION OF SERVICE	UNIT	UNIT COST
<u>DEBRIS REMOVAL SERVICES</u>		
Debris Removal from Event Site and Hauling to DMS 0-30 Miles.	CY	\$7.75
Debris Removal from Event Site and Hauling to Landfill or Final Disposal Site* 0-30 Miles.	CY	\$8.10
Debris Removal from DMS and Hauling to Landfill or Final Disposal Site* 0-30 Miles.	CY	\$6.10
Debris Removal from Event Site and Hauling to DMS 31-60 Miles.	CY	\$10.70
Debris Removal from Event Site and Hauling to Landfill or Final Disposal Site* 31-60 Miles.	CY	\$12.25
Debris Removal from DMS and Hauling to Landfill or Final Disposal Site* 31-60 Miles.	CY	\$8.65
Debris Removal from Event Site and Hauling to DMS 61+ Miles.	CY	\$13.75
Debris Removal from Event Site and Hauling to Landfill or Final Disposal Site* 61+ Miles.	CY	\$15.25
Debris Removal from DMS and Hauling to Landfill or Final Disposal Site* 61+ Miles.	CY	\$10.50
White Goods removal, segregation, and disposal at approved location*	Item	\$45.00
HAZWASTE removal, segregation, and packaging at DMS for disposal by others	Pound	\$5.25
Freon Management, Recycling and Disposal*	Per unit	\$45.00
Carcass Removal, Transportation and Disposal* (Removal of debris that will decompose such as animals or organic)	Pound	\$7.10
Waterway Debris Removal <i>Debris removal from canals, rivers, creeks, streams & ditches</i>	CY	\$82.50
Sand Collection and Screening <i>Pick up, screen and return debris laden sand/mud/dirt/rock</i>	CY	\$23.50
Vessel Removal	Unit	\$72.00/linear foot
Demolition of Private Structure	CY	\$15.25
Vehicle Removal	Unit	\$225.00/each
Electronic Waste <i>Removal of electronic debris that contain hazardous materials, such as cathode ray tubes. Includes computer monitors and televisions</i>	Unit	\$35.00/each
Biowaste Removal of waste capable of causing infection to humans <i>(Animal waste, human blood, pathological waste)</i>	Pound	\$8.50

*NOTE: Contractor will pay tipping fee or other disposal fee at final disposal site(s) and charge the Entity at cost. All final disposal sites must be approved by Entity.

Unit Cost Fee Rate Schedule (Page 5 of 7)

DESCRIPTION OF SERVICE	UNIT	UNIT COST
<u>TREE OPERATIONS, INCLUDING HAULING</u>		
Hazardous Trees Removal 6" diameter to 12" diameter	Tree	\$175.00
Hazardous Trees Removal >12" diameter to 24" diameter	Tree	\$340.00
Hazardous Trees Removal >24" diameter to 36" diameter	Tree	\$560.00
Hazardous Trees Removal >36" to 48"	Tree	\$790.00
Hazardous Trees Removal >48" +	Tree	\$995.00
Hazardous Limbs Removal >2"	Tree	\$96.00
Hazardous Stumps Removal >24" – 36"	Stump	\$245.00
Hazardous Stumps Removal >36" – 48"	Stump	\$390.00
Hazardous Stumps >48" +	Stump	\$525.00
Stump Fill Dirt <i>Fill dirt for stump holes after removal</i>	CY	\$12.00

DESCRIPTION OF SERVICE	UNIT	UNIT COST
<u>MANAGEMENT AND REDUCTION</u>		
Grinding <i>Grinding/chipping vegetative debris</i>	CY	\$2.75
Air Curtain Burning <i>Air Curtain Burning vegetative debris</i>	CY	\$2.25
Open Burning <i>Opening burning vegetative debris</i>	CY	\$1.90
Compacting <i>Compacting vegetative debris</i>	CY	\$1.45
Debris Management Site Management <i>Preparation, management, and segregating at debris management site</i>	CY	\$1.00

Unit Cost Fee Rate Schedule (Page 6 of 7)

DESCRIPTION OF SERVICE	UNIT	UNIT COST
<u>FINAL DISPOSAL</u>		
Tipping Fees (Vegetative) <i>Fee includes negotiated contract price or pass-through amount for vegetative</i>	CY	pass through
Tipping Fees (Mix) <i>Fee includes negotiated contract price or pass-through amount for mix</i>	CY	pass through
Tipping Fees (C&D) <i>Fee includes negotiated contract price or pass-through amount for C&D</i>	CY	pass through

DESCRIPTION OF SERVICE	UNIT	UNIT COST
<u>MISCELLANEOUS EQUIPMENT & SERVICES</u>		
Hay bales	Each	\$14.10
Staked Silt Fence	LF	\$3.25
Fill Dirt	CY	\$12.00
Tree Protection, as required	LF	\$4.75
Dewater, as required	Hour	\$43.42
Bagged Ice, 50/100 lbs.	per	\$0.39/lb
Bottled Water, Palletized Truck Load	Lb.	\$0.16/lb
Bulk Water, Tanker	Gal	\$2.92
Water Tanker for Bulk Water, Tanker	Gal	\$0.75
Light Tower w/Generator	Day	\$96.00
Office Trailer, 40 ft	Day	\$175.00
Portable Toilet, Single	Day	\$6.50
Portable Toilet, Single	Week	\$38.00

Unit Cost Fee Rate Schedule (Page 7 of 7)

DESCRIPTION OF SERVICE	UNIT	UNIT COST
<u>PERSONNEL RATES</u>		
Traffic Control Personnel	Hour	\$31.00
Laborer	Hour	\$29.00
Survey Person w/Truck	Hour	\$34.00
Inspector w/Vehicle	Hour	\$38.00
Chainsaw w/Operator	Hour	\$33.00
Foreman w/Truck	Hour	\$41.00
Superintendent w/Truck	Hour	\$45.00
Climber w/Gear	Hour	\$92.00
Mechanic w/Truck and Tools	Hour	\$64.00
Ticket Writers / Individual	Hour	\$28.00
Clerical / Individual	Hour	\$30.00
Program Management Services – Professional	Hour	\$48.00
Program Management Services – Administrative	Hour	\$38.00
Other (List)	Hour	
Other (List)	Hour	
Other (List)	Hour	