



85164 Majestic Walk Boulevard  
Fernandina Beach, FL 32034

(888) 721-4372

(504) 482-2852

www.drcusa.com

FL License No. CRC1331307

## REQUEST FOR PROPOSAL

### Disaster Debris Removal and Disposal Services

July 16, 2021 • 3:00PM

Original

## Franklin County

Attn: Jessica Gay

33 Market Street • Suite 203

Apalachicola, FL 32320

## PREPARE ● RESPOND ● RECOVER

### Points of Contact:



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Regional Manager  
Jgunter@drcusa.com



Kristy Fuentes  
Vice President of Compliance and Administration  
Kfuentes@drcusa.com



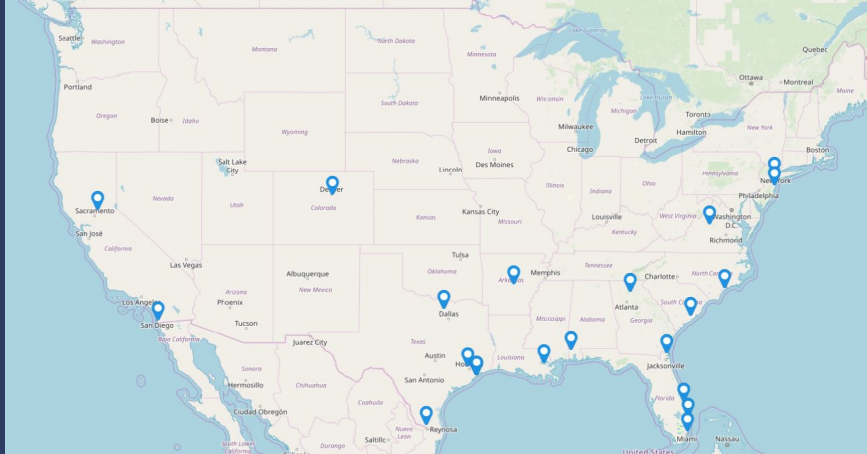




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TTY: 888-721-4DRC  
Phone: 504-482-2848  
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www.drcusa.com

### DRC CONTACT ADDRESSES

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Metairie, LA 70005



## REGIONAL MANAGER



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Regional Manager  
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## DRC CONTACTS



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### Joe Newman

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### John Sullivan

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# Tab A: Statement of Interest and Introduction

Disaster Debris Removal and Disposal Services



85164 Majestic Walk Boulevard • Fernandina Beach, FL 32034 • (888) 721-4372 • Fax: (504) 482-2852  
[www.drcusa.com](http://www.drcusa.com)

July 16, 2021

Franklin County  
Clerk of Courts  
33 Market Street  
Suite 203  
Apalachicola, FL 30320

Re: Disaster Debris Removal and Disposal Services

Dear Sir or Madam,

DRC Emergency Services, LLC, appreciates the opportunity to present to you and Franklin County our proposal to provide Disaster Debris Removal and Disposal Services as required in the above referenced RFP. DRC is among the leading disaster management companies in the United States. Our services include emergency debris removal; disaster management—including temporary housing, workforce housing and life support—as well as required FEMA documentation; debris management; right-of-way maintenance; marine debris, salvage and recovery; vehicle and vessel removal and processing; technical assistance and project management; construction and construction management; demolition; and landfill management.

DRC has an office located in Fernandina Beach. DRC is vastly familiar with the area and presently holds disaster relief contracts with Jackson County, Holmes County, and Florida Department of Transportation, Regions 2 and 3. The 2020 hurricane season consisted of numerous hurricanes including Hurricanes Hanna, Laura, Isaias, Sally, Delta, and Zeta; DRC was mobilized in Alabama, Georgia, Louisiana, Mississippi, Florida, Texas, and North Carolina and removed and disposed of over 5,900,000 cubic yards of debris for contracts totaling over \$305 million. In response to Hurricane Michael, DRC removed and disposed of over 2,346,800 cubic yards of debris in Jackson County. DRC worked closely with the Florida Department of Transportation, Regions 2 and 3 following Hurricane Michael and removed and disposed of a combined total of over 3,037,000 cubic yards of debris. DRC currently has dozens of reservists and hundreds of subcontractors ready to participate in any response effort. Depending on the size of an event which may strike Franklin County, DRC will dedicate all necessary manpower and equipment and in no case, will the project be understaffed.

Corporate officers with legal signing authority to bind DRC to the terms and conditions of this proposal include: John Sullivan, President; Kristy Fuentes, Vice President/Secretary-Treasurer. Evidence of their authority is attached.



## Tab A: Statement of Interest and Introduction

Disaster Debris Removal and Disposal Services



The Regional Manager for Franklin County is Jay Gunter who can be reached at (888) 721-4372, by cell: (386) 507-1011 or by email: [jgunter@drcusa.com](mailto:jgunter@drcusa.com).

This proposal is in all respects fair and in good faith, without collusion or fraud and conforms to the specifications of your RFP. If we may offer any additional information or clarifications, please let us know. Thank you for the opportunity to offer our services and we look forward to working with Franklin County in the future.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Kristy Fuentes', written over a horizontal line.

Kristy Fuentes,  
Vice President/ Secretary/ Treasurer



**ACTION IN LIEU OF  
A MEETING OF THE  
MANAGER OF  
DRC EMERGENCY SERVICES, LLC**

This action is taken in accordance with Section 10-12-22 of the Alabama Limited Liability Company Act, as amended (the “Act”), in lieu of a meeting of the sole Manager of DRC EMERGENCY SERVICES, LLC, an Alabama limited liability company (the “Company”), and is made effective as of January 19, 2016.

WHEREAS, Section 4.2 of the Company’s Second Amended and Restated Operating Agreement dated January 20, 2016 (as amended, the “LLC Agreement”) and the Act permit the Manager of the Company to take the following actions; and

WHEREAS, the undersigned, DRC Equity LLC, constitutes the sole Manager of the Company (the “Manager”).

NOW, THEREFORE, the undersigned hereby makes the following resolutions and consents to the following actions in lieu of a meeting of the Manager of the Company:

1. The following persons, in their respective corporate capacities indicated below, are hereby authorized and empowered for the express limited purpose of signing documents for the submission of bids, proposals, offers, responses and other related documents to, any federal, state or local government, including any governmental entity, organization, body, agency, department or political subdivision, for the transaction of business by or on behalf of the Company:

<u>Name</u>	<u>Office/Capacity</u>
John R. Sullivan	President
Kristy Fuentes	Vice President of Business Development, Secretary and Treasurer

2. The officers listed above after giving effect to this written consent are hereby authorized and directed on behalf of the Company to execute and deliver such agreements and instruments, make such filings and give such notices, and take any and all such other actions, and to do or cause to be done, such acts as such officers may deem necessary or advisable to accomplish or otherwise implement the purposes of the foregoing resolutions or to cause the Company to perform its obligations under any of the foregoing.

3. All actions taken by any officer of the Company in connection with any of the transactions contemplated by these resolutions are hereby authorized, approved, ratified and confirmed in all respects.

4. This written consent may be executed in counterparts, and all so executed shall constitute one action notwithstanding that all of the undersigned are not signatories to the original or to the same counterpart. This written consent shall be filed with the minutes of the proceedings of the Manager of the Company.

**[SIGNATURE PAGE FOLLOWS]**



Dated effective as of the date first written above.

**DRC EMERGENCY SERVICES LLC**

By: **DRC EQUITY, LLC**  
a Texas limited liability company  
Its: Manager



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By: John R. Sullivan  
Its: President

[Consent to Appoint Manager – DRC Emergency Services, LLC (January 2016)]



For 32 years, DRC has provided extensive disaster recovery services, environmental services and civil construction to federal, state, and local governments. As a leader in the recovery industry, our passion is helping communities prepare for the worst while being prepared to deliver a rapid response when necessary, all to facilitate the most efficient recovery possible. DRC has managed over 500 debris removal projects, including the removal of 156,400,000 cubic yards of debris. Setting new industry standards is what our customers have come to expect; DRC takes pride in our versatility and in our innovative approach to every job. Having successfully completed over \$2.5 billion in contracts over the last 32 years alone, DRC employs scores of talented professionals ready to satisfy our client's needs. We are proven, and we are ready.



The primary mission of our company is to provide a **professional, honest, and immediate response** to natural and man-made disasters throughout the world. DRC is highly capable in managing all facets of a disaster, particularly because of our extensive experience in communicating with our clients. Through our experience, we have developed an inherent understanding of how to direct emergency response and recovery.

DRC has provided a plethora of services in response to disaster recovery including, but not limited to:

- Debris Management
- Demolition
- Marine Debris, Salvage, and Recovery
- Vehicle and Vessel Removal and Processing
- Technical Assistance and Project Management
- Temporary Housing, Workforce Housing and Life Support
- Construction and Construction Management
- Landfill Management
- Civil, Heavy, and Recovery Construction
- Fire Structural Debris Removal
- Oil Spill Response and Mining
- Right-of-way maintenance
- Infectious Disease Planning and Response
- Beach Restoration
- Canal Bank Stabilization
- Drainage Improvement Projects
- Hazardous Waste Segregation
- Environmental Control
- Traffic Control
- Tree Trimming and Removal
- Emergency Supplies and Support
- Covid-19 Vaccination Sites and Temporary Hospitals



## Tab B: Experience

Disaster Debris Removal and Disposal Services



### NOTABLE ACHIEVEMENTS AND EXPERIENCE

- Most recently in 2020, DRC was activated in **45 jurisdictions, managed 81 debris management sites, and removed and disposed over 6,400,000 cubic yards** of debris.
- Simultaneously mobilized, staffed, and successfully operated **53 individual projects** throughout the Southeastern US during the 2017 Hurricane Season.
- Established a **single-day productivity record** for post-disaster debris removal as recognized by FEMA in 2008 for collecting 440,000 cubic yards.
- Designed, implemented, managed and financed a **150-mile Gulf of Mexico shoreline protection system** in response to the BP oil spill.
- Established industry standards for total volume recycled by **recycling 100% of the 5.6 million cubic yards collected** in Houston, TX following Hurricane Ike.
- 32-year record** of assisting local jurisdictions with FEMA reimbursement **without a single deobligation.**

“The City of Houston set an **all-time, one day record** for debris removal in anything that’s been done in the United States of America. And we’ve **increased significantly the pace of our removal of debris every day.**”

Bill White, Former Mayor of Houston, Texas



### BACKGROUND AND CAPACITY

The company traces its origins back to 1989 providing disaster recovery work in response to Hurricane Hugo. In 2001 the company began operating as DRC Emergency Services, LLC. Since its inception, DRC has responded and navigated through countless disaster events that included hundreds of contracts, each involving a unique community with distinct circumstances. In the past, DRC has picked up as little as 170 cubic yards for a single client and over 12 million cubic yards during 39 simultaneous activations. Having performed debris operations across the Continental United States and internationally for three decades, DRC has engaged a network of over 3,000 subcontracting partners. Our relationship with these contractors **guarantees that no matter the size or location of an event, DRC will respond timely.**

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When disasters hit communities,  
DRC Emergency Services is there.  
We stand by ready to help you  
**prepare, respond, and recover**  
in the face of disaster.

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## Tab B: Experience

Disaster Debris Removal and Disposal Services



# 5 Year Project History

**2020**

Hurricanes  
Fires  
Derecho

\$305,725,904

6,449,031  
cubic yards

**2019**

Tropical Depression  
Hurricanes  
Tornadoes

\$6,091,446

390,713  
cubic yards

**2018**

Hurricanes  
Tornadoes  
Marine/Waterway  
Debris Removal

\$271,381,877

23,398,766  
cubic yards

**2017**

Hurricanes

\$212,381,877

7,803,796  
cubic yards

**2016**

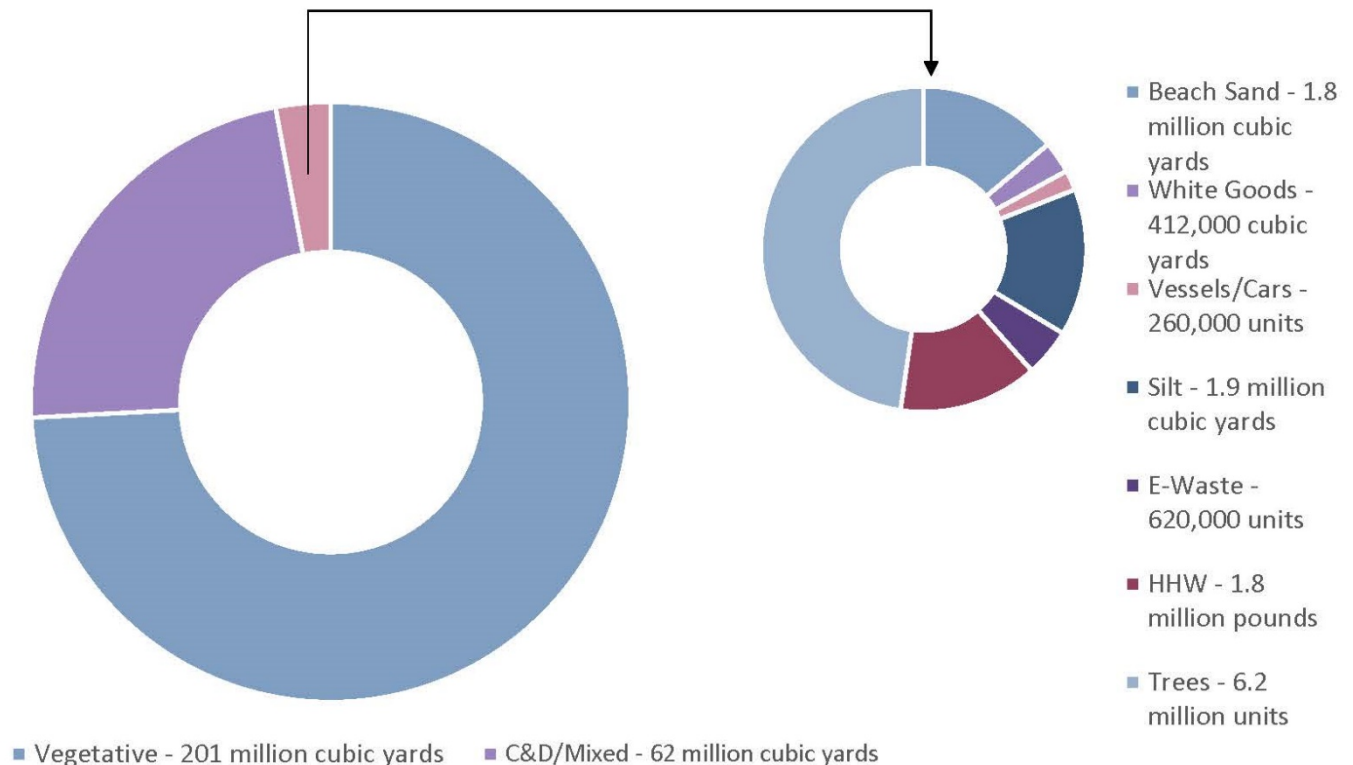
Hurricanes  
Flood  
Winter Storm  
Tornadoes

\$65,300,740

3,511,978  
cubic yards



### HISTORIC AMOUNTS OF DEBRIS HANDLED



***“To date, DRC has cleared our ROW’s of approximately 1 million cubic yards of debris and removed dangerous learners and hangers. They have proven to be experience and knowledgeable in the storm debris removal process and an invaluable asset in our recuperation effort.”***

— Juan M. Maldonado, Esq., Deputy Secretary, Chief Compliance Officer Fiscal Plan, Gov. of Puerto Rico Department of Transportation and Public Works



## COMMITMENT TO COMPLIANCE & ETHICAL BUSINESS CONDUCT

DRC strives to provide the most dependable, honest, customer-centric service in the industry while upholding the highest standards of ethical conduct and compliance at all times. To better ensure our continued compliance with all laws, rules, and regulations, DRC's senior management has established a formal code of business conduct that all contractors and individuals are expected to adhere to.

Kristy Fuentes, DRC's Vice President of Compliance and Administration, oversees the Corporate Compliance Program. Her responsibilities include:

- Evaluating internal and external compliance issues/concerns relating to DRC's interaction with customers
- Ensuring that our management, employees, and customers are in compliance
- Serving to form a valuable line of communication between the company and customers
- Acting as a conduit to the President by monitoring and reporting results of the ethics practices of the company
- Providing guidance to the senior management team



Ms. Fuentes is authorized to implement all necessary actions to insure achievement of the objectives of an effective compliance program.

### DRC's Core Values

Be Honest  
Work Hard  
Be Accountable  
Show Courtesy and Respect  
Be Prepared

### *Application of Core Values*

DRC is committed to upholding our core values in all aspects of business and conduct. We expect all personnel to apply these values:

- To our **customers** we place highest priority on our response time to a disaster, our effectiveness, and the quality of our service and solutions.
- To our fellow **employees** we look out for their welfare, safety and health. We promote an environment that encourages new ideas, enjoyment of work, and equal opportunity for advancement.
- To our **suppliers and subcontractors**, we are fair and professional, honoring our commitments to business partners who hold our same values.



# COMPLIANCE STANDARDS AND PROCEDURES

DRC aspires to be the “**first in response**” for natural and man-made disasters by being prepared, responsive, competent, and demonstrating ethical business conduct. Headed by a team of caring people, we recognize that how we do our work is as important as what work we do. We will not tolerate any short cuts when it comes to our ethical values and standards of conduct.

Our senior management and key personnel are committed to the highest standard of ethical conduct and compliance. Our senior management team has also established a very detailed ethics program with procedures to detect some of the obvious and easier ways that fraud occasionally occurs.

### *Quality Control Plan*

The purpose of the Quality Control Plan is to promote **efficient and safe operations** and a **quality product**. DRC’s approach to quality control consists of a series of tasks and processes tailored to suit the challenging circumstances facing Franklin County in the wake of a disaster event.

A copy of the Quality Control Plan is available for review upon request.



Our mission is to provide the most **dependable, honest** and **customer-centric** services in the industry by building **lasting relationships** with the clients we serve.

We are among the leading disaster management and civil construction groups in the United States, specializing in providing emergency preparation, disaster response and recovery from major catastrophes. Our experience covers all facets of a project, including the FEMA reimbursement process.

***At DRC we’re always striking back against disaster.***



# Tab B: Experience

## Disaster Debris Removal and Disposal Services



### SAFETY PROCEDURES

Through careful planning and rigorous attention to training and safety procedures, DRC ensures the health and safety for both personnel and the general public. DRC's Corporate Safety Plan includes basic policies, an accident prevention plan and a substance abuse policy.

Key safety plan components include:

1. Continuous instruction/monitoring of each contractor, subcontractor, supplier and employee in the safe operation of their work;
2. A reward system for consistent safe operation and performance.

