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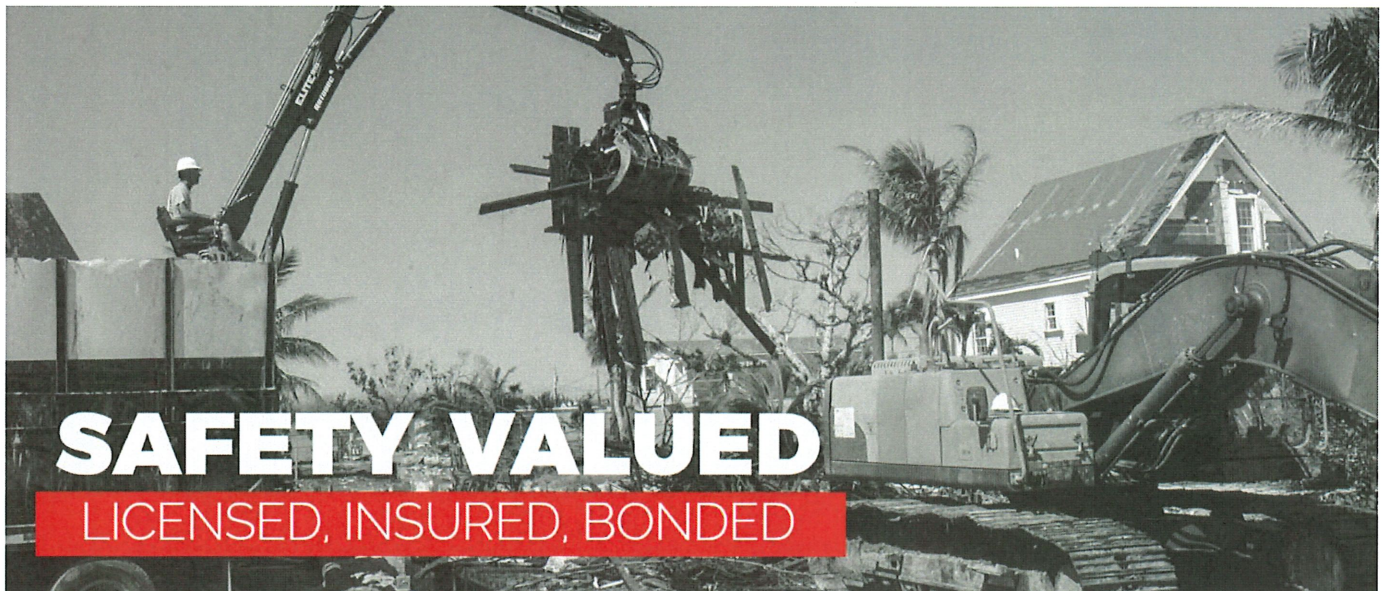
FRIDAY,

JULY 16, 2021

@ 3:00 P.M.

## **SEALED PROPOSAL FOR DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES**

**FRANKLIN COUNTY CLERK OF COURTS  
ATTN: JESSICA GAY  
33 MARKET STREET, SUITE 203  
APALACHICOLA, FLORIDA 32320**



3512 Godwin Court, Suite A | Mobile, Alabama 36693 | P: 251.298.8487 | F: 404.506.9849 | <http://kdfllc.com>

Marc Watkins | VP of Operations | 251.753.1864 | [mwatkins@kdf-global.com](mailto:mwatkins@kdf-global.com)

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# **TAB A**

## **STATEMENT OF INTEREST**



**KDF Enterprises, LLC**

**Disaster Debris Removal & Disposal Services  
Franklin County, FL**





KDF Enterprises, LLC

July 16, 2021

Franklin County Clerk of Courts  
Attention: Jessica Gay  
33 Market Street, Suite 203  
Apalachicola, Florida 32320

Re: Disaster Debris Removal and Disposal Services

We are pleased to submit the enclosed proposal for disaster debris removal and disposal for Franklin County.

KDF Enterprises, LLC is an experienced full-service disaster recovery and management company capable of providing personnel, equipment and resources to meet the needs of this project. Based in Alabama, our services include debris removal and segregation, demolition and hazardous material management, debris reduction and site management, and the collection/generation of FEMA-required project documentation as well as:

- |   |  |                                  |
|---|--|----------------------------------|
| • Marine Debris, Salvage, and Recovery                  | • Construction and Construction Management | • Canal Bank Stabilization       |
| • Vehicle and Vessel Removal and Processing             | • Landfill Management                      | • Drainage Improvement Projects  |
| • Technical Assistance and Project Management           | • Civil, Heavy, and Recovery Construction  | • Hazardous Waste Segregation    |
| • Temporary Housing, Workforce Housing and Life Support | • Oil Spill Response and Mining            | • Environmental Control          |
|   | • Right-of-way maintenance                 | • Traffic Control                |
|   | • Beach Restoration                        | • Tree Trimming and Removal      |
|   |  | • Emergency Supplies and Support |

This proposal provides the information and documentation required for you to be confident that KDF Enterprises, LLC, is not only qualified and able to provide the services outlined in the RFP, but we are the best company to do so. We demonstrate this through our past performance and experience of personnel, as our company structure and ethos, through which we put the customer and the community at the center of everything we do. We confirm that we have fully reviewed and understand the contents and agree to be bound by the requirements of this RFP.