This organization's safety goals are to provide and maintain safe work environments and establish procedures which will:

- Safeguard public, government personnel, and property
- Provide a safe work environment for employees and subcontractors
- Avoid interruptions to operations and delays involving project completion
- Increase morale
- Enhance cost measures through safe practices

A copy of DRC's Corporate Safety Plan is available for review upon request.

### *Employee Performance and Training*

As one of the leading disaster response companies in the United States, DRC has developed one of the most comprehensive employee training modules in the industry. Every staff member is continuously trained in:

- Online FEMA doctrine
- Safety performance and practice
- Certifications relative to individual disciplines

All personnel records (management, supervisors, foremen and laborers) are maintained to ensure all personnel have current training and certification relative to their job assignment. All of DRC's personnel receive specialized training in emergency management and are encouraged to further their education.

**"Your attention to safety is to be commended."**

Cynthia Halsey, Environmental Services, Okaloosa County, Florida





### *Drug Free Workplace Program*

It is the goal of DRC to maintain a drug-free workplace in accordance with the Drug-Free Workplace Act of 1988. DRC has adopted the following policies on a case-by-case basis:

1. The unlawful manufacture, possession, distribution, or use of controlled substances is prohibited in the workplace.
2. As an on-going condition of employment, employees are required to abide by this prohibition and to notify her/his supervisor, the Managing Director, or Vice President in writing and within five (5) days of the violation of any criminal drug statute arrest or conviction they receive.
3. Employees who violate this prohibition or receive such a conviction are subject to corrective or disciplinary action as deemed appropriate, up to and including termination.
4. DRC provides information about drug counseling and treatment.
5. DRC reserves the right to search and inspect for the maintenance of a safe workplace.

### *Technical Training & Educational Services*

DRC Emergency Services, LLC can help local government prepare for almost any contingency with confidence. DRC's Director of Technical Assistance and Training, Tony Furr, provides on-going education to DRC's personnel and the jurisdictions we serve. He has delivered the Debris Management training at the National Hurricane Conference, the Texas Emergency Managers Conference, the Oklahoma Emergency Managers Conference and presided over the round table workshops hosted by the Disaster Recovery Contractors Association (DRCA) in FEMA Region VI.

DRC's staff is highly trained to aid local governments with comprehensive planning and support. **We are committed to helping our clients understand the principals of Emergency Management** and have had overwhelming success providing training programs and pre-event planning workshops.

Mr. Furr and our Key Personnel are always available to provide Franklin County with planning and training exercise. DRC will provide regular training and feedback sessions annually or on a more frequent basis to the County as a service at no additional cost. Typical workshops include:

- Pre-Season Debris/Response Readiness Workshop
- Scenario Based Tabletop Exercise
- Debris Management Seminar
- Debris Readiness Exercise
- Discussion Based Debris Management Exercise
- Disaster Debris Awareness Exercise

***"I have been City Manager for over 50 years. DRC is the best hurricane contractor I have had the opportunity to work with."***

Samuel Kissinger, City Manager,  
Indian Creek Village, FL

When requested, DRC can offer a "Regional Debris Readiness Workshop" for smaller jurisdictions by inviting neighboring communities to a combined training session.



# Tab B: Experience

Disaster Debris Removal and Disposal Services



## RELEVANT WORK EXPERIENCE

2020	Activations	Temporary Sites	Cubic Yardage	Contract Value
<b>Hurricane Zeta</b>	<b>Alabama:</b> Alabama DOT, Clarke County, Dauphin Island, Mobile, Mobile County, Selma, Washington County <b>Georgia:</b> Forsyth County <b>Louisiana:</b> New Orleans, Slidell, St. Charles Parish, St. Bernard Parish, Terrebonne Parish, Jefferson Parish, Plaquemines Parish <b>Mississippi:</b> Lucedale, Moss Point, Stone County	32	2,020,000	\$21,743,693
<b>Hurricane Delta</b>	<b>Louisiana:</b> Acadia Parish, Baker, Central, East Baton Rouge Parish, Lafayette Parish, Pointe Coupee Parish, St. Landry Parish, West Feliciana Parish	9	560,000	\$7,047,143
<b>Hurricane Sally</b>	<b>Alabama:</b> Dauphin Island, Mobile, Mobile County, Pritchard, Semmes <b>Florida:</b> Gulf Breeze, Mary Esther, Niceville	11	1,035,146	\$23,029,702
<b>Hurricane Laura</b>	<b>Louisiana:</b> Acadia Parish, Crowley, Grant Parish, Jefferson County Drainage District, Jefferson Davis Parish, Lafayette Parish, Natchitoches, Natchitoches Parish, Ouachita Parish, Vernon Parish, Winn Parish <b>Texas:</b> Matagorda County	27	2,513,185	\$32,667,393
<b>Hurricane Isaias</b>	<b>Florida:</b> Deland, <b>North Carolina:</b> City of Wilmington	2	237,497	\$2,738,159
2019	Activations	Temporary Sites	Cubic Yardage	Contract Value
<b>2019 Hurricane Season</b>	<b>Louisiana:</b> Assumption Parish, Pointe Coupee Parish, Terrebonne Parish, Lafayette Parish, Central, East Baton Rouge Parish/City of Baton Rouge <b>Florida:</b> City of Miami Beach <b>North Carolina:</b> Town of Pine Knoll Shores, Wilmington, Pender County <b>Texas:</b> Jefferson County, City of Liberty, Nederland, and Houston	5	Approximately 445,428	Approximately \$4,410,094
2018	Activations	Temporary Sites	Cubic Yardage	Contract Value
<b>Hurricane Michael</b>	<b>Florida:</b> Holmes County, Jackson County, Florida Department of Transportation, Tyndall Air Force Base, NSA Panama City <b>Georgia:</b> Colquitt	27	5,458,219	\$ 85,415,129
<b>Hurricane Florence</b>	<b>North Carolina:</b> Pender County, Wilmington, Havelock, Burgaw, Pine Knoll Shores, Surf City, Topsail Beach, Pamlico County, New Hanover County, Greene County, Southport, Jones County, and Sampson County, Camp Lejeune	18	2,518,939	\$ 34,572,767.81
<b>Alabama Tornado Outbreaks</b>	<b>Alabama:</b> Calhoun County, St. Clair County, and the City of Jacksonville	2	350,881	\$ 5,009,976.14
2017	Activations	Temporary Sites	Cubic Yardage	Contract Value



## Tab B: Experience

### Disaster Debris Removal and Disposal Services

<b>Hurricane Harvey</b>	<b>Texas:</b> Texas GLO, Waller County, Harris County, Jefferson County, Port of Corpus Christi, Cities of Aransas Pass, Groves, Cleveland, Bellaire, Humble, Nederland, Port Aransas, Houston, Jacinto, Port Arthur, Piney Point Village, Port Neches, and Texas City	16	3,579,940.50	\$ 89,426,277.00
<b>Hurricane Irma</b>	<b>Florida:</b> Florida Department of Transportation, Florida Department of Environmental Protection, Monroe County, Citrus County, Miami-Dade County, Coconut Creek, Cutler Bay, Daytona Beach, Debary, Deland, Fernandina, Ft. Lauderdale, Indian Creek Village, Inverness, Largo, Miami, North Miami, North Miami Beach, Surfside, Orange City, Orlando, Palm Beach Gardens, Pembroke Pines, Redington Beach, and St. Augustine <b>Georgia:</b> Brunswick	30	2,159,454.64	\$ 48,775,168
<b>Hurricane Maria</b>	<b>Puerto Rico:</b> Department of Transportation and Public Works	8	1,082,845.80	\$ 78,295,107
2016	Activations	Temporary Sites	Cubic Yardage	Contract Value
<b>Winter Storm Jonas</b>	<b>Maryland:</b> Maryland Department of General Services, State of Maryland, Prince Georges County and City of Baltimore <b>Virginia:</b> Loudoun County	N/A	N/A	\$ 1,002,792
<b>Multiple Severe weather events and flooding</b>	<b>Texas:</b> Harris County, Houston, Texas DOT <b>Louisiana:</b> East Baton Rouge parish, Ascension Parish, Tangipahoa Parish, Lafayette Parish, St. Martin Parish, City of Baker, Assumption Parish, Iberville Parish, City of St. Gabriel,	5	2,800,000.00	\$ 50,000,000
<b>Hurricane Hermine</b>	<b>Florida:</b> Citrus County, Leon County	N/A	26,694.25	\$1,792,096.93
<b>Hurricane Matthew</b>	<b>Florida:</b> Daytona Beach, Ormond Beach, Deland, Orange City, St. Augustine, Sebastian <b>North Carolina:</b> New Hanover County, Pender County, Hyde County, Greene County, City of Wilmington, City of North Topsail Beach <b>Georgia:</b> Georgia Department of Transportation	14	579,473.65	\$13,572,406.02
2015	Activations	Temporary Sites	Cubic Yardage	Contract Value
<b>Texas Flood Event</b>	<b>Texas:</b> Texas Department of Transportation, City of Houston, and City of Bellaire	N/A	238,463.00	\$ 2,039,329
<b>Louisiana Storm Event</b>	<b>Louisiana:</b> East Baton Rouge Parish and Ascension Parish	N/A	135,977.96	\$ 875,867
2014	Activations	Temporary Sites	Cubic Yardage	Contract Value
<b>Winter Ice Storms</b>	<b>South Carolina:</b> South Carolina Department of Transportation <b>North Carolina:</b> New Hanover County, Pender County, City of Wilmington, City of Thomasville and City of Archdale	15	1,839,119.82	\$ 54,449,473



# Tab B: Experience

## Disaster Debris Removal and Disposal Services



### 5 YEAR PAST PERFORMANCE

Please see below for projects performed by DRC over the last 5 years. Project values below with asterisks (\*) are in progress and amounts are subject to change.

2020	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
November	State of Washington Hank Cramer (509) 429-2848 <a href="mailto:hankcramer@hotmail.com">hankcramer@hotmail.com</a>	Town of Malden Fire Clean up	\$4,567,224.89
November	City of Selma, AL Meredith Stone (334) 412-2246 <a href="mailto:Meredith.hsaeng@gmail.com">Meredith.hsaeng@gmail.com</a>	Disaster Debris Removal Services – Hurricane Zeta <b>DR-4577</b>	*\$200,000
November	Mobile County, AL Eddie Kerr (251) 406-2733 <a href="mailto:Eddie.Kerr@mobilecountyal.gov">Eddie.Kerr@mobilecountyal.gov</a>	Disaster Debris Removal Services – Hurricane Zeta <b>DR-4577</b>	* \$2,000,000
November	City of Prichard, AL Fernando Billups (251) 331-4565 <a href="mailto:f.billups@thecityofprichard.org">f.billups@thecityofprichard.org</a>	Disaster Debris Removal Services – Hurricane Sally <b>DR-4563</b>	\$682,861.00
November	Stone County, MS Lance Pearson (601) 762-5235 <a href="mailto:Lancepearson15@gamil.com">Lancepearson15@gamil.com</a>	Disaster Debris Removal Services – Hurricane Zeta <b>DR-4576</b>	* \$1,500,000
November	City of Lucedale, MS	Disaster Debris Removal Services – Hurricane Zeta <b>DR-4576</b>	\$513,307.96
November	City of Moss Point, MS Roy Hutchinson (228)475-0300 <a href="mailto:Roy.hutchinson@clearwatersol.com">Roy.hutchinson@clearwatersol.com</a>	Disaster Debris Removal Services – Hurricane Zeta <b>DR-4576</b>	\$128,758.93
November	City of Alexander City, AL	Weather Event of April 2020	\$281,101.19
November	Forsyth County, GA Donna Kukarola (770) 888-8872 <a href="mailto:kukarola@forsyth.cc">kukarola@forsyth.cc</a>	Disaster Debris Removal Services – Hurricane Zeta <b>DR-4579</b>	\$49,837.85
October	Plaquemines Parish, LA Nicole Carnes (504) 934-6326 <a href="mailto:ncarnes@ppgov.net">ncarnes@ppgov.net</a>	Disaster Debris Removal Services – Hurricane Zeta <b>DR-4577</b>	\$370,612.8
October	City of Niceville, FL Amy Ruth Hanson (850) 279-6436 <a href="mailto:ahanson@niceville.org">ahanson@niceville.org</a>	Disaster Debris Removal Services – Hurricane Sally <b>DR-4564</b>	\$31,410.39
October	ALDOT- Grove Hill District Daniel Ganus (251) 231-0572 <a href="mailto:ganusd@dot.state.us">ganusd@dot.state.us</a>	Disaster Debris Removal Services – Hurricane Zeta <b>DR-4573</b>	* \$6,000,000
October	City of Slidell, LA Blaine Clancy (985) 646-4270 <a href="mailto:bclancy@cityofslidell.org">bclancy@cityofslidell.org</a>	Disaster Debris Removal Services – Hurricane Zeta <b>DR-4577</b>	* \$350,000
October	Jefferson Parish, LA Katherine Costanza (504) 736-6440 <a href="mailto:JPEnvironmental@jeffparish.net">JPEnvironmental@jeffparish.net</a>	Disaster Debris Removal Services – Hurricane Zeta <b>DR-4577</b>	\$2,937,024.93
October	City of New Orleans, LA Matt Torri (504) 658-4000 <a href="mailto:matt@nola.gov">matt@nola.gov</a>	Disaster Debris Removal Services – Hurricane Zeta <b>DR-4577</b>	\$391,359.16
October	Terrebonne Parish, LA Clay Naquin (985) 873-6739 <a href="mailto:cnaquin@tpcg.org">cnaquin@tpcg.org</a>	Disaster Debris Removal Services – Hurricane Zeta <b>DR-4577</b>	\$89,187.06
October	St. Charles Parish, LA Chandra Sampey (985) 331-8604 <a href="mailto:csampey@stcharlesgov.net">csampey@stcharlesgov.net</a>	Disaster Debris Removal Services – Hurricane Zeta <b>DR-4577</b>	\$97,940.95



# Tab B: Experience

## Disaster Debris Removal and Disposal Services

October	St. Bernard Parish, LA Ronnie Alonzo (504) 278-4227 <a href="mailto:ralonzo@sbpg.net">ralonzo@sbpg.net</a>	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4577</b>	\$591,978.10
October	City of Kenner, LA Heather Hilliard (504) 468-6148	Food Services – <b>Hurricane Zeta DR-4577</b>	\$23,685
October	Jefferson County, TX Michael White (409) 835-8757 <a href="mailto:mwhite@co.jefferson.tx.us">mwhite@co.jefferson.tx.us</a>	Logistic Services – <b>Hurricane Delta</b>	\$13,530
October	City of Baker, LA Mayor Darnell Waites (225) 778-0300 <a href="mailto:dwaites@cityofbakerla.com">dwaites@cityofbakerla.com</a>	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	\$121,977.20
October	East Baton Rouge, LA Richard Speer (225) 389-4865 <a href="mailto:RSPEER@brgov.com">RSPEER@brgov.com</a>	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	\$684,139.37
October	City of Central, LA Mayor David Barrow (225) 246-2306 <a href="mailto:David.barrow@central-la.gov">David.barrow@central-la.gov</a>	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	\$106,353
October	Pointe Coupee Parish, LA Nathan Cobb (225) 226-5972 <a href="mailto:ncobb@pcparish.org">ncobb@pcparish.org</a>	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	\$27,000
October	West Feliciana Parish, LA Emily Cobb (225) 635-3864 <a href="mailto:ecobb@wfparrish.org">ecobb@wfparrish.org</a>	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	\$94,143.05
October	Lafayette Parish, LA Carrie Sattler (337) 291-8564 <a href="mailto:carriesattler@gmail.com">carriesattler@gmail.com</a>	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	* \$4,500,000
October	Acadia Parish, LA Ashley LeBlanc (337) 783-4357 <a href="mailto:acadiahsep@appj.org">acadiahsep@appj.org</a>	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	* \$1,500,000
October	City of Semmes, AL Jason Franklin (251) 442-4334 <a href="mailto:jasonfranklin@cityofsemmesal.gov">jasonfranklin@cityofsemmesal.gov</a>	Disaster Debris Removal Services – <b>Hurricane Sally DR-4563</b>	\$77,396
October	Vernon Parish, LA Belinda Diehl (337) 238-0324 <a href="mailto:belinda@vppjla.com">belinda@vppjla.com</a>	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	* \$12,000,000
September	City of Mary Esther, FL Heather Day (850) 243-3566 <a href="mailto:findir@cityofmaryesther.com">findir@cityofmaryesther.com</a>	Disaster Debris Removal Services – <b>Hurricane Sally DR-4564</b>	\$14,832.68
September	Jackson County, FL Judy Austin (850) 718-0005 <a href="mailto:jaustin@jacksoncountyfl.com">jaustin@jacksoncountyfl.com</a>	Private Property Debris Removal— <b>Hurricane Michael (DR-4399)</b>	\$459,716.62
September	City of Gulf Breeze, FL Samantha Abell (850) 203-6033 <a href="mailto:sabell@gulfbreezefl.gov">sabell@gulfbreezefl.gov</a>	Disaster Debris Removal Services – <b>Hurricane Sally DR-4564</b>	\$1,023,202.02
September	Town of Dauphin Island, AL Mayor Jeff Collier (251) 209-9980 <a href="mailto:jcollier@townofdauphinisland.org">jcollier@townofdauphinisland.org</a>	Disaster Debris Removal Services – <b>Hurricane Sally DR-4563</b>	* \$1,200,000
September	Mobile County, AL Eddie Kerr (251) 406-2733 <a href="mailto:Eddie.Kerr@mobilecountyal.gov">Eddie.Kerr@mobilecountyal.gov</a>	Disaster Debris Removal Services – <b>Hurricane Sally DR-4563</b>	* \$5,000,000
September	City of Mobile, AL John Peavy (251) 656-6892 <a href="mailto:John.peavy@cityofmobile.org">John.peavy@cityofmobile.org</a>	Disaster Debris Removal Services – <b>Hurricane Sally DR-4563</b>	* \$15,000,000
September	Winn Parish, LA Karen Tyler (318) 628-5824 <a href="mailto:Pj1admin@wppi.net">Pj1admin@wppi.net</a>	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	\$2,184,514.30



# Tab B: Experience

## Disaster Debris Removal and Disposal Services



September	Natchitoches Parish, LA Cathy Creamer (318) 357-1339 <a href="mailto:ccreamers@npgov.org">ccreamers@npgov.org</a>	Disaster Debris Removal – Hurricane Laura DR-4559	\$793,043.66
September	City of Natchitoches, LA Ed Lee (318) 357-3870 <a href="mailto:elee@natchitochesla.gov">elee@natchitochesla.gov</a>	Disaster Debris Removal – Hurricane Laura DR-4559	\$446,697.22
September	City of Cedar Rapids, IA Rebecca Johnson (319) 286-5062 <a href="mailto:r.johnson2@cedar-rapids.org">r.johnson2@cedar-rapids.org</a>	Collection of C&D Storm Damaged Household Items – <b>Derecho Severe Storms DR-4557</b>	* \$200,000
September	Grant Parish, LA Sissy Pace (318) 627-3157 <a href="mailto:sissy.pace@gppi.org">sissy.pace@gppi.org</a>	Disaster Debris Removal – Hurricane Laura DR-4559	\$11,817,169.83
August	Ouachita Parish, LA Jay Mitchell (318) 323-5700 <a href="mailto:mayorsoffice@westmonroe.la.gov">mayorsoffice@westmonroe.la.gov</a>	Disaster Debris Removal – Hurricane Laura DR-4559	\$2,239,882.51
August	Jefferson Davis Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$2,290,672.78
August	Lafayette Parish, LA Carrie Sattler (337) 291-8564 <a href="mailto:carriesattler@gmail.com">carriesattler@gmail.com</a>	Disaster Debris Removal – Hurricane Laura DR-4559	\$397,790.77
August	City of Crowley, LA Sarah Fontenot (337) 783-0824 <a href="mailto:Sarah.fontenot@crowley-la.com">Sarah.fontenot@crowley-la.com</a>	Disaster Debris Removal – Hurricane Laura DR-4559	\$282,736.22
August	State of Louisiana Jeremy Meiske (225) 342-8022 <a href="mailto:Jeremy.meiske@la.gov">Jeremy.meiske@la.gov</a>	Emergency Support Trailers – Hurricane Laura DR-4559	\$202,000
August	Jefferson County Drainage District, TX Phil Kelley (409) 985-4369 <a href="mailto:pkelley@dd7.otg">pkelley@dd7.otg</a>	Emergency Disaster Assistance Recovery- Hurricane Laura DR-4559	\$12,886.39
August	City of Deland, FL Demetris Pressley (386) 626-7194 <a href="mailto:Pressleyd@deland.org">Pressleyd@deland.org</a>	Disaster Debris Removal – Hurricane Isaias	\$45,606.46
August	City of Wilmington, NC Dave Mayes (910) 341.5880 <a href="mailto:Dave.Mayes@wilmingtonnc.gov">Dave.Mayes@wilmingtonnc.gov</a>	Debris Management Recovery & Removal Services- <b>Hurricane Isaias</b>	\$2,692,553.05
July	Matagorda County, TX Amanda Campos (979) 323-0707 <a href="mailto:acampos@co.matagorda.tx.us">acampos@co.matagorda.tx.us</a>	Debris Clearance & Removal – Hurricane Hanna	\$411,067
July	City of Central, LA Mayor David Barrow (225) 261-5988 <a href="mailto:david.barrow@central-la.gov">david.barrow@central-la.gov</a>	Debris Removal in response to Weather Event	\$3,400
May	Virginia Department of Emergency Management	COVID-19 Support	\$506,232.04
May	Lafourche Parish, LA Jerome Danos (985) 493-6928 <a href="mailto:danosjp@lafourchegov.org">danosjp@lafourchegov.org</a>	Debris Removal and Recovery Services	\$143,375
May	St. Charles Parish, LA Chandra Sampey (985) 331-8604 <a href="mailto:csampey@stcharlesgov.net">csampey@stcharlesgov.net</a>	May 15 Flood Event	\$62,372.41
April	City of Mount Juliet, TN Andy Barlow (615) 773-7957 <a href="mailto:abarlow@mtjuliet-tn.gov">abarlow@mtjuliet-tn.gov</a>	Tornado Debris Removal (DR-4476)	\$1,258,201.54
April	Puerto Rico Power Authority Mireya Rodriguez (787)521-1358 <a href="mailto:Mireya.rodriguez@prepa.com">Mireya.rodriguez@prepa.com</a>	Vegetation Management	* \$11,000,000



## Tab B: Experience

### Disaster Debris Removal and Disposal Services

January	City of Houston, TX Carolyn Wright (832) 393-0454 <a href="mailto:swdworks@houstontx.gov">swdworks@houstontx.gov</a>	Mechanical Sand and Waterway Debris Removal, Lake Houston	* 15,792,662.59
2019	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
November	City of Port Aransas, TX Rick Adams (361) 749-7111 <a href="mailto:radams@cityofportaransas.org">radams@cityofportaransas.org</a>	Municipal Boat Harbor Debris Removal Disposal Services – <b>Hurricane Harvey (DR-4332)</b>	\$273,428.60
September	Jefferson County, TX Michael White (409) 835-8757 <a href="mailto:mwhite@co.jefferson.tx.us">mwhite@co.jefferson.tx.us</a>	Disaster Debris Management— <b>Tropical Storm Imelda (DR-4466)</b>	\$1,132,923.58
September	City of Liberty, TX Tom Warner (936) 336-3684 <a href="mailto:twarner@cityofliberty.org">twarner@cityofliberty.org</a>	Disaster Debris Management— <b>Tropical Storm Imelda (DR-4466)</b>	\$87,791.50
September	City of Nederland, TX Chris Duque 409-723-1503 <a href="mailto:cduque@nhcgov.com">cduque@nhcgov.com</a>	Disaster Debris Management— <b>Tropical Storm Imelda (DR-4466)</b>	\$12,142.40
September	New Hanover County, NC Kim Rhoane (910) 798-4402 <a href="mailto:KRhoane@nhcgov.com">KRhoane@nhcgov.com</a>	Disaster Debris Removal— <b>Hurricane Dorian (DR-4465)</b>	\$151,527.30
September	Town of Pine Knoll Shores, NC Jason Baker 252-247-2268 <a href="mailto:jbaker@townofpks.com">jbaker@townofpks.com</a>	Disaster Debris Removal— <b>Hurricane Dorian (DR-4465)</b>	\$126,898.25
September	City of Wilmington, NC Dave Mayes (910) 341.5880 <a href="mailto:Dave.Mayes@wilmingtonnc.gov">Dave.Mayes@wilmingtonnc.gov</a>	Pre-Staging Equipment— <b>Hurricane Dorian (DR-4465)</b>	\$26,106.20
August	City of Miami Beach, FL Lourdes Porras 305-673-7490 <a href="mailto:lourdesporras@miamibeachfl.gov">lourdesporras@miamibeachfl.gov</a>	Logistical Services— <b>Hurricane Dorian (DR-4465)</b>	\$38,400
August	City of Central, LA Mayor David Barrow (225) 261-5988 <a href="mailto:david.barrow@central-la.gov">david.barrow@central-la.gov</a>	Disaster Debris Removal— <b>Hurricane Barry (DR-4462)</b>	\$7,800
August	St. Charles County, MO Kurt Mandernach 636-949-7465 <a href="mailto:kmandernach@sccmo.org">kmandernach@sccmo.org</a>	Emergency Flood Debris Removal and Disposal	\$650,075.00
August	Village of Plover, WI Bill Konkol 715-345-5257 <a href="mailto:bkonkol@ploverwi.gov">bkonkol@ploverwi.gov</a>	<b>Straight-Line Wind – Debris Removal</b>	\$119,427.50
July	Assumption Parish, LA John Boudreaux (985) 369-7386 <a href="mailto:Johnboudreaux@assumptioneop.com">Johnboudreaux@assumptioneop.com</a>	Disaster Debris Removal— <b>Hurricane Barry (DR-4462)</b>	\$63,886.74
July	Pointe Coupee Parish, LA Nathan Cobb (225) 226-5972 <a href="mailto:ncobb@pcparish.org">ncobb@pcparish.org</a>	Disaster Debris Removal— <b>Hurricane Barry (DR-4462)</b>	\$21,600
July	Terrebonne Parish, LA Clay Naquin 985-873-6739 <a href="mailto:cnaquin@tpcg.org">cnaquin@tpcg.org</a>	Disaster Debris Removal— <b>Hurricane Barry (DR-4462)</b>	\$404,858.94
July	Lafayette Parish, LA Carrie Sattler (337) 291-8564 <a href="mailto:carriesattler@gmail.com">carriesattler@gmail.com</a>	Disaster Debris Removal— <b>Hurricane Barry (DR-4462)</b>	\$225,250.75
July	East Baton Rouge Parish/City Of Baton Rouge, LA Adam Smith, P.E., (225) 389-5623 <a href="mailto:AMSmith@brgov.com">AMSmith@brgov.com</a>	Disaster Debris Removal— <b>Hurricane Barry (DR-4462)</b>	\$398,040.07
June	State of New York Division Of Military & Naval Affairs (518) 786-4500	Provide MRE's	\$30,6060.00



# Tab B: Experience

## Disaster Debris Removal and Disposal Services



June	State of Louisiana- Sand Activation Governor's Office of Homeland Security and Emergency Preparedness (225) 358-5667	Provide Sand per Region	\$2,537.00
June	Puerto Rico's Department of Parks and Recreation Pablo Figueroa 787-538-4719 <a href="mailto:Pablof_360arch@yahoo.com">Pablof_360arch@yahoo.com</a>	<b>Hurricane Maria Debris Removal (DR-4339)</b>	\$4,890,171.32
June	Monroe County, MS O. W "Sonny" Clay (662) 319-7881	Tornado Debris Removal and Disposal Services	\$1,756,741.53
June	City of Ruston, LA Michelle Colvin (318) 251-8631	Debris Removal and Disposal from Event of April 25, 2019 (Tornado)	\$285,951.44
<b>2018</b>	<b>CONTRACTING AGENCY</b>	<b>DESCRIPTION OF WORK</b>	<b>CONTRACT AMOUNT</b>
November	Sampson County, NC Juanita Brewington 910-592-7181 <a href="mailto:jbrewington@sampsonnc.com">jbrewington@sampsonnc.com</a>	Disaster Debris Removal Services— <b>Hurricane Florence (DR-4393)</b>	\$23,484.79
October	Jones County, NC Franky Howard 252-448-7571 <a href="mailto:fhoward@jonescountync.gov">fhoward@jonescountync.gov</a>	Debris Removal— <b>Hurricane Florence (DR-4393)</b>	\$209,953.44
October	GDOT-Colquitt Ritchie Swindell (229) 386-3278 <a href="mailto:Rswindell@dot.ga.gov">Rswindell@dot.ga.gov</a>	Debris Removal— <b>Hurricane Michael (DR-4399)</b>	\$327,987.80
October	FDOT Rena Sanders (850) 330-1658 <a href="mailto:Rena.Sanders@dot.state.fl.us">Rena.Sanders@dot.state.fl.us</a>	Base Camp— <b>Hurricane Michael (DR-4399)</b>	\$1,888,658.00
October	FDOT Region 3 Bay and Calhoun Counties Rena Sanders (850) 330-1658 <a href="mailto:Rena.Sanders@dot.state.fl.us">Rena.Sanders@dot.state.fl.us</a>	Debris Removal— <b>Hurricane Michael (DR-4399)</b>	\$33,539,480.67
October	FDOT Region 2 Gulf, Liberty, Franklin, Gadsden, Wakulla, Leon, and Jefferson Counties Rena Sanders (850) 330-1658 <a href="mailto:Rena.Sanders@dot.state.fl.us">Rena.Sanders@dot.state.fl.us</a>	Debris Removal— <b>Hurricane Michael (DR-4399)</b>	\$23,193,485.63
October	Southport, NC Bruce Oakley 910-457-7988 <a href="mailto:boakley@cityofsouthport.com">boakley@cityofsouthport.com</a>	Debris Removal— <b>Hurricane Florence (DR-4393)</b>	\$467,856.46
October	Greene County, NC Berry Anderson 252-747-2544 <a href="mailto:banderson@co.greene.nc.us">banderson@co.greene.nc.us</a>	Debris Removal— <b>Hurricane Florence (DR-4393)</b>	\$12,779.24
October	Jackson County, FL Judy Austin (850) 718-0005 <a href="mailto:jaustin@jacksoncountyfl.com">jaustin@jacksoncountyfl.com</a>	Debris Removal— <b>Hurricane Michael (DR-4399)</b>	\$40,000,000
October	Holmes County, FL Wendy Mayo (850) 547-1112 <a href="mailto:wmayo@holmescountyem.org">wmayo@holmescountyem.org</a>	Debris Removal— <b>Hurricane Michael (DR-4399)</b>	\$2,269,063.94
October	Pamlico County, NC Tim Buck 252-745-5514 <a href="mailto:Tim.buck@pamlicocounty.org">Tim.buck@pamlicocounty.org</a>	Veg Disposal— <b>Hurricane Florence (DR-4393)</b>	\$1,107,417.42
September	Carolina Beach, NC Brian Stanberry 910-458-8291 <a href="mailto:Brian.stanberry@carolinabeach.org">Brian.stanberry@carolinabeach.org</a>	Sand Debris Removal— <b>Hurricane Florence (DR-4393)</b>	\$19,158.60
September	SCDOT—Jasper, SC Teneshala Cunningham 843-726-3431 <a href="mailto:cunninghTD@scdot.org">cunninghTD@scdot.org</a>	On Call Tree Trimming and Removal	Maintenance Contract
September	Topsail Beach, NC Michael Rose 910-328-5841	Debris Removal— <b>Hurricane Florence (DR-4393)</b>	\$650,092.07



## Tab B: Experience

### Disaster Debris Removal and Disposal Services

	<a href="mailto:townmanager@topsailbeach.org">townmanager@topsailbeach.org</a>		
September	Surf City, NC Ashley Loftis 910-328-5841 <a href="mailto:aloftis@townofsurfcity.com">aloftis@townofsurfcity.com</a>	Debris Removal—Hurricane Florence (DR-4393)	\$1,750,794.12
September	Pine Knoll Shores Jason Baker 252-247-2268 <a href="mailto:jbaker@townofpks.com">jbaker@townofpks.com</a>	Debris Removal—Hurricane Florence (DR-4393)	\$926,151.47
September	Burgaw, NC Wendy Pope (910) 663-3442 <a href="mailto:finance@townofburgaw.com">finance@townofburgaw.com</a>	Debris Removal—Hurricane Florence (DR-4393)	\$260,824.92
September	Havelock, NC Lee Tillman (352) 444-6400 <a href="mailto:ltillman@havelocknc.us">ltillman@havelocknc.us</a>	Debris Removal—Hurricane Florence (DR-4393)	\$1,193,356.81
October	Wilmington, NC Dave Mayes (910) 341.5880 <a href="mailto:Dave.Mayes@wilmingtonnc.gov">Dave.Mayes@wilmingtonnc.gov</a>	Debris Removal—Hurricane Florence (DR-4393)	\$118,716,164.35
September	Pender County, NC Tom Collins (910) 259-1400 <a href="mailto:tcollins@pendercountync.gov">tcollins@pendercountync.gov</a>	Debris Removal—Hurricane Florence (DR-4393)	\$10,819,632.94
September	Pinellas County, FL Sean Tipton (727) 222-0441 <a href="mailto:stipton@pinellascounty.org">stipton@pinellascounty.org</a>	Red Tide-Fish Kill	\$6,895,562.29
May	City of Houston, TX	Waterway Debris Removal	* \$21,385,13200
May	Port of Corpus Christi Authority (POCCA) Neal Kunkel 361-885-6161 <a href="mailto:nkunkel@pocca.com">nkunkel@pocca.com</a>	Marine Debris Removal Services	\$285,771.03
March	ACCA-Jacksonville Brian Rosenbalm 256-327-4657 <a href="mailto:brianr@calhouncounty.org">brianr@calhouncounty.org</a>	Severe Thunderstorms and Dangerously High Winds (DR-4362)	\$3,889,408.12
March	Jacinto City, TX Lon Squyres 713-674-8424 <a href="mailto:Lon.squyres@jacintocity-tx.gov">Lon.squyres@jacintocity-tx.gov</a>	Debris Removal from Temporary Site	\$80,000.00
March	ACCA-Calhoun County Brian Rosenbalm 256-327-4657 <a href="mailto:brianr@calhouncounty.org">brianr@calhouncounty.org</a>	Severe Thunderstorms and Dangerously High Winds (DR-4362)	\$882,966.84
March	ACCA-St. Clair County Dan Dahlke 205-594-2190 <a href="mailto:jddahlke@st.clairco.com">jddahlke@st.clairco.com</a>	Severe Thunderstorms and Dangerously High Winds (DR-4362)	\$237,601.18
February	Florida Department of Environmental Protection Scott Woolam (850) 245-2806 <a href="mailto:Scott.Woolam@dep.state.fl.us">Scott.Woolam@dep.state.fl.us</a>	Marine Debris Removal - Hurricane Irma (DR-4337)	\$416,444.79
<b>2017</b>	<b>CONTRACTING AGENCY</b>	<b>DESCRIPTION OF WORK</b>	<b>CONTRACT AMOUNT</b>
November	DTOP-Puerto Rico Carlos Contreras 787-722-2939 <a href="mailto:ccontreras@dtop.pr.gov">ccontreras@dtop.pr.gov</a>	Hurricane Maria Debris Removal (DR-4339)	\$78,295,107
October	Miami-Dade County, FL Natalya Vasilyeva (305) 375-4725 <a href="mailto:Natalya.vasilyeva@miamidade.gov">Natalya.vasilyeva@miamidade.gov</a>	Site Management and Reduction of Temporary Debris Storage and Reduction Site - Hurricane Irma (DR-4337)	\$5,060,786.86
October	North Miami Beach, FL Meghan Cianelli (305) 948-2946 <a href="mailto:Meghan.bennett@citynmb.com">Meghan.bennett@citynmb.com</a>	Debris Management and Reduction - Hurricane Irma (DR-4337)	\$2,383,018.23
October	Monroe County, FL Irene Toner (305) 289-6066 <a href="mailto:Toner-irene@monroecountyfl.gov">Toner-irene@monroecountyfl.gov</a>	Debris Removal - Hurricane Irma (DR-4337)	\$11,648,125.84