This proposal is in all respects fair and in good faith without collusion or fraud. KDF Enterprises, LLC, agrees to comply with all Federal, State and Local requirements. KDF confirms that it is a validly organized business and is authorized to enter into an agreement with Franklin County. I, Marc Watkins, Vice President of Operations, have the signing authority to bind the principal proponent. We are qualified and able to do business in the State of Florida and are not restricted in any way by financing, legal or contractual agreements or proceeding.

Sincerely,

Marc Watkins  
Vice President of Operations  
251.753.1864  
mwatkins@kdf-global.com



Corporate Resolution of: KDF Enterprises, LLC a Georgia Limited Liability Company,

Head Quartered at: 370 Mountain View Road, Springville, AL 35146

We, the undersigned, being all the directors of this corporation consent and agree that the following corporate resolution was made on 3/5/2019 8.30 AM in Springville, AL.

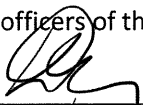
We do hereby consent to the adoption of the following as if it were adopted at a regularly called meeting of the board of directors of this corporation. In accordance with State law and the bylaws of this corporation, by unanimous consent, the board of directors decided that:

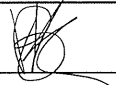
Marc Watkins has authority to sign any and all documents, including and not limited to the purchase of real estate, business acquisitions, enter into contracts with both clients and vendors, equipment purchases.

Therefore, it is resolved, that the corporation shall:


Provide Marc Watkins with this Letter of Guarantee to sign on behalf of KDF Enterprises, LLC and its members.

The officers of this corporation are authorized to perform the acts to carry out this corporate resolution.

\_\_\_\_ Wayne Kilpatrick 3/5/2019, Director signature, Printed name, Date

\_\_\_\_ Baillie Kilpatrick, 3/5/2019, Secretary signature, Printed name, Date

The Secretary of the Corporation certifies that the above is a true and correct copy of the resolution that was duly adopted at a meeting of the dated meeting of the board of directors.

\_\_\_\_ Baillie Kilpatrick, 3/5/2019, Secretary signature, Printed name, Date

# **TAB B**

## **EXPERIENCE**



**KDF Enterprises, LLC**

**Disaster Debris Removal & Disposal Services  
Franklin County, FL**

## EXPERIENCE

KDF Enterprises, LLC is a leading nationwide provider of personnel, equipment, and services for disaster recovery as well as general contracting and staffing solutions. Our management team has responded to everything from hurricanes, flooding, and agricultural disasters to debris management, site clearing, and rights-of-way maintenance.

KDF are committed to serving local communities with time critical recovery services and take pride in the reputation we have built for rapid deployment, excellent quality work and highly experienced project management ensuring that we complete our commitments on time and on budget.

Our senior management team has developed an approach for responding to disasters that places it ahead of the industry. This approach governs the daily activities of KDF and is rooted in the following five principles:

- **Responsiveness**: We respond with a sense of urgency to satisfy our client's needs.
- **Innovation**: We strive to implement creative solutions that wholly satisfy the project's issues.
- **Safety**: We define ourselves by the safety of our employees and the communities where we work.
- **Competitiveness**: We offer a great value service that balances cost with performance ensuring we complete each project on time and on budget
- **Ethical**: We approach each client and project with the highest regard for ethical standards and place honesty and integrity at the heart of what we do.

We take pride in maintaining the highest levels of safety, quality, and integrity in all our services and operations. KDF management has been involved in over 200 disaster projects throughout the US.

Whatever the scale of the event, our resources are substantial. Equipment and personnel can be deployed within hours. In addition to our own assets and resources, KDF maintains relationships with nationwide specialty subcontractors experienced in recovery missions.

Our Management team has a thorough understanding of the policies and procedures suggested and/or required by FEMA for reimbursement following major disaster declaration and we can confidently support and navigate our customers through the process.

In addition to our disaster recovery division, KDF also provides utility maintenance, site clearing, tree trimming and removal services to the private sector such as commercial and residential property owners, utility companies, DOT, universities, and Municipalities. With experienced professional management and personnel, KDF can provide the needed expertise for planning, quality project execution and completion.