# Tab B: Experience

## Disaster Debris Removal and Disposal Services



September	Brunswick, GA Rick Charnock (912) 267-5572	Debris Removal - Hurricane Irma (DR-4338)	\$642,298.98
September	Orlando, FL Michael Carroll (407) 246-3050 <a href="mailto:Michael.carroll@cityoforlando.net">Michael.carroll@cityoforlando.net</a>	Debris Removal - Hurricane Irma (DR-4337)	\$570,879.96
September	Piney Point Village, TX Roger Nelson (713) 2330-8703 <a href="mailto:Cityadmin@pineypt.org">Cityadmin@pineypt.org</a>	Debris Removal - Hurricane Harvey (DR-4332)	\$ 30,010.87
September	DeBary, FL Alan Williamson (386) 668-2040 <a href="mailto:Awilliamson@debary.org">Awilliamson@debary.org</a>	Debris Removal - Hurricane Irma (DR-4337)	\$ 1,073,891.11
September	Inverness, FL Eric C. Williams, GISP (352) 726-2611 Ext. 1011 <a href="mailto:ewilliams@inverness-fl.gov">ewilliams@inverness-fl.gov</a>	Debris Removal - Hurricane Irma (DR-4337)	\$97,056.16
September	Indian Creek Village, FL Sam Kissinger (305) 865-4121 <a href="mailto:Mlima@icvps.org">Mlima@icvps.org</a>	Debris Removal - Hurricane Irma (DR-4337)	\$142,821.03
September	Bellaire, TX Michael Leech (713) 662-8150 <a href="mailto:Mleech@bellairetx.gov">Mleech@bellairetx.gov</a>	Debris Removal - Hurricane Harvey (DR-4332)	\$ 1,279,672.03
September	Daytona Beach, FL David Waller (386) 671-8681 <a href="mailto:Wallerd@codb.us">Wallerd@codb.us</a>	Debris Removal - Hurricane Irma (DR-4337)	\$923,524.92
September	Surfside, FL Randy Stokes (305) 777-2190 <a href="mailto:Rstokes@townofsurfsidefl.gov">Rstokes@townofsurfsidefl.gov</a>	Debris Removal - Hurricane Irma (DR-4337)	\$103,132.63
September	Orange City, FL Migdalia Hernandez (386) 775-5446 <a href="mailto:Mhernandez@outorangecity.com">Mhernandez@outorangecity.com</a>	Debris Removal - Hurricane Irma (DR-4337)	\$478,643.62
September	St. Augustine, FL Martha Graham (904) 209-4270 <a href="mailto:Mgraham@citystaug.com">Mgraham@citystaug.com</a>	Debris Removal - Hurricane Irma (DR-4337)	\$469,540.11
September	DeLand, FL Demetris Pressley (386) 626-7194 <a href="mailto:Pressleyd@deland.org">Pressleyd@deland.org</a>	Debris Removal - Hurricane Irma (DR-4337)	\$1,190,026.81
September	Waller County, TX Tammy Peters (979) 826-7670 <a href="mailto:T.peters@wallercounty.us">T.peters@wallercounty.us</a>	Debris Removal - Hurricane Harvey (DR-4332)	\$31,010.87
September	Doral, FL Edward Rojas (305) 593-6725 <a href="mailto:Edward.rojas@cityofdoral.com">Edward.rojas@cityofdoral.com</a>	Debris Removal - Hurricane Irma (DR-4337)	\$41,121.84
September	Cutler Bay, FL Alfredo Quintero (305) 234-4262 <a href="mailto:Aquintero@cutlerbay-fl.gov">Aquintero@cutlerbay-fl.gov</a>	Emergency Cut & Toss - Hurricane Irma (DR-4337)	\$ 98,530
September	Fernandina Beach, FL Ty Silcox, M.P.A. (904) 277-7331	Debris Removal - Hurricane Irma (DR-4337)	\$835,621.90
September	Coconut Creek, FL Alexander Tergis (954) 545-6623 <a href="mailto:Atergis@coconutcreek.net">Atergis@coconutcreek.net</a>	Debris Removal - Hurricane Irma (DR-4337)	\$1,273,788.48
September	Largo, FL Charles Jordan (727) 586-7397 <a href="mailto:Cjordan@largo.com">Cjordan@largo.com</a>	Debris Removal - Hurricane Irma (DR-4337)	\$715,802.20
September	Fort Lauderdale, FL Melissa Doyle (954) 828-6111 <a href="mailto:Mdoyle@fortlauderdale.gov">Mdoyle@fortlauderdale.gov</a>	Debris Removal - Hurricane Irma (DR-4337)	\$8,196,643.97
September	Citrus County, FL David Whitelaw (352) 527-7610	Debris Removal - Hurricane Irma (DR-4337)	\$1,648,345.56



## Tab B: Experience

### Disaster Debris Removal and Disposal Services

	<a href="mailto:David.whitelaw@bocc.citrus.fl">David.whitelaw@bocc.citrus.fl</a>		
September	North Miami, FL Wisler Pierre-Louis (305) 895-9831 <a href="mailto:Wpierre-louis@northmiamifl.gov">Wpierre-louis@northmiamifl.gov</a>	Debris Removal - Hurricane Irma (DR-4337)	\$2,383,018.23
September	Miami, FL Mario Nunez (350) 960-2804 <a href="mailto:Mfnunez@miami.gov">Mfnunez@miami.gov</a>	Debris Removal - Hurricane Irma (DR-4337)	\$9,851,246.94
September	FDOT – District 2	Emergency Cut & Toss - Hurricane Irma (DR-4337)	\$563,069.00
September	Coconut Creek, FL Wayne Tobey (954) 545-6676 <a href="mailto:Wtobey@coconutcreek.net">Wtobey@coconutcreek.net</a>	Food Activation - Hurricane Irma (DR-4337)	\$16,839.99
September	Taylor Lake Village, TX Stacey Fields (281) 326-2843 <a href="mailto:City_secretary@tlv-tx.us">City_secretary@tlv-tx.us</a>	Debris Removal - Hurricane Harvey (DR-4332)	\$17,246.1
September	Humble, TX Mark Martin (281) 466-3061 <a href="mailto:Mmartin@cityofhumble.net">Mmartin@cityofhumble.net</a>	Debris Removal - Hurricane Harvey (DR-4332)	\$173,411.09
September	Groves, TX D.E. Sosa (409) 960-5788 <a href="mailto:Dsosa@cigrovestx.com">Dsosa@cigrovestx.com</a>	Debris Removal - Hurricane Harvey (DR-4332)	\$783,766.98
September	Nederland, TX Gay Ferguson (409) 723-1505 <a href="mailto:Gferguson@ci.nederland.tx.us">Gferguson@ci.nederland.tx.us</a>	Debris Removal - Hurricane Harvey (DR-4332)	\$235,353.81
September	Port Neches, TX Jamie Mendoza (409) 719-4208 <a href="mailto:Jmendoza@ci.port-neches.tx.us">Jmendoza@ci.port-neches.tx.us</a>	Debris Removal - Hurricane Harvey (DR-4332)	\$73,828.92
September	Port Arthur, TX Clifton Williams (409) 983-8160	Debris Removal - Hurricane Harvey (DR-4332)	\$336,668.94
September	Harris County, TX Paige McInnis (713) 274-4427 <a href="mailto:Paige.mcinnis@pur.hctx.net">Paige.mcinnis@pur.hctx.net</a>	Debris Removal - Hurricane Harvey (DR-4332)	\$33,677,520.71
September	Texas City, TX Tom Munoz (409) 739-4799 <a href="mailto:Tmunoz@texas-city-tx.org">Tmunoz@texas-city-tx.org</a>	Debris Removal - Hurricane Harvey (DR-4332)	\$217,981.17
September	Houston, TX Joanne Song (832) 393-0484 <a href="mailto:joanne.song@houston.tx.gov">joanne.song@houston.tx.gov</a>	Debris Removal - Hurricane Harvey (DR-4332)	\$21,854,657.54
September	Jefferson County, TX Michael White (409) 835-8757 <a href="mailto:mwhite@co.jefferson.tx.us">mwhite@co.jefferson.tx.us</a>	Debris Removal - Hurricane Harvey (DR-4332)	\$5,027,062.72
September	City of Port Aransas, TX David Parsons (361) 749-4111 <a href="mailto:Davidparsons@cityofportaransas.org">Davidparsons@cityofportaransas.org</a>	Debris Removal - Hurricane Harvey (DR-4332)	11,771,717.34
August	City of Aransas Pass, TX Lynn Pearce (361) 758-5224 <a href="mailto:Lpearce@ap-police.com">Lpearce@ap-police.com</a>	Debris Removal - Hurricane Harvey (DR-4332)	\$7,595,915.65
August	TXGLO, TX	Beach Restoration - Hurricane Harvey (DR-4332)	\$400,000
August	City of Pasadena, TX Karen Forbes (713) 475-5532 <a href="mailto:Kforbes@ci.pasadena.tx.us">Kforbes@ci.pasadena.tx.us</a>	Food Services - Hurricane Harvey (DR-4332)	\$20,000
March	Chambers County, TX Judge Jimmy Silva <a href="mailto:Jsylvia@co.chambers.tx.us">Jsylvia@co.chambers.tx.us</a>	Building Restoration as a result of a Tornado	\$3,400.00



# Tab B: Experience

## Disaster Debris Removal and Disposal Services



January	Assumption Parish, LA John Boundreaux (985) 369-7386 <a href="mailto:Johnboundreaux@assumptioneop.com">Johnboundreaux@assumptioneop.com</a>	Removal of C&D from DMS - <b>February 2016 Tornado</b>	\$94,646.55
2016	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
November	Greene County, NC Berry Anderson (252) 747-2544 <a href="mailto:Banderson@co.greene.nc.us">Banderson@co.greene.nc.us</a>	Disaster Debris Removal and Disposal - <b>Hurricane Matthew (DR-4285)</b>	\$75,870.33
November	GDOT – Chatham County Joel Anderson (912) 530-4436 <a href="mailto:Joanderson@dot.ga.gov">Joanderson@dot.ga.gov</a>	Emergency Routine Maintenance - <b>Hurricane Matthew (DR-4284)</b>	\$1,390,795.73
November	Pender County, NC Tom Collins (910) 259-1210 <a href="mailto:Tcollins@pendercountync.gov">Tcollins@pendercountync.gov</a>	Disaster Debris Removal and Disposal - <b>Hurricane Matthew (DR-4285)</b>	\$162,119.60
October	Sebastian, FL Joseph Griffen (772) 589-5330 <a href="mailto:Jgriffen@cityofsebastian.com">Jgriffen@cityofsebastian.com</a>	Disaster Debris Removal and Disposal - <b>Hurricane Matthew (DR-4283)</b>	\$387,820.47
October	Hyde County, NC Bill Rich (252) 926-5292 <a href="mailto:Bill.rich@hydecountync.gov">Bill.rich@hydecountync.gov</a>	Disaster Debris Removal and Disposal - <b>Hurricane Matthew (DR-4285)</b>	\$344,248.99
October	North Topsail Beach, NC Justin Gibbs (252) 542-0806 <a href="mailto:Justin.gibbs@hydecountync.gov">Justin.gibbs@hydecountync.gov</a>	Disaster Debris Removal and Disposal (Push& Load & Haul Operations) - <b>Hurricane Matthew (DR-4285)</b>	\$48,682.78
October	New Hanover County, NC Kim Rhoane (910) 798-4402 <a href="mailto:KRhoane@nhcgov.com">KRhoane@nhcgov.com</a>	Disaster Debris Removal and Disposal - <b>Hurricane Matthew (DR-4285)</b>	\$912,661.04
October	City of Wilmington, NC Dave Bundick (910)341-0081 <a href="mailto:Dave.Bundick@wilmingtonnc.gov">Dave.Bundick@wilmingtonnc.gov</a>	Disaster Debris Removal and Disposal - <b>Hurricane Matthew (DR-4285)</b>	\$918,465.95
October	City of Debary, FL Allan Williamson (386) 668-2040 <a href="mailto:Awilliamson@debary.org">Awilliamson@debary.org</a>	Disaster Debris Removal and Disposal - <b>Hurricane Matthew (DR-4283)</b>	\$256,463.67
October	City of Ormond Beach, FL Kevin Gray (386) 316-7725 <a href="mailto:Kevin.gray@ormondbeach.org">Kevin.gray@ormondbeach.org</a>	Disaster Debris Removal and Disposal - <b>Hurricane Matthew (DR-4283)</b>	\$3,861,220.75
October	City of DeLand, FL Demetris Pressley (386) 626-7194 <a href="mailto:Pressley@deland.org">Pressley@deland.org</a>	Disaster Debris Removal and Disposal - <b>Hurricane Matthew (DR-4283)</b>	\$505,777.85
October	Orange City, FL Migdalia Hernandez (386) 775-5446 <a href="mailto:Mhernandez@ourorangecity.com">Mhernandez@ourorangecity.com</a>	Disaster Debris Removal and Disposal - <b>Hurricane Matthew (DR-4283)</b>	\$115,245.54
October	City of Daytona Beach, FL David Waller (386) 671-8681 <a href="mailto:Wallerd@codb.us">Wallerd@codb.us</a>	Disaster Debris Removal and Disposal - <b>Hurricane Matthew (DR-4283)</b>	\$3,861,220.75
October	City of St. Augustine, FL Rick Stevens (904) 825-1049 <a href="mailto:Rstevens@citystaug.com">Rstevens@citystaug.com</a>	Disaster Debris Removal and Disposal - <b>Hurricane Matthew (DR-4283)</b>	\$856,579.69
September	Leon County, FL Robert Mills (850) 661-4987 <a href="mailto:Millsro@leoncountyfl.gov">Millsro@leoncountyfl.gov</a>	Debris Removal - <b>Hurricane Hermine (DR-4280)</b>	\$1,591,250.93
September	Citrus County, FL David Whitelaw (352)527-7610 <a href="mailto:David.Whitelaw@citrusbocc.com">David.Whitelaw@citrusbocc.com</a>	Debris Removal - <b>Hurricane Hermine (DR-4280)</b>	\$200,846.00
August	East Baton Rouge Parish/City of Baton Rouge Adam Smith, P.E., (225) 389-5623 <a href="mailto:AMSmith@brgov.com">AMSmith@brgov.com</a>	Disaster Debris Removal and Disposal - <b>Louisiana Severe Storms and Flooding (DR-4277)</b>	\$35,000,000.00



# Tab B: Experience

## Disaster Debris Removal and Disposal Services

August	Ascension Parish Mike Enlow (225)450-1326 <a href="mailto:menlow@aggov.us">menlow@aggov.us</a>	Disaster Debris Removal and Disposal - <b>Louisiana Severe Storms and Flooding (DR-4277)</b>	\$5,903,607.61
August	Lafayette Parish Carrie Sattler (337) 291-8564 <a href="mailto:carriesattler@gmail.com">carriesattler@gmail.com</a>	Disaster Debris Removal and Disposal - <b>Louisiana Severe Storms and Flooding (DR-4277)</b>	\$975,792.64
August	Tangipahoa Parish Missy Cowart (985) 748-3211	Disaster Debris Removal and Disposal - <b>Louisiana Severe Storms and Flooding (DR-4277)</b>	\$468,387.73
August	St. Martin Parish Heath Babineaux (337)394-2200 <a href="mailto:hbabineaux@stmartinparish.net">hbabineaux@stmartinparish.net</a>	Disaster Debris Removal and Disposal - <b>Louisiana Severe Storms and Flooding (DR-4277)</b>	\$64,622.94
August	City of Baker, LA Julie McCulloch (225)778-0300 <a href="mailto:jmcculloch@cityofbakerla.com">jmcculloch@cityofbakerla.com</a>	Disaster Debris Removal and Disposal - <b>Louisiana Severe Storms and Flooding (DR-4277)</b>	\$413,150.33
August	Iberville Parish/City of St. Gabriel, LA Brian Willis (225)692-3844 <a href="mailto:bwillis@ibervilleparish.com">bwillis@ibervilleparish.com</a>	Disaster Debris Removal and Disposal - <b>Louisiana Severe Storms and Flooding (DR-4277)</b>	\$66,153.72
August	Coastal Water Authority Houston, TX Joe Fanelli (281) 838-1161 <a href="mailto:jfanelli@cwalps.org">jfanelli@cwalps.org</a>	Lake Houston Dam Debris Removal and Road Restoration	\$1,624,328.13
June	City of Desoto, TX Letitia Shelton (972) 230-9635 <a href="mailto:Lshelton@desototexas.gov">Lshelton@desototexas.gov</a>	Meadow Creek Park Remediation Resulting - <b>May Tornado</b>	\$1,030,62.00
June	Caldwell Parish, LA Wanda Stowe (318) 649-2681 <a href="mailto:Wanda@cpji.att.net">Wanda@cpji.att.net</a>	March 2016 Flood - <b>Louisiana Severe Storms and Flooding (DR-4263)</b>	\$16,401.60
June	St. James Parish, LA Ryan Donadieu <a href="mailto:Ryan.donadieu@stjamesla.com">Ryan.donadieu@stjamesla.com</a>	Haul Out - <b>February 2016 Tornado</b>	\$91,104.64
June	Parish of East Baton Rouge/City of Baton Rouge William Patrick (225) 389-5245 <a href="mailto:Wpatrick@brgove.com">Wpatrick@brgove.com</a>	<b>May 2016 Wind Event</b>	\$198,105.72
May	TXDOT Smith/Cherokee County Louis Moe – Contract Inspector (903) 574-0501	Debris Removal - <b>April 2016 Tornado</b>	\$558,910.69
May	New Hanover County Kim Rhoane (910) 798-4402 <a href="mailto:kRoane@nhcgov.com">kRoane@nhcgov.com</a>	Debris Removal - <b>May 2016 Tornado</b>	\$41,351.56
April	TXDOT Hunt County Renee Coston (903) 737-9352 <a href="mailto:Renee.Coston@txdot.gov">Renee.Coston@txdot.gov</a>	On-Call Tree Trimming	Maintenance Contract
April	Harris County, TX Alisa Max (713) 956-3000	Debris Removal - <b>Texas Severe Storm and Flooding DR-4269</b>	\$504,198.86
April	City of Houston, TX Vic Ayres (713) 837-9103 <a href="mailto:Swddirector@cityofhouston.net">Swddirector@cityofhouston.net</a>	Debris Removal - <b>Texas Severe Storm and Flooding DR-4269</b>	\$2,728,745.37
April	TXDOT Denton County Kathy Harlan (940) 323-1826	Tree Trimming & Tree and Brush Removal	Maintenance Contract
March	Tangipahoa Parish, LA Missy Cowart (985) 748-3211	Debris Removal - <b>Louisiana Severe Storms and Flooding (DR-4263)</b>	\$72,224.79
February	TXDOT Hill County Alisha Wickens (254) 867-2700 <a href="mailto:Alisha.Wickens@txdot.gov">Alisha.Wickens@txdot.gov</a>	Tree Trimming and Removal	Maintenance Contract
January	Prince George's County, MD Gwendolyn T. Clerkley (301) 499-8523 <a href="mailto:gtclerkley@co.pg.md.us">gtclerkley@co.pg.md.us</a>	Snow Removal - <b>Winter Storm Jonas</b>	\$179,188.75



## Tab B: Experience

### Disaster Debris Removal and Disposal Services



January	Loudon County, VA Ernest Brown (703) 737-8924 <a href="mailto:Ernest.Brown@loudoun.gov">Ernest.Brown@loudoun.gov</a>	Snow Removal - <b>Winter Storm Jonas</b>	\$223,113.50
January	Maryland Department of General Services Terry Wade (410) 480-7990 <a href="mailto:terry.wade@maryland.gov">terry.wade@maryland.gov</a>	Snow Removal - <b>Winter Storm Jonas</b>	\$12,440.00
January	City of Baltimore, MD Doug Wehmeyer (513) 678-2293 <a href="mailto:Dwehmeyer@brcert.org">Dwehmeyer@brcert.org</a>	Preston Road Complex Snow Removal - <b>Winter Storm Jonas</b>	\$122,550.00
January	State of Maryland – Highway Authority Colleen Robinson (410) 582-5576 <a href="mailto:CRobinson@sha.state.md.us">CRobinson@sha.state.md.us</a>	Snow Removal - <b>Winter Storm Jonas</b>	\$465,500.00
January	State of Louisiana Sand Activation Rufus Nwogu (225) 342-6634 <a href="mailto:Rufus.Nwogu@LA.GOV">Rufus.Nwogu@LA.GOV</a>	Delivery of Sand to Krotz Springs, LA	\$28,991.76
January	TXDOT McLennan County Kay Pigg (254) 867-2700 <a href="mailto:Kay.Pigg@txdot.gov">Kay.Pigg@txdot.gov</a>	Tree Trimming and Removal	Maintenance Contract

Please see letters of recommendation attached.

**“It is without reservation that I wholeheartedly endorse and recommend DRC Emergency Services, LLC to provide vital pre-disaster and post-disaster services to your government. DRC’s management and field personnel have proven time and again to be the most informed and responsive in the area of disaster management services.”**

*— Billy Nungesser*

*Lieutenant Governor, State of Louisiana*



## EXPERIENCE WITH FEMA REIMBURSEMENT

Having participated in every major disaster for the past 32 years, DRC has an unparalleled record for providing jurisdictions the maximum reimbursement rate granted by FEMA. **Our record serves as a testament to DRC's ability to perform within the strict guidelines established by our Federal Government, as well as our ability to attract and maintain well trained and principled personnel.**

### *Adherence to Policy Changes*

DRC Emergency Services strives to continuously stay ahead of any changes in FEMA policy and guidance that may affect our Clients. DRC immediately implemented internal measures to ensure that our clients and prospective clients were prepared to be fully compliant with this guidance. DRC carefully reviewed scopes of service, terms of inclusion, evaluation, pricing models, and other key components for any items which may have been deemed non-compliant relative to the new guidance. Additionally, **DRC Emergency Services, LLC is a founding member of DRCA** (the industry's trade organization). Through this membership, DRC helps shape policy and legislation for jurisdictions recovery process. Our additional memberships in other professional organizations (NEMA, APWA and SWANA), provides us with recent industry knowledge necessary to support our client base.

Tony Furr, DRC's Director of Technical Assistance and Training, works closely with our clients to educate and to ensure compliance with Federal Policy and Procedures. **Mr. Furr was the Region VI Debris Subject Matter Expert from 2013 – 2021 for FEMA** and has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer **for over 100 federally declared disasters and emergencies**. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

### *Major Disaster Recovery Projects*

DRC has extensive experience working with FEMA on major disaster recovery projects. With over 32 years of experience, DRC has developed an inherent understanding of how to direct emergency response and recovery.

Date	Event	State	Declaration Number
2021	Texas Severe Winter Storms	TX	DR-4586
	Louisiana Severe Winter Storms	LA	DR-4590
	Storms, Straight-line Winds, And Tornadoes	AL	DR-4596
	Georgia Severe Storms and Tornadoes	GA	DR-4600
	Louisiana Severe Storms, Tornadoes, and Flooding	LA	DR-4606



## Tab B: Experience

Disaster Debris Removal and Disposal Services



2020

Hurricane Zeta	LA, MS, GA, AL	EM-3549, EM-3550
Hurricane Delta	LA	DR-4570
Hurricane Sally	AL, FL	DR-4563, DR-4564
Washington BABB Fire	WA	FM-5355
Hurricane Laura	LA	DR-4559
Iowa Severe Storms (Derecho)	IA	DR-4557
Hurricane Isaias	FL, NC	EM-3533, DR-4568
Hurricane Hanna	TX	EM-3530

2019

Tropical Depression Imelda	TX	DR-4466
Hurricane Dorian	NC	DR-4465
Hurricane Barry	LA	DR-4462

2018

Hurricane Michael	FL, GA	DR-4399, DR-4400
Hurricane Florence	NC	DR-4393
Severe Thunderstorms and Dangerously High Winds	AL	DR-4362

2017

Hurricane Maria	PR	DR-4339
Hurricane Irma	FL, GA	DR-4337, DR-4338
Hurricane Harvey	TX	DR-4332

2016

Hurricane Matthew	NC, GA, FL	DR-4285, DR-4284, DR-4283
Hurricane Hermine	FL	DR-4393
LA Severe Storms & Flooding	LA	DR-4277
Winter Storm Jonas	MD, VA	DR-4261, DR-4262



2015	TX Severe Storms & Flooding TX DR-4269		
2014	Ice Storm Pax	SC, NC	DR-4166, DR-4167
	Hurricane Sandy	NY, MD, NJ, MO	DR-4085, DR-4091, DR-4086, DR-4098
	Hurricane Isaac	LA	DR-4080
	Hurricane Irene	VA MD, NC, RI	DR-4024, DR-4034, DR-4019, DR-4027,
2010	TN Severe Flooding	TN	DR-1909
2009	Ice Storms	MD, VA	DR-1875, DR-1874
2008	Hurricane Ike	TX	DR-1791
	Hurricane Gustav	LA	DR-1786
	Mother's Day Tornadoes	GA	DR-1750
	F5 Tornado	IA	DR-1763
2007	Ice Storms	MO	DR-1736
2006	Ice Storms	NY	EM-3268



## Tab B: Experience

Disaster Debris Removal and Disposal Services



2005	Hurricane Katrina	FL, LA, MS	DR-1602, DR-1603 DR-1604
	Hurricane Wilma	FL	DR-1609
	Hurricane Rita	TX, LA	DR-1606, DR-1607
	Hurricane Ophelia	NC	DR-1608
	Hurricane Dennis	FL	DR-1595
2004	Tropical Storm Gaston	SC	DR-1547
	Hurricane Charley,	FL	DR-1539, DR-1545
	Francis, Jeanne, and Ivan		DR-1561, DR-1551
2003	Hurricane Isabel	VA	DR-1491
2002	Hurricane Lili	LA	DR-1437
	Emergency Tire Fire	VA	FSA-2397
	Hurricane Isadore	LA	DR-1435
	Severe Floods	VA	DR-1406
	Snow Storm	NY	DR-1404
2001	Ice Storm	KS, MO	DR-1366, DR-1412
	Tropical Storm Gabrielle	FL	DR-1393
	Tropical Storm Allison	LA	DR-1380
	Severe Flooding	WV	DR-1378
	Severe Flooding	TX	DR-1379
	Ice Storms	OK, LA TX	DR-1355, DR-1357 DR-1356



## Tab B: Experience

Disaster Debris Removal and Disposal Services

2000

Catastrophic Flood	NJ	DR-1337
F4 Tornado	TX	DR-1323
Ice Storm	NC	DR-1312
Ice Storm	GA	DR-1311

1999

Hurricane Floyd	FL, SC	DR-1300, DR-1299
	NC	DR-1292
F5 Tornado	OK	DR-1272
Hurricane Irene	FL	DR-1306
Tropical Storm	TX	DR-1274

*DRC will meet all program standards as provided for in the FEMA "Debris Management Guide".*



# Tab B: Experience

## Disaster Debris Removal and Disposal Services



### KEY PERSONNEL

DRC, its subcontractors, and/or personnel lists their accomplishments among memberships in several professional organizations including NEMA, APWA, SWANA and the Society of American Military Engineers. DRC and/or its' affiliates, associates and/or subcontractors are licensed General Contractors in the states in which DRC performs disaster response services. DRC is familiar with USACE, FEMA, and FHWA rules and regulations, the Stafford Act, and 44CFR as they pertain to emergency response, recovery and reimbursement.

#### John Sullivan, President

Mr. Sullivan has vast experience in all aspects of the construction industry, ranging from marine construction and dredging, land development and infrastructure construction as well as the intricate completion of individual custom homes. Mr. Sullivan, along with his brothers, started Sullivan Land Services, Ltd. which provides comprehensive site services for disaster response and recovery, infrastructure, and commercial landscaping, while earning a degree at Texas A&M University in Construction Management. His ingenuity eventually led to the creation of Sullivan Interests, Ltd., a portfolio of companies that provides services and products to various industries.

With over 26 years of experience in the construction industry, Mr. Sullivan has gained both extensive knowledge and hands on experience with the recovery process.

FEMA Certifications: IS-20.18, IS-100.b, IS-100.pwb, IS-200.b

#### Mark Stafford, Vice President of Response and Recovery

Mr. Stafford brings many years of experience in disaster and commercial/industrial waste management to DRC Emergency Services. He has participated in recovery following ice storms and hurricanes throughout the Southeast. Mr. Stafford has overseen and operated landfills, recycling operations and transportation companies exceeding \$200 million in annual revenues. He has managed teams of over 1,100 staff serving business, industry and municipalities.

Prior to joining DRC, Mr. Stafford was the president and regional director of Allied Waste for the State of Louisiana. He also worked in an executive capacity for Waste Management. He earned a B. S. in business from the University of Louisiana.

FEMA Certifications: IS-5.a, IS-11.a, IS-33.17, IS-35.17, IS-100.pwb, IS-106.17, IS-200.b, IS-315, IS-317, IS-546.a, IS-547.a, IS-660, IS-700.a, IS-702.a, IS-706, IS-775, IS-800.b, IS-801, IS-802, IS-803, IS-806, IS-906, IS-907, IS-2900

***“The team at DRC has been most professional, engaging, and amenable to the City’s needs during the initial five-year period. We expect nothing less from the next five-year period”***

**— Harry Hayes Director of Solid Waste Management City of Houston**



#### Kristy Fuentes, Vice President of Compliance and Administration

Kristy Fuentes is the Vice President of Compliance and Administration for DRC Emergency Services, LLC (DRC ES) and Chief Ethics & Compliance Officer. Previously, Ms. Fuentes was Director of Business Development, leading the marketing, sales and communications functions. Since joining DRC in 2005, Ms. Fuentes has provided assistance to clients in planning, program management, disaster response, demolition contracting and regulatory compliance.

Following Hurricane Katrina, Ms. Fuentes managed expansive projects for the Orleans Levee Board, St. Bernard Parish and the United States Corps of Engineers. Ms. Fuentes has served as program manager for four contracts with the Louisiana Department of Environmental Quality, including the “Katrina Car and Vessel” contract and three massive demolition projects in the City of New Orleans. Following Hurricane Gustav, Ms. Fuentes managed nine major disaster-response contracts across southern Louisiana with a cumulative contract value of over thirty million dollars. In response to the BP MC 232 oil spill, Ms. Fuentes played a key role in the clean-up of lower Jefferson, Terrebonne and Plaquemines Parishes through the employment and management of hundreds of local residents and vessels.

Since November 2013, Ms. Fuentes has implemented changes and improvements to the methods and procedures for contract, licensing and pre-qualification processes, ensuring contractor compliance with Federal and State regulations.

Ms. Fuentes plays a key administrative role in every project DRC performs. In the wake of Hurricanes Michael and Florence in 2018 she directed 45 simultaneous contract activations while providing oversight of accounting, invoicing, ticket reconciliation and overall administrative management. Ms. Fuentes has provided this kind of oversight on all of DRC’s projects since 2013.

FEMA Certifications: IS-5.a, IS-10.a, IS-11.a, IS-29, IS-37.17, IS-42, IS-100, IS-100.b, IS-100.pwb, IS-106.17, IS-200.b, IS-241.b, IS-244.b, IS-315, IS-317, IS-453, IS-546.a, IS-547.a, IS-632.a, IS-633, IS-634, IS-700, IS-702.a, IS-706, IS-775, IS-800.b, IS-801, IS-802, IS-803, IS-804, IS-906, IS-907, IS-909, IS-2900

#### Joe Newman, Vice President of Operations

With more than 13 years of experience in overseeing large-scale construction and disaster-related debris management projects, Mr. Newman has managed teams over multiple disasters including Hurricanes Isabel, Dennis, Katrina and Ike. Through the years, he has had many roles including heavy equipment operation, planning and coordination of construction process, securing permits and licenses, delivery of materials and equipment, FEMA compliance, coordinating and operating with municipality officials, and estimating for contracts.

As Vice President of Operations, Mr. Newman provides operational oversight in order to measure progress and adjust processes to ensure the success of the project. Mr. Newman oversees all project managers and works closely with management personnel to maintain efficient team structure during an activation.

Previously, while activated for Hurricane Ike, Mr. Newman oversaw the collection, processing, and recycling/disposal of over 1,000,000 cubic yards of debris. His recent project activations include Hurricanes Michael, Florence, Harvey, Maria, and Irma. Mr. Newman plays a role in every major activation providing overall project management and operational oversight.

FEMA Certifications: IS-33.17, IS-35.17, IS-100.b, IS-100.pwb, IS-632.a, IS-702.a, IS-2900

Other Certifications: Hazwoper



# Tab B: Experience

## Disaster Debris Removal and Disposal Services



### Tony Furr, Director of Technical Assistance and Training

Mr. Furr was the Region VI Debris Subject Matter Expert (SME) from 2013 – 2021 for FEMA and has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer for over 100 federally declared disasters and emergencies. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

Mr. Furr was directly involved in the FEMA Public Assistance (PA) grant program since 2005 (Hurricane Katrina and Rita) through 2020 COVID-19 events, including Hurricane Ike and Hurricane Harvey. Mr. Furr's knowledge and experience of the FEMA PA program is invaluable to both DRC Emergency Services, and all clients while navigating the FEMA Disaster grants programs. Mr. Furr is also a FEMA trainer for Grants Management and Debris Management. He has delivered the Debris Management training at the National Hurricane Conference, the Texas Emergency Managers Conference, the Oklahoma Emergency Managers Conference and presided over the round table workshops hosted by the Disaster Recovery Contractors Association (DRCA) in FEMA Region VI.

Tony Furr is one of the most knowledgeable people working in the debris management business with firsthand field experience managing major disasters and PA grants.

FEMA Certifications: ICS-100, ICS-200, IS-24, IS-632.a, IS-634, IS-800.b, IS-821, IS-00022, IS-00230, IS-00317, IS-00393.a, IS-00631, IS-00632, IS-00821, IS-1812

Other Certifications: National Wildlife Coordinative Group Certifications L-381 and L-480; E0193 Certified Appeal Analyst; Various field training, including CEF, Hazard Mitigation, PA Ops 1, PA Ops 2, and Debris; Project Management (Certified Project Manager (CPM) URS Corporation

### Jay Gunter, Regional Manager/Safety Officer

Mr. Gunter comes to DRC with 35 years in the solid waste business. Having started his career in solid waste in 1983, Mr. Gunter has operated nearly every type of waste and/or hauling truck. Additionally, he has held many positions in the solid waste business. Mr. Gunter has served as an incident commander through several hazardous waste events. As a previous Solid Waste Superintendent with Lake County, Florida, Mr. Gunter has a unique understanding of a jurisdiction's needs during a disaster event. Most recently, Mr. Gunter worked as the regional manager in the Southeast region of the United States in response to hurricanes that occurred during the 2020 storm season; these hurricanes include Hurricanes Isaias, Sally, Laura, and Zeta. His previous disaster experience includes coordination or clean up after Hurricanes Hugo, Andrew, Alberto and Mitch as well as many other flood and tornado events. Some of his projects include Hurricane Michael and the 2018 Red Tide Event. During Hurricane Michael, Mr. Gunter worked closely with both Georgia and Florida's Departments of Transportation. Mr. Gunter is MOT certified, which makes him qualified to design and implement temporary traffic control plans to ensure the safety of personnel, motorists, and pedestrians, making him an invaluable asset to all DOT projects. Mr. Gunter has successfully certified over 200 people to meet MOT guidelines for Temporary Traffic Control Flagging Operations during DOT events for years 2020 and 2021.

FEMA Certifications: IS-27, IS-35.20, IS-100.c, IS-200.c, IS-632.a, IS-633, IS-700.b, IS-703.b, IS-800.d  
Other Certifications: Hazwoper, Manager of Landfill Operations - Solid Waste Association of North America, Transfer Station Operations Certification - Solid Waste Association of North America, Trainer Certification in Smith System Defensive Driving 5 Keys, FDOT Temporary Traffic Control - Intermediate Course, FDOT Temporary Traffic Control-



Advanced Course, VDOT Traffic Control Supervisor – Intermediate Course, Introduction to OSHA and the OSHA Act, 10-Hr OSHA Training for the Construction Industry, VDOT Advanced MOT Certification

#### Mark Bush, Project Manager

Mr. Bush is a Texas native who worked previously as Field Service Supervisor/Operations Coordinator for an oilfield services company specializing in water treatment. He served 6 years in the US Army as a Light Wheel Mechanic and also served as a Squad Leader with the 4th Brigade/4th Infantry Division. His prior experience has helped him hone his skills in personnel management, reliability and responsiveness, attention to detail and adaptability to change, and time management. Mr. Bush manages the daily logistical coordination of crews, heavy equipment, and support resources; work flow and future crew movement planning; and daily work site documentation. Additionally, he implements health and safety protocols to ensure that all work was completed safely. Following Hurricane Harvey, Mr. Bush served as the main point of contact to Harris County Engineering. He also worked closely with FDOT in the aftermath of Hurricane Michael. Mr. Bush went to Lamar University in Beaumont, TX.

FEMA Certifications: IS-100.c, IS-200.c

Other Certifications: Hazwoper, TX All-lines Ins. Adjuster (lic#2156078), SafeLand USA, SafeGulf USA, H2S Awareness Training, CPR AED Certified

#### Sam Dancer, Field Supervisor and Project Manager

After more than a decade in the military and law enforcement, Mr. Dancer became a Field Supervisor and Project Manager, handling contracts involving clean-up following Hurricanes Gustav and Ike; City of Fayetteville, AR ice storm; City of Nashville, Tennessee flooding; BP Oil Spill; and the Port Au Prince, Haiti earthquake.