## KEY POINTS

- ✓ As a victim of Hurricane Charlie (2004) himself, when a tree crushed his house while he was home with his young son, our President understands the devastation local communities feel when any kind of natural disaster strikes. This is at the core of his determination to offer speedy and reliable services to help people return to their homes and lives as soon as possible.
- ✓ KDF personnel have managed projects exceeding \$1 billion through contracts awarded by various government departments.
- ✓ We are committed to ensuring continuity on each project by using the same project team throughout, driving tighter collaboration and, ultimately, success.
- ✓ It is our policy to use qualified local contractors, including women and minority business enterprise owners.
- ✓ KDF has never defaulted on a contract or failed to complete any work awarded to us.
- ✓ No client of KDF has ever been denied reimbursement for work KDF has performed.
- ✓ We are proud of our reputation for rapid and effective response, as evidenced by our delivery of over 500 personnel and equipment in 48 hours to rural Iowa during the July 4<sup>th</sup> holiday weekend (Iowa Avian Flu Outbreak, 2015).
- ✓ Technical advice and training are available to all clients throughout the contract at no cost to the client, including FEMA compliant documentation.
- ✓ Our goal is to be a chosen partner in disaster recovery and, while we hope that our clients never need our help again, we strive to be the first call should a problem arise.

## PAST PERFORMANCE

The KDF team has provided planning, management, equipment, and personnel for the natural disaster recovery industry for more than 50 years combined. From smaller disasters such as floods and ice storms to major catastrophes, hurricanes, tornados, and earthquakes, we are experienced in all phases of recovery. KDF Enterprises, LLC and its team have performed the following major debris removal projects and have extensive experience in ensuring compliance with FEMA guidelines and municipalities contracts.

### **2019 Alabama Tornado, Lee County, Alabama**

KDF provided management, collection, removal, and disposal services for tornado related debris to Lee County, Alabama in March 2019. To date 160,000 cubic yards of vegetative debris and close to 7000 tons (14 million pounds) of C&D debris have been removed.



Disaster Debris Removal & Disposal Services  
Franklin County, FL

### **2018 Hurricane Florence, City of Lumberton, North Carolina**

KDF provided management, collection, removal, and disposal services for Hurricane Florence related debris to the City of Lumberton, North Carolina in September 2018. Canal operations totaled over 50,000 linear feet. Canal operations used a range of vessels, as canals varied from 4 ft to 40 ft in width.



### **Alabama Tornadoes 2018**

KDF provided management, collection, removal, and disposal of tornado related debris across Calhoun County, Jacksonville and JSU in 2018, managing more than 400,000 cubic yards of debris. \$2,123,286.00

### **2017 Hurricane Maria, Puerto Rico**

**Hurricane Maria** is regarded as the worst natural disaster on record in Dominica and Puerto Rico. The category 5 Hurricane was the deadliest storm of the hyperactive 2017 Atlantic hurricane season. Puerto Rico suffered catastrophic damage, including destruction of its previously damaged electrical grid. Total losses from the hurricane are estimated at upwards of \$91.61 billion (2017 USD), mostly in Puerto Rico, ranking it as the third-costliest tropical cyclone on record. Recovery got off to a slow start in Puerto Rico and starting in Dec 2017 KDF teams assisted in the recovery efforts across the North and East of the Island. \$5,704,277.00.

### **2017 Hurricane Irma, Florida**



Irma was the first Category 5 hurricane of the 2017 Atlantic hurricane season in September and caused widespread and catastrophic damage throughout its long lifetime, particularly in the northeastern Caribbean and the Florida Keys. It was also the most intense hurricane to strike the continental United States since Katrina in 2005, the first major hurricane to make landfall in Florida since Wilma in the same year, and the first Category 4 hurricane to strike the state since Charley in 2004.

Total losses from the hurricane are estimated at More than \$50 billion in the US alone. KDF teams assisted in the recovery efforts across multiple counties and cities in Florida. \$15,924,334.00.

### **2017 Hurricane Harvey, Houston**

**Hurricane Harvey** is tied with Hurricane Katrina as the costliest tropical cyclone on record, inflicting at least \$125 billion (2017 USD) in damage, primarily from catastrophic rainfall-triggered flooding in the Houston metropolitan area. It was the first major hurricane to make landfall in the United States since Wilma in 2005, ending a record 12-year span in which no hurricanes made landfall at such an intensity in the country.