More recently, he was involved in: St. Charles County and the City of Bridgeton tornado debris removal (MO); Tuscaloosa (ALDOT) residential demolition of tornado-damaged residences (AL); Terrebonne Parish (LA) and St. Louis Bayou (MS) Cleanout project; City of New Orleans Strategic Demolition for Economic Recovery project (LA); East Baton Rouge Parish wind storm damage (LA); Ascension Parish, Tangipahoa Parish (LA), and Houston (TX) flood damage; project manager for Hurricane Irma Largo.

FEMA Certifications: IS-3, IS-5.a, IS-10.a, IS-11.a, IS-20.19, IS-20.21, IS-21.19, IS-21.21, IS-29, IS-33.17, IS-35.21, IS-36, IS-37.19, IS-37.21, IS-42, IS-60.b, IS-75, IS-100.c, IS-100.fda, IS-100.fwa, IS-100.hcb, IS-100.he, IS-100.leb, IS-100.pwb, IS-106.17, IS-200.b, IS-200.hca, IS-201, IS-230.d, IS-240.b, IS-241.b, IS-244.b, IS-315, IS-317, IS-324.a, IS-325, IS-360, IS-394.a, IS-405, IS-420, IS-421, IS-453, IS-454, IS-546.a, IS-547.a, IS-632.a, IS-633, IS-634, IS-660, IS-700.b, IS-702.a, IS-703.a, IS-706, IS-775, IS-800.b, IS-801, IS-802, IS-803, IS-804, IS-807, IS-807, IS-809, IS-810, IS-811, IS-812, IS-813, IS-906, IS-907, IS-909, IS-912, IS-914, IS-01010, IS-1150, IS-1172, IS-2000, IS-2002, IS-2500, IS-2600, IS-2900.a, IS-2901

OSHA Certifications: OSHA-105, OSHA-107, OSHA-108, OSHA-112, OSHA-113, OSHA-115, OSHA-116, OSHA-121, OSHA-122, OSHA-123, OSHA-144, OSHA-150, OSHA-151, OSHA-152, OSHA-161, OSHA-162, OSHA-602, OSHA-603, OSHA-605, OSHA-612, OSHA-614, OSHA-618, OSHA-700, OSHA-701, OSHA-702, OSHA-704, OSHA-707, OSHA-716, OSHA-718, OSHA-719, OSHA-722, OSHA-750, OSHA-806, OSHA-807, OSHA-808, OSHA-809, OSHA-815, OSHA-852

Other Certifications: Access to a TWIC card, Access to HSIN granted by the Department of Homeland Security for Louisiana, Mississippi, Texas, Alabama, and the EM Site

#### Lisa Garcia Walsh, Contracts Manager

Ms. Garcia Walsh has overseen DRC's contracts since 2010. Her role is to maintain all contractual records and documentation, such as receipt and control of all contract correspondence. She is responsible for applying, renewing, and



## Tab B: Experience

### Disaster Debris Removal and Disposal Services



activating general contractor licenses nationwide as well as other authorizations and pre-qualifications. Additionally, she is responsible for invoicing, ticket reconciliation and coordination with subcontractors, municipalities and monitoring firms regarding accounting procedures. Ms. Garcia Walsh helps ensure data is collected and processed efficiently.

Ms. Garcia Walsh brings experience in data management operations following some of the largest debris generating natural disaster in recent history. She oversaw data collection and processing for state and federally funded projects. She assists with data management, invoice reconciliation, and project closeout.

Ms. Garcia Walsh has provided administrative assistance to DRC's management personnel on all major disasters since 2013. Prior to joining DRC, Ms. Garcia Walsh provided administrative assistance for emergency response projects involving FEMA protocol.

FEMA Certifications: IS-5.a, IS-10.a, IS-11.a, IS-37.17, IS-42, IS-100.a, IS-100.b, IS-100.pwb, IS-106.17, IS-200.b, IS-201, IS-244, IS-315, IS-317, IS-324.a, IS-453, IS-546.a, IS-547.a, IS-632.a, IS-633, IS-634, IS-660, IS-700.a, IS-702.a, IS-706, IS-775, IS-800.b, IS-801, IS-802, IS-803, IS-806, IS-906, IS-907 IS-909, IS-2900





# EMPLOYMENT OF LOCAL & MINORITY CONTRACTORS

DRC maintains one of the industry's largest network of pre-screened and fully qualified subcontractors, including local and preferred vendors. DRC's subcontractors are evaluated extensively, including past performance, equipment and personnel availability, mobilization timeframes, insurance, and cost.

The use of local resources is vitally important to a successful disaster recovery operation. DRC proudly promotes community involvement by working closely with local suppliers and vendors when the situation allows. DRC utilizes local vendors to the maximum extent possible to minimize load times, transportation costs, and schedule risk.

Because of its importance, we have developed a vast network of subcontractors that are uniquely qualified and meet all operational requirements envisioned under this RFP. DRC has access to more than 2,000 firms through our prequalified supplier database, including over 1,200 Small Business Firms. This database facilitates our ability to identify firms qualified for specific scopes of work and allows DRC to efficiently sort the firms by type of service and size of business.

Throughout its history, DRC has maintained strong relationships with local vendors and subcontractors. We pride ourselves on facilitating local involvement during recovery efforts and encourage local knowledge and experience. DRC has assembled a cadre of thousands of subcontractors which includes SBE, MBE, WBE, HUB Zone, 8(a), and VOSB (including Service-Disabled VOSB) contractors. DRC has established procedures nationally recognized in the area of community outreach as discussed below.

## *Proposed Subcontractors*

---

Proposed Subcontractors	
	RPF Emergency Services, LLC Hunter Fuzzell 520 Mineral Trace, Unit C, Hoover, AL 35244 205-637-6949
	T&S Trucking Service, LLC (DBE/WOSB) Samantha Votis 5525 Plantation Lane PO Box 5 Crandon, WI 54520 (715) 889-1653

*Due to the unpredictable nature of natural disasters, DRC cannot know the amount of work to be subcontracted pre-event. This will be determined by the size and severity of the event.*



# Tab B: Experience

## Disaster Debris Removal and Disposal Services



### *Local S/M/WBE Resource Program*

DRC understands that primarily mobilizing staff and equipment from local subcontractors reduces mobilization times and reduces cost. While DRC maintains a current, active subcontractor list, Regional Managers reach out to local subcontractors and small, minority and women-owned business enterprises (S/M/WBE) by utilizing:

- Governmental databases
- Local, regional, and national SBE compliance departments
- Client and vendor references
- Direct mail community outreach
  - Information can be found by contacting: 888-721-4DRC or going on [drcusa.com](http://drcusa.com)

Upon receipt of Notice of Award, DRC will make contact with local governments and SBE Resource offices to schedule an informational and technical assistance workshop for potential vendors and businesses. The workshops provides:

- “Hands on” technical assistance to a variety of companies
- Matches S/M/WBE contractors with other companies in order to strengthen their competitive position

DRC is committed to ensuring that local companies are made aware of all potential contracting and partnership opportunities.

From our extensive experience with subcontractors, DRC knows the importance of establishing strict guidelines for performance and safety standards. All subcontractors will be screened for qualifications and safety compliance prior to being offered a contract with DRC. Additionally, at the discretion of the contracting agency, all subcontractors will be approved prior to beginning work. Our sample Subcontractor Agreement details the scope of work and responsibilities of each subcontractor. The Subcontractor Agreement also commits the subcontractor to all governmental regulations and requirements. All subcontractor equipment will be inspected and properly maintained and all personnel certifications and safety courses will be on file and renewed or updated as needed.

In addition to stringent qualifications standards, DRC requires the following summarized items from subcontractors:

- Compliance with all DRC safety plans.
- Ability to meet liability and automobile insurance requirements (these may vary from contract to contract).
- Compliance with governmental employment regulations, unemployment compensation and workman’s compensation laws.
- Completion of a subcontracting agreement specifying the scope of work, terms and conditions, pricing, liability requirements and any hold harmless agreements.







DRC Emergency Services, LLC  
110 Veterans Memorial Boulevard, Suite 515  
Metairie, Louisiana 70005  
Phone: (888) 721-4372 Fax: (504) 482-2852

Company Name: \_\_\_\_\_

Contact Person: \_\_\_\_\_

Contact Phone #: \_\_\_\_\_

Contact Email: \_\_\_\_\_

Address: \_\_\_\_\_

DBE/WBE: \_\_\_\_\_

Licensing/Certifications: \_\_\_\_\_

Equipment: \_\_\_\_\_

Notes: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_



DRC Emergency Services, LLC  
110 Veterans Memorial Boulevard, Suite 515  
Metairie, Louisiana 70005  
Phone: (888) 721-4372 Fax: (504) 482-2852  
www.drcusa.com

In the event of a disaster in the Jurisdiction and DRC Emergency Services is tasked with the Debris Removal and Disposal, the following equipment and licensing will be required:

#### EQUIPMENT:

- a) Hauling Equipment with bed capacity of greater than 30 CY and up to 100 CY is preferred. Self-loading equipment is also preferred, however, pieces of hauling equipment can be coupled with front end loaders with grapples and bobcats with grapples that are capable of loading hauling equipment. All equipment must meet DOT standards for on road travel. All loading equipment must operate with rubber tires.
- b) Seventy Hour Emergency Push (short term use) – the above equipment applies, however, rubber tire front end loaders, motor graders, telehandlers, backhoes, bobcats with buckets can be used during the first 70 hours.
- c) Operation of the DMS sites (Debris Management Sites) – Bulldozers, water disbursement trucks, grapple trucks, backhoes can be used for this operation.

#### INSURANCE REQUIREMENTS:

- a) General Liability - \$1,000,000.00 / \$1,000,000.00 Aggregate
- b) Workers Compensation - \$1,000,000.00/\$1,000,000.00/\$1,000,000.00

#### DBE CERTIFICATION

DBE Certificate not required; however, if you are DBE registers with the Jurisdiction, please send a copy of the certification by fax or mail to:

110 Veterans Memorial Boulevard, Suite 515  
Metairie, LA 70005  
FAX: (504) 482-2852

***“Our Mayor's Office, Councilmembers, my office, and other coordinating agencies took great comfort in the "on the ground" presence and access they had to DRC's team throughout this effort, and their commitment to the job until we fully addressed all the recovery needs of our residents was greatly appreciated.”***

– Adam M. Smith, P.E., Chief of Wastewater Operations & Maintenance, City of Baton Rouge/Parish of East Baton Rouge's Department of Environmental Services



## Tab B: Experience

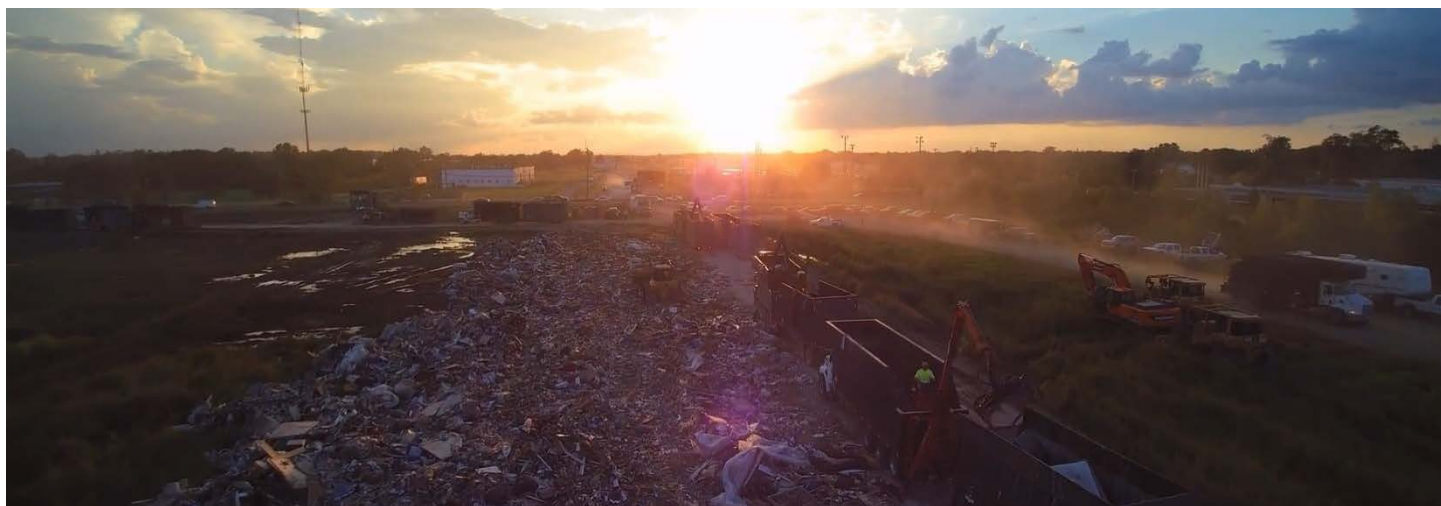
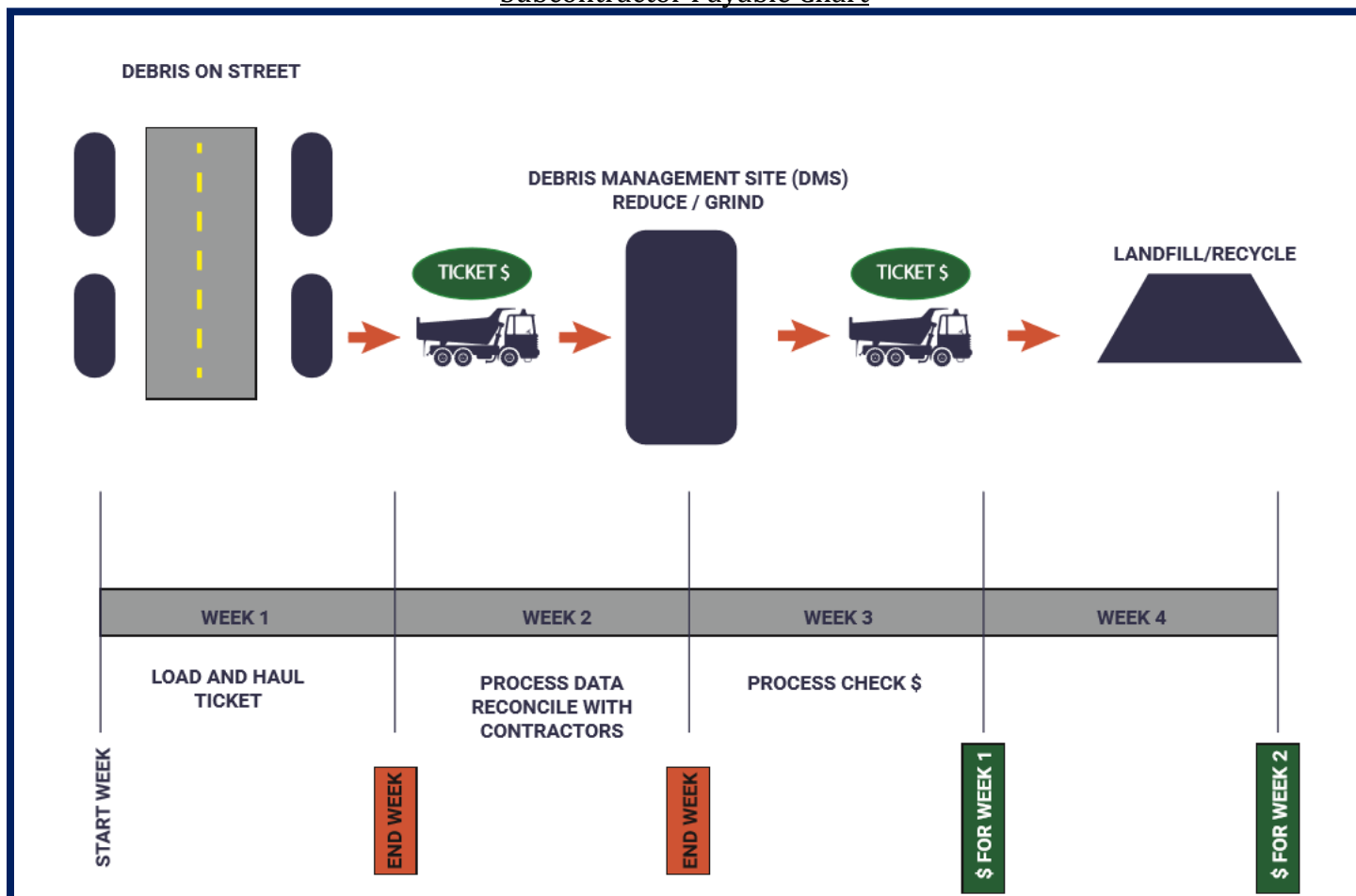
### Disaster Debris Removal and Disposal Services



#### Prompt Payment of S/M/WBEs

In addition to occasionally assisting S/M/WBEs with operating startup costs, DRC has a 20 plus year history of paying subcontractors on a weekly basis. This expedited payment policy is critical to small businesses as they may experience cash flow issues that can impact operations.

Subcontractor Payable Chart





### AFFIRMATIVE ACTION/ EQUAL OPPORTUNITY POLICY

DRC is an equal employment opportunity employer. Employment decisions are based on merit and business need, and not on race, color, citizenship status, national origin, ancestry, gender, sexual orientation, age, religion, creed, physical or mental disability, marital status, veteran status, political affiliation, or any other factor protected by law. DRC complies with the law regarding reasonable accommodation for handicapped and disabled employees. DRC's President has issued the following policy:

DRC recognizes the value of hiring a diverse group. Due to the nature of our work and the fact that we provide services worldwide, we find it necessary and advantageous to employ a number of persons from various countries who are of different races, religions and ethnic groups. In addition, we believe work force diversity may provide a significant market advantage.

It is the policy of DRC to comply with all the relevant and applicable provisions of the Americans with Disabilities Act (ADA). DRC will not discriminate against any qualified employee or job applicant with respect to any terms, privileges, or conditions of employment because of a person's physical or mental disability. DRC will also make reasonable accommodation wherever necessary for all employees or applicants with disabilities, provided that the individual is otherwise qualified to safely perform the essential duties and assignments connected with the job and provided that any accommodations made do not impose an undue hardship on DRC.

Equal employment opportunity notices are posted as required by law. Management is primarily responsible for seeing that DRC's equal employment opportunity policies are implemented, but all members of the staff share in the responsibility for assuring that by their personal actions the policies are effective and apply uniformly to everyone. Any employee, including managers, involved in discriminatory practices will be subject to termination.