In a four-day period, many areas received more than 40 inches (1,000 mm) of rain as the system slowly meandered over eastern Texas and adjacent waters, causing unprecedented flooding. With peak accumulations of 60.58 in (1,539 mm), Harvey was the wettest tropical cyclone on record in the United

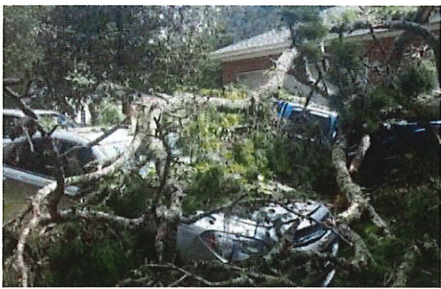




States. The resulting floods inundated hundreds of thousands of homes, displaced more than 30,000 people, and prompted more than 17,000 rescues. KDF was onsite as the hurricane hit and KDF teams assisted in the recovery efforts across multiple counties and cities in Texas. Disaster debris removal and disposal of 600,000+ Cubic Yards of debris resulting from Hurricane Harvey in the City of Houston and 700,000+ Cubic Yards in Harris County.

### **2016 Hurricane Matthew**

Hurricane Matthew, a powerful Category 5 Atlantic hurricane, brought widespread destruction, devastation, and loss of life in the fall of 2016. Matthew was the first Category 5 Atlantic hurricane since Felix in 2007 and the second major hurricane to strike the region in the 2016 hurricane season. It caused over \$15 billion worth of damage. This storm swept up the Atlantic seaboard of the United States, leaving extensive property damage and debris in its wake along the coastal areas.



KDF was on site as the hurricane struck, ready to direct push crews to clear the roads for emergency vehicles as soon as the storm cleared. After the storm passed, KDF orchestrated recoveries around the Daytona Beach, Florida area; St. Augustine, Florida; as well as the North Carolina counties of Roberson, Bladen, and Columbus leading to hauling over 200,000 cubic yards of debris and cut over 60,000 to help restore these communities.

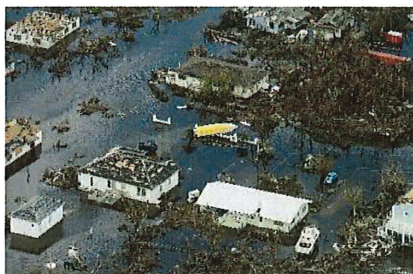
### **2016 Hurricane Hermine**

Until Hurricane Hermine, Florida had enjoyed a period of about ten years without a hurricane making landfall. In the fall of 2016, Hermine developed as the ninth tropical depression in the and became the hurricane that struck the Florida panhandle, causing substantial damage, debris, and flooding across the region. KDF was on site immediately, working closely with Florida DOT representatives to ensure a quick response. In the recovery, KDF managed the collection, hauling, and proper disposal of over 20,000 cubic yards of debris in Leon County and Tallahassee, Florida.



### **2016 Louisiana Severe Flooding**

During the fall of 2016, Louisiana suffered persistent heavy rainfall resulting in catastrophic flooding in the state. Numerous rivers and other bodies of water reached record heights, and rainfall surpassed twenty inches in various parishes.



KDF managed over twenty-five haul trucks in the Baton Rouge and Lafayette areas. This project included the implementation and installation of a GPS tracking system for all the trucks. The GPS system tracked the trucks in real time and stored travel logs of the trucks for the entire project, reviewable by both the monitoring firm and Louisiana DOT. As a result, KDF orchestrated the hauling over 150,000 cubic yards of debris and provided Louisiana a substantial step towards returning the area to normal.





### **2015 – 2016 Texas Flood Event**

After days of heavy rain, Texas was slammed with a slow-moving torrential rainfall that created multiple punishing floods throughout the region. Over 1,000 homes were damaged or destroyed from the resulting disaster. Tens of millions of dollars of repair work was needed to repair and restore public infrastructure and address the resulting debris strewn throughout the area.



KDF was involved with hauling and clearing for Hays County, Caldwell County, Martindale, and San Marcos, helping to restore and repair the streets with ROW work as well as clearing debris from the parks and rivers. Search and recover. For our outstanding work, KDF received multiple commendations including the City of San Marcos and Hays County Emergency Medical Services.

### **2015 Avian Flu Outbreak, Iowa**

Two key elements provided by KDF Enterprises, LLC were the preparation and disinfecting of HPAI contaminated facilities. Although activated over the July 4<sup>th</sup> holiday weekend, KDF Enterprises LLC was able to mobilize over 200 staff members and all necessary equipment to Iowa within 24-48 hours to start this project. After seeing our commitment to completing the projects awarded to us, the USDA continued to amend our scope.



KDF completed over \$50,000,000 of work within 3 months. Our goal was to have farmers back in their farms and back to normal as soon as possible. Our work was not only well received by the USDA but the farmers themselves, recommending us highly to other farmers in the area and the USDA. While this project was very demanding, KDF's team still met all expectations for work it was carrying out for TXDOT. Cleaning up ROW and Hazardous trees that posed a danger to the public at large.

### **2015 Tennessee Ice Storm**

In February of 2015, Tennessee was hit with an ice storm that was described as the worst ice storm to hit Middle Tennessee in two decades. Power outages spread throughout the area as electric lines suffered from freezing rain and falling limbs. Trees were knocked down due to the staggering amount of ice accumulation. To make matters worse, the temperature was historically low—the lowest average February temperature for the area in over thirty years. Despite these hardships, KDF still managed the hauling of over 160,000 cubic yards of debris from the area.

### **2014 South Carolina and North Carolina Ice Storm**

The mid-February ice storm of 2014 imparted catastrophic economic damage, loss of life, and destruction to North and South Carolina. Snow, sleet, and frozen rain soaked covered the trees and roads wreaking widespread disruption for transportation, power transmission, and daily life. South Carolina suffered over \$360 million worth of damage to its forestland, negatively impacting the very important timber industry in the area. KDF responded quickly to the situation, and managed multiple projects across counties and states. The cut and haul crews covered over 4,600 miles within Horry and Georgetown counties. KDF's team hauled over 75,000 cubic yards of debris and cut over 10,000 broken limbs and leaning trees in Guilford county.



### **2011-2013 Bastrop Wildfire**

The 2011 drought in central Texas paved way for one of the most devastating fires to ever hit the United States, burning over 40,000 acres with 1700 structures damaged. KDF's team were instrumental in assisting Bastrop County through these hard times. Wade Kilpatrick met daily with Bastrop County, FEMA's Environmental team and the Endangered species consultants contracted with FEMA, to be sure no impact was made to the Houston Toad.

### **2011 Tornado Outbreak and Hurricane Irene**

In 2011 hurricane Irene hit the east coast of North Carolina, KDF's Management team members managed 10 projects along the coast. Due to proximity of this storm, logistics was key. Working with clients and utilizing barges to move equipment around where roads had been washed away. The team managed Collection and disposal of 300,000 cubic yards and over 15,000 dangerous hangers from these areas. Due to the amount of flooding along the coast the collection and disposal of HHW was a huge undertaking.

### **Hurricanes Gustav and Ike**

**Hurricane Gustav** was the second most destructive hurricane of the 2008 Atlantic hurricane season. Damage in the U.S. totaled to \$4.3 billion (2008 USD).

**Hurricane Ike** was a powerful tropical cyclone that swept through portions of the Greater Antilles and Northern America in September 2008, wreaking havoc on infrastructure and agriculture, particularly in Cuba and Texas. In the 2008 Hurricane season, KDF's Management team worked on multiple projects including The City of Galveston, Galveston County which included the devastated area of the Bolivar Peninsula. With such a largely devastated area, resources were pulled from all over the country to assist in the cleanup efforts. KDF's team at the time got to assist several communities with contract management and ensuring all debris was collected from their jurisdiction and help their community recover from devastation. The Bolivar Peninsula not only lost homes to Hurricane Ike, but due to erosion, both roads and land were lost.

## **COMPLIANCE STANDARDS AND PROCEDURES**

At KDF our goal is to provide knowledgeable, dependable and flexible solutions to meet the needs of our customers while maintaining the highest levels of ethical conduct and compliance. We have set high professional standards for ourselves and our contractors which run through every aspect of what we do. These are at the core of our employee training commitments to ensure that all our employees are not only highly competent in their individual roles but also that they are experts in our company policy and ethos. We expect this to be demonstrated in all our interactions with colleagues, customers, and the public.

Our chief compliance officer is part of our senior management team to ensure that these standards are incorporated into every area of the company. We pride ourselves on the honesty and integrity of our employees and our compliance procedures and standards coupled with our employee training keeps us all accountable with every action every day.





## **QUALITY CONTROL**

For every project, a specific Quality Control plan will be developed, and this will outline the QC organization, roles and responsibilities, subcontractor roles and responsibilities, documentation requirements, detailed project milestones, monitoring procedures, close out procedures, issue management and termination procedures. All employees and subcontractors must adhere to the QC program and our QC lead will be onsite to monitor adherence throughout the project.

A strict and formal set of QC procedures are developed for every project to ensure that documentation procedures are appropriately actioned resulting in the highest quality of data made available. Daily Quality Control reports are completed and circulated to the client and the PM and QC lead will monitor the information in these daily reports to ensure accuracy of data and adherence to the agreed QC plan. All this data will ensure that the project is on track both in terms of progress against milestones and quality of data produced and that this is communicated to the client at an agreed frequency.