# WINN PARISH POLICE JURY

P.O. Drawer 951, WINNFELD, LOUISIANA 71483-0951

Phone (318) 628-5824 Fax (318) 628-7336

E-Mail: [pj1admin@wppj.net](mailto:pj1admin@wppj.net)

[www.winnparishpolicejury.com](http://www.winnparishpolicejury.com)

**Joshua McAllister**  
President

**Karen Tyler**  
Secretary-Treasurer

**Kirk Miles**  
Vice-President

**District One**  
Phillip Evans

**District Two**  
Deionne Carpenter

**District Three**  
Joshua McAllister

**District Four**  
Tammy Griffin

**District Five**  
Kirk Miles

**District Six**  
Author Robinson

**District Seven**  
Frank McLaren

May 11, 2021

Re: Letter of Reference-DRC Emergency Services

To Whom It May Concern;

On behalf of the Winn Parish Police Jury, it is my pleasure to submit this letter of recommendation for DRC Emergency Services.

On August 27, 2020, Hurricane Laura stormed through our rural community leaving a path of destruction and debris unlike any other disaster we have encountered. After careful consideration of several debris removal companies, Winn Parish contracted with DRC for debris removal services. Little did we know, but 6 weeks later Hurricane Delta hit Winn Parish on the heels of Hurricane Laura. What seemed like insurmountable odds, DRC came in and got us moving in the right direction with their knowledge and expertise during these times of disasters.

DRC was quick to respond and react and began work immediately. DRC's team worked with our administrative and road staff to begin identifying the known extent of damage inflicted by this disaster, learning our streets and roads so they could mobilize their significant fleet of trucks to begin staging for debris removal operations. DRC provided a Program Manager to oversee all operations along with other staff members to assist us in all aspects of the cleanup process.

The same level of responsiveness, coordination and resourcing on the part of DRC was present throughout the entirety of our debris removal and recovery effort. DRC assisted Winn Parish in keeping the citizens and other agencies informed of the debris process. DRC helped the Parish in applying for all necessary permits at debris sites. DRC was present throughout the entire debris removal and recovery effort, resulting in all submittals and invoicing being completed and submitted in a timely manner with has allowed the Parish to quickly process and submit records to FEMA for reimbursement.

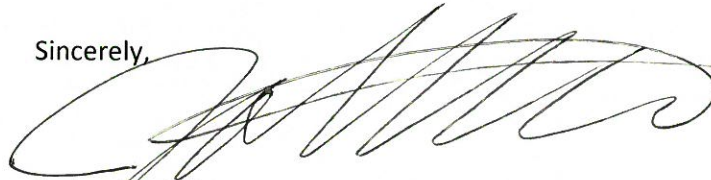
The Winn Parish Police Jury contracted with DRC in the amount of \$2,222,126 for debris removal services. These services consisted of the removal of vegetative debris, leaning trees, hazardous hanging limbs and stumps from over 700 miles of roads. DRC followed all guidelines and specifications in the contract and completed all work in a timely manner. If any problems or



concerns arose, DRC was only a phone call away and would immediately solve the issue. Winn Parish had a great working relationship with DRC during this contract and would contract with them again in the future without hesitation.

If you have any questions or need additional information, please do not hesitate to contact me or my office.

Sincerely,

A handwritten signature in black ink, appearing to read 'Joshua McAllister', written over a light blue horizontal line.

Joshua McAllister  
President  
Winn Parish Police Jury

JM/kt





Olen Bean  
Emergency Management Coordinator

Clif Kennedy

**DRC Emergency Services**

P: 504.482.2848 M: 713-715-8772

E: ckennedy@drcusa.com W: www.drcusa.com

DRC Emergency Services had contracted with Newton County for pre-disaster debris pickup before Hurricane Laura made landfall in Louisiana. Clif Kennedy and DRC representatives were on scene quickly to assess the damage and estimate how many yards of debris would need to be picked up. Newton County began the process of identifying TDMS locations throughout the County with DRC help. Newton County also discussed using local subcontractors, if possible, which DRC agreed to. Newton County debris was picked up by TXDOT contractor saving the county the 25% match for FEMA reimbursement. Even though Newton County did not activate their contract with DRC, communications between DRC and Newton County continued as debris was picked up. There was no disagreement with the contract, logic was to save Newton County millions of dollars for debris pickup. Newton County fully recommends DRC for disaster services.

A handwritten signature in blue ink that reads "Olen Bean". The signature is fluid and cursive, with a long horizontal stroke at the end.

Olen Bean  
Newton County EMC





## BOARD of COUNTY COMMISSIONERS

---

Phone (850) 482-9633  
Fax (850) 482-9643  
[www.jacksoncountyfl.net](http://www.jacksoncountyfl.net)

Administration Building  
2864 Madison Street  
Marianna, Florida 32448-4021

October 8, 2020

SLSCO/DRC Emergency Services  
6702 Broadway St.  
Galveston, TX 77554

RE: Letter of Reference

It is with great pleasure that I write this letter of reference for SLSCO/DRC Emergency Services. I had the opportunity to work with them on the Hurricane Michael disaster in Jackson County, Florida.

When Hurricane Michael hit the Florida Panhandle on Oct. 10, 2018, SLSCO/DRC had employees in our county ready to help. They have proven to be very knowledgeable about the process of debris removal, the regulations and requirements of the state and FEMA.

I would gladly recommend SLSCO/DRC for all your emergency service needs. After the massive cleanup that occurred in our county, our existing contracts were up. We went back out for bid and SLSCO/DRC was selected again because of their excellent performance.

Sincerely,

A handwritten signature in blue ink that reads "Clint Pate".

Clint Pate  
Chairman, Jackson County Board  
Of County Commissioners

Commissioners

Dr. Willie E. Spires  
District 1

Clint Pate  
District 2

Chuck Lockey  
District 3

Eric Hill  
District 4

Jim Peacock  
District 5





July 25, 2018

To Whom It May Concern,

On behalf of the City of Baton Rouge/Parish of East Baton Rouge's Department of Environmental Services, it is my pleasure to submit this letter of recommendation for DRC Emergency Services.

DRC has been a trusted partner of our City-Parish for years, including and especially during one of the most catastrophic and costly events in the history of our state and country. In August 2016, when the floodwaters of the Great Flood of 2016 (DR-4277) began rising and threatening to inflict damage on tens of thousands of homes in East Baton Rouge Parish, DRC was quick to respond and react to our activation of the company's debris removal contract. In the days that immediately followed, DRC's team worked side-by-side with our senior leadership team at our emergency operations center to begin identifying the known extent of damage inflicted by this disaster, preparing routes and maps for rapid deployment across our parish once it was safe to do so, and immediately mobilizing their significant fleet of trucks to begin staging for debris removal operations. Less than a week after floodwaters began to recede from our area, DRC's fleet began to conduct our first debris removal pass, targeting seven initial ZIP codes that were impacted by the flooding event. DRC subsequently expanded operations to include all impacted ZIP codes and remained active through their final pass conducted in August 2017.

Throughout this timeframe, DRC's team was responsive, proactive, and communicative regarding any needs our City-Parish agencies, elected officials, or residents had related to our debris removal program, going above and beyond to ensure the public was informed about program activities at all times. For example, beginning in mid-September 2016, DRC staff along with our debris monitoring firm team joined City-Parish leaders in providing televised updates on debris removal activities each morning – both for the day ahead as well as upcoming deadlines or issues related to the program. These segments were broadcast live by local news media, on our government access channel Metro 21, and through our City-Parish Facebook page via Facebook Live. These daily updates continued for nearly a month and a half, and DRC's team was integral in developing and sharing updates to be shared with our residents that kept them informed and aware of program activities.

This same level of responsiveness, coordination, and resourcing on the part of DRC was present throughout the entirety of our debris removal program and recovery effort, ultimately resulting in nearly 2 million cubic yards of debris collected and representing one of the largest and most complex flood debris removal efforts in the history of the U.S. DRC's ability to mobilize their fleet and respond to needs, or proactively anticipate them, was critical to our program's success – including rapid scaling of their fleet to nearly 200 trucks on the streets each day at the height of the program's activity and daily debris collection totals approaching 50,000 cubic yards. Our Mayor's Office, Councilmembers, my office, and other coordinating agencies took great comfort in the "on the ground" presence and access they had to DRC's team throughout this effort, and their commitment to the job until we fully addressed all the recovery needs of our residents was greatly appreciated.

I strongly recommend DRC as a qualified and capable debris removal contractor that I feel confident will provide the same level of service, dedication, and passion for your recovery and/or clean-up effort as they did here in East Baton Rouge Parish. Please don't hesitate to contact me if you have any questions.

Sincerely,

Adam M. Smith, PE  
Chief of Wastewater Operations & Maintenance





August 8th, 2018

**RE: DRC Emergency Services, LLC (DRC)**

To whom it may concern:

DRC has been under contract with the Puerto Rico Department of Transportation and Public Works (DTPW) following the landfall of Hurricane María. DRC was tasked with clearing the DTPW's right of way (ROW) of all storm related debris in their assigned zone. Based on our experience with DRC thus far, we would support them in being considered for similar work.

To date, DRC has cleared our ROW's of approximately 1 million cubic yards of debris and removed dangerous leaners and hangers. They have proven to be experienced and knowledgeable in the storm debris removal process and an invaluable asset in our recuperation effort.

If you require further clarification, please do not hesitate to contact the undersigned.

Sincerely,



Juan M. Maldonado, Esq.  
Deputy Secretary  
Chief Compliance Officer Fiscal Plan







Russell R. McMurtry, P.E., Commissioner  
One Georgia Center  
600 West Peachtree NW  
Atlanta, GA 30308  
(404) 631-1990 Main Office

September 28, 2018

RE: Letter of Reference - DRC

To Whom It May Concern:

After Hurricane Matthew, the Georgia Department of Transportation contracted with DRC Emergency Services in the amount of \$1,445,700 for debris removal services. These services consisted of the removal of vegetative debris, leaning trees, hazardous hanging limbs, and stumps from approximately 162 miles of the State Routes in Chatham County. DRC followed all guidelines and specifications in the contract and completed the contract in the specified timeframe given. DRC provided a project manager to manage all subcontractors and ensure traffic control items were correct and work was completed in a safe manner. All submittals and invoicing was completed and submitted in a timely manner which allowed the Department to quickly process and submit records to FEMA for reimbursement. The Department had a great working relationship with DRC during this contract and would contract with them again in the future.

If you have any questions or need additional information then please feel free to contact this office at (912) 530-4434 or at P.O. Box 610, Jesup, Georgia 31598.

Sincerely,

A handwritten signature in blue ink that reads "Brian H. Scarbrough". The signature is written in a cursive, flowing style.

Brian H. Scarbrough  
Assistant District Maintenance Engineer

cc: File



Office of the Lieutenant Governor  
State of Louisiana

**BILLY NUNGESSER**  
LIEUTENANT GOVERNOR



P.O. Box 44243  
BATON ROUGE, LOUISIANA 70804-4243  
(225) 342-7009

July 31, 2018

To All Interested Parties:

It has been my unique pleasure to work with DRC Emergency Services, LLC on multiple occasions throughout my political career. Currently, DRC supports the Lieutenant Governors Association through active participation and an important sponsorship of the organization. It is through involvement like DRC's that we can both perpetuate the existence of our organization and gain unique perspective from a private sector partner.

During my tenure as Parish President of Plaquemines Parish, DRC was instrumental in our expedited recovery following Hurricane Katrina due to their exemplary work in the areas of debris collection, processing and disposal, canal de-siltation services, and waterway debris removal. Following the BP Oil Deepwater Horizon catastrophe, DRC designed and implemented oil collection and mitigation programs that covered over 100 miles of gulf coastline. Their innovated leadership in these areas were applauded by both BP Oil and top-ranking government officials, alike.

It is without reservation that I wholeheartedly endorse and recommend DRC Emergency Services, LLC to provide vital pre-disaster and post-disaster services to your government. DRC's management and field personnel have proven time and again to be the most informed and responsive in the area of disaster management services.

Please contact my office with any further questions relating to my experiences with this organization.

Sincerely,

A handwritten signature in blue ink, appearing to read "Billy Nungesser".

Billy Nungesser  
Lieutenant Governor

WHN/lis





Solid Waste Management  
235 Operations Center Drive  
PO Box 1810  
Wilmington, NC 28402-1810

910 341-7875  
910 790-2391 fax  
wilmingtonnc.gov  
Dial 711TTY/Voice



August 15, 2017

DRC Emergency Services, LLC, Mobile, Alabama has been the contractor for the City of Wilmington, NC since 2013 to provide Phase II C&D Debris removal & Vegetative Debris Removal & Disposal.

Wilmington needed to activate DRC's contract on two occasions. The first was the ice storm in February 2014 that produced 174,352 cubic yards of vegetative debris. DRC completed the cleanup in 40 days. The second activation came in October 2016 for Hurricane Matthew. Matthew produced 98,658 cubic yards of vegetative debris. Cleanup started on 10/18/16 and was completed on 11/25/2018.

On both occasions Tony Swain DRC's Project Manager arrived in Wilmington the day before the event so he was in place to immediately assess damage and start the process to order the manpower and equipment needed to start the cleanup effort. He was here before a notice to proceed was sent.

The professional, organization, quality of work and willingness to meet and work with City staff exceeded expectations and fulfilled all objectives of scope of services spelled out in their contract.

Tony was in constant contact reporting progress each day. He was responsive to the City's needs and was very willing to adjust schedules as needed. I had a number of conversations with DRC's home office and they acted equally professional, all members of the DRC staff were very responsive and approachable. The City of Wilmington has a very good working relationship with DRC and are very pleased with the service they provide. Judging from DRC's past performance I would have no issue to recommend them to other municipalities.

Please do not hesitate to call me with any questions or if you need further information.

Sincerely,

*Dave Bundick*

Superintendent of Solid Waste  
City of Wilmington  
235 Operations Center Drive  
P.O. Box 1810  
Wilmington, NC 28402-1810  
Ph: 910.341.0081 | Fax: 910.790.2391







To: DRC Emergency Services

From: Alan Williamson, Public Works Director

Subject: Letter of Reference

Date: 13 March 2017

The City of DeBary was impacted by Hurricane Matthew in October 2016. The city had in place emergency stand-by debris removal contracts, and DRC Emergency Services was activated for this event. DRC representatives met with city staff prior to hurricane land-fall, and as a result of Hurricane Matthew the city had 19,000 cubic yards of debris to pick up, reduce by chipping, and haul out.

DRC coordinated the process for each phase of the debris process which included the removal, grinding, and haul out of the debris. In addition to the debris services provided the final documentation was thorough and straightforward which is invaluable for FEMA reimbursement purposes.

I would highly recommend DRC Emergency Service for a debris removal contractor as they are quick to assist, answer questions, and help train staff to get the job done safely and quickly.

Respectfully yours,

Alan Williamson  
City of DeBary  
Public Works Director







**NEW HANOVER COUNTY**  
DEPARTMENT OF ENVIRONMENTAL MANAGEMENT  
3002 US HIGHWAY 421 NORTH  
Wilmington, NC 28401-9008  
*Telephone: (910) 798-4400 • Fax (910) 798-4408*  
*E-Mail Address: [jsuleyman@nhcgov.com](mailto:jsuleyman@nhcgov.com)*

JOE SULEYMAN  
Director of Environmental Management

August 16, 2017

Mr. Tony Swain  
DRC Emergency Services  
408 N. Topsail Drive  
Surf City, NC 28445

RE: Letter of Recommendation

Dear Tony,

I wanted to take this opportunity to thank you and your entire team for the exemplary job you have done for the citizens of New Hanover County. Your debris removal efforts following the 2014 Ice Storm, the EF-1 tornado in 2016, and Hurricane Matthew in 2016 allowed the communities in the county to recover quickly and seamlessly.

I am truly amazed at your watchful eye prior to an event, your rapid response immediately following an event, and that I can often find you out in the field, rake in hand, ensuring that the residents receive the highest level of service, professionalism, and courtesy. We ask a lot of you, and you always delivered.

On behalf of my team at Environmental Management and the citizens of New Hanover County, thank you for your dedication and a job well done. I would strongly recommend DRC to any town, city, county, or other governmental body looking for a debris management contractor that knows how to get the job done, and done right.

Respectfully,

Joe Suleyman  
Director, Environmental Management  
New Hanover County





January 08, 2017

**RE: Letter of reference for DRC**

To Whom It May Concern:

The City of Port Neches has worked with DRC in Hurricanes Rita, Ike and Harvey. In the latest, Hurricane Harvey, DRC was the debris removal contractor for the Cities of Nederland, Groves, and Port Neches. In this incident they collected furnisher, building materials, HHW, and demolition/debris. They also ran a debris reduction site. In Rita and Ike, they also collected green waste, removed leaning trees, and hazardous hanging limbs. They collected over 52,000 cu yd. of material in Hurricane Harvey. Their project coordinator did an outstanding job in the management of the site, supervision of all the sub-contractors, disposal of all debris, and the cleaning of the debris site and acquiring TCEQ approval to close that site.

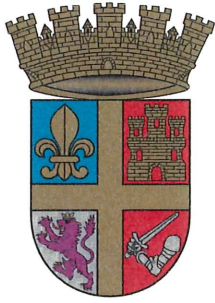
In all of disasters, DRC has in a timely manner has submitted invoices, records, complied with FEMA requirements, work in a safe manner, and were very responsive to the City's needs. The City is also in a long-term contract so they will be able to respond in our next disaster.

Please feel free to contact me at (409) 719-4204 should you have any questions.

Sincerely,

Taylor Shelton, P.E.  
Public Works Director  
City of Port Neches  
P.O. Box 758 or 1005 Merriman  
Port Neches, Texas 77651  
Office: 409-719-4204  
Fax: 409-727-8677  
E-mail: [tselton@ci.port-neches.tx.us](mailto:tselton@ci.port-neches.tx.us)  
WEB: [www.ci.port-neches.tx.us](http://www.ci.port-neches.tx.us)





1565 – 2015  
450 years

# City of St. Augustine



St. Augustine, Florida  
**Nation's Oldest City**

Public Works

June 2, 2017

Subject: **DRC Letter of Recommendation**

To Whom It May Concern:

On October 7, 2016, the City of St. Augustine was impacted by Hurricane Matthew as he made his way north in the Atlantic Ocean. While many communities to our south were spared, St. Augustine wasn't as fortunate. Matthew came very close to making landfall in Northeast Florida and while St. Augustine was spared a direct hit, the high winds generated within the outer bands of the storm caused a significant amount of damage and flooding, creating a sizeable debris management problem for our City.

St. Augustine has a pre-event/stand-by contract with **DRC Emergency Services** for Disaster Debris Removal Services so we felt comfortable that a recovery mechanism was already in place.

In advance of the pending event, the DRC team was in contact readying their response. Representatives from DRC were on-site planning their approach to the debris removal effort, and formulating debris collection strategies to address the unique challenges we were facing.

Throughout the debris removal program, DRC's Project Managers and Program Leaders were on site, available, and attentive to the needs of our City and its citizens. The program was well organized and resulted in St. Augustine making a rapid recovery from Hurricane Matthew.