## **SAFETY PROCEDURES**

Safety of our employees and the public are critical aspects to any project and as such safety and hazard procedures are incorporated into every part of our project plans led by our corporate safety plan.

Each individual project and customer will be provided with a project specific safety plan developed in accordance with all appropriate safety regulations. All our employees receive formal training on our corporate safety plan as well as project specific training which is carried out at project induction. Each employee is required to maintain a minimum 40 OSHA certification level and receives bonuses based on their individual safety achievements.

Our aim is to provide a safe work environment to protect all personnel and property throughout the project, minimize/eliminate any potential hazards, ensure all employees are safe and competent to complete their obligations, provide continual monitoring on safety practices throughout the project and ensure any accidents are dealt with appropriately.

Communication is critical to the successful implementation of these procedures; this is outlined in our corporate communication plan to ensure that ongoing safety practices are reviewed daily.

## **EMPLOYEE TRAINING**

At KDF we know that Our employees are our greatest asset and so investment in appropriate training to ensure that we can offer the best possible service to our customers is essential. We have an in-house training program that all employees are required to complete which includes topics such as safety, compliance, quality, and responsibility. Our first responders are a critical part of our disaster management services and so training and regular practice and updates to this training drive part of their personal training plans.

In addition, all appropriate staff complete ongoing industry and professional development training every year as outlined in their personal development plans. Our corporate training plan allows us to focus the training of our employees to ensure that we have qualified staff with expertise in our core business.





Employee personnel records are continually reviewed to ensure that at project initiation all qualifications, licenses and training are up to date and employees are ready for work.

Employee background checks are carried out on all new employees; this is an important requirement of working for and representing KDF. We use E-Verify as part of our Employee management process.

## EXPERIENCE WITH FEMA REIMBURSEMENT

KDF has many years of experience in successful FEMA reimbursement work and no client has ever been denied reimbursement for work KDF has performed.

Our FEMA liaison officers are fully versed in this process, including FEMA documentation, eligibility and compliance and are available to provide as much support and assistance as required before, during and after the recovery process to ensure full reimbursement for our clients.



# FEMA

All our management team and our FEMA liaison officers have taken formal FEMA certified training and are also able to provide in-house training to whatever level is required by **Franklin County**.

KDF will meet all program standards as provided for in the FEMA Debris Management Guide.

## DOCUMENTATION

Accurate documentation and reporting management are critical functions of each project, ensuring that **Franklin County** is provided with data required for receipt of federal funds.

At KDF we have developed processes to ensure high quality documentation is captured and available to our customers. We utilize industry leading **OCR software** (optical character recognition software) which enables us to convert hand-written/scanned printed tickets directly onto the KDF servers. This improves capture time and accuracy and can be used with our own or customer field tickets. At our initial meeting with **Franklin County**, we will formalize our reporting and monitoring processes to ensure they meet the needs of both organizations and are established prior to project initiation.

As part of this process daily progress and quality control reports will be submitted to you which specify the extent and achievements of the current day as well as the schedule for the next day. Reports will include a list of roads that were cleared, number of Crews to include level of equipment, daily and cumulative totals of debris removed by type, daily and cumulative totals of debris processed, daily estimate of hazardous waste debris segregated, cumulative amount of hazardous waste stored, number of hazardous trees and hanging limbs removed as well as current or potential issues highlighted with solutions and a schedule of work completed/work planned for the following day. Each daily report should give a clear snapshot of daily and cumulative progress of all deliverables of the project as well as a projected completion date.

**Reimbursement assistance** can be provided by KDF to **Franklin County** if required. We have extensive experience in providing the necessary documentation and support in preparing reimbursement claims and will agree with you at the outset of the project what level of support is appropriate.



Disaster Debris Removal & Disposal Services  
Franklin County, FL

## RECYCLING

Having worked every major Hurricane since 2003 along with numerous other natural disasters the KDF has extensive experience of solid and hazardous waste management. At KDF we have a strong focus on recycling and reducing the amount of debris that ends up in our landfill sites. We make every effort to find local sources where the resulting mulch can be used for renewable energy, environmental resourcing, and erosion support in the local environment. We also implement a recycling and reduction program for C+D debris, Metal maulers and shredders may be used for metal debris in agreement with the **County**. Concrete, asphalt, and masonry debris can be crushed and used as a base material for road construction. Great care will be taken to seek to recycle all appropriate materials that cannot be reduced at local recycling centers.

## EQUAL OPPORTUNITIES

KDF is an equal opportunity employer, and recruiting decisions are made based on skill, experience and suitability for the role along with business need rather than on race, gender, color, age, religion, sexual orientation, national origin, ancestry, marital status, veteran status, politics or any other factor protected by law.



KDF Enterprises, LLC

Disaster Debris Removal & Disposal Services  
Franklin County, FL



## KEY PERSONNEL

At KDF we pride ourselves on delivering within the agreed timeframe, and we have never defaulted on any project for time mismanagement or any other reason. We have a dedicated team identified for this project and are committed to maintaining the same project manager throughout the project's entirety to ensure that all agreed milestones are met.

Having worked every major hurricane since 2003, as well as other disasters, our senior leadership team has spent many years practicing and perfecting communication channels and organizational structures which drive success. Communication and accountability are at the core of these processes, along with structured and developed project management. At all stages of the project, we use a RACI model (Responsible, Accountable, Consulted, informed) to drive project progress by ensuring that everyone is accountable and understands their own responsibilities. We have found this a great way to communicate both internally and with the entities we work with and leads to very clear coordination of activities, distribution of information across organizations and, ultimately, project success.

The percent of time availability for each of the team will be dependent on the size and scale of the project and what is needed to ensure successful completion within the agreed time scales. Project Manager and the local project team will be 100% dedicated to the project with appropriate time allocation for the support service functions. This will be agreed with the **County** at the outset.

In addition to our core team, KDF maintains a solid group of superintendents, project coordinators, project operators, CDL drivers, mechanics, groundsmen, and certified traffic control operators who are all experienced in the disaster recovery field. KDF believes that its employees are its greatest assets, and their safety is of the highest priority. Each KDF employee is required to maintain a minimum OSHA certification level.

KDF Enterprises owns a fleet of trucks and specialized heavy equipment specifically designed for debris recovery. In addition, we have strong relationships with hundreds of subcontractors through whom we have access to additional equipment and expertise. KDF and our subcontractors have contracts with national equipment leasing companies ensuring that we can mobilize a substantial fleet of debris recovery vehicles to meet the needs of this project.

Once a storm hits, KDF's Project Manager, along with the **County's** representative, take area maps and divide into manageable zones divided by roads. Subcontractors or KDF's company owned equipment will be assigned to zones. This ensures we can verify that roads have been completed in each zone for each pass required. Depending upon each zone's size, a KDF supervisor will be assigned to the zone to verify a pass has been completed on each road. The Supervisor will stay in contact with the **County's** representative to ensure that there is agreement that a full pass of each zone has been made and date completed. All of this enables us to manage our capacity effectively and ensures that our current workload does not affect our ability to provide the services within this RFP within the agreed timeframe.

## TRAINING AND PROFESSIONAL EXPERIENCE

The following resumes display the qualifications, certifications and experience of KDF key personnel.





## WADE KILPATRICK

Mr. Kilpatrick is the president and founder of KDF Enterprises, LLC. Mr. Kilpatrick has an intimate understanding of all aspects of emergency response activities from both the contractor and monitoring perspective. Mr. Kilpatrick is experienced in all aspects of disaster planning and recovery, including mobilizing response teams, permitting debris sites, staging logistics and Federal Emergency Management Agency (FEMA) compliance monitoring protocol and reimbursement policies. He also provides private property Right of Entry administration, waterways clean-up and beach remediation services.

Throughout his disaster recovery work, Mr. Kilpatrick has developed substantial knowledge of federal, state and local regulations pertaining to solid waste management, hazardous waste management, FEMA, Department of Transportation (DOT), Florida Department of Labor (FDOL), Occupational Safety and Health Administration (OSHA) and Federal Highway Administration (FHWA) regulations, policies and reimbursement processes. He has an extensive understanding of the evolution of FEMA regulations, protocols, processes and guidance with respect to homeland security, disaster preparedness, response and recovery. Mr. Kilpatrick brings a wealth of knowledge of the FEMA PA Program as well as funding programs through other agencies such as FHWA, NRCS, HUD, etc.

### EXPERIENCE

#### **Hurricane Florence, 2018**

City of Lumberton, NC

##### **President**

- Oversaw all operations and ensured project leadership was successfully implemented
- Ensured KDF's operations ran efficiently and effectively

#### **Alabama Tornados, 2018**

Calhoun County, Jacksonville, JSU

#### **Puerto Rico Tu Hogar Renase – Home Restoration Project, 2018**

#### **Hurricane Maria (Puerto Rico), Irma and Harvey Debris Program Management, 2017**

#### **Louisiana Floods, Hurricane Hermine, and Matthew Disaster Debris Program Management, 2016**

Louisiana DOT District 61, Leon County, FL, Florida DOT District 3, Florida DOT District 2, Florida DOT District 5, St. Augustine Beach, FL, North Carolina DOT District 6