DRC performed professionally and were responsive to City needs within the terms of the contract.

Sincerely,

Martha S. Graham, P.E.  
Director of Public Works





**Leon County**  
**Board of County Commissioners**  
301 South Monroe Street, Tallahassee, Florida 32301  
(850) 606-5302 [www.leoncountyfl.gov](http://www.leoncountyfl.gov)

Leon County Public Works  
2280 Miccosukee Rd.  
Tallahassee, Florida 32308  
850 / 606-1500

Commissioners

JOHN E. DAILEY  
District 3  
Chairman

NICK MADDOX  
At-Large  
Vice Chairman

BILL PROCTOR  
District 1

JIMBO JACKSON  
District 2

BRYAN DESLOGE  
District 4

KRISTIN DOZIER  
District 5

MARY ANN LINDLEY  
At-Large

VINCENT S. LONG  
County Administrator

HERBERT W.A. THIELE  
County Attorney

June 12, 2017

***RE: DRC Emergency Services, LLC***

**To Whom It May Concern:**

DRC Emergency Services, LLC worked with Leon County Public Works Department after Hurricane Hermine in our efforts to provide debris removal services to the citizens of Leon County. They were hard working and diligent in getting the debris removed from the roadside and from in front of homes. The debris from Hurricane Hermine was by far the most seen since Hurricane Kate in 1985 and was a challenge to deal with. DRC Emergency Services went the extra mile and provided great service to Leon County.

If you have any questions, please feel free to contact me at (850) 606-1500.

Sincerely,

A handwritten signature in black ink, appearing to read "Tony Park".

Tony Park, P.E.  
Director of Public Works

TP/djw



July 8, 2014

To: Whom it May Concern

Subject: Letter of Reference - DRC Emergency Services

DRC Emergency Services was one of several pre-qualified Contractors responding to the Ice Storm Pax in South Carolina on February 18, 2014. The Company demonstrated an extreme sense of urgency relative to mobilization of equipment and manpower. DRC acquired South Carolina Department of Health and Environmental Control (SCDHEC) approval for the establishment of debris management sites within the first forty-eight hours which allowed debris operations to immediately begin. The significance of this rapid response was to enable South Carolina Department of Transportation to receive an elevated percentage of FEMA reimbursement through the Sandy Recovery Act.

DRC's Program Manager, Hunter Fuzzell provided a heightened level of responsiveness that was essential for a project of this size and intensity. The Company's operating techniques for tree trimming along the tight I-26 and I-95 corridors had to be tailored for the unique conditions present. I highly recommend DRC Emergency Services without reservation.

Sincerely



Mark Hunter, P.E.  
Assistant State Maintenance Engineer



### FINANCIAL STRENGTH & STABILITY

DRC is one of the most **financially sound and stable companies** in the disaster response industry. With a **bonding capacity of over \$1 billion** and access to dedicated cash and credit lines in **excess of \$200 million**, DRC has the ability to manage and complete multiple projects simultaneously without being hindered by a lack of operating capital. During high storm seasons over the past decade, DRC operated substantially out of pocket prior to client payment, yet remained fully capable of providing the critical services necessary to complete all contracts.

- The 2020 hurricane season consisted of numerous hurricanes including Hurricanes Hanna, Laura, Isaias, Sally, Delta, and Zeta; DRC was mobilized in Alabama, Georgia, Louisiana, Mississippi, Florida, Texas, and North Carolina and removed and disposed of over 5,900,000 cubic yards of debris. for contracts totaling over \$305 million.
- The 2018 hurricane season brought several storms, most notably Hurricanes Florence and Michael. With only two weeks of reprieve between each storm, DRC mobilized in Florida, North Carolina, Virginia and Georgia simultaneously.
- Three major hurricanes hit continental North America in 2017, Hurricanes Harvey, Irma, and Maria, consecutively. DRC managed a total of 53 projects simultaneously in the months that followed these disasters, totaling to \$207 million and 6 million cubic yards.
- 2016 brought several severe flooding events, primarily in Texas and Louisiana. Additionally, Hurricanes Hermine and Mathew wreaked havoc on Florida and the East Coast. DRC was activated in 30 total jurisdictions, DRC picked up a total of 4 million cubic yards of debris, totaling to an estimated amount of \$64.7 million contract value.
- The winter of 2014 wreaked havoc on the eastern seaboard. Working primarily in South Carolina and North Carolina, DRC managed the debris removal for 5 counties in North Carolina and 8 counties for SCDOT. Removing over 225,000 trees and 1,400,000 cubic yards, the contract value is \$54,449,473.
- DRC successfully performed in at least 9 contracts that were directly related to the British Petroleum Deepwater Horizon oil spill in the Gulf of Mexico which flowed for three months in 2010. The company's depth of knowledge with debris handling in ecologically sensitive environments was a significant asset to the regions affected. The total contract value is \$185,334,469.
- In 2008, following Hurricanes Ike and Gustav, DRC provided debris removal services for 36 separate and simultaneous disaster management services contracts, including the cities of Houston, Galveston and New Orleans. The total value of these contracts was approximately \$200 million.

DRC has never failed to complete any awarded work, defaulted on a contract, or filed for bankruptcy. The company has a 100% assignment completion record.

#### Banking

Texas Capital Bank  
Mike Chryssikos  
Senior Vice President  
One Riverway, Suite 2100  
Houston, TX 77056  
(832) 308-7109  
[michael.chryssikos@texascapitalbank.com](mailto:michael.chryssikos@texascapitalbank.com)  
(Please see attached letter)

#### Surety

Bowen, Michlette & Britt Insurance  
Agency LLC  
Toby Michlette  
Surety Bond Producer, Senior VP  
1111 North Loop West, Suite 400  
Houston, TX 77046  
(713) 880-7109  
[Tmichlette@bmbinc.com](mailto:Tmichlette@bmbinc.com)  
(Please see attached letter)

#### Insurance

McGriff, Seibels & Williams  
Rob Harrison  
818 Town & Country Blvd.  
Suite 500  
Houston, TX 77024  
(713) 940-6544  
[Rob.harrison@mcgriff.com](mailto:Rob.harrison@mcgriff.com)  
(Please see sample insurance certificate attached in Tab G)

*DRC will supply an audited financial statement upon request.*





TEXAS CAPITAL BANK™

February 19, 2021

DRC Emergency Services, LLC  
6702 Broadway  
Galveston, Texas 77554

To Whom It May Concern:

DRC Emergency Services, LLC has the financial resources to perform the requested work for the jurisdiction and the ability to obtain additional resources if needed. The company has a multi-year syndicated revolving credit facility in the amount of \$600,000,000 led by Texas Capital Bank. DRC Emergency Services, LLC has the financial capability to finance a multi-million dollar volume of work without interference or a slow-down of work.

In addition to the Line of Credit with our bank, the owners of DRC Emergency Services, LLC keep ample levels of Working Capital available at moments notice.

I've personally banked the owners of the company for over 15 years and they have been a valued client of the bank, have always paid as agreed and are one of the highest valued clients in the bank. I've witnessed them work on multiple projects and coordinate large scale efforts with excellent execution.

Please feel free to contact me should you need additional information.

*Mike Chryssikos*

Mike Chryssikos  
Senior Vice President  
Texas Capital Bank  
832-308-7109





BOWEN, MICLETTE & BRITT INSURANCE AGENCY, LLC  
1111 NORTH LOOP WEST, SUITE 400  
HOUSTON, TEXAS 77008  
TELEPHONE (713) 880-7100  
FACSIMILE (713) 880-7149

January 7, 2021

DRC Emergency Services, LLC  
6702 Broadway  
Galveston, TX 77554

Re: DRC Emergency Services, LLC

Dear Sir or Madam:

We are the surety bonding agent for DRC Emergency Services, LLC, of Galveston, TX. In this capacity, we have become very familiar with their financial, management, and operational capabilities. DRC Emergency Services, LLC is bonded through Travelers Casualty and Surety Company of America (Travelers), which has an A.M. Best Rating of A++ Superior with a Financial Size Category of XV. Travelers has agreed to support performance and payment bonds for single projects up to \$500,000,000 as long as these projects fit within a \$1 Billion aggregate work program.

Please note that the decision to issue performance and payment bonds is a matter between DRC Emergency Services, LLC, and Travelers, and will be subject to the review and approval of the contract terms, conditions and related underwriting criteria at the time of the request. We assume no liability to third parties or to you if for any reason Travelers does not execute said bonds.

We hold DRC Emergency Services, LLC in the highest possible regard and it is our pleasure and privilege to recommend them for your consideration.

Very truly yours,

BOWEN, MICLETTE & BRITT INSURANCE AGENCY, LLC

David T. Miclette  
Senior Vice President

DT/rg



### REFERENCES

REFERENCES				
OWNER & TIMELINE	DESCRIPTION OF WORK	CONTRACT VALUE	CUBIC YARDS	POINT OF CONTACT
<b>Town of Dauphin Island, AL</b> September 2020 – January 2021	Disaster Debris Removal Services – <b>Hurricane Sally (DR-4563)</b>	\$1,200,000	40,000	Jeff Collier, <i>Mayor</i> Phone: (251) 209-9980 <a href="mailto:jcollier@townofdauphinisland.org">jcollier@townofdauphinisland.org</a> 1011 Bienville Boulevard Dauphin Island, AL 36528
<b>Jackson County, FL</b> October 2018- September 2019	Debris Removal Services <b>Hurricane Michael (4399)</b>	\$33,662,302.07	2,346,830.4	Clint Pate, <i>County Commissioner, District 2</i> Phone: (850) 527-3900 <a href="mailto:cpate@jacksoncountyfl.com">cpate@jacksoncountyfl.com</a> 2864 Madison Street Marianna, FL 32448
<b>Coconut Creek, FL</b> September 2017-October 2017	Debris Removal - <b>Hurricane Irma (DR-4337)</b>	\$1,273,788.48	Est. 146,000	Alexander Tergis, <i>Assistance Director of Public Works</i> Phone: (954) 545-6623 <a href="mailto:Atergis@coconutcreek.net">Atergis@coconutcreek.net</a> 4800 West Copans Road Coconut Creek, FL 33063





The primary mission of DRC Emergency Services, LLC is to provide a professional, honest and immediate response to natural and man-made disasters.

One of the primary missions of any County is to protect lives, minimize the loss or degradation of resources, and continue to sustain and restore operational capability following an event. DRC uses a basic three phase approach to help Franklin County achieve these goals. DRC's approach to **prepare**, **respond**, and **recover** are fundamental to successful disaster management.

PREPARE

RESPOND

RECOVER

When disasters hit communities,  
DRC Emergency Services is there.  
We stand by ready to help you  
prepare, respond, and recover in  
the face of disaster.





# Tab E: Proposal Matrix

Disaster Debris Removal and Disposal Services

## PREPARE



- *Contract Award*
- *Local Teaming Partners*
- *Available Equipment*
- *Joint Planning & Training*
- *Forecasting*

### *Contract Award*

Upon award, DRC's Regional Manager Jay Gunter will schedule a meeting with Franklin County. The initial meeting is critical, allowing both the County and the Regional Manager to make introductions, as well as to prepare for any pending disasters. DRC's primary goal in this meeting would be to develop a step by step plan to expedite arrangements for training and response phases of the contract. These provisions include but are not limited to:

- Presenting key team members, including the Project Manager, and their responsibilities
- Scheduling table top scenario exercises to include planning and routing
- Facilitating the designation and readiness of TDSRS and final disposal sites
- Introducing Monitoring Firm Representative (if applicable)



### *Local Team Partners, Vendors, and Subcontractors*

DRC maintains a network of hundreds of subcontractors, approximately 30 of which are primary subcontractors that have been a part of DRC's responses in the last 32 years. These subcontractors along with DRC's own personnel and equipment are capable of mobilizing events of huge magnitude. The identification of local subcontractors prior to activation secures commitment of equipment and insurance requirements. In compliance with the Stafford Act, DRC encourages local participation. A few methods used to identify local subcontractors include:

- Outreach programs
- Government referrals
- Website applications
- Direct mail outreach

**"Through weekly project meetings, I became increasingly familiar with the organization's natural abilities and orderly work ethic. As the cleanup effort progressed, I realized that this company's staff was a perfect fit for working with subcontractors and property owners."**

— Leo T. Lucchesi Director of Public Works Washington Parish Government



### Available Equipment

DRC will use owned equipment, subcontractor equipment, or lease/rent equipment based upon the disaster scenario. DRC has the most expansive collection of rolling stock and equipment in the disaster services industry. The company has 2,568 trucks and 1,657 pieces of support equipment, either owned or under agreement, available for immediate use. As part of the company's Corporate Mobilization Plan, a monthly inventory of available equipment is performed, recorded, and readily available. DRC has actively demonstrated the ability to quickly amass and mobilize significant quantities of equipment. **During the 2017 hurricane season, DRC operated in excess of 2,000 pieces of equipment while simultaneously responding to Hurricanes Irma, Harvey, and Maria.**

Additionally, DRC has Master Service Agreements in place with national equipment suppliers, such as Hertz, United, Caterpillar, and William Scotsman, to supplement our equipment needs.



DRC Emergency Services Asset List		
Equipment Type	Description	Quantity
Bucket Trucks	various models with booms	110
Chip Trailers	various models and horse-power	14
Chip Vans	receptacle vehicles	2
Dump Trucks	various models with dual and tri axles	353
End Dump Trailers	various models and capacity	298
Flat Bed Semis	various models for equipment movement	6
Flat Beds	53' equipment trailers	20
Fuel Trucks	multiple model and gallon capacity	46
Low Boys	equipment movement trailers	53
Pickups	half and three quarter ton of various make and model	45
Roll Off Trucks	primarily Galbreath 60,000 pound hoist on various makes	82
Rolls Off Containers	20, 30 and 40 cubic yard containers	337
Self Loaders	various makes with buckets ranging from 2-10 cubic yards	343
Semi Dumps	various makes and models with various capacity	240
Semi Tractors	various makes	232
Service Trucks	fully stocked road ready service vehicles	79
Slingers	various models	5
Straight Trucks	various makes and models	8
Sweepers	various models used for DMS operation	3
Tankers	various models	125
Tractor /Trailers Combos	various models	29
Tractors	various makes and models	43



# Tab E: Proposal Matrix

## Disaster Debris Removal and Disposal Services



Trailers	25 foot travel trailer	1
Utility Trailers	15 and 20 foot utility trailers	2
Vacuum Trailer	various makes	30
Vacuum Trucks (Wet)	various makes for	13
Walking Floors	48 ft automated trailers	46
Water Trucks	various capacity used for DMS operation	3
Attachments - various	buckets, hoists, slings etc.	157
Back Hoes	various models and capacity	40
Bobcats	skid-steer with multiple attachments	53
Bull Dozers	various makes and sizes	45
Conveyors	used for material movement	2
Crushers	metal compaction and volume reduction	24
Excavator	various makes and models	164
Feller Buncher	various makes and models used for clearing projects	27
Front End Loaders	various makes, models and bucket capacity	127
Generators	various	41
Grinders	horizontal and tub grinders	36
Jarraf Tree Trimmers	high capacity trimming equipment	3
Jersey Barriers	used for highway projects and within DMS	200
Light Plants	various used for nite operation	100
Material Handlers (Tele Boom)	loading equipment	3
Mobile Kitchens	various models	13
Off Road Dumps	Volvo high capacity	2
Pumps	various sizes	5
Safety Signs, Cones and PPE/arrow boards/message boards	used for highway operations	503
skid steers	various sizes with multiple attachments	96
Screens	shaker screens and sand screens	4
Water Trucks	various models and capacity	12
<b>Total:</b>		<b>4225</b>
<b>Marine Vessels/Equipment</b>		
<b>Equipment Type</b>		<b>Quantity</b>
Inland Marine Harvester		1
Air Boat		3
Amphibious Aquatic Excavator		1
Tug Boat		14
Underwater ROV		1
Utility Boat		1
Work Boat		15
JON Boats		10
500 CRANE (120 X 54 X 10)		1
510 CRANE (100 X 52 X 9)		1
524 CRANE (250 x 64 x 12)		1
526 CRANE (293 X 80 X 19)		1
527 CRANE (176 X 75 X 13)		1
529 CRANE (250 X 64 X 12)		1
531 CRANE (420 X 98 X 25)		1
532 CRANE (300 X 90 X 19)		1
533 CRANE (310 X 100 X 20)		1
534 CRANE (111 X 45 X 11)		1
535 CRANE (250 x 64 x 12)		1
536 CRANE (250 x 64 x 12)		1
541 CRANE (200 X 60 X 12)		1
566 CRANE (140 X 70 X 12)		1



## Tab E: Proposal Matrix

### Disaster Debris Removal and Disposal Services

Hopper Barge (EX NYC DOS)	16
Hopper Barge (260 X 52.5 X 12)	7
Hopper Barge (200 X 40 X 17.75)	2
Hydra Sport	1
Hydraulic Driven propelled pushers	1
Pontoon Boats	9
Poseidon Barges	3
Push Boats	2
Rescue Skiff	2
Sectional Barges	28
Side Scan Sonar	2
Deck Barge	32
Deck Barge with 9' bin walls	2
Deck Barge with spuds	7
Deck Barge with steel box rails	19
Go Devil Boat	1
<b>Total:</b>	<b>61</b>

### *Joint Planning and Training*

DRC provides Franklin County with planning and training throughout the length of the County's contract at no extra cost.

Benefits of these sessions include:

- Providing an opportunity to build relationships between both parties
- Delivering invaluable operational and administrative information to all stakeholders
- Discussing forecasting and reviewing the debris management plan





# Tab E: Proposal Matrix

## Disaster Debris Removal and Disposal Services



### Identifying Equipment Staging Areas

While discussing potential plots to stage equipment, the following should be considered:

- Staging away from residential areas
- Easy access from main right-of-ways
- Sufficient acreage to manage a large number of vehicles
- Fencing around the facility is preferable



### TDSRS Site Selection

Criteria at a minimum will include:

- Public versus private land considerations
- Environmental agency approvals
- Dust and fire mitigation
- Ingress and egress considerations
- Security features
- Storm water controls considerations
- Elevation
- Sound buffers and fencing



### Identifying Permanent Disposal Facilities, Transfer and Recycling Facilities

DRC has agreements in place with most major disposal and recycling facilities in the area. DRC's management will be responsible for working with the jurisdiction to identify these facilities and to secure favorable terms and conditions with each facility. Additionally, DRC's staff includes Steve Crawford, an expert in recycling, resource recovery, and disposal. With 25 years of experience, Crawford brings expertise and exceptional knowledge to every project.

Proposed Final Disposal site
Franklin County Landfill 210 Highway 65, Eastpoint, FL 32328