### **KEY EXPERTISE**

- Public Assistance Projects
- FEMA Project Worksheet Development
- Supervising Field Operations
- FEMA Appeals Support
- FEMA Compliance Monitoring and Auditing Oversight
- Collection/Disposal Monitoring
- Private Property Debris Removal Administration
- Waterway Cleanup

### **TRAINING & CERTIFICATIONS**

- OSHA 510: 40-Hour Construction Safety
- OSHA 40-Hour HAZWOPER
- OSHA 7600 Disaster Site Worker
- OSHA 10-Hour Construction Safety
- IS-00700: NIMS, An Introduction



KDF Enterprises, LLC

Disaster Debris Removal & Disposal Services  
Franklin County, FL

**Ice Storm Disaster Debris Program Management (2014-15)**

Horry and Georgetown County, South Carolina DOT

**Project Manager**

- Member of the first response team and was deployed to the eastern portion of South Carolina following a devastating early season ice storm that buried the state
- Responsible for collection and disposal eligible debris
- Provided fleet management services to ensure KDF's operations ran efficiently and effectively

**Wildfire Disaster Debris Program Management (September 2011-13)**

Bastrop County, Texas

**Project Manager**

- Coordinated daily with FEMA environmental and licensed biological experts due to working in an endangered species habitat
- Enforced requirements agreed upon by the U.S. Fish and Wildlife Service (USFW) and FEMA, with the Bastrop County contractor
- Project resulted in 750 private property debris removals, the removal of 30,000 burnt trees, and the removal of 15,000 burnt trees from the right-of-way (ROW)

**Hurricane Ike Disaster Debris Program Management (September 2008-September 2010)**

City of Galveston, Texas

**Project Manager**

- Project manager for the private property debris removal that consisted of over 2,600 ROE properties
- Assisted the City of Galveston in accessing private property with a nuisance abatement ordinance and managed debris removal and the removal of over 30,000 salt water killed trees

**Hurricane Ike Disaster Program Management (September 2008-October 2009)**

Galveston County, Texas

**Operations Manager**

- Assisted with over 3,000 private property debris removals, the removal of automobiles, e-waste, and salt water killed trees, and assisted with debris cleanup

**Hurricane Wilma Disaster Debris Program Management (July 2005-February 2006)**

Monroe County, Florida

**Project Manager**

- Assisted with the cleanup of navigable waterways surrounding Monroe County, including the removal of 30,000 crab traps and marine debris
- Helped the community comply with all legal requirements for removing and disposing of abandoned vehicles and boats

**Hurricane Irene Disaster Recovery Services**

Dare County, Town of Nags Head, Town of Southern Shores, Town of Manteo, Town of Duck, Town of Kitty Hawk, Town of Kill Devil Hills, North Carolina

**Project Manager**

- Oversaw debris removal operations, including the removal of household hazardous waste and e-waste



KDF Enterprises, LLC

Disaster Debris Removal & Disposal Services  
Franklin County, FL



**Hurricane Katrina Residential Demolition Program**

City of New Orleans, Louisiana

**Demolition/Debris Management Consultant**

- Worked closely with FEMA officials and the City of New Orleans Legal Department to ensure legal and regulatory compliance for each property prior to its demolition

**Hurricane Ike Disaster Recovery Services**

City of Manvel, Texas

**Project Manager**

- Oversaw all data management activities and worked closely City staff to provide regular updates on the quantities and types of debris collected

**Hurricane Ike Disaster Recovery Services**

Hardin County, Texas

**Project Manager**

- Oversaw data entry, tabulation, and organization of collection and disposal data into FEMA-required formats
- Designed and implemented quality assurance and quality control processes for the review and verification of data in support of hauler/contractor invoices

**Disaster Recovery and Debris Management**

Lake County, Florida

**Project Manager**

- Helped provide immediate relief to Lake County following Hurricanes Charley and Frances
- Helped the County perform a range of storm debris cleanup monitoring and management activities

**Hurricane Katrina Disaster Debris Program Management (September 2005–July 2007)**

City of Gulfport, Mississippi

**Operations Manager**

- Helped deploy an immediate response team to provide storm debris cleanup and recovery planning on behalf of the City
- Project also involved the removal of hazardous food waste, residential and commercial private property debris, small craft harbor debris, and abandoned vehicle/boat removal

**Winter Storm Disaster Debris Program Management (October 2006–January 2007)**

Town of North Tonawanda, New York

**Project Manager**

- Managed and monitored the removal of over 80,000 cubic yards of debris
- Assisted all Town departments in identifying damage and compiling necessary paperwork for A–G project worksheet submittals for emergency and permanent work